

FEBRUARY MEETING, 1998

*The University of Michigan
Ann Arbor
Thursday, February 19, 1998*

The Regents convened at 1:40 p.m. in the Regents' Room. Present were President Bollinger and Regents Horning, Deitch, Maynard, McFee, McGowan, Newman, Power, and Taylor. Also present were Provost Cantor, Executive Vice President Kasdin, Executive Vice President Omenn, Vice President and Secretary Harrison, Vice President Hartford, Vice President Kinnear, Vice President Neidhardt, Chancellor Nelms, and Interim General Counsel Barry. Chancellor Renick was absent; Provost Simpson attended in his place.

Vice President for Development

President Bollinger called the meeting to order and announced the recommendation of Susan Kay Feagin as vice president for development, beginning May 4, 1998, to succeed Thomas Kinnear.

He noted that Vice President Kinnear had joined the administration four years ago when there were a number of pressing issues facing the Office of Development. He said that he had brought "an absolutely top sense of professionalism and organization to central development, closing out the capital campaign with the largest amount of money raised by any public university." President Bollinger expressed appreciation for Vice President Kinnear's service on behalf of the entire University. There followed a round of applause.

Regent McFee moved approval of the appointment of Susan Kay Feagin as vice president for development, effective May 4, 1998. Regent McGowan seconded the motion. President Bollinger observed that Susan Feagin is widely known in the development community as an

outstandingly capable professional, and he was extremely pleased to be able to recommend her for appointment to this position.

The vote was then taken, and the motion to approve the appointment of Susan Kay Feagin as vice president for development was approved unanimously.

Environmental Theme Semester

Provost Cantor noted that since 1992, the College of Literature, Science, and the Arts has held “theme semesters,” in which various activities are organized around themes of particular interest to the campus and more broadly. The current theme semester is organized around the environment and issues related to it. She noted that faculty from a number of schools and colleges, along with an unusually high number of students, have been involved in planning and organizing this theme semester. She called on Professor John Knott, who serves as faculty chair of the Environmental Theme Semester.

Professor Knott observed that the Environmental Theme Semester marks the first time that students have genuinely become involved in the theme semester. This is largely due to the leadership of Mona Hanna, a senior in the School of Natural Resources and Environment, who chairs the student committee associated with the event. He then introduced Ms. Hanna.

Ms. Hanna aired a multimedia presentation that had been created by another student, Albert Garcia. Following the presentation, she noted that press kits had been distributed to national media to promote the theme semester, and she reviewed the contents of the press kit with the Board.

President’s Report

President Bollinger announced the names of professors who had been awarded Fulbright grants and other awards. He also noted that the University of Michigan Women’s Health

Program had been named a national center of excellence in women's health, one of thirteen centers nationwide to have been so designated by the U.S. Public Health Service.

President Bollinger also noted the deaths of Professor Gardner Ackley, the Henry Carter Adams Distinguished Professor Emeritus of Political Economy; William Jenkins, chancellor emeritus of the University of Michigan-Dearborn; and Joseph Wojczynski, a senior student in the dance department who was killed in an automobile accident.

Comments from Executive Vice President Omenn

Executive Vice President Omenn reported that increased volume in the hospital had led to improved budget projections for the health system; currently a net operating margin of \$15 million is predicted, rather than the break-even budget that had been projected.

Regarding the \$200 million expenditure reduction program, he noted that the program is intact, although the timing for achieving the goal has been changed.

Executive Vice President Omenn announced that he had signed a contract with the Henry Ford Health System to serve children with especially complicated medical needs. This involves a major partnership with the state's department of community health. He also noted that a new health plan with Ford Motor Company is coming to fruition, called "Partnership Health." He also reported on other items of interest in the health system.

Consent Agenda

Executive Vice President Kasdin submitted reports on Investment, Plant Extension, and Human Resources and Affirmative Action. Interim Co-General Counsel Barry submitted the Litigation Report.

