

SEPTEMBER MEETING, 2025

The University of Michigan
Ann Arbor
September 18, 2025

The regents met at 3:30 p.m. in University Hall, Alexander G. Ruthven Building, and via a livestream link on the university gateway. Participating were Regents Acker, Behm, Bernstein, Brown, Hubbard, Ilitch, Meyers and White. Also attending were Chancellor Alexander, Vice President Baird, Executive Vice President Chatas, Vice President Harmon, Vice President Hunter, Vice President Kinsey, Vice President Kolb, Vice President Lynch, Vice President Lupia, Provost McCauley, Executive Vice President Miller, Vice President Pendse, and Interim Chancellor Scarlatta.

Call to Order and President's Opening Remarks

President Grasso called the meeting to order and called the roll.

He welcomed attendees to the first Board of Regents meeting of the academic year and highlighted the energetic start to the semester. He mentioned the successful Parents' Weekend, thanking Student Life and Development teams for their work. He also spoke about addressing the International Economic Development Council in Detroit, where he promoted the university's economic impact and encouraged business support for higher education. He thanked Vice President Chris Kolb and Ann Arbor SPARK for their assistance with the event, and he welcomed Dr. David Miller to his first full board meeting as the executive vice president for medical affairs.

President Grasso continued, and said, "The past nine days have been a test of our values as a nation. The murder of Charlie Kirk is a tragedy that has stirred powerful emotions, many of

which are playing out on social media. Sadly, too much of this language—from across the political spectrum, and even from within our own community—has been hateful, cruel, and demeaning.

“Make no mistake, neither the university nor I condones violence of any kind. That this shooting occurred on a college campus, where rigorous dialogue should thrive, is profoundly troubling. Violence is never the solution to settling our differences in a society committed to democratic principles and the rule of law.

“As an Army officer, I swore an oath to support and defend the Constitution. Whether in uniform or in higher education, I have held the First Amendment as sacrosanct: I may disagree with you, but I will forever defend your right to speak out. This is one of those moments of profound disagreement.

“Some have called for the dismissal of faculty whose personal social media posts generated significant backlash. Their views, however disturbing or contrary to our values, are protected by our First Amendment. In that same spirit, freedom of speech allows us to call out harmful and reckless language. Regrettably, what could have been a teaching moment for faculty members – one to educate students about freedom of expression, respect, and civility – was missed and instead reflected a disturbing side of humanity.

“One of my priorities as president is for the nation to *Look to Michigan* as a model in higher education for civil and robust discourse on critical issues. In that spirit, we will hear shortly about *Talking Maize and Blue*, a new module designed to help students navigate and respect different viewpoints, as well as manage emotions when confronted with new or uncomfortable ideas.

“There have been moments in our university’s history when free speech was tested. At times, we rose to the challenge; at other times, such as during the Red Scare, we failed. We must learn from both. What matters today is how we move forward. This is a test of our commitments as American citizens and as members of a university community dedicated to the open exchange of ideas.

“Whereas many institutions respond to offensive comments with short-term personnel actions, we will instead invest \$50 million to accelerate the establishment of a permanent UM center dedicated to diversity of thought and civil discourse, and opening this spring. This center represents a lasting commitment to broadening our campus culture by providing a forum that welcomes all perspectives and fosters respectful engagement.

“We believe in the value of engaging with diverse perspectives and in the power of debate and dialogue to strengthen our community. It is the mission and goal of this center to be the nation's defining venue for inclusive, respectful, and constructive dialogue.

“If we abandon free speech on our campuses, we risk abandoning it for our nation. Silencing voices is anathema to a great university like ours. Our common ground, in pursuit of the common good, must be reasoned discourse and civility. I believe we can—and must—rise to this moment, together, in ways only Michigan can.”

Provost McCauley introduced Professor Paul Resnick, School of Information, for his presentation: Talking Maize and Blue.

