

THE UNIVERSITY OF MICHIGAN
REGENTS COMMUNICATION

REQUEST FOR ACTION

Subject: Holland Hospital Strategic Alliance

Action Requested: Approve entering into a Strategic Alliance Agreement with Holland Hospital

Background and Summary:

The University of Michigan, through its academic medical center and clinical enterprise, Michigan Medicine and the University of Michigan Health (collectively “UM”), serves patients from across the state and beyond through a system of care that includes important relationships with other leading health systems, hospitals, and physicians. UM, including its wholly owned subsidiary UM Health (“UM Health Corp.”), is proposing a strategic alliance with Holland Hospital (the “Strategic Alliance”). The Strategic Alliance will build upon UM Health – West’s strong presence in West Michigan and allow for further collaboration in an important submarket, enhancing our competitive presence in that geography. UM Health Corp. is the parent entity of UM Health – West.


Holland Hospital is a high quality, high performing hospital and ambulatory network in West Michigan. Holland Hospital is located in a geography that is adjacent to UM Health – West’s primary service area, which allows for opportunities that will benefit the communities and missions of both UM and Holland Hospital.

The Strategic Alliance will not require capital or significant management resources, nor will it involve Holland Hospital’s separate use of our brand, but it will create a platform for future partnership opportunities. Key elements of the alliance would include: (a) creating a joint executive oversight forum for facilitating the relationship, sourcing new collaboration opportunities within the agreed upon service area, and evaluating those opportunities, and (b) identifying one or more initiatives for further collaboration. Any future initiatives under the Strategic Alliance will be set forth in an agreement and will be approved by the appropriate boards.

The Board of Directors of UM Health Corp. has evaluated and approved this Strategic Alliance and has recommended approval of the Strategic Alliance by the Regents. Upon approval, the expectation is that UM and Holland Hospital will finalize the terms of the Strategic Alliance and publicly announce the relationship by the end of 2023.

Accordingly, we request that the Board of Regents authorize the Executive Vice President for Medical Affairs and Dean of the Medical School and such other officers as he may designate to: (a) take any actions necessary or desirable to consummate the transactions described in this action request; and (b) to obtain or make, as applicable, all governmental and third-party approvals, consents, notices and authorizations that may be necessary.

Respectfully submitted,

A handwritten signature in cursive script that reads "Marschall S. Runge".

Marschall S. Runge, M.D., Ph.D.
Executive Vice President for Medical Affairs
Dean of the Medical School

December 2023