### COMMITTEE ON THE ECONOMIC STATUS OF THE FACULTY – CESF 2006 – 2007 Received by the Regents

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Mission Statement:

The Committee on the Economic Status of the Faculty (CESF) was formed by the President in 1944 in order to report to the Board of Regents, the Senate Assembly, and the President on all matters concerning the economic status of the faculty. CESF investigates, analyzes, and monitors faculty salary, fringe benefits, extra payments and competitiveness with other universities. CESF strives to facilitate a more transparent compensation system throughout the university in order to assist in the recruitment and retention of faculty.

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## Report on Faculty Salary and Composition Committee on the Economic Status of the Faculty June 2007

While the economy of the State of the Michigan remains poor, there is great cause for optimism with regard to the future of the University of Michigan. The University of Michigan remains a robust, thriving and happy environment leading the structural change in our Economy from a largely manufacturing/industrial economy to a service economy. The University is engaged in teaching, research and delivery of clinical services, all of which are growth industries in our state. The University continues to attract and retain the very best faculty in the world, and it must regain a positive growth in faculty benefits and compensation in order to maintain this initiative as it competes with Universities in States with economies better than our own. The University is up to this challenge, as its leaders and faculty governance work together to enhance positive strategic growth.

### **Background/History**

The Committee on the Economic Status of the Faculty (CESF) advises and consults with the Regents and the University administration on budgetary matters as they pertain to the economic status of the faculty; formulates specific requests regarding salaries and fringe benefits for faculty members and presents an annual report to the Regents and faculty. Previously, the CESF has focused its efforts on the development of a set of university wide faculty compensation guidelines. The CESF guidelines were presented to the Regents on April 21, 1998, and endorsed by the Senate Assembly on May 18, 1998. The CESF Guidelines call for basic standards of fairness and consistency:

\* Compensation should be based on merit.

\* The elements comprising merit within each school or college should be written and disseminated.

\* The process of determining compensation should be open, without compromising the privacy of individuals.

\* Meaningful communication with individual faculty members regarding their performance as it relates to the merit criteria employed by the school or college and the faculty member's compensation should be provided on a regular basis.

In addition, to foster confidence in the integrity of the decision-making process, CESF recommended that compensation policies should be:

- 1. Non-Discriminatory
- 2. Open
- 3. Consistent
- 4. Communicated
- 5. Include Peer Review
- 6. Accountable

The goal of this report is to provide information that can serve as a base upon which the faculty and administration in each academic unit can begin to develop a meaningful dialog about the factors that influence decisions on salary and other elements of compensation. CESF hopes this information will helpful for the faculty and for the administration and welcomes your comments and feedback at cesf@umich.edu.

Two salient points can be gleaned from the following subcommittee reports:

1) Faculty compensation remains on par with many of our athletic peer institutions which are largely public institutions, but continues to lag our academic peers, which include many private institutions.

2) Benefit costs continue to migrate from the University to faculty and retirees, which reflects either a decrease in active compensation for current employees or deferred compensation for retirees.

### Salary and Benefits are Not the Only Issue

CESF's goal is to gather and present the data with the objective of fostering transparency to permit rational efforts to improve faculty compensation and facilitate fair, equitable, and optimal compensation and the enhanced productivity and job satisfaction that such compensation fosters.

#### Several historic compensation trends persist.

**Loyalty Tax**: The committee remains concerned about the existence of a loyalty tax; the possibility that those who remain at the University for long periods of time without soliciting outside offers earn less than their peers. In this regard, attention is focused on faculty whose salaries are low outliers within their cohort.

**Gender Disparity**: Women tend to be in junior faculty ranks, tend heavily to be in nontenure track, clinical faculty, and lecturer positions, and tend to be paid less. The status of women faculty is being studied elsewhere and the reasons for it are only partially understood. A significant number of Ann Arbor campus non-tenure track faculty, particularly within the librarian and archivist ranks, earned a relatively low salary.

**LEO**: We would be remiss if we did not note that some of the non-tenure track faculty are represented in collective bargaining with the University.

### **Salary Rate Data**

The salary rate reported indicates the annual salary for appointments at 100%. Please note that some faculty members have appointments of less than 100%, but the reported salary rate is still what they would earn if they had appointments at 100%.

#### **Administrative Positions**

When a faculty member holds an administrative appointment of 100% they are not included in the report. Only faculty members with an appointment fraction greater than 0% are reported.

#### **Fractional Appointments**

Faculty members are included only once, in the academic unit where they hold the largest appointment fraction. If the appointments are equal the individual is counted in the group of highest rank.

#### **Faculty Composition**

Pie graphs show the composition of the faculty in each school and bar graphs show a breakdown of gender by rank.

The CESF has worked to develop a partnership with the administration in offering this overview of faculty composition and compensation. It is the committee's hope that this report will be only the first step in establishing an open and productive discussion between faculty and administration about the factors that influence decisions on salary and other elements of compensation in each school. CESF stresses the need for a more thorough review and analysis before conclusions can be drawn from the data.

CESF hopes faculty and administration will find the report useful. The committee asks for your input about the data that you would like to see and the questions you feel are posed by that data that CESF should be exploring in the future. Please send your comments and feedback to cesf@umich.edu.

