

## JUNE MEETING, 2021

*The University of Michigan  
Virtual  
June 17, 2021*

The regents met at 2:00 p.m. via a livestream link on the university gateway. Participating were Regents Acker, Behm, Bernstein, Brown, Hubbard, Ilitch and Weiser. Regent White was absent. Also, on the call were Vice President Baird, Vice President Churchill, Provost Collins, Vice President Cunningham, Chancellor Dutta, Chancellor Grasso, Vice President Harmon, Vice President Kolb, Vice President Lynch, Vice President Michels, Vice President Pendse, Executive Vice President Runge and Interim Executive Vice President Smith.

### **Call to Order and President's Opening Remarks**

President Schlissel called the meeting to order. He called the roll of all the regents for the record and for those not able to see the screen.

President Schlissel congratulated the three UM researchers selected as the inaugural recipients of the Biosciences Initiative's Mid-career Biosciences Faculty Achievement Recognition Award (MBioFAR). This new annual award recognizes exceptional mid-career faculty in the biosciences and encourages innovative, high-risk research, similar to an internal MacArthur 'Genius' Award, with nominations and a thorough review process. He said, "This year's awardees are: Dana Dolinoy, is a professor and NSF International Chair of Environmental Health Sciences and professor of nutritional sciences. Professor Dolinoy is a toxicologist who studies gene-environment interactions in development and in disease, focusing on the role of nutrition and toxicants on the epigenome, or modifications to DNA that can lead to disease; Aubree Gordon, an associate professor of epidemiology and world leader in influenza

epidemiology, focused on the dynamics of viral transmission in tropical countries. Professor Gordon's studies helped provide the data needed to optimize the timing of vaccination in Nicaragua, and she's currently conducting studies on COVID-19 in children and across people's lifespans, and the transmission of and immunity to SARS-CoV-2; Daniel Rabosky is an associate professor of ecology and evolutionary biology and associate curator at the Museum of Zoology. Professor Rabosky's highly influential work focuses on answering the question: 'What is responsible for the tremendous amount of biodiversity on Earth?' To address that, he develops novel mathematical approaches to understand the rates at which species form and go extinct.

“ I commend these incredible faculty members for their academic accomplishments, professional achievements and exceptional ongoing promise for future discovery.”

President Schlissel said, “Following the recommendations of our Campus Health Response Committee, and recent public health guidance from the Centers for Disease Control and Prevention and the State of Michigan, I am pleased to announce that beginning Monday, fully vaccinated individuals who self-report their vaccine information to the university will no longer be required to wear a mask or social distance indoors or outdoors for most areas of our campuses.

“We'll continue to require face coverings regardless of vaccination status in classrooms, on campus transportation and in health care areas where patients may be present. But as we are able to better assess vaccination rates in our community, we may modify our approach for classrooms.

“To support our return to more traditional residential campus activities, we're adding a number of new tools for members of our community. Faculty and staff are asked to self-report

their vaccination information via Wolverine Access using the same tool launched in April to collect student vaccination information. Ann Arbor campus students, faculty and staff who get vaccinated and submit their vaccination information will be eligible for prize drawings scheduled to begin in the coming weeks. Employees at UM-Dearborn and UM-Flint should watch for future communications from their campuses. Prizes for students will range from gift cards and Group-X class passes to university gear and tickets to future athletic events and campus performances. Faculty and staff drawings will also feature a variety of rewards, including cash prizes and campus parking permits. Students who have already submitted vaccination information will be entered into a separate prize drawing.

“Later this month our ResponsiBLUE App will include a vaccination box reflecting users’ self-report status. The weekly testing requirement will be waived for fully vaccinated students, and the testing box will be removed from ResponsiBLUE.”

President Schlissel said, “Our work continues with Guidepost Solutions to enhance the sexual misconduct prevention, educational, outreach and support resources for all members of our community. We are finalizing a series of changes, including new and updated policies, and mitigation and support efforts, following engagement with our community and faculty experts. We’ll have more to share next month at our July board meeting.

“I thank the members of the task force on Advancing Public Safety at the University of Michigan. In addition to providing multiple opportunities for community members to share experiences, perspectives and concerns, the task force made recommendations for reforms and identified a number of areas in which data should be made available. They also noted areas in which our Department of Public Safety and Security was to be commended. The members’

commitment to enhancing public safety for all constituents on our campus is evident in the recommendations, and we are moving forward on many of them. Additional details are available on the provost's website and in the *University Record*.

“I further want to emphasize that work to advance public safety must be ongoing. This includes physical and emotional safety. The work is integral to our mission, to our desire to always improve and to uphold our commitment to anti-racism.”