Professor Resnick spoke of his work as part of a task force with the mission of fostering a culture of open inquiry at UM—encouraging everyone to pursue ideas with curiosity, even if those ideas are controversial or imperfect. The Talking Maize and Blue Task Force created an

approach that emphasizes curiosity over condemnation, and courage over conformity. They built an online module that was required for all incoming undergraduates on the Ann Arbor campus. It included a technique for supporting open inquiry: PAUSE (Pause, Appreciate Understand, Share, Explore). They created and distributed stickers that students can put on their laptop or water bottle to signal they are open to conversations even if there are disagreements. The goal is to not only see the stickers around campus, but to also hear people using phrases like ‘Wolverines don't all think alike’ and ‘The Michigan pause.’

Professor Resnick said, “In summary, the effort should help to foster a culture of open inquiry on campus. More curiosity, less condemnation. More courage, less conformity. Disagreements that are constructive rather than corrosive.”

Regents’ Committee Reports

Finance, Audit and Investment Committee - Regent White said that the committee, including Regents Bernstein, Hubbard and Meyers met with Executive Vice President Chatas, for a discussion on the university’s financial status. They also discussed the operating funds portfolio with Chief Investment Officer Erik Lundberg.

Health Affairs Committee - Regent Behm said that he and committee member Regent Brown, met with EVPMA Miller for an update on UM-Health and a number of financial matters. The committee also received informational reports from throughout Michigan Medicine.

Personnel, Compensation and Governance Committee - Regent Ilitch reported that the committee, including Regents Acker and White met with Provost McCauley, for a discussion with the Marsal Family School of Education Dean Elizabeth Moje. The committee also met with VP and Secretary Kinsey for an update on bylaws revisions and also with Associate VP for Human Resources Holcomb for a discussion on several HR matters.

Consent agenda

Minutes. Vice President Kinsey submitted for approval the minutes of the meetings of June 12, 2025 and July 17, 2025.

Reports. Executive Vice President Chatas submitted the Investment Report, the Plant Extension Report, the University Human Resources Report, and the Regents Report on Non-Competitive Purchases equal to or over \$50,000 from Single Sources, March 16, 2025 through June 15, 2025.

Research Report. Interim Vice President Lupia submitted the Research Award and Expenditures Report ending July 31, 2025.

UM Health System Report. Executive Vice President Miller expressed his appreciation for the opportunity to serve in this role. Noting the significant changes in health care and research funding, he emphasized his confidence in the Michigan Medicine team and their ability to navigate the challenges. He noted the 175th anniversary of the UM Medical School and the recent welcoming of the new Dean, Dr. Thomas Wang, a nationally recognized leader.

Executive Vice President Miller closed by saying, “I believe that as complex as things are right now, the team is made for this moment and the challenges and opportunities in front of us. Thank you again for your trust in me and your support for Michigan medicine.”

Student Life Report. Vice President Harmon shared highlights of the successful collaboration with the Office of New Student Programs and many staff and faculty volunteers who helped a record number of students move into Michigan housing and attend welcome events. This year’s convocation had such a high turnout that students filled the upper levels, and the dining staff impressively served over 8,000 new students at the post-convocation picnic in just 22 minutes. Nearly 1,000 student organizations participated in welcome activities across

campus. Parent-Family Weekend also drew thousands of families. He thanked all staff and volunteers for making these Michigan traditions possible and celebrated the energetic start to the new academic year.

University of Michigan-Dearborn. Chancellor Scarlatta provided a summary of the enrollment and student data for fall semester: First-year enrollment is up 2% to 1,138 students, marking the second-largest class in university history and the third consecutive year of strong numbers. Full-time enrollment has increased by over 1% compared to last year. The six-year graduation rate has reached a record high of 60%. Total student headcount this fall is 8,005, a 1% decrease from 2024, primarily due to a significant 44% drop in new international students, largely because of visa appointment issues. The Go Blue Guarantee now benefits over 1,300 students, up by 200 from last year, reflecting the positive impact of increased income eligibility. To address enrollment and teacher shortages, especially in elementary education, the university launched a new transfer agreement with Jackson College. Students complete two years at Jackson College and finish their degree at UM-Dearborn, with the final two years online and apprenticeships in Jackson, allowing students to remain and serve in their communities.