Vice President Neidhardt submitted a report on Projects Established during January 1998. He also reported that for the fiscal year 1996, the University of Michigan had the largest volume of research, at \$469 million, of any U.S. institution.

Provost Cantor submitted a number of Personnel Actions, including recommendations for six new Arthur F. Thurnau professors and the appointment of Earl Lewis as dean of the Horace H. Rackham School of Graduate Studies. She also submitted Personnel Reports, retirement memoirs, and recommendations for approval of December 1997 degree lists and for changes to previously approved degree lists. No deaths were reported to the Regents this month.

On a motion by Regent Horning, seconded by Regent Maynard, the Regents unanimously approved the Consent Agenda.

Audited Financial Reports for WUOM/WVGR/WFUM-FM and WFUM-TV for the Fiscal Year Ended June 30, 1997; WFUM-TV and WUOM/WVGR/WFUM-FM Statements of Support, Revenue and Expenditures (Operating Fund) for the Years Ended June 30, 1997 and 1996

Executive Vice President Kasdin submitted the financial reports and statements of support, revenue, and expenditures for WUOM/WVGR/WFUM-FM and WFUM-TV. He then called on Vice President Harrison.

Michigan Radio Annual Report

Vice President Harrison introduced Mr. Donovan Reynolds, director of broadcasting for Michigan Radio (WUOM/WVGR/WFUM-FM), to present the Michigan Radio Annual Report.

Mr. Reynolds gave a presentation describing what had occurred at Michigan Radio since the format change to a news and information format in 1996. He observed that since implementation of the new format in July 1996, the station's accumulated deficit had been eliminated, the number of listeners had increased by 30 percent, and the budget had increased from \$1.5 million

to \$2.15 million. The proportion of the budget attributed to University funds and the Corporation for Public Broadcasting had decreased, while corporate and foundation support had increased.

Mr. Reynolds reported that some of the major challenges currently facing Michigan Radio are to provide funding for studio renovation, replacement of outdated equipment, and replacement of the towers in Grand Rapids and Flint. This will allow the station to continue to develop its original programming projects, with the goal of becoming a center for program production within the public broadcasting system.

Mr. Reynolds noted that Michigan Radio serves as the voice of the University in other areas of the state by relaying programming featuring University of Michigan commentators and performances. He thanked the University for its support during the transition period between the old format and new format.

Regent Power observed that the achievements of a 30 percent audience increase and of going from a budget deficit to a budget surplus, both in one year, are “astonishing.”

In response to a request from President Bollinger, Mr. Reynolds described the formatting change that had occurred in 1996, which involved a change from classical music and NPR news to a news and information format.

Following further discussion, the Regents turned to a report on WFUM-TV.

Annual Report, WFUM-TV

Mr. Leon Collins gave a report on the University of Michigan-Flint public television station, WFUM, describing plans for conversion to digital technology and how this new technology will enhance the station’s programming capabilities.

Following the reports, Regent Horning moved adoption of the audited financial reports for WUOM/WVGR/WFUM-FM and WFUM-TV for the Fiscal Year ended June 30, 1997.

Commitment of up to \$30 million from the Long Term Portfolio to Alternative Equity Investments

Executive Vice President Kasdin informed the Regents that pursuant to Regents' policies, two follow-on investments had been made: One of \$20 million in R. Chaney & Partners IV, L.P., and the second of up to \$10.0 million to Summit Ventures V, L.P.

Emerging Markets Equities

On a motion by Regent McFee, seconded by Regent Horning, the Regents unanimously approved Everest Capital Frontier Ltd. as an emerging markets fund, subject to review of the fund documents by the general counsel for legal acceptability. Regents Deitch, McGowan, and Newman were away from the table for this and the following five items.

Alternative Asset Investments

On a motion by Regent Horning, seconded by Regent Maynard, the Regents unanimously approved commitment of \$20.0 million to Crow Family Realty Partners, L.P., plus payment of management fees, pending favorable review of the documents by the Office of the General Counsel.