President Schlissel noted that the June meeting is traditionally the time the regents vote on a new chair and vice chair of the board for the coming year. He said, “The election will take place later in the meeting, but I would like to thank Board Chair Regent Ilitch and Vice Chair Regent Acker for their close collaboration with me and dedicated service. Leadership during a global pandemic is incredibly challenging, and I express my appreciation to Regents Ilitch and Acker not only for their tireless efforts to ensure that UM emerges from COVID-19 as a great institution, but also for their commitment to engaging with our many stakeholders. It has been a pleasure working so closely with the two of you.”

President Schlissel continued saying, “The University of Michigan is once again ranked the top U.S. public university in the QS World University Rankings. UM has maintained its top U.S. public university ranking since 2016. The annual list ranks the 1,300 best institutions from around the world and are based on academic reputation, employer reputation, student-faculty ratio, citations per faculty, proportion of international faculty and proportion of international students.

“On our agenda this month are the annual budget presentations for the university. This year's budget will serve the people of our state and the UM community by driving our cherished

values of academic excellence, affordability, societal impact and support of our students and employees. Our budget includes key items that we have developed with the leadership of the regents and the input from members of our community, generous private supporters and advocates for change. Our budget identifies and funds many of the priorities we share: Our budget invests in the academic and research programs that make us the top U.S. public university as I just mentioned; our budget increases the minimum wage for all permanent university employees to at least \$15 per hour; our budget increases support for students at all three of our campuses and Chancellors Dutta and Grasso will share shortly for Flint and Dearborn; for Ann Arbor, because of our investment and need-based financial aid, more than a quarter of our in-state undergraduate students will pay no tuition and about 65 percent will not see an increase in what they pay for tuition; and finally, our budget supports the families of our state and the academic excellence of our students by promising that outstanding students who work hard in their studies will be able to afford a Michigan education - on all three of our campuses.”

He said, “The University of Michigan will provide resources to extend the Go Blue Guarantee (GBG) to high-achieving in-state students on our Flint and Dearborn campuses. This will support the important goals of access, affordability and graduation for the campuses – and for the state we serve.

“The expanded GBG for free tuition begins this fall. It will apply to new, transfer and returning students, with the same income and asset thresholds on all three campuses, and it will not change the financial aid provided to any Ann Arbor student. Overall, the basic criteria for Dearborn and Flint are eligibility for in-state tuition, family incomes of \$65,000 or less and assets below \$50,000. The GBG will provide free in-state undergraduate tuition for up to four

years for eligible students with incoming GPAs of 3.5 or higher, with current students needing a 3.0 GPA. Each campus will determine eligibility for the GBG within those broader criteria, with more details to be made available in the weeks ahead. Flint and Dearborn already invest significant resources in need-based financial aid, which will continue. Ann Arbor will provide the extra resources necessary to launch the expanded GBG. We commit to this funding for at least six years, and the Guarantee will be a focus of our fundraising in the years ahead.

“Our donors and philanthropic partners are eager to support the guarantee. Already the commitments include a \$1 million grant by the Flint-based Charles Stewart Mott Foundation for UM-Flint students, and a LEAD gift from Kathy and Jim Hackett for UM-Dearborn students. Jim, of course, is a UM alumnus and former president and CEO of Ford Motor Company.

Regent Bernstein said, “This board made a promise that if you show outstanding achievement in high school you can attend our campus no matter your family's financial resources. Today we take that promise one huge step further. In this budget overall, and inclusion of the GBG, is a big, big win for all of our students on all three of our campuses of UM-Ann Arbor, UM Dearborn and UM Flint.

“Most importantly, the GBG is an investment that's focused on student retention and success on these campuses. Now, students from a majority of Michigan households have the opportunity to attend the University of Michigan in Ann Arbor, Flint and Dearborn for free.

“I want to thank President Schlissel, our Chancellors and all of my colleagues for the support of this expansion. This is a long and complex process. Most of all, I want to thank our students and faculty on each of our campuses for their relentless and obviously impactful advocacy. This would not have happened without you.”

Regent Behm agreed with Regent Bernstein and said, “The Flint and Dearborn campuses are incredibly important to the university as a whole and the extension of the GBG for hard-working and intelligent students is very well deserved. Thanks to President Schlissel and Chancellors Grasso and Dutta for working tirelessly to make a UM education a reality for so many young citizens in the state of Michigan.”

President Schlissel asked for a show of support by raised hands for extending the GBG to first-time in-state undergraduate students on our Flint and Dearborn campuses. Support was unanimous.

President Schlissel continued saying, “Now we will move to our budget presentations, beginning with Ann Arbor. Our Ann Arbor budget continues its focus on academic excellence and affordability amidst challenging circumstances from the COVID-19 pandemic. I especially appreciate the work and leadership of Provost Collins and Senior Vice Provost for Academic and Budgetary Affairs Amy Dittmar.”