University of Michigan-Flint. Chancellor Alexander provided a report on fall enrollment: UM-Flint has recorded total fall enrollment growth for the third consecutive year, reaching 7,124 students—an increase of 9.1% over last year. This is the first time since 2019 that enrollment has surpassed 7,000. All five colleges and schools at UM-Flint saw increases, with undergraduate enrollment up 10.5% and graduate enrollment up 4.4%. Notably, there are now 1,441 graduate transfer students—a 26.6% increase and the highest in the university's 69-year history. These gains are attributed to career-focused academic programs, enhanced student retention and graduation efforts, improved recruitment and outreach, and the expanded Go Blue

Guarantee. The chancellor thanked faculty, staff, and community partners for their crucial roles in these achievements and invited everyone to the next board meeting in Flint on October 16.

Voluntary Support. Vice President Baird had no additional report.

Personnel Actions/Personnel Reports. Provost McCauley presented a number of personnel actions

Retirement Memoirs. Vice President Kinsey submitted a number of retirement memoirs.

Memorial statements. No deaths of faculty were reported to the regents this month.

Degrees. Degree lists and changes to previously approved lists were submitted.

On a motion by Regent White, seconded by Regent Ilitch, the regents unanimously approved the consent agenda.

University of Michigan Health-Sparrow V/L Scott Road, Saint Johns, Michigan

On a motion by Regent White, seconded by Regent Behm, the regents approved the sale of property located at V/L Scott Road, St. Johns, Michigan for \$200,000, upon terms and conditions acceptable to the University.

University of Michigan Lease at 401 East Liberty Street, Ann Arbor, Michigan

On a motion by Regent White, seconded by Regent Hubbard, the regents approved the lease and the leasehold improvements project as described.

University of Michigan-Flint College of Innovation & Technology Building Phase 2

On a motion by Regent White, seconded by Regent Brown, the regents approved the UM-Flint College of Innovation & Technology Building Phase 2 project as described and authorized commissioning Integrated Design Solutions for its design.

Institute Establishment and Naming

Executive Vice President Miller brought forward a supplemental item to establish the Nathan and Catherine Forbes Institute, thanks to a significant gift from the Forbes family. This new interdisciplinary institute will advance sports medicine, orthopedics, physical medicine, rehabilitative care, research, and education across Michigan. The institute aims to be a premier hub, providing world-class sports medicine care for both elite and amateur athletes, addressing rising demand and increasing the university's capacity to treat a wide range of athletic injuries. There is a special emphasis on partnering with Michigan Athletics to offer exceptional care for Wolverine athletes. He thanked Nathan and Catherine Forbes, co-chairs of the U-M "Look to Michigan" campaign, for their support, and emphasized that this gift will have a significant, positive impact on the health and well-being of patients and the broader community.

On a motion by Regent Meyers, seconded by Regent Brown, in recognition of the Forbes' exceptional generosity to UM and this significant commitment by Nathan and Catherine Forbes, we recommend that the Board of Regents approve the establishment and naming of the Nathan and Catherine Forbes Sports Medicine Institute, effective immediately.

Conflicts of Interest

Earlier in the meeting, on a motion by Regent White, seconded by Regent Hubbard, the regents unanimously approved the following conflict of interest items that fall under the State of Michigan Conflict of Interest Statute. The following information is provided in compliance with statutory requirements:

Authorization for the University of Michigan to Enter into a Lease Agreement with Urology Associates Realty II LLC

The lease agreement was approved.

- 1) The parties to the lease agreement are the Regents of the University of Michigan and Urology Associates Realty II LLC.
- 2) The service to be provided is the lease of 7,603 square feet in a building at 1301 Mercy Drive, Muskegon, Michigan, for five years, beginning December 1, 2025, at a monthly rate of \$18.35 per square foot with 2% annual increases thereafter. The tenant will also be responsible for the payment of building operating expenses.
- 3) The pecuniary interest arises from the fact that Brian Stork, UM employee, is a trustee of two trusts with membership interests in Urology Associates Realty II LLC.