Northwood III Underground Utilities Replacement

On a motion by Regent McFee, seconded by Regent Horning, the Regents unanimously approved a revised budget for completion of phase three of the underground utilities replacement project for the Northwood III apartment buildings.

S.T. Dana Building Courtyard Enclosure

Regent Power moved approval of proceeding with a project to enclose the existing courtyard of the S.T. Dana Building, as described in the Regents Communication. Regent McFee seconded the motion.

In response to a question from Regent Power regarding who would be doing the architecture work, Executive Vice President Kasdin responded that the architectural work was being done in-house. Regent Power noted that Schembechler Hall had been approved without the architectural plans having been presented to the Board. Following that incident, the Board had adopted a policy that building plans would never again be approved without the Board's having reviewed them. He expressed a desire for the Board and the University community to see the proposed plans for the courtyard enclosure.

Executive Vice President Kasdin responded that he would be happy to present the plans to the board, either the next day or at the next meeting.

The vote was then taken, and the motion to proceed with the project to enclose the existing courtyard in the S.T. Dana Building was approved unanimously.

University Hospital Wall Protection Replacement and Restoration Project

On a motion by Regent Horning, seconded by Regent Maynard, the Regents unanimously approved proceeding with a project for replacement and restoration of the existing wall protection system at University of Michigan Hospitals, as described in the Regents Communication.

Renovation and Expansion of the Emergency Department, University of Michigan Hospitals and Health Centers

Regent Power moved approval of a project for renovation and expansion of the Emergency Department at University of Michigan Hospitals, and authorized submission of a

Certificate of Need application to the Michigan Department of Public Health. Regent Horning seconded the motion. Regent McGowan returned to the meeting at this point.

The vote was then taken, and the motion was approved unanimously.

Cut-Stone Wall adjacent to Palmer Field

Regent Power observed that there is a cut-stone wall along Huron Street, immediately west of Palmer Field, which has been deteriorating for a long time. He noted that this is an eyesore and is dangerous, in that stones could break off and fall into the road.

Executive Vice President Kasdin responded that the wall and the road are both owned by the state, and that the state has supplied funding to the city to repair the wall. He stated that he did not believe the University would be liable if an accident was to occur as a result of the wall's state of disrepair. He noted that the city has made a commitment to repair the wall this spring.

1998-99 Residence Hall and Family Housing Rates

Vice President Hartford observed that the University has the seventh largest campus housing system in the country, housing 11,103 students. During the fall term, the system operates at 100 percent of capacity, during the winter term, at 98 percent of capacity, and during the summer term, at 52 percent. She enumerated several areas in which Regents had expressed an interest over the past year, and addressed what has been done regarding them.

With respect to benchmarking, she reported that an in-depth comparison had been made with one peer institution, and that staff is working nationally and within the Big Ten to develop industry standards from which comparison data can be derived in the future.

On the issue of overcrowding, she noted that plans are underway to reduce the number of converted triples by half in the fall of 1998 and to eliminate them entirely in 1999. Office space located in West Quad is also going to revert back to living space to provide additional rooms.

Vice President Hartford observed that the last comprehensive survey of student needs was done in 1965. She reported that focus groups have been conducted this year in preparation for designing a new comprehensive survey of student needs.

Regarding living/learning communities, a proposal to expand these initiatives is being presented to the provost's office this month. She noted that the provost would take the lead in the next phase of this project.

In the area of privatizing and outsourcing, Vice President Hartford noted that over \$4 million per year is currently being outsourced into the community. She said she and her staff will continue to look at ways to increase these initiatives, although she cautioned that tax issues affect the extent to which this can be done.

Regarding the possibility of new residence hall construction, she reported that a 500-bed traditional residence hall would cost \$31.5 million. Using conventional financing, this would lead to a 5.4 percent increase in room and board rates. Better use of current space is also being explored.