### **Ann Arbor FY 2021-22 General Fund Operating Budget, Student Tuition and Fee Rates**

Provost Collins provided an overview of the budget recommendations that reflect long-standing priorities of both academic excellence and affordability, and is designed to uphold the value of a Michigan education. She applauded strong fiscal stewardship, cost containment, hard work and sacrifices made by the faculty and staff across campus.

She spoke of highlights of the proposed budget including “Strengthening the 2nd Year Experience,” a new initiative that will reintroduce returning students to campus, expanding the first year experience programming to include second year students. She also spoke of student mental health, and resources to expand peer coaching and to enhance wellness coaching. The

budget includes contractual increases for bargained-for employees, modest salary programs for faculty and staff, and resources to increase the minimum wage for all permanent university employees to \$15/hour. Cost containment continues to be a critical part of this plan, and it is expected to achieve ongoing savings totaling \$29 million.

This budget enables no increase in the net price of tuition for the majority of in-state undergraduate students. About 65% of in-state undergraduate students receive grant and scholarship aid. These students pay less than sticker price and most of these students and their families will see no increase in the net price of tuition and include scholarships such as HAIL, Wolverine Pathways, Detroit Promise, and Fairfax. As a result of these programs, about 27% of in-state students pay NO tuition. This budget also includes a 6.4% increase in the undergraduate financial aid

President Schlissel thanked Provost Collins and said, “Just as our annual budgets have done for more than a decade, this year’s budget enables a 0% increase in the net price of tuition for the majority of our undergraduate students from Michigan. Not only will most in-state undergraduates see no change in their net tuition costs, we estimate that more than a quarter, as the provost mentioned, will pay no tuition at all. And when students arrive they will be able to enjoy a full campus experience with excellent academic programs, teaching and the vast majority of their classes in person.”

Regent Ilitch said, “I wholeheartedly want to support a 0% increase for the majority of our in-state students and no tuition for more than a quarter of them. The last year has been very, very difficult for our students. We have heard you and your parents. This budget recognizes that with more funding to support mental health, including wellness coaching and greater access to



counseling services - we have heard you on that. This is a responsible budget with strong cost-containment measures in place. I thank Provost Collins and her team for all of their work, really listening to the stakeholders and addressing all of the important issues. It is fantastic.

“I would like to name one example that Provost Collins referred to when talking about cost-containment. Our LS&A, which is our largest school, expects to save \$1.8 million by shifting faculty salaries to endowed professorships. That really speaks to the strength and the generosity of Michigan supporters and our long-standing teamwork to drive academic excellence and affordability.

President Schlissel thanked Regent Ilitch and said, “I now ask for a show of support by raised hands for more than one quarter of the in-state students paying zero in tuition and the majority of undergraduates from Michigan seeing a zero increase in the net price of tuition.” Support was unanimous. President Schlissel turned things back over to Provost Collins.

Provost Collins said “This budget includes an increase of \$230/year, or 1.4%, for in-state undergraduates and an increase of 1.8% for most other rates. State funding remains uncertain. This budget aligns with the recommendations of the state senate and the governor which include no change in our ongoing appropriations coupled with \$6.6M in one-time funds.

**2021-22 University Housing Residence Hall and Northwood Community Apartments Rates; 2021-22 Fee Assessments for Central Student Government, Student Legal Services, and School/College Governments; 2021-22 University Health Service Fee; Central Student Government (CSG) Financial Report**

Vice President Harmon reported that the overall proposed room and board rate increase is 3.0%. The proposed increase includes support for expenditures related to deferred maintenance and continuing support for COVID-19 mitigation. The University Health Service recommends renewal of the Health Service Fee at \$205.22 per student per term for FY22. This represents a

1.4% change from the current fee, which will allow for enhancement to psychiatric services. No increase is being requested for CSG, SLS or the School/College Governments as the current fee structures will provide adequate funding for the coming fiscal year.

**Flint Campus FY 2021-22 General Fund Operating Budget, Student Tuition and Fee Rates; 2021-22 University of Michigan-Flint Residence Hall Rates**

Chancellor Dutta reported that the budget for UM-Flint assumes \$540K additional state funding for FY 2020-2021. The proposed budget assumes no increase in combined tuition and fees for undergraduate students and a 3.0% increase for graduate students for the 2021-2022 academic year. This budget proposal assumes no change in undergraduate enrollment, 13.6% increase in graduate enrollment and no change to institutional financial aid. The proposed budget includes state appropriations of approximately \$24.4 million. Leadership is focused on increasing operational efficiencies and reducing administrative costs. The average proposed room rate increase is 2.76%. This increase is commensurate with projected increases in the general cost of operations.