Authorization for the University of Michigan to Enter into a License Agreement with an Innovation Partnerships Startup Incubator Firm Located at the North Campus Research Complex

License agreements were approved.

- 1) The parties to the license agreement are the Regents of the University of Michigan and the company listed here: SaferDrive AI, and in the attached spreadsheet.
- 2) The service to be provided is the license of space in the North Campus Research Complex Innovation Partnerships Startup Incubator located at 1600 Huron Parkway, Ann Arbor, Michigan with access to common area space within the building. The license durations including all options for renewal are outlined in the spreadsheet. The license will use the standard University of Michigan Innovation Partnerships Startup Incubator license template. The licensee company will pay the rates as stipulated in the attached spreadsheet for the current term and option years as indicated. The licensee company will be responsible for providing monthly updates concerning its business progress to the University of Michigan's Innovation Partnerships, and will have access to Innovation Partnerships personnel for advice concerning obtaining technology assessment, business consulting, technical assistance, capital raising, or other business services.
- 3) The pecuniary interest arises from the fact that the individuals listed here: Haowei Sun and Henry Liu, are UM employees and owners and/or officers of the licensee company.

Authorization for the University to transact with Cash Divine LLC

Authorization to transact with Cash Divine LLC was approved.

- 1) The parties to the contract are the Regents of the University of Michigan and its Office of Student Life and Cash Divine LLC.
- 2) The contract is for one day of DJ services, totaling \$800. Cash Divine LLC will supply the necessary resources and personnel to fulfill this contract. The remaining base

contract terms and conditions are typical to those used in Procurement Services standard templates for other similar contracts entered into by the Regents.

- 3) The pecuniary interest arises from the fact that University of Michigan employee, Marcus Javon Collins, is the owner of Cash Divine LLC.

Authorization for the University to transact with Honey Locust Productions LLC

Authorization to transact with Honey Locust Productions LLC was approved.

- 1) The parties to the contract are the Regents of the University of Michigan and its Epidemiology Department and Honey Locust Health.
- 2) The contract is a duration of four months at a total cost not to exceed \$20,000. Honey Locust Health will supply the necessary resources and personnel to fulfill this contract. The remaining base contract terms and conditions are typical to those used in Procurement Services standard templates for other similar contracts entered into by the Regents.
- 3) The pecuniary interest arises from the fact that University of Michigan employee, Michael Rubyan, is a partner of Honey Locust Health.

Authorization for the University to transact with Institute for Social and Environmental Research-Nepal

Authorization to transact with the Institute for Social and Environmental Research-Nepal was approved.

- 1) The parties to the contract are the Regents of the University of Michigan and its School for Environment and Sustainability and Institute for Social and Environmental Research-Nepal.
- 2) The contract is for a duration of two months at a total cost of \$11,000. Institute for Social and Environmental Research-Nepal will supply the necessary resources and personnel to fulfill this contract. The remaining base contract terms and conditions are typical to those used in Procurement Services standard templates for other similar contracts entered into by the Regents.
- 3) The pecuniary interest arises from the fact that UM employee, Dirgha Jibi Ghimire, is the director of the Institute for Social and Environmental Research-Nepal.

Authorization for the University to transact with Julie Cruz Studio

Authorization to transact with Julie Cruz Studio was approved.

- 1) The parties to the contract are the Regents of the University of Michigan and its Health Behavior Health Equity, and Julie Cruz Studio.
- 2) The contract is for visual storytelling for a duration of one day, consisting of 1 hour and 30 minutes at a total cost not to exceed \$600. Julie Cruz Studio will supply the necessary resources and personnel to fulfill this contract. The remaining base contract terms and conditions are typical of those used in Procurement Services standard templates for other similar contracts entered into by the Regents.
- 3) The pecuniary interest arises from the fact that UM employee, Julie Cruz, is the owner of the Julie Cruz Studio for Visual Storytelling.