That is included on the One-Page Overview for Each School or College

\* **Composition of the Faculty**. A graph showing the percentage of tenured and tenure track faculty and non-tenure track faculty by type of instructional staff. Over the past seventeen years the composition of the faculty is changing to include more faculty members who are not on the tenure track. These faculty members include, lecturers, research scientists, clinical and adjunct faculty. CESF has expressed concern that the governing rights of these faculty members should not be overlooked and has requested that the Academic Affairs Advisory Committee take up this issue. The Office of Human Resources and Affirmative Action (HRAA) provides an annual report "An Analysis of Salaries Paid to the University of Michigan Instructional Staff and Graduate Students." This report shows the salary rates for tenured and tenure track faculty, clinical faculty, adjunct faculty, instructors, lecturers, and visiting faculty. In addition we are provided the published salary rate data for the research scientists, archivists, curators, and librarians who are do not have joint appointments as tenured or tenure track faculty members. The complete salary rate is posted on the CESF website and requires use of the password "faculty" to open the various pdf reports.

- \* **Composition of the Faculty by Gender.** A graph shows the gender of instructional staff by rank. Currently, the HRAA annual report providing an analysis of salary rates does not show the salary rate information by gender.
- \* **Published Salary Rates by Rank.** Each year the University, as a state institution, publishes the salary rate of all employees. The Office of Human Resources and Affirmative Action provides a detailed report on faculty salaries entitled "An Analysis of Salaries Paid to the University of Michigan Instructional Staff and Graduate Students."

### **Caveats on Data Integrity**

The presented data are those which were supplied to the committee. While an effort has been made to redress any noted errors or inconsistencies, some may remain given the complexity of retrieving the data. The data for each school or college is taken from several different sources and therefore may reflect different time periods. When a faculty member holds a joint appointment the salary data are reported under the school or college where the largest appointment fraction is held. The data used are the most current values available to the committee at the time of this report.

The reports are available as password protected pdf documents for UM faculty and staff and in printed form to others upon request: <<u>http://www.umich.edu/~sacua/salary/2006-7CESF-</u> <u>Reports/CESF2007ReportOverview.htm</u>>.

The committee has not yet been provided with data on W-2 total compensation from the University for salary by rank. CESF wants to maintain the confidentiality of such data, and hence does not want to have individual names or ID numbers provided. However, when the data are only presented in an aggregate form by title rank and school, the committee cannot determine whether the supplemental salary payments are heavily loaded to those individuals who already have a high salary rate or help to address discrepancy in salary rates. In the future this information might be useful.

It is our goal to be able to track positive changes in faculty compensation as they occur, and thereby insure transparency of the salary process.

## 2007 Annual Report Committee on the Economic Status of the Faculty Subcommittee on Benefits

#### Michigan Healthy Community Initiative

This committee recognizes and appreciates the success of the Michigan Healthy Community Task Force in beginning the reorientation of the University's perspective on healthcare. The new focus is more holistic and integrated, including not just treatment of disease but the promotion of health.

Two of the noteworthy healthy person pilot programs deal with improving the health and delaying the consequences for those members of our community with diabetes and or who are at high risk for cardiovascular disease. While the latter preceded the Healthy Community Initiative, it is exemplary in its intent. These programs, implemented at other places (who also include mental health coverage as a third program), promise great benefit to our members and savings for our healthcare dollar. We are concerned that the cardiovascular disease prevention program, called "Intervent," will not be continued by the BCN. These pilot programs (including the pill splitting program and the multiple drug advisory program) are a significant proactive step and the potential longterm cost-benefit is very appealing, although the full extent may not be evaluated for two or threedecades. These programs are a win for everyone. We endorse the continuance and availability of these proactive programs to all those in the University community so affected, including retirees.

We commend the University for inviting the SACUA chair to sit on the recentlyformed Michigan Healthy Community Steering and Advisory Committees. The Pharmacy Benefits Oversight Committee has worked well with representatives from several groups, including retirees, staff, unions, and faculty. We applaud the charge of the Healthy Community to be "community-based" and recommend that representatives selected by the faculty, staff, unions, retirees, and students sit on the Michigan Healthy Community Advisory Committee and on the subcommittees dealing with particular issues. It is important that the process and deliberations be transparent and that "buy-in" and the development of shared values through participation and communication occur through all units of the University. This is particularly important with the sale of MCare and the implementation of a Blue Care Network plan.

#### Keeping Benefits Costs Affordable

We recognize the University for the exemplary work it has done containing the cost of pharmacy benefits and praise and appreciate the working of the Pharmacy Benefits Oversight Committee. Through careful and rigorous monitoring and financial incentives to choose generic equivalents, costs have stabilized for the past several years. From our perspective, that committee is a model for other healthy community committees.

Many in our community continue to prefer local pharmacies, often preferring to talk with a pharmacist about multiple medications, appreciating the convenience of a last minute purchase, choosing to try to keep as much money as possible in the local economy instead of sending it out-of-state, or just not understanding the convenience of mail order. There are many who had problems with the mail order pharmacy over the past three years and this may influence choice. We are encouraged that even with most preferring local pharmacies that co-pays will remain the same for next year.

We advocate the implementation of four changes in healthcare pricing that will help keep costs affordable.

I. We anticipate that the cost of co-premiums will rise as the cost of healthcare increases. Those that are low on the University pay-scale will suffer disproportionately. In time, these many who also support the mission of the University will find it financially difficult to remain employed at the University; the cost of co-premiums for them will be prohibitive. It is critical that medical coverage be affordable to all members of our community, regardless of salary.
We endorse the implementation of progressive co-premiums relative to salary. Other schools do this as a matter of simple fairness. We need to consider it as a means of retaining many of our fine Michigan people. This is a cost-neutral change, not be a "back door" for raising the total aggregate of the co-premiums paid by current and retired members of our community. Any change made to the proportion covered by the University benefits should be transparent to all.