**Dearborn Campus FY 2021-22 General Fund Operating Budget, Student Tuition and Fee Rates**

Chancellor Grasso reported that the proposed budget for UM-Dearborn reflects a 2% increase in the state appropriation over 2020-2021. Approximately 88.4% of the state appropriation funding will be used for financial aid for our students. The proposed undergraduate tuition and fee increase for lower division residents is 1.9% (an increase of \$132 per term). The proposed undergraduate tuition and fee increase for nonresidents at the lower division is 1.9% (an increase of \$264 per term). The proposed graduate tuition and fee increase

for residents is 1.9% (an increase of \$160 per term) and non-residents is 1.9% (an increase of \$288 per term).

### **FY 2022 UMHS Health System and UM Health Operating Budgets**

Dr. David Miller, president, UM Hospitals and Health Centers and University of Michigan Medical Group, provided an overview of the Health System operating projections. He reported that University of Michigan Health is projecting a 7.9% operating cash flow margin and 4.3% operating margin. The prediction is based on preserving access for non-COVID patients and comprehensive implementation of the vaccine program; ensuring patient quality, safety and experience; and investing in teams and culture.

Regent Brown thanked Dr. Miller and all of the health system employees for the work they have been doing. He said, “There have been weekly calls with employees from all areas of the hospital, understanding the stress they are under, and the saintly work they are doing. I know Dr. Miller recognized it and I wanted to, in this setting, tell you how much I appreciate all of those employees. I am humbled by their work.”

Dr. Miller thanked Regent Brown and said, “I appreciate those comments and want to acknowledge the extraordinary courage and resilience of our team at Michigan Medicine. It’s hard to fully describe the commitment that our team has brought forward over the last 16 months and I’m grateful for the opportunity to work with all of our team members.”

### **FY 2022 University of Michigan Athletic Department Operating Budget**

Athletic Director Manuel provided an overview of the Athletic Department budget reporting that they project an operating surplus of \$1.4 million on operating revenues of \$180.4 million and operating expenses of \$179 million. They are also projecting an operating deficit of

approximately \$62.9 million for FY21 as compared to budgeted operating deficit of \$26.1 million for FY21. This variance is primarily due to no revenue for home sporting events recognized during the year, while the FY21 budget submission included a projection of 50% attendance.

### **Revenue and Expenditure Operating Budgets for FY 2021-2022**

Interim Executive Vice President Smith reported that the budget reflects all operating units of all three campuses, summarized by funding source.

Regent Acker made a motion, seconded by Regent Behm to approve the overall budget.

Discussion followed:

Regent Acker said, “ I will keep my remarks today fairly brief, but would like to touch on a couple topics related to our budget today. But first, if you’ll indulge me for 30 seconds, I want to tell you briefly about something important going on in my hometown. Three Mondays ago, I was awoken by a phone call from my cousin, telling me that his friend, and my high school classmate, had been seized from his flight home from Myanmar and thrown into a notorious prison. Danny Fenster has spent the last three weeks in that jail, far away from his family, from Michigan, and from those who he loves. One of the most crucial freedoms of the United States, and one that we guard vociferously at the university, is the freedom of the press. Danny is a journalist, reporting on everything from the fate of minority groups abroad to a bar run by a man who learned how to speak English from listening to Eminem albums. I’m heartened by the way my community has come out to support each other, but those of us with a platform must continue to speak out, and the US Government must do whatever it can to bring Danny home. If you pray, or if you do not, please keep Danny Fenster and his family in your prayers. Thank you.

“There are a number of items in this budget that I’d like to highlight, as I have been incredibly proud to work with this administration as vice chair over the last several months on it, and I look forward to voting for it. The first is the announcement of the Go Blue Guarantee at Flint and Dearborn. This is a major step forward for our campuses, and I want to congratulate the chancellors and President Schlissel for their excellent work in moving this forward. When we talk about the path forward to sustained success at our regional campuses we’re on it. I look forward to approving other additional long-term sustainable projects at Flint and Dearborn that we can and must fund in order to keep up with the demands of higher education at our regional campuses. Make no mistake though, this is a gamechanger.

“The second is the announcement, long overdue, of a \$15 minimum wage for permanent employees at the university. A living wage is a crucial part of being a good employer, and we need to continue to step up to the plate and provide a living wage for all of our employees.

“Third, I want to say how happy I am that we are able to keep tuition stable for those receiving financial aid, while having a modest increase for those whose families can afford to pay. Coming out of one of the worst years in our university's history, if not the worst year, I’m glad that we can continue with smart financial management while keeping UM affordable for Michiganders.

“Fourth, it would be remiss of me at the end of this long year serving as vice chair to thank our outgoing chair, Regent Denise Illitch. Regent Illitch has been a rock of the university this year, and when called to go above and beyond, as she has many times by President Schlissel this year, she has answered the call. I’ve seen up close what it’s been like, and can say that you’ve handled this position with coolness under pressure, with wisdom, with grace, with humor

and, yes, a little wine. I'm proud to call you my friend, and this entire university owes you a debt of gratitude for your incredible service as chair. Thank you Regent Illitch.