Authorization for the University to transact with k-Space Associates, Inc.

Authorization to transact with k-Space Associates, Inc. was approved.

- 1) The parties to the contract are the Regents of the University of Michigan and its Electrical Engineering and Computer Science and k-Space Associates, Inc.
- 2) The agreement is for a one-time purchase at a total cost not to exceed \$1,360. k-Space Associates, Inc. will supply the necessary resources and personnel to fulfill this contract. The remaining base contract terms and conditions are typical to those used in Procurement Services standard templates for other similar contracts entered into by the Regents.
- 3) The pecuniary interest arises from the fact that UM employee, Roy Clarke, is an owner and partner of k-Space Associates, Inc.

Authorization for the University to transact with Motion Sync LLC

Authorization to transact with Motion Sync LLC was approved.

- 1) The parties to the contract are the Regents of the University of Michigan and its Mechanical Engineering Department, and Motion Sync LLC.
- 2) The transaction is for a one-time payment from Fuel Consumer IT to Motion Sync of \$16,100. Motion Sync LLC will supply the necessary resources and personnel to fulfill this contract. The remaining base contract terms and conditions are typical to those used in Procurement Services standard templates for other similar contracts entered into by the Regents.
- 3) The pecuniary interest arises from the fact that UM employees, Daniel Sousa Schulman and Shorya Awtar are stockholders, partners, members, and employees of Motion Sync LLC.

Authorization for the University to transact with Navigation Solutions, LLC

Authorization to transact with Navigation Solutions, LLC was approved.

- 1) The parties to the contract are the Regents of the University of Michigan and its Performing Arts Technology Department and Navigation Solutions, LLC.
- 2) The contract is for a one-time purchase at a total cost not to exceed \$1,500. Navigation Solutions, LLC will supply the necessary resources and personnel to fulfill this contract. The remaining base contract terms and conditions are typical to those used in Procurement Services standard templates for other similar contracts entered into by the Regents.
- 3) The pecuniary interest arises from the fact that UM employee, Lauro Ojeda, is the owner of Navigation Solutions, LLC.

Authorization for the University to transact with Valerion, Inc.

Authorization to transact with Valerion, Inc. was approved.

- 1) The parties to the contract are the Regents of the University of Michigan and its Chemical Engineering and Valerion, Inc.
- 2) The contract is for a one-time purchase at a total cost not to exceed \$36,000. Valerion, Inc. will supply the necessary resources and personnel to fulfill this contract. The remaining base contract terms and conditions are typical to those used in Procurement Services standard templates for other similar contracts entered into by the Regents.
- 3) The pecuniary interest arises from the fact that UM employee, Nicholas Kotov, is a stockholder of Valerion, Inc.

Authorize Execution of Investment Agreements Under the Accelerate Blue Fund or similar funds managed by Innovation Partnerships for Authentiq Inc.

Investment agreements were approved.

- 1) The parties to the contract are the Regents of the University of Michigan and Innovation Partnerships for Authentiq Inc.
- 2) No use of University services or facilities, nor any assignment of University employees, is obligated or contemplated under the Agreement. If the transaction proceeds, the parties to the Agreements would include the University and the Company, and the University would receive an equity interest or future equity interest in the Company in return for its investment(s). The Agreements would reflect typical venture capital

investing documentation. Innovation Partnerships is seeking approval for financing agreements up to a total of no more than 10% of the total assets under management in the respective Innovation Partnerships Managed Funds in potential investments (through one or more rounds of financing) in the Company. It is understood that, upon approval of this item, Innovation Partnerships Managed Funds will have no obligation to enter into the Agreements or proceed with any investment in the company.

- 3) The pecuniary interest arises from the fact that UM employee, Parag Deotare, is partial owner of the company, and/or undertake a senior company officer or board role.