**II.** Another aspect of affordability is the specter of rising healthcare costs in retirement. We advocate providing our people with sufficient warning of changes so that they can plan appropriately; this is a matter of respect. It is strategic for every employee that they can plan for retirement having reasonable ways to anticipate costs. Anecdotal evidence demonstrates that many University employees delay retirement because of the uncertainty of healthcare costs. Those anticipating retirement can plan intelligently only if the cost of co-premiums paid in retirement can be fixed at the rate of the costs assessed in the year of retirement. Working employees have more financial latitude; retirees are highly restricted in their choices. We recommend that the co-premium and co-pays be limited for retirees at no more than they paid at the time of their retirement and that when the retiree reaches the age of 85, all co-premiums and co-pays be eliminated completely.

**III.** We recommend University revisit the implementation of last year's great and sudden change in Medicare B reimbursement for retirees. In March 2006, the benefits office announced that the University was capping the Medicare B reimbursement to 2005 levels for those who had retired before the end of 2005. Those who retired after 2005 would have no reimbursement from the University for those premiums, a change from the practice of four decades. Recently the University unions won their case that the University needed to provide six months notice before implementing such a change to benefits. The unions' window of opportunity for retirement with partial Medicare B premium reimbursement from the University has been extended to October 4, 2007. We think that procedure fairer and in accord with the announced strategic plan of the University to provide current employees of the University with the opportunity to plan for retirement and to keep retirement affordable. We recommend that the University announce a six month lead time for the remainder of its current employees who might choose to retire and receive the partial Medicare B premium reimbursement.<sup>1</sup>

**IV. Metlife dental care insurance** continues to attract growing criticism from current employees and retirees alike. Given our increased understanding of the impact of oral health on general health, more attention needs to be given to dental health care benefits. Certainly the premiums are affordable, but a broad consensus attributes that low cost to the poor coverage of common dental expenses. Contemporary and common restoration procedures such as root canals and dental implants have little reimbursement. Our studies show that, with the exception of preventative care, dental benefits at our University are below the level of other institutions. Several, if not all, of the faculty members of the dental school refuse to accept the University's Metlife dental insurance. Many local dentists have also opted out, particularly at level two and three coverage. **We recommend seven changes**.

**First**, many voices have suggested that the coverage supplied by Delta Dental is superior to that of Metlife. The University unions have bargained for this plan and there are many proponents that advocate this shift for the rest of our community. We recommend the University make **Delta Dental an available option for all the employees** of the University.

**Second**, we should seek a plan that will provide **coverage similar to an HMO**. We would hope that Delta Dental could do this; all indications are that their presence on the Michigan scene is more pervasive than Metlife.

Third, our dental faculty should be challenged, and provided incentives, to become members of a network accessible to staff and faculty. This would be

<sup>&</sup>lt;sup>1</sup> The ceiling for Medicare B premium reimbursement has been set at under \$50 a month. The current premium is over \$90 a month and has a graduated rate based on income to about \$160 a month. The University has shifted the cost of this promised benefit from itself to its retirees.

consistent with the Dental School's mission to foster the development of more effective dental health care delivery systems.

Fourth, research conducted at our University has shown that diabetic patients benefit by four cleanings a year because sugar levels are better regulated. We recommend that our dental insurance cover of four annual cleanings as part of our diabetes plan.

**Fifth**, whatever plan we choose should be based on **reasonable and customary charges for dentists in the Ann Arbor area**. Our current carrier has admitted that the Ann Arbor area has a higher fee schedule than the wider geographical area the plan uses and thus the beginning rate the Metlife plan starts with does not cover the charges of the majority of Ann Arbor dentists. This does not make sense given that the vast majority of our faculty and staff live in the Ann Arbor area.

**Sixth, retirees should be offered the same choices in dental programs as current employees**. Some retired faculty are delaying needed dental procedures, caught between the unanticipated new burden of paying for rising Medicare B premiums and the poorest of dental insurance.

**Seventh**, we recommend that dental **care be a standing subcommittee** of the Healthy Community Advisory Committee. It has been too frequent that consideration of dental benefits has been bumped by whatever is the latest priority.

### **Dependant Tuition Support**

We have been told that the Ann Arbor campus of the University does not need additional admission applicants, that it is quite unnecessary to offer tuition support to the dependents of our faculty and staff, even though many of our peer institutions offer this benefit. **We recommend that the University plan to offer scholarship support for all dependant matriculants of faculty and staff members.** Dependant tuition support is an important tool for recruiting and retaining faculty members. Many know of colleagues who left the University because of the lack of dependant support. Retaining and attracting qualified faculty members is even more important since proposal two has passed. Provost Sullivan has described the intense efforts by other institutions to recruit our minority faculty. It makes good sense to provide inducements that will encourage faculty members to stay at Michigan and an important tool to accomplish this is to provide tuition support for their admitted dependants. Chief Financial Officer Tim Slottow told our committee that this end could be accomplished by designating a portion of our existing scholarship funding for dependant tuition. In a time when we have increased pressure to follow every legal path to support diversity, this is one cost-neutral avenue.

### An Invitation for the Provost

The committee wishes to express its appreciation for the "Management Response" to last year's report of the Committee on the Economic Status of the Faculty. We welcome the opportunity to sit down with the Provost and discuss our perspectives and insights behind the report and to discuss the questions raised by the "Management Response.