Vice President Hartford also noted that the Housing Division has continued to work on reducing costs. She said that \$473,000 was cut from the current budget to arrive at the proposed rates for 1998-99. This was done while adding an additional \$150,000 to the general student residence reserve, which is used for renovation and facilities.

With respect to long-range planning, Vice President Hartford stated that housing staff has been working on a set of long-range plans, including an assessment of the physical condition of each building and the estimated cost for true renovation. Various scenarios for improving the operation of dining services are also being evaluated. Other plans include the creation of neighborhoods in housing, around which a number of services would be developed. Vice President

Hartford noted that long-range planning in housing is also dependent on decisions made elsewhere in the University, including the academic decision of whether to expand living/learning communities.

In summary, Vice President Hartford said that the current budget includes \$477,000 worth of cuts and putting as much as possible into renovation. She noted that a utilities increase of 6.4 percent and a bargained-for employee salary increase of 3.0 percent also impacted the proposed rate increase of 2.7 percent for residence halls and 2.45 percent for apartments. She pointed out that these proposed increases are below those recommended by the student rate committee.

Vice President Hartford reported that she and her staff are considering setting up a task force to explore the issues of what the role of housing should be, which students should constitute the highest priority for resources, what is the ideal percentage of students that should be housed, and what types of housing should be offered. Plans also include conducting a survey of student needs and creating long-range plans for renovation, construction, and staffing needs. She observed that plans for a new dining commons had been put on hold during development of the campus master plan, but noted that such a project would be critical for providing for the needs of students.

Regent Newman returned to the table at this point.

Executive Vice President Kasdin and his staff responded to questions about the reasons for increases in utilities rates, pointing out that there had been significant increases in natural gas rates over the past three years. He observed that the question of whether the University should consider the privatization of utilities is being raised, but is not under active consideration at this point in time.

Regent Power expressed a desire to have a presentation on how utilities rates and pricing mechanisms operate. Regent Horning also said it would be helpful to compare the cost of maintaining a central stores operation with contracting for these services in the private sector. Executive Vice President Kasdin responded that these questions pose an important intellectual discipline that would be very important to explore.

In response to a question from Regent Power, Vice President Hartford indicated that the demand for housing in traditional residence halls exceeds the supply at the present price level.

Regent Newman asked whether consideration was being given to establishing a presidential commission to examine the future of housing on campus, similar to the one that was in operation in 1965. Vice President Hartford responded that such a task force had not yet been constituted, but that plans were to establish one in the future.

Regent Power moved approval of the proposed 1998-99 University residence hall and family housing rates, as described in the Regents Communication. Regent Maynard seconded the motion, and it was approved unanimously. Regent Deitch was away from the table for this vote and for the remainder of the votes taken.

Public Comments

The Regents heard comments from Chad Baily, student, on problems related to the University's contractual relationship with the Nike Corporation.

Following Public Comments, the meeting resumed at about 4:10 p.m.

Vice President for Research

President Bollinger presented a proposal for a change in the structure of the Office of the Vice President for Research (OVPR), such that the vice president would report through the provost to the president. He noted that the position would retain the title of vice president, to

emphasize its important role. The reason for the change is to bring together the academic programming occurring within the OVPR into collaboration with the Office of the Provost.

On a motion by Regent McFee, seconded by Regent Power, the Regents unanimously approved a change in the reporting relationship of the vice president for research from the president to the provost, and creation of the position of associate vice president and executive director of research administration.

Regent Taylor requested that the Regents be provided with an organizational chart reflecting the key staff appointments in the president's office over the past year. It was noted that the remaining openings are for vice president and general counsel and vice president for research.