Authorize Execution of Investment Agreements Under the Accelerate Blue Fund or similar funds managed by Innovation Partnerships for EMW, Inc.

Investment agreements were approved.

- 1) The parties to the contract are the Regents of the University of Michigan and Innovation Partnerships for EMW, Inc.
- 2) No use of University services or facilities, nor any assignment of University employees, is obligated or contemplated under the Agreement. If the transaction proceeds, the parties to the Agreements would include the University and the Company, and the University would receive an equity interest or future equity interest in the Company in return for its investment(s). The Agreements would reflect typical venture capital investing documentation. Innovation Partnerships is seeking approval for financing agreements up to a total of no more than 10% of the total assets under management in the respective Innovation Partnerships Managed Funds in potential investments (through one or more rounds of financing) in the Company. It is understood that, upon approval of this item, Innovation Partnerships Managed Funds will have no obligation to enter into the Agreements or proceed with any investment in the company.
- 3) The pecuniary interest arises from the fact that UM employees, Joseph Himle, Addie Weaver, and Anao Zhang, are partial owners of the company, and/or undertake a senior company officer or board role.

Authorize Execution of Investment Agreements Under the Accelerate Blue Fund or similar funds managed by Innovation Partnerships for Eradix LLC

Investment agreements were approved.

- 1) The parties to the contract are the Regents of the University of Michigan and Innovation Partnerships for Eradix LLC.
- 2) No use of University services or facilities, nor any assignment of University employees, is obligated or contemplated under the Agreement. If the transaction proceeds, the

parties to the Agreements would include the University and the Company, and the University would receive an equity interest or future equity interest in the Company in return for its investment(s). The Agreements would reflect typical venture capital investing documentation. Innovation Partnerships is seeking approval for financing agreements up to a total of no more than 10% of the total assets under management in the respective Innovation Partnerships Managed Funds in potential investments (through one or more rounds of financing) in the Company. It is understood that, upon approval of this item, Innovation Partnerships Managed Funds will have no obligation to enter into the Agreements or proceed with any investment in the company.

- 3) The pecuniary interest arises from the fact that UM employees, Shaomeng Wang, Brandon Bordeau, and Arul Chinnaiyan, are partial owners of the company, and/or undertake a senior company officer or board role.

Authorize Execution of Investment Agreements Under the Accelerate Blue Fund or similar funds managed by Innovation Partnerships for General Orbit Company

Investment agreements were approved.

- 1) The parties to the contract are the Regents of the University of Michigan and Innovation Partnerships for General Orbit Company.
- 2) No use of University services or facilities, nor any assignment of University employees, is obligated or contemplated under the Agreement. If the transaction proceeds, the parties to the Agreements would include the University and the Company, and the University would receive an equity interest or future equity interest in the Company in return for its investment(s). The Agreements would reflect typical venture capital investing documentation. Innovation Partnerships is seeking approval for financing agreements up to a total of no more than 10% of the total assets under management in the respective Innovation Partnerships Managed Funds in potential investments (through one or more rounds of financing) in the Company. It is understood that, upon approval of this item, Innovation Partnerships Managed Funds will have no obligation to enter into the Agreements or proceed with any investment in the company.
- 3) The pecuniary interest arises from the fact that UM employees, Mark Moldwin and Lauro Ojeda, are partial owners of the company, and/or undertake a senior company officer or board role.

Authorize Execution of Investment Agreements Under the Accelerate Blue Fund or similar funds managed by Innovation Partnerships for Medication Data Science, Inc.

Investment agreements were approved.

- 1) The parties to the contract are the Regents of the University of Michigan and Innovation Partnerships for Medication Data Science, Inc.
- 2) No use of University services or facilities, nor any assignment of University employees, is obligated or contemplated under the Agreement. If the transaction proceeds, the parties to the Agreements would include the University and the Company, and the University would receive an equity interest or future equity interest in the Company in return for its investment(s). The Agreements would reflect typical venture capital investing documentation. Innovation Partnerships is seeking approval for financing agreements up to a total of no more than 10% of the total assets under management in the respective Innovation Partnerships Managed Funds in potential investments (through one or more rounds of financing) in the Company. It is understood that, upon approval of this item, Innovation Partnerships Managed Funds will have no obligation to enter into the Agreements or proceed with any investment in the company.
- 3) The pecuniary interest arises from the fact that UM employee Coreu Lester, is partial owner of the company, and/or undertakes a senior company officer or board role.