### 2007 Annual Report Committee on the Economic Status of the Faculty Subcommittee on Salary

The analysis of salary is obfuscated by a lack of transparency. Published salary data often poorly reflects total financial compensation, as it does not include supplemental salary, which may be given for administrative work, service work, summer course teaching or even research. While Universities provide salary data to the AAUP and administrators provide data to the department of education, there is no uniform standard as to what components of compensation are provided, and the data is therefore interpreted with these caveats. Moreover, faculty in some areas of the country continue to enjoy price appreciation in their homes, while Michigan is becoming known as the "for sale" state with sharp reductions in real estate values in the local Ann Arbor area. It is instructive to see however, that Michigan's salaries continue to be competitive with our athletic peers, although at times lag our academic peers.

Comparative Salary Data for Peer Institutions

The data below gives average salaries for full professors at the various institutions (fulltime, 9 months). It was obtained from the IPEDS (Department of Education) web site: <u>http://nces.ed.gov/ipeds/</u> and is for the academic 2005-2006. The first column of figures gives the average salary of full professors. The second is cost of living, relative to Ann Arbor, MI. The last column is the average salary divided by the relative cost of living. The list is sorted by this cost-of-living average. The schools were chosen automatically by IPEDS and consists of peer institutions of The University of Michigan, Ann Arbor, and Cornell. We have prepared a similar list for all academic ranks, but it is not much different. COL= cost of living ratio; COLAADJ= cost of living adjusted to Ann Arbor

|                                      | FullProf col colaadj |
|--------------------------------------|----------------------|
| Washington University in St Louis    | 132833 0.9263 143402 |
| Emory University                     | 136956 0.9684 141425 |
| Cornell University                   | 128911 0.9263 139168 |
| Duke University                      | 138260 1.0210 135416 |
| University of Pennsylvania           | 149919 1.1370 131855 |
| Texas A & M University               | 104146 0.8000 130183 |
| University of Chicago                | 155085 1.2110 128064 |
| University of Michigan-Ann Arbor     | 125971 1.0000 125971 |
| Purdue University-Main Campus        | 102626 0.8210 125001 |
| The University of Texas at Austin    | 115688 0.9473 122124 |
| Pennsylvania State University-Main C | 113880 0.9368 121563 |
| University of Illinois at Urbana-Cha | 114415 0.9474 120767 |
| University of Pittsburgh-Main Campus | 110178 0.9263 118944 |
| Michigan State University            | 105891 0.9053 116968 |
| Northwestern University              | 140795 1.2110 116263 |

| Ohio State University-Main Campus    | 110140 0.9790 112508 |
|--------------------------------------|----------------------|
| Harvard University                   | 165149 1.5260 108223 |
| Virginia Tech (VPI)                  | 106455 0.9895 107585 |
| University of Iowa                   | 102928 0.9580 107441 |
| Brigham Young University             | 101018 0.9474 106627 |
| Syracuse University                  | 98645 0.9263 106494  |
| The University of Tennessee          | 94460 0.8947 105577  |
| Johns Hopkins University             | 120741 1.1580 104267 |
| University of Florida                | 101419 0.9895 102495 |
| University of Georgia                | 95929 0.9579 100145  |
| University of Utah                   | 97879 0.9790 99979   |
| University of Maryland-College Park  | 115695 1.1580 99909  |
| University of Washington-Seattle Cam | 125004 1.2630 98974  |
| & Mechanical College (LSU)           | 93160 0.9578 97265   |
| Arizona State University at the Temp | 107574 1.1370 94612  |
| University of Arizona                | 102106 1.1050 92404  |
| University of Minnesota-Twin Cities  | 110311 1.2000 91926  |
| University of Wisconsin-Madison      | 98189 1.0840 90580   |
| Georgetown University                | 134842 1.4950 90195  |
| University of South Florida          | 94397 1.0630 88802   |
| Boston College                       | 127933 1.5260 83836  |
| Rutgers University-New Brunswick/Pis | 115281 1.3900 82936  |
| University of Miami                  | 111347 1.3890 80163  |
| University of Southern California    | 128715 1.6110 79898  |
| George Washington University         | 119044 1.4950 79628  |
| University of California-Los Angeles | 126374 1.6100 78493  |
| Columbia University in the City of N | 145762 1.8630 78240  |
| University of Colorado at Boulder    | 102764 1.3260 77499  |
| New York University                  | 144020 1.8630 77305  |
| Stanford University                  | 155038 2.0210 76714  |
| Boston University                    | 116963 1.5260 76647  |
| Northeastern University              | 116140 1.5260 76107  |
| University of California-Davis       | 108220 1.4530 74480  |
| Fordham University                   | 114449 1.8630 61433  |
| University of California-Berkeley    | 125632 2.1680 57948  |
| Howard University                    | 79590 1.4950 53237   |
|                                      |                      |

Notes on Cost of Living: The website <u>www.bestplaces.net</u> did not have exact city locations, and in several cases we made the substitutions listed below. Rutgers: interpolation between Trenton and Newark U. Cal. Berkeley: using San Francisco U. Maryland: using Baltimore U. S. Florida: using Tampa-St. Petersburg VPI (Blacksburg): using Roanoke Cornell: using Syracuse Northwestern: using Chicago

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#### Unpublished Salary Data

It is not generally recognized that published salary rates are a poor indication of total compensation. We repeat a portion of our 2006 study to emphasize this point. For future reports, we request W2 data which would reflect true University compensation.