“And finally, thank you to President Schlissel. These announcements you've made today, along with our commitments on climate, and the ones we look forward to announcing in July with Guidepost, are the true marks of serious leadership. We have no doubt you had rocky moments this year—but make no mistake, these challenges we are facing are important, they are crucial to solve and, with your leadership, our university is stepping up to the plate to meet them. I appreciate not just your dedication to getting these things right, but how hard you work to make sure they're right. I cannot tell you how many times I will send an email to President Schlissel at 11 p.m. only to see it responded to 25 minutes later. We are better for your doggedness and perseverance. Thank you and, and I look forward to voting yes on the budget. Thank you.”

Regent Brown thanked everyone on the budget, especially Regent Behm as chair of the Flint and Dearborn committee. He said, “I would also like to thank the students, faculty, staff and community who continue to educate and advocate for the important budget priorities. No budget contains everything that I, or any individual or group, would like, but I'm particularly encouraged by some of the investments we have made in our employees, and Flint and Dearborn. In particular, since I joined the board a few years ago, we have increased compensation for all employees, including the just announced \$15 per hour minimum wage on all campuses while increasing student aid. We created the Committee on Flint and Dearborn. Particularly through the works of that committee, we have now extended the GBG to Flint and Dearborn.

“The \$20 million commitment from last year, \$11M of which went to Flint to help create the College of Innovation and Technology with a \$10 million grant from the CS Mott foundation,

expanded the Murchie Science Building, the creation of six new endowed chairs, and the Urban Institute for Racial, Economic and Environmental Justice, at UM-Flint. Also a program for adult non-completer population, 10 new advisors, with the highest student advisor ratio in the country now at Flint, the creation of student health and legal services on the Flint campus, all were accomplished and this year holding tuition at Flint to a 0% increase.”

“At Dearborn, besides the GBG and the \$15 minimum hourly wage, we have invested \$9 million from last year's commitment through increasing the emergency funding to support students with any COVID-19 financial crisis; and funding the Dearborn Comeback program. This represents great progress and everyone involved should be very proud. I want to say that these investments over the last couple years are an example of our ongoing and future focus and commitment, particularly to the success of Flint and Dearborn, and we must sustain that focus and investment. I am proud to vote for this budget.”

Regent Ilitch thanked Regent Acker for his kind words and said, “ I want to thank the budget team, the president and the provost, for really working at helping others in a way that I haven't seen before with respect to the budget. I also want to thank those who care and advocate strongly every day for their desires in the budget. Whenever there is a budget there is always give-and-take. Some are happy and some aren't. We have really listened to you and we have strategized. I want to thank you for helping us solve the problem. We will continue to remain committed to Flint and Dearborn, and we will be laser focused on that.”

“We are really looking forward to getting back to a new normal. I would advocate we haven't had a year like this in our 200 year history. Everyone has really risen to the occasion and shown great leadership. People say a real test of a leader is during adversity. I thank the

president, his team and our board who have done an outstanding job as well as our students and parents that have had to live through it day to day as well as faculty. I am in full support of this budget.”

Regent Hubbard said, “I’m looking forward to voting for this budget as the first one in my time on the Board of Regents. I appreciate the collaborative process everyone has gone through to get this done on time and without any last-minute needs for special meetings. I think the budget moves the universe in the right direction with prioritization of support for students and family for students who live in Michigan with a modest increase in tuition. The increase we are experiencing this year is certainly one that is keeping our costs in line and providing some restraint in our spending. So I appreciate the effort and expect our focus to continue to balance revenue needs with opportunities to build and spending efficiencies.

“The GBG is amazing, and I hope we provide leadership to other public universities across the nation really with our efforts to extend that to Flint and Dearborn today. I look forward to having the final vote on the budget and working with you all going forward.”

Regent Acker said, “I have another thank you I want to extend for this budget and that is to President Schlissel. One of the things about this year as we have had tremendous challenges, but we have also been stepping up to meet tremendous challenges. We did that last month when it came to the climate challenge on our campus. In July we will talk about Guidepost. These are the marks of true, serious leadership. We have had rocky moments this year. Make no mistake, these challenges we are facing are important. They are crucial to solve. With your leadership President Schlissel, our university is stepping up to the plate to meet that. I appreciate not just your dedication to getting things right, but also how hard you work to do it. I



cannot tell you, for those of you on the call, you know exactly what I'm talking about. I emailed President Schlissel at 11:00 p.m. and somehow at 11:20 p.m. there's an e-mail response. No one works harder for this institution. You deserve congratulations for these things.”

The vote unanimously passed.