Proposed License Agreement between the University of Michigan and Integrated Sensing Systems, Inc. (ISSYS)

On a motion by Regent Horning, seconded by Regent McGowan, the Regents unanimously approved a proposed license agreement between the University of Michigan and Integrated Sensing Systems, Inc. (ISSYS), under which a number of inventions developed and owned by the University would be practiced and commercialized. Regents Power and Deitch were away from the table when the vote was taken. Because two University employees, Khalil Najafi and Kensall D. Wise, also hold equity interests in the proposed licensee, this agreement falls under the State of Michigan Conflict of Interest Statute. The following information is provided in compliance with statutory requirements:

1. Parties to the agreement are the University of Michigan and Integrated Sensing Systems, Inc., a company in which Khalil Najafi and Kensall D. Wise hold an equity interest.
2. Contract terms include:

A license issue fee of \$6,700.00, credited against patent cost reimbursements and royalties otherwise due to the University of Michigan (other than toward minimum annual royalties).

Royalties to the University of 4% for catheter products and \$0.10 for each sensor for noncatheter products.

Royalties of 25% on sublicense revenue.

Exclusive right to practice and commercialize the technology, subject to certain rights reserved by the University to practice it for research and educational purposes and to grant licenses to the Semiconductor Research Corporation. The University retains ownership.

Minimum annual royalties of \$6,700.00 for 1999; \$6,600.00 for 2000; and \$2,000.00 for 2001 and each year thereafter during the term of the agreement.

Term of the agreement is for the life of the patents.

No use of University services or facilities, nor any assignment of University employees, is obligated under the agreement.

3. The pecuniary interests of Khalil Najafi and Kensall D. Wise arise from their ownership interests in ISSYS. Khalil Najafi was not an inventor on any of the subject inventions and thus would have no potential to share in revenues received by the University. Kensall D. Wise was an inventor on these inventions and has waived any personal participation in the sharing of royalties received by the University from the company.

Proposed Purchase Agreement with On-Line Training, Inc.

On a motion by Regent Horning, seconded by Regent Maynard, the Regents unanimously approved a purchase agreement with On-Line Training, Inc., as a result of a grant to the University from the Michigan Department of Consumer and Industry Services, under the direction of Sheryl S. Ulin. Because the president and chief stockholder of On-Line Training, William J. Anderson, is also a University of Michigan employee and a consultant on this project, this agreement falls under the State of Michigan Conflict of Interest Statute. The following information is provided in compliance with statutory requirements:

1. Parties to the agreement will be the Regents of the University of Michigan and On-Line Training, Inc.
2. The agreement will be a standard purchase order for one year in the amount of \$3,000. The prime award from the Michigan Department of Consumer and Industry Services is for one year in the amount of \$60,000. MDC&IS has awarded the grant with the

knowledge that a purchase order would be issued to Dr. Anderson at On-Line Training. The proposed purchase order will detail the scope of work and the budget.

3. Dr. Ulin will not be compensated outside of her University salary for this project. However, Dr. Anderson, as president and majority shareholder of On-Line Training, will receive the benefit of compensation paid to On-Line Training.

Rackham Interdisciplinary Seminars

On a motion by Regent Taylor, seconded by Regent McGowan, the Regents unanimously granted approval for the Horace H. Rackham School of Graduate Studies to offer interdisciplinary courses through a newly created program called the Rackham Interdisciplinary Seminars, as described in the Regents Communication.

Membership of M-Care Board of Directors

On a motion by Regent Newman, seconded by Regent Power, the Regents unanimously approved the appointment of Gilbert S. Omenn to the M-Care board of directors, replacing Chandler W. Matthews, who has resigned.

Recommendations for Appointment to Medical Staff Membership

On a motion by Regent Horning, seconded by Regent Maynard, and on the recommendation of the University of Michigan Hospitals Executive Board, the Regents unanimously approved certain specified appointments to medical staff membership.

Closed Session Motion

Regent Power made the following motion:

Pursuant to Sections 8(e) and 8(h) of the Open Meetings Act, as amended by 1984 PA 202 and 1996 PA 464, I move that the Board of Regents meet in closed session on February 19, 1998, in the Regents' Room, for the purposes of consulting with our attorney regarding trial or settlement strategy in connection with specific pending litigation (section 8e) and of considering material exempt from discussion or disclosure by the Michigan Freedom of Information Act (section 8h). Such exempt material consists of a written opinion from the Board's legal counsel.