The files listed below may be found at the url: <u>http://www.umich.edu/~sacua/salary/CESF%20Unpublished%20Reports/</u> CESF%20Unpublished%20Reports.htm

The entries tabulated give the ratios of published or general funds to total contributions (GF/TF) for divisions or subdivisions. If this number is near unity, the published salary data will give a reasonable guide to overall compensation. Even then, one must be aware that the published salaries are only "rates" so compensation for faculty with partial or joint appointments may not be realistically reflected in the published figures.

The following table of GF/TF ratios for professors will give an overview of the variation of this parameter among units. It is sorted for the university year 2002-2003. Published salaries for members in the upper part of the table below are a poor indication of total compensation.

For example, published salary rates are may be a small fraction of the total compensation of Clinical Professors of surgery. The CESF hopes to be able to work with total compensation data (W2 forms) in the future.

| =====Ta                       | able B= |         |         |              |
|-------------------------------|---------|---------|---------|--------------|
| Four-year Unpublished Ratio   | os GF/T | F (Gen  | eral to | total funds) |
| For Professors, sorted on col | umn foi | : 02-03 |         |              |
|                               | 02-03   | 01-02   | 00-01   | 99-00        |
| Medical Clin. Professor       | 0.17    | 0.16    | 0.14    | 0.14         |
| Medical Basic Professor       | 0.48    | 0.51    | 0.53    | 0.58         |
| Public Health Professor       | 0.52    | 0.54    | 0.55    | 0.63         |
| Law Professor                 | 0.52    | 0.58    | 0.65    | 0.61         |
| Nursing Professor             | 0.62    | 0.67    | 0.62    | 0.77         |
| Bus. Professor                | 0.67    | 0.55    | 0.49    | 0.53         |
| Educ. Professor               | 0.67    | 0.64    | 0.62    | 0.65         |
| Engin. Professor              | 0.69    | 0.68    | 0.70    | 0.72         |
| Dental Professor              | 0.72    | 0.70    | 0.71    | 0.69         |
| Pharmacy Professor            | 0.74    | 0.73    | 0.80    | 0.80         |
| Social Work Professor         | 0.78    | 0.78    | 0.79    | 0.79         |
| NatResources Professor        | 0.81    | 0.80    | 0.74    | 0.89         |
| LSA sciences Professor        | 0.82    | 0.83    | 0.86    | 0.86         |
| LSA social sci Professor      | 0.84    | 0.83    | 0.88    | 0.88         |
| LSA humanities Professor      | 0.84    | 0.89    | 0.92    | 0.91         |
| Info. Professor               | 0.87    | 0.82    | 0.80    | 0.68         |
| Kinesiology Assoc. Prof.      | 0.89    | 0.89    | 0.97    | 0.98         |
| Architecture Professor        | 0.95    | 0.88    | 0.80    | 1.00         |
| Music Professor               | 0.97    | 0.97    | 0.97    | 0.96         |
| Art Professor                 | 1.00    | 1.00    | 0.99    | 1.00         |
|                               |         |         |         |              |

Evaluation of the economic status of an individual must also take into account staff "benefits." We do not yet have a good quantitative estimate for this factor.

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#### LEO Impact:

While LEO may have had a profound impact on individual units or people, we also analyzed aggregate data. Using two years of published salary data, two categories were pulled out of the salary spreadsheets to compare tenure tract Assistant Professors to nontenure tract Leo Adjunct Lecturers to determine what, if any, changes might have occurred in either group due to the current economic status. The findings found little change in the number of positions in either group. On the other hand, funding source is changing. The use of general funds has for Assistant Professors has declined by 1.11% while Leo Adjunct Lecturers has increased by 2.66%.

#### **GROWTH OF NON-TENURE RANKS**

Comparison of Faculty to Instructors/Lecturers

|           |                                   | Yea   | ar    | #       | %      |
|-----------|-----------------------------------|-------|-------|---------|--------|
|           |                                   | 2005  | 2006  | Change  | Change |
| Ann Arbor |                                   |       |       |         |        |
|           | Professor through Asst. Professor | 2,664 | 2,716 | 52      | 2.0%   |
|           | Instructors/Lecturers             | 756   | 789   | 33      | 4.4%   |
|           |                                   |       |       |         |        |
| Dearborn  | Professor through Asst. Professor | 247   | 246   | (1)     | -0.4%  |
|           | Instructors/Lecturers             | 254   | 233   | (21)    | -8.3%  |
| Flint     | Professor through Asst. Professor | 153   | 160   | 7       | 4.6%   |
| 1         | Instructors/Lecturers             | 220   | 239   | ,<br>19 | 8.6%   |
|           |                                   | 220   | 200   | 13      | 0.070  |

Although the number of faculty (Professor, Associate Professor, & Assistant Professor) continues to grow, the number of Instructors & Lecturers is growing at a greater rate on the Ann Arbor and Flint campuses. The decrease on the Dearborn campus is due to the consolidation of partial appointments into full appointments.

#### Analyses of Impact of Gender on Salary:

Univariate analyses of variance for the effects of gender on published faculty salaries (2005-2006) were performed for 26 of the academic units and three library units at the University of Michigan. These analyses have identified schools which achieve or approach significance on the gender factor as it relates to salaries: Taubman College of Architecture & Urban Planning, (p < .001); Flint School of Education and Human Services, (p < .001); Medical School (non research and non clinical faculty) (p < .05); Medical School (clinical faculty), (p < .10); College of Pharmacy (clinical faculty), (p < .10); School of Public Health, (p < .10); School of Nursing, (p < .10); and the Dearborn College of Engineering, (p < .10). Some of these results may be attributed to small sample sizes in the units, whereas others do not appear to have clear statistical explanations.