President Schlissel made an additional clarification saying, “We noted a 3.5 GPA is one of the requirements for entering students for the Go Blue Guarantee for Flint and Dearborn. The GPA in Ann Arbor is over 3.8. They all have 3.5 or above. The academic standards are actually quite the same. I wanted to make sure we avoided any misunderstanding.”

### **Committee Reports:**

#### **Finance, Audit and Investment Committee**

Regent Bernstein reported that the committee met and reviewed the internal audit plan for FY22.

#### **Health Affairs Committee**

Regent Brown reported that, along with Regents Acker and Hubbard the committee met to review the budget and performance of Michigan Medicine, including the effects of Covid, particularly on the staff. He thanked the staff and everyone at Michigan Medicine for their work during this very difficult time.

#### **Compensation and Governance Committee**

Regent Brown reported that the committee met with Provost Collins and Dean Michael Solomon of Rackham. They received an update on the ongoing process of dean searches.

### **Officer Nominations**

Regent Ilitch thanked vice chair Regent Acker for rising to the occasion during a

difficult year. She said, “His work ethic is second to none. He met and listened to multiple stakeholders. He is completely committed to our university, and I appreciate his passion for creating a safe environment against sexual misconduct. I think his intent and goal is always to do the right thing. It has been a pleasure to have worked with him. I am privileged to have served with you.”

Regent Ilitch said, “The Regents’ Bylaws state that the positions of chair and vice chair rotate annually based on seniority until all members of the board have had the opportunity to serve as chair or vice chair. Following this provision, I move the nomination of Regent Jordan Acker as chair, and Regent Paul Brown as vice chair of the Board of Regents, effective July 1, 2021 through June 30, 2022.” The motion was seconded by Regent Hubbard, and carried unanimously.

Regent Brown also thanked Regent Ilitch for her service as chair, as did Regent Bernstein who said, “I want to add my voice to share my gratitude for you and appreciation for the work that you do and the way you do it and the impact you have made on this university. By extension, and not a distant extension, on society. I know I speak on behalf of everybody on our board. We are very grateful to both of you for your leadership and thank you. Job well done.”

### **Consent Agenda**

**Minutes.** Vice President Churchill submitted for approval the minutes of the meetings of May 20, 2021.

**Reports.** Interim Executive Vice President Smith submitted the Investment Report, the Plant Extension Report and the University Human Resources Report.

**Litigation Report.** Vice President Lynch had no additional report.

**Research Report.** Vice President Cunningham submitted the Report of Projects Established through May 31, 2021.

**University of Michigan Health System.** Executive Vice President Runge had no report.

**Student Life.** Vice President Harmon had no report.

**University of Michigan-Dearborn.** Chancellor Grasso reported on a pending interim approval of Maria Gabriella Scarlatta as provost, starting July 1. She has been on campus for over 25 years, currently serving as associate dean of the College of Arts, Sciences, and Letters and will help lead the institution back to campus this fall, advance the strategic plan and continue to enhance student success.

In collaboration with the Offices of Student Affairs and Student Life, we will be bringing forward a pilot partnership with Student Legal Services starting September 1 to assist with issues including housing and family services, consumer and traffic issues, basic estate planning and immigration issues.

Associate Professor of Mathematics Yunus Zeytuncu was recently selected as Professor of the Year. He developed a program that trains students to teach math games to students to not only help improve their math skills but reasoning and critical thinking skills as well. Professor Pollard received the Michigan Heritage Award, the state's highest distinction to honor individuals who continue their family, community or cultural traditions with excellence and devotion. She received the award for community leadership and African-American gospel music, radio, concert promotion and education.

**University of Michigan-Flint.** Chancellor Dutta presented a supplemental item for Sheri Schrader as the new vice chancellor for university advancement at UM-Flint. She has worked at Purdue University for 18 years and is now the chief development officer in the new Purdue Polytechnic Institute. She has also been the director of development for the School of Chemical Engineering, the School of Nursing and the School of Health Sciences at Purdue. During her tenure as chief development officer in the Purdue Polytechnic Institute, she has led the quality advancement team and raised more than \$160 million. She has played a key role in two Purdue capital campaigns that raised \$1.7B and \$2.7B over the last 15 years.

Professor Deborah Pollard was asked by the director of the Office of Economic Development to have the honor to testify before the U.S. House of Research and Technology subcommittee on the topic of building regional innovation economies. Pollard spoke about the importance of the economic development administration and their support of regional public universities as engines of economic growth, and mentioned several of our programs that aim to build a strong foundation for a sustainable economy.

A process was initiated for the university to sign an agreement with Amazon Web Services Academy, which allows us to offer a cloud computing curriculum and prepare students for professional certifications while they're completing their degrees. As part of this free agreement, two of our computer science faculty members are being trained to become certified under AWS.

**Student Government Reports.** Central Student Government President Nithya Arun reported on the GBG for Flint and Dearborn, the Public Safety Task Force and student mental health.