Regent Taylor seconded the motion, and it was approved unanimously. The meeting then continued in executive session from 4:20 to 5:30 p.m.

Friday, February 20, 1998

The Regents met at 9:45 in the Regents' Room. Present were President Bollinger and Regents Horning, Deitch, Maynard, McFee, McGowan, Newman, Power, and Taylor. Also present were Provost Cantor, Executive Vice President Kasdin, Executive Vice President Omenn, Vice President and Secretary Harrison, Vice President Hartford, Vice President Neidhardt, Chancellor Nelms, Chancellor Renick, and Interim General Counsel Barry. Vice President Kinnear was absent.

S.T. Dana Building Courtyard Enclosure

Executive Vice President Kasdin called on Mr. Fred Mayer to present the plans for the S.T. Dana Building courtyard enclosure. Mr. Mayer reviewed the history of the building and the courtyard, and showed schematic drawings of each level of the enclosure, noting the uses that would be made of the space on each level. He pointed out that changes to the exterior of the building would be very minor. The Regents expressed satisfaction with the proposed plans.

Technology Transfer Fund

Vice President Neidhardt acknowledged the assistance of everyone who had contributed to the development of this proposal. Executive Vice President Kasdin said that this proposal would create a separate technology transfer fund within the University's funds functioning as endowment. It would allow for the taking, holding, and disposal of the equity positions resulting from the University's technology transfer activities.

Regent Taylor moved adoption of the following resolution establishing the Technology Transfer Fund as part of the funds functioning as endowment of the University. Regent Maynard seconded the motion, and it was approved unanimously.

Resolution

RESOLVED, that a separate Technology Transfer Fund (the “Fund”) shall be created as funds functioning as endowment of the University, to invest in, hold and dispose of equity positions relating to the technology transfer and intellectual property development activities of the University, and to enhance the potential for successful development of technology and intellectual property created within the University.

RESOLVED, that the Fund shall be an endowment fund within the meaning of Section 2(a) of the Uniform Management of Institutional Funds Act (the “Act”) as adopted in Michigan. While it is anticipated that amounts at least equivalent to the value of initial deposits to the Fund shall be held, with respect to each holding, on a long-term basis, the right is reserved to distribute or expend part or all of the corpus of the Fund as may be deemed appropriate to further the technology transfer mission or other purposes of the University.

RESOLVED, that this Resolution, together with any subsequently adopted terms governing the Technology Transfer Fund, shall be deemed to be the gift instrument within the meaning of Section 2(b) of the Act.

RESOLVED, that the Fund shall be managed to further the educational, scientific and charitable purposes of the University of Michigan, and as is otherwise permitted by the Act and other governing law.

RESOLVED, that the Associate Vice President and Treasurer, under the auspices of the Executive Vice President and Chief Financial Officer and the Vice President for Research, and in accordance with the management structure as discussed in the Request for Action and Recommendation for this Resolution, shall have the authority necessary to manage the Fund.

RESOLVED, that the terms of this Resolution may be amended at any time by resolution of the Regents, and further the Fund may be terminated at any time by Regental resolution.

Change in Name of School of Engineering at UM-Dearborn

On a motion by Regent Deitch, seconded by Regent Taylor, the Regents unanimously approved a change in the name of the School of Engineering at the University of Michigan-Dearborn to the College of Engineering and Computer Science.

UM-Dearborn General Campus Renovation Project Phase III: College of Arts, Sciences, and Letters Building

Chancellor Renick observed that the site and architect for the College of Arts, Sciences, and Letters (CASL) Building had been previously approved by the Regents. He called on Mr. Doug Hanna to present the design.

Mr. Hanna displayed a map of the Dearborn Campus, noting the site for the project and describing the placement on the site and access routes. He displayed drawings of each floor of the proposed design, noting pertinent details of the floor plan, and also showed a computer-generated rendering and a model of the completed building.