Filtering and Coding:

Most Ann Arbor and all Flint units were filtered through 9/12th appointments on active employees. Dearborn units were filtered through 8/12th appointments on active employees. The Medical, Dental, and Pharmacy Schools were filtered through 12-month appointments on active employees. Coding identified individuals with titles of assistant professor, associate professor, professor, clinical assistant professor, clinical associate professor, clinical professor, research assistant professor, research associate professor, and research professor, assistant librarian, associate librarian, senior associate librarian, and librarian based on ranks identified in each unit. The 9/12th and 8/12th appointment filters removed most administrators in academic units. Filtering out administrators in the Medical, Dental, and Pharmacy Schools was more problematic. Coding removed some, but not all administrators in these units. The Table in Appendix 1 indicates the F-statistics and significances (p-values) for the interaction effects of gender and rank, and the main effect of gender on salary. The conventional rule for determining significance states that the p-value must be less than or equal to .05. In simple terms, a p-value of .05 indicates that differences between or among groups will be attributable to chance only one in twenty times.

Key Issues Impacting Salary:

Salary compression IPED and AAUP data is flawed, because it's tainted by lack of Transparency. Administrator salaries v. faculty salaries over time – Budget Study Committee Report Gender and wage differentials Cost of living comparison—Declining Real Estate Values Declining Benefits Retiree Benefits Same-Sex Benefits Diversity, Affirmative Action

Summary:

The Economic Status of the Faculty remains excellent, while there is danger of stagnation due to fear of the restructuring Michigan economy. The University must continue to move forward, continue to endorse strategic growth, and help lead the State and Nation forward to a positive future. Michigan must continue to compete on the National and International arena to recruit and retain the very best faculty, and to do so requires vision beyond the borders of our State. We request the Regents support efforts to continue to improve the economic status of our faculty.

#### APPENDIX 1.

# ANALYSIS OF VARIANCE IN PUBLISHED FACULTY SALARIES BASED ON GENDER ANALYSIS OF VARIANCE IN PUBLISHED FACULTY SALARIES BASED ON GENDER (2006)

|                           |             | (2006)       |             |              |                           |             | (2007)       |             |              |
|---------------------------|-------------|--------------|-------------|--------------|---------------------------|-------------|--------------|-------------|--------------|
|                           | F STATISTIC |              |             |              |                           | F STATISTIC |              |             |              |
|                           | FOR SALARY  |              | F STATISTIC |              |                           | FOR SALARY  |              | F STATISTIC |              |
|                           | VARIANCE BY |              | FOR SALARY  |              |                           | VARIANCE BY |              | FOR SALARY  |              |
|                           | GENDER *    |              | VARIANCE BY |              |                           | GENDER *    |              | VARIANCE BY |              |
| ACADEMIC UNIT             | RANK        | SIGNIFICANCE | GENDER      | SIGNIFICANCE | ACADEMIC UNIT             | RANK        | SIGNIFICANCE | GENDER      | SIGNIFICANCE |
| Ann Arbor:                |             |              |             |              |                           |             |              |             |              |
|                           | 2.22        | 0.13         | 21.02       | 0.001        |                           | 3.04        | 0.063        | 20.19       | 0.001        |
| Taubman College           |             |              |             |              | Taubman College           |             |              |             |              |
| of Architecture &         |             |              |             |              | of Architecture &         |             |              |             |              |
| Urban Planning            |             |              |             |              | Urban Planning            |             |              |             |              |
| School of Art and         | 0.9         | 0.42         | 0.48        | 0.49         | School of Art and         | 0.029       | 0.971        | 0.063       | 0.804        |
| <u>Design</u>             |             | -            |             |              | <u>Design</u>             |             |              |             |              |
| Ross School of            | 0.88        | 0.42         | 3.86        | 0.05         | Ross School of            | 0.393       | 0.676        | 0.486       | 0.487        |
| <b>Business</b>           |             |              |             |              | <b>Business</b>           |             |              |             |              |
| School of                 | 0.09        | 0.92         | 0.75        | 0.39         | School of                 | 0.173       | 0.841        | 1.377       | 0.246        |
| Dentistry (without        |             |              |             |              | Dentistry (without        |             |              |             |              |
| clinical or research      |             |              |             |              | clinical or research      |             |              |             |              |
| faculty)                  |             |              |             |              | faculty)                  |             |              |             |              |
| School of                 | 0.15        | 0.9          | 2.78        | 0.1          | School of                 | 1.931       | 0.175        | 0.046       | 0.831        |
| <b>Dentistry-Clinical</b> |             |              |             |              | <b>Dentistry-Clinical</b> |             |              |             |              |
| Faculty                   |             |              |             |              | <b>Faculty</b>            |             |              |             |              |
| School of                 | 1.92        | 0.16         | 1.34        | 0.25         | School of                 | 0.402       | 0.672        | 0.181       | 0.673        |
| Education                 |             |              |             |              | Education                 |             |              |             |              |
| College of                | 1.14        | 0.32         | 1.7         | 0.19         | College of                | 0.843       | 0.432        | 1.88        | 0.277        |
| Engineering               |             |              |             |              | Engineering               |             |              |             |              |
| School of                 | 1.63        | 0.22         | 1.63        | 0.22         | School of                 | 4.074       | 0.039        | 2.899       | 0.109        |
| Information               |             |              |             |              | Information               |             |              |             |              |
| Law School                | 0.06        | 0.8          | 0.001       | 0.97         | Law School                | 0.137       | 0.713        | 0.137       | 0.713        |
|                           | 0.15        | 0.86         | 1.06        | 0.3          |                           | 0.005       | 0.995        | 2.85        | 0.108        |
| College of                |             |              |             |              | College of                |             |              |             |              |
| Literature, Science,      |             |              |             |              | Literature, Science,      |             |              |             |              |
| and the Arts              |             |              |             |              | and the Arts              |             |              |             |              |
| Medical School            | 0.32        | 0.73         | 3.29        | 0.07         | Medical School            | 0.832       | 0.436        | 4.825       | 0.028        |
| (without clinical or      |             |              |             |              | (without clinical or      |             |              |             |              |
| research faculty)         |             |              |             |              | research faculty)         |             |              |             |              |
|                           |             | •            |             | -            |                           |             | -            |             |              |