**Voluntary Support.** Vice President Baird had no additional report.

**Personnel Actions/Personnel Reports.** Provost Collins presented a number of personnel actions and reports.

**Retirement Memoirs.** Vice President Churchill submitted 22 retirement memoirs.

**Memorials.** There were no deaths reported to the regents this month.

**Degrees.** Degree lists and changes to previously approved degree lists were submitted.

**Approval of Consent Agenda.** On a motion by Regent Hubbard, seconded by Regent Ilitch, the regents unanimously approved the consent agenda.

#### **Alternative Asset Commitments**

Interim Executive Vice President Smith reported on the university's follow-on investments with previously approved partnerships with a commitment of \$10 million to Screendoor Partners, L.L.C.

#### **Alternative Assets Commitment**

On a motion by Regent Behm, seconded by Regent Acker, the regents unanimously approved a commitment up to \$25 million from the university's Long Term Portfolio to Rubicon First Ascent, L.P.

#### **Approval to Enter into a Joint Operating Agreement with Trinity Health-Michigan with respect to a Joint Venture for Cardiovascular Services in West Michigan**

On a motion by Regent Behm, seconded by Regent Acker, the regents unanimously approved the framework of the Joint Operating Agreement as described and authorized the Executive Vice President for Medical Affairs and Dean of the Medical School and the Executive Vice President and Chief Financial Officer to negotiate any final changes to the Joint Operating

Agreement; to execute and deliver, individually or jointly, any other agreements and instruments contemplated in the Joint Operating Agreement; to take any other actions necessary or desirable to consummate the transactions described in this action request and in the Joint Operating Agreement; and to obtain or make, as applicable, all governmental and third-party approvals, consents, notices and authorizations that may be necessary.

### **Conflicts of Interest**

On a motion by Regent Behm, seconded by Regent Bernstein, the regents unanimously approved the following conflict of interest items that fall under the State of Michigan Conflict of Interest Statute. The following information is provided in compliance with statutory requirements:

### **Authorization for the University to enter into an agreement with University of Michigan Credit Union**

An agreement with the University of Michigan Credit Union was approved.

1. The parties to the agreement are the regents of the University of Michigan, its Treasurer's Office and the University of Michigan Credit Union.
2. The agreement is for a duration of three years at a total cost not to exceed \$36,000. University of Michigan Credit Union will be supplying all the necessary resources and personnel to fulfill this contract. The remaining base contract terms and conditions were tailored to meet the particular needs of this contract and have been approved by Procurement Services after advice from the Office of General Counsel.
3. The pecuniary interest arises from the fact that University of Michigan employees Earl Bell and Paul Kirsch are officers of the board, secretary and treasurer respectively, of the University of Michigan Credit Union.

### **Authorization for the University to enter into an agreement with Ripple Science Corporation**

An agreement with the Ripple Science Corporation was approved.

1. The parties to the agreement are the regents of the University of Michigan, its Institute for Social Research, Research Center for Group Dynamics and Ripple Science Corporation.
2. The agreement is for a duration of two years at a total cost not to exceed \$7,800. Ripple Science Corporation will be supplying all the necessary resources and personnel to fulfill this contract. The remaining base contract terms and conditions are typical to those used in Procurement Services' standard templates for other similar contracts entered into by the regents.
3. The pecuniary interest arises from the fact that University of Michigan

employee Nestor Lopez-Duran is founder, director and owner of Ripple Science Corporation.

**Authorization for the University to transact with Quiet Coyote**

An agreement with Quiet Coyote was approved.

1. The parties to the agreement are the regents of the University of Michigan, its College of Engineering and Quiet Coyote.
2. The agreement is for a one time purchase at a total cost not to exceed \$800. Quiet Coyote will be supplying all the necessary resources and personnel to fulfill this contract. The remaining base contract terms and conditions are typical to those used in Procurement Services' standard templates for other similar contracts entered into by the regents.
3. The pecuniary interest arises from the fact that University of Michigan employee Julia Weinert is owner of Quiet Coyote.

**Authorization for the University to transact with Primary Sources Uncharted Americana**

An agreement with Primary Sources Uncharted Americana was approved.

1. The parties to the agreement are the regents of the University of Michigan, its Harlan Hatcher Graduate Library and Primary Sources Uncharted Americana.
2. The agreement is for a one time purchase at a total cost not to exceed \$5,250. Primary Sources Uncharted Americana will be supplying all the necessary resources and personnel to fulfill this contract. The remaining base contract terms and conditions are typical to those used in Procurement Services' standard templates for other similar contracts entered into by the regents.
3. The pecuniary interest arises from the fact that University of Michigan employee Robin Beck is partner of Primary Sources Uncharted Americana.