In response to a question from President Bollinger about the brick selected for the exterior, Mr. Hanna said that the color was chosen to match the adjacent buildings. There was a discussion of the window placement, the rotunda, and various other elements of the design. Chancellor Renick pointed out that the design was meant to signify the central role of the College of Arts, Sciences, and Letters to the mission of the Dearborn campus.

In response to a question from Regent Newman, Mr. Hanna said that the design phase is about 15 percent complete. Regent Power noted that in March 1997, it was established that the design objectives for major new projects would be submitted to the Regents as items for information in time to allow approval and receive Regent comment prior to presenting the design for approval. It was noted that the design objectives were provided at last month's Regents' meeting.

Regent Deitch expressed concern about the size of this building compared with other buildings on campus, and about how it blends with the general "feeling" of the campus.

Chancellor Renick noted that the Regents would be meeting on the Dearborn campus the following month, and he suggested that during this meeting, the Regents could visit the site and put the proposed building design in context with the rest of the campus.

Regent Deitch agreed that this would be a good idea, and moved to table consideration of the design of the CASL building until the March meeting. Regent Newman seconded the motion.

Regent McFee raised the issue of the building that is to be constructed to house the UM-Dearborn's glass museum. It was noted that the Regents had previously approved the design for this building, but that funds for construction of this building have not yet been raised. Regent Power suggested that material describing this building and its relationship to the rest of the campus be available for the Regents to review next month as well.

During the discussion, the Regents suggested that samples of the brick and metal to be used for the CASL building be made available as part of the review of the project next month. Regent Deitch again expressed "major concerns about this expanse of one-story building that almost seems to be a disconnected barrier to the other buildings."

President Bollinger suggested that the architects come to the meeting and explain their thinking about the building's design. Regent McFee suggested that advance notice be given to Chancellor Renick prior to the next meeting regarding any further issues the Regents would like to have addressed about the CASL Building.

Regent Power observed that during his tenure on the board, presentations about new building projects have been given by University staff rather than the architect who designed the project. Executive Vice President Kasdin responded that this has been the historical pattern

desired by past administrations and boards, but that he and his staff would be happy to change the practice if the Board so desired.

Regent Newman also expressed concerns about the coordination between the Ann Arbor campus and the branch campuses when designs are presented for buildings on the branch campuses. Her impression is that Ann Arbor campus design personnel are not heavily involved in branch campus projects, even though they present the designs. She noted that to her, the three campuses are one university, and she would like to have explained how all the campus designs fit together.

Executive Vice President Kasdin said that he would consult with the chancellors in order to describe the current process and to identify a way in which it could work more effectively.

The vote was then taken on the motion to table, and it was approved unanimously.

Environmental Interpretive Center-Dearborn Campus Wayne County Agreement

Chancellor Renick informed the Regents that Wayne County had agreed to contribute \$500,000 toward construction of the Environmental Interpretive Center. The terms of the agreement are described in the Regents Communication.

Renovation and Expansion of the Emergency Department, University of Michigan Hospitals and Health Centers

Executive Vice President Kasdin clarified that the funding for the project for renovation and expansion of the Emergency Department is coming from Hospital reserves.

University of Michigan-Flint Professional Studies Classroom Building

Chancellor Nelms noted that the design objectives for this building had been approved at the January meeting. He observed that completion of this facility would mark the first time in

the history of the Flint campus that all programs would be located on one campus. He called on Mr. Doug Hanna to present the building's design.

Mr. Hanna reviewed all of the programs that would be housed in the building. He displayed the campus master plan, noting where the building would be located. He described the site plan and reviewed the plans for each floor of the building, and displayed renderings of the building's exterior.

Following some discussion, Regent Horning moved approval of the schematic design for the Professional Studies Classroom Building. Regent Taylor seconded the motion, and it was approved unanimously.

There being no further business, the meeting was adjourned at 10:50 a.m. Regents' expenses for January 1998 totaled \$2,976.14. The next meeting will take place March 19-20, 1998.