| Medical School        | 0.66 | 0.52 | 2.47 | 0.12 | Medical School          | 0.963 | 0.382 | 3.141 | 0.077 |
|-----------------------|------|------|------|------|-------------------------|-------|-------|-------|-------|
| Clinical Faculty      |      |      |      |      | Clinical Faculty        |       |       |       |       |
| Medical School        | 0.88 | 0.42 | 1.46 | 0.23 | Medical School          | 0.468 | 0.627 | 0.744 | 0.39  |
| Research Faculty      |      |      |      |      | <b>Research Faculty</b> |       |       |       |       |
| School of Music       | 0.52 | 0.59 | 1.38 | 0.24 | School of Music         | 0.214 | 0.808 | 0.23  | 0.632 |
|                       | 0.52 | 0.6  | 0.06 | 0.81 |                         | 0.102 | 0.903 | 0.458 | 0.505 |
| School of Natural     |      |      |      |      | School of Natural       |       |       |       |       |
| Resources and         |      |      |      |      | Resources and           |       |       |       |       |
| Environment           |      |      |      |      | Environment             |       |       |       |       |
| School of             | NC*  | NC*  | 4    | 0.06 | School of               | NC*   | NC*   | 3.515 | 0.07  |
| Nursing               |      |      |      |      | Nursing                 |       |       |       |       |
|                       | 1.42 | 0.26 | 0.6  | 0.44 |                         | 0.002 | 0.998 | 0.005 | 0.944 |
| College of            |      |      |      |      | College of              |       |       |       |       |
| Pharmacy (without     |      |      |      |      | Pharmacy (without       |       |       |       |       |
| clinical or research) |      |      |      |      | clinical or research)   |       |       |       |       |
| College of            | 1.24 | 0.28 | 3.66 | 0.07 | College of              | 1.087 | 0.309 | 4.214 | 0.053 |
| Pharmacy-Clinical     |      |      |      |      | Pharmacy-Clinical       |       |       |       |       |
| Faculty               |      |      |      |      | Faculty                 |       |       |       |       |
| School of Public      | 1.58 | 0.21 | 1.13 | 0.29 | School of Public        | 0.665 | 0.517 | 3.245 | 0.075 |
| <u>Health</u>         |      |      |      |      | <u>Health</u>           |       |       |       |       |
| School of Social      | 0.58 | 0.56 | 0.02 | 0.9  | School of Social        | 0.297 | 0.745 | 0.025 | 0.786 |
| Work                  |      |      |      |      | Work                    |       |       |       |       |
| G. Ford School of     |      |      |      |      | G. Ford School of       | 0.099 | 0.765 | 0.678 | 0.428 |
| Public Policy         |      |      |      |      | Public Policy           |       |       |       |       |

|                  | F STATISTIC<br>FOR SALARY<br>VARIANCE BY<br>GENDER * |              | F STATISTIC<br>FOR SALARY<br>VARIANCE BY |              |                  | F STATISTIC<br>FOR SALARY<br>VARIANCE BY<br>GENDER * |              | F STATISTIC<br>FOR SALARY<br>VARIANCE BY |              |
|------------------|--|--------------|--|--------------|------------------|--|--------------|--|--------------|
| ACADEMIC UNIT    | RANK   | SIGNIFICANCE | GENDER                                   | SIGNIFICANCE | ACADEMIC UNIT    | RANK   | SIGNIFICANCE | GENDER                                   | SIGNIFICANCE |
| Dearborn:        |  |              |  |              | Dearborn:        |  |              |  |              |
| College of Arts, | 1.57   | 0.21         | 0.24                                     | 0.63         | College of Arts, | 3.927  | 0.022        | 0.176                                    | 0.675        |
| Sciences, and    |  |              |  |              | Sciences, and    |  |              |  |              |
| Letters          |  |              |  |              | Letters          |  |              |  |              |
| School of        | 2.67   | 0.1          | 5.78                                     | 0.03         | School of        | 0.222  | 0.644        | 0.075                                    | 0.763        |
| Education        |  |              |  |              | Education        |  |              |  |              |
| College of       | 3.68   | 0.06         | 0.18                                     | 0.67         | College of       | 14.425   | 0.001        | 3.257                                    | 0.079        |
| Engineering      |  |              |  |              | Engineering      |  |              |  |              |
| School of        | 0.08   | 0.78         | 0.01                                     | 0.91         | School of        | 0.004  | 0.95         | 0.011                                    | 0.919        |
| Management       |  |              |  |              | Management       |  |              |  |              |