Commercialization Agreements with the University of Michigan

Commercialization agreements were approved.

- 1) The parties to the contract are the Regents of the University of Michigan and the entities listed in Attachment A.
- 2) The University will retain ownership of the optioned, licensed, or reassigned technologies and may continue to further develop and use them internally. No use of University services or facilities, nor any assignment of University employees, is obligated or contemplated under the Agreements. Standard disclaimers of warranties and indemnification apply, and the Agreements may be amended by consent of the parties, such as adding related technology. University procedures for approval of these changes will be followed and additional conflict of interest review will be done as appropriate. Terms specific to each Agreement are described in Attachment A. Innovation Partnerships has negotiated and finalized the terms of the option, license, or reassignment agreements for patents, technology, or content related to University technologies for particular fields of use. The companies will obtain the right to evaluate, use, and/or commercialize the University technologies. The net effects specific to each Agreement are described in Attachment A.
- 3) The pecuniary interest arises from the fact that UM employees have outside activities, relationships, or interests in the companies described in Attachment A.

Project Agreements with the University of Michigan

Project agreements were approved.

- 1) The parties to the contract are the Regents of the University of Michigan and the entities listed in Attachment A.
- 2) The terms of the Agreements and/or Amendments conform to University policy. The funding support will not exceed the amount reported in Attachment A for each Agreement and/or Amendment. Since projects are often amended, these Agreements and/or Amendments include provisions for changes in time and scope. University procedures for approval of these changes will be followed and additional conflict of interest review will be done as appropriate. The Agreements and/or Amendments will provide support for the investigator's effort to use their expertise and University laboratories, as well as other University resources, to execute the projects as reported in Attachment A.
- 3) The pecuniary interest arises from the fact that UM employees have activities, relationships, or interests in the companies as described in Attachment A.

Changes to Regents' Meeting Schedule for 2026 and 2027

On a motion by Regent Ilitch, seconded by Regent White, the regents approved the revisions to the 2026 and 2027 meeting schedule.

Approval of Academic Calendar for 2026-2027 for the University of Michigan-Flint

On a motion by Regent White, seconded by Regent Behm, the regents approved the 2026-27 academic calendar for the UM-Flint.

Central Student Government President Eric Veal, Jr. reported on its mission, which is to make the university more visible, accessible, and responsive to students and the broader community. Over the past semester, CSG has held numerous events to bring students together, gather feedback, and encourage involvement and has already distributed over \$71,000 to student organizations. Nationally, CSG participated in and will soon host a Big Ten student government leadership conference.

CSG is proposing new roles for military-affiliated students, and remains dedicated to amplifying the student voice and continually strengthening the Michigan community. Their guiding belief is that “all students do better when all students do better.”

Public Comment

The regents heard public comments from: Laura Herbert, staff, on staff job security; Jane Esper Vogel, alumna, on affirming good work of UM to decarbonize and encourage funding of critical capital projects; Amy Milligan, community member, on Michigan Medicine terminating gender affirming medical care; Aanvi Arora, student, to thank the Regents for committing to protect the Arb; Naomi Silver, faculty, on UM Jewish faculty and staff perspectives on campus anti-semitism; Bob McMurray, community member, on the Cold War with China; Dale Richard Leslie, alumnus, on a video on the uniqueness of Ann Arbor's quality of life; Ryan McCarty, faculty, plans for building a computing center in Ypsilanti; and Deahzana Randall, student, sustainability on campus.

The meeting adjourned at 4:40 pm. The next meeting will be on October 16, 2025.