**Authorization for the University to transact with Astronautical Development, LLC**

An agreement with Astronautical Development, LLC was approved.

1. The parties to the agreement are the regents of the University of Michigan, its Department of Aerospace Engineering and Astronautical Development, LLC.
2. The agreement is for a one time purchase at a total cost not to exceed \$5,052. Astronautical Development, LLC will be supplying all the necessary resources and personnel to fulfill this contract. The remaining base contract terms and conditions are typical to those used in Procurement Services' standard templates for other similar contracts entered into by the regents.
3. The pecuniary interest arises from the fact that University of Michigan employee James Cutler is partner of Astronautical Development, LLC.

**Authorization for the University of Michigan to Enter into License Agreements with Venture Accelerator Firms Located at the North Campus Research Complex**

License agreements with Venture Accelerator Firms located at the North Campus

Research Complex were approved.

1. The parties to the license agreements are the Regents of the University of Michigan and the companies listed in the attached spreadsheet.
2. The service to be provided is the license of space in the North Campus Research Complex Venture Accelerator located at 1600 Huron Parkway, Ann Arbor, Michigan with access to common area space within the building. The

license durations, including all options for renewal are outlined in the spreadsheet. The licenses will use the standard University of Michigan Venture Accelerator license template. The licensee companies will pay the rates as stipulated in the attached spreadsheet for the current term and option years as indicated. The licensee companies will be responsible for providing monthly updates concerning their business progress to the University of Michigan's Office of Technology Transfer, and will have access to Office of Technology Transfer personnel for advice concerning obtaining technology assessment, business consulting, technical assistance, capital raising or other business services.

3. The pecuniary interest arises from the fact that the individuals listed are University of Michigan employees and owners and/or officers of the licensee companies.

### **Authorization to enter into or amend Agreements**

Project agreements with the University of Michigan were approved.

1. The parties to the contract are the Regents of the University of Michigan and the following companies: Amphionic LLC Subcontract Agreement 21-PAF06833; Amphionic LLC Subcontract Agreement 21-PAF06835; Beijing Zenithnano Technology Co., Ltd. 21-PAF08147; Loxo Oncology, Inc. Subcontract Agreement 21-PAF07307; Ningbo Inlight Technology Co., Ltd. Research Agreement 21-PAF08000; and Sarcoma Alliance for Research through Collaboration Research Agreement 21-PAF07610.
2. The terms of the agreements and/or amendments conform to university policy. The funding support will not exceed the amount reported in Attachment A for each agreement and/or amendment. Since projects are often amended, these agreements and/or amendments include provisions for changes in time and scope. University procedures for approval of these changes will be followed and additional conflict of interest review will be done as appropriate.

### **Approval of Technology Transfer Agreements**

Technology Transfer agreements were approved.

1. The parties to the contract are the Regents of the University of Michigan and the following companies: M-Vision Inc. License Agreement; and Saltaire Sustainability L.L.C. License Agreement.
2. The university will retain ownership of the optioned, licensed or reassigned technologies and may continue to further develop and use them internally. No use of university services or facilities, nor any assignment of university employees, is obligated or contemplated under the agreements. Standard disclaimers of warranties and indemnification apply, and the agreements may be amended by consent of the parties, such as adding related technology. University procedures for approval of these changes will be followed and additional conflict of interest review will be done as appropriate. Terms specific to each agreement are described in Attachment A.

### **Michigan Health Corporation (MHC) Business Plan**



On a motion by Regent Behm, seconded by Regent Acker, the regents unanimously approved the MHC FY2022 Business Plan.

### **Public Comment**

The regents heard public comments from: Veronica Robinson, UM-Flint Faculty, on LEO Contract Negotiations; Kimberly Kutnick, citizen, on racism, vandalism, anti-Israel; Randee Wechsler, alumna, on campus safety; Stephanie Stoloff, alumna, on safety for Jewish students; John Clubb, citizen, on student-athlete sexual abuse; Joleen Robins, alumna, on in-person fall classes; Samantha Stoloff, UM-Ann Arbor Student, on hate speech on campus; Erik Marshall, UM-Dearborn Faculty, on LEO contract negotiations; Michelle Missaghieh, alumna, on in-person classes in Fall; Annie Mintun, UM-Ann Arbor Student, on funding Flint and Dearborn; Matthew Jaysen, UM-Ann Arbor student, on CSG stance on Israel; Kimberly Simmons, citizen, on DetRiverProj MECC Partnership; Daille Held, UM-Dearborn student, on One University Campaign; Em Levy, UM-Ann Arbor student, on UM-Flint/Dearborn funding; and Dan Smith, alumnus, on antisemitism on campus.

Regent Ilitch thanked all the speakers for their comments.

### **Adjournment**

The meeting was adjourned at 4:30 p.m. The next meeting will take place on July 15, 2021.