| Flint:               |      |      |      |      | Flint:               |        |       |        |       |
|----------------------|------|------|------|------|----------------------|--------|-------|--------|-------|
| College of Arts      | 1.12 | 0.33 | 1.46 | 0.23 | College of Arts      | 0.49   | 0.614 | 1.211  | 0.274 |
| and Sciences         |      |      |      |      | and Sciences         |        |       |        |       |
| School of            | 8.36 | 0.01 | 5.44 | 0.04 | School of            | 34.152 | 0.001 | 30.705 | 0.001 |
| Education & Human    |      |      |      |      | Education & Human    |        |       |        |       |
| Services             |      |      |      |      | Services             |        |       |        |       |
|                      | NC*  | NC*  | NC*  | NC*  |                      | *NC    | *NC   | 1.832  | 0.225 |
| School of Health     |      |      |      |      | School of Health     |        |       |        |       |
| Profession Studies   |      |      |      |      | Profession Studies   |        |       |        |       |
| School of            | 0.34 | 0.57 | 0.08 | 0.79 | School of            | NC*    | NC*   | 0.471  | 0.504 |
| Management           |      |      |      |      | Management           |        |       |        |       |
|                      |      |      |      |      |                      |        |       |        |       |
| <u>Library</u>       |      |      |      |      | <u>Library</u>       |        |       |        |       |
|                      |      |      |      |      |                      |        | 0.004 | 0.268  | 0.606 |
| Ann Arbor Librarians |      |      |      |      | Ann Arbor Librarians | 0.699  | 0.991 |        |       |
|                      |      |      |      |      |                      |        |       | 0.018  | 0.896 |
| Dearborn Librarians  |      |      |      |      | Dearborn Librarians  | 0.384  | 0.555 |        |       |
|                      |      |      |      |      |                      |        |       | 0.016  | 0.906 |
| Flint Librarians     |      |      |      |      | Flint Librarians     | 2.103  | 0.243 |        |       |
| * NC = Not           |      |      |      |      | * NC = Not           |        |       |        |       |
| Calculated-          |      |      |      |      | Calculated-          |        |       |        |       |
| Insufficient Sample  |      |      |      |      | Insufficient Sample  |        |       |        |       |
|                      |      |      |      |      |                      |        |       |        |       |

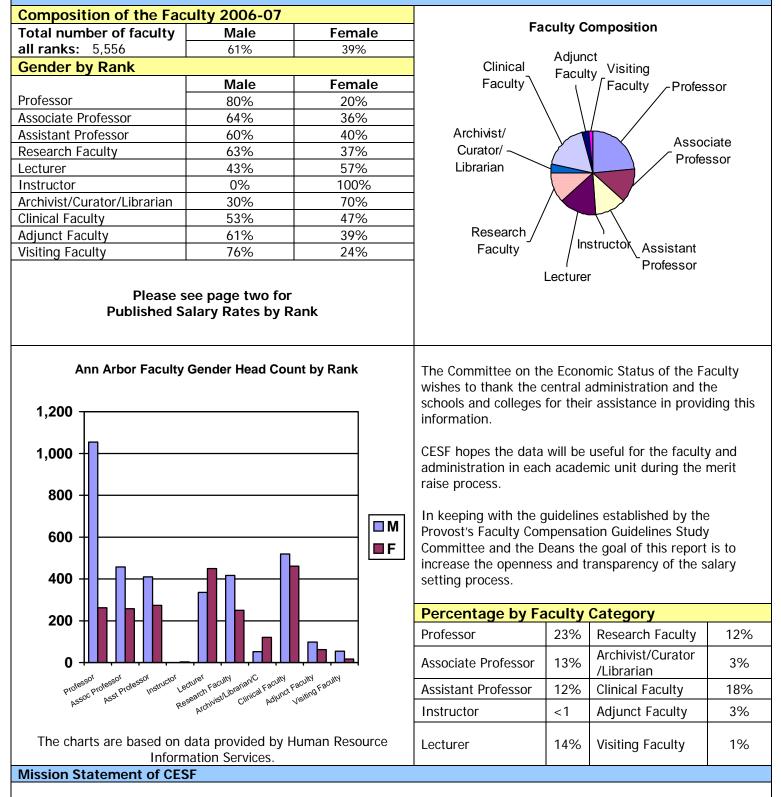
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# University of Michigan- Committee on the Economic Status of the Faculty Ann Arbor Campus

2006-07

February 2007 Report on Instructional Faculty Developed for the CESF by the SACUA Office Staff



The Committee on the Economic Status of the Faculty (CESF) was formed by the President in 1944 in order to report to the Board of Regents, the Senate Assembly, and the President on all matters concerning the economic status of the faculty. CESF investigates, analyzes, and monitors faculty salary, fringe benefits, extra payments and competitiveness with other universities. CESF strives to facilitate a more transparent compensation system throughout the university in order to assist in the recruitment and retention of faculty.

| Professor         University Yr<br>Fermale         Male<br>Fermale         688<br>5122,810         \$125,000<br>\$115,000         \$51,200<br>\$229,500         \$229,500<br>\$200,000           University Yr<br>Fiscal Yr         Total         833<br>8130,116         \$122,713<br>\$175,700         \$51,200<br>\$215,700         \$578,642<br>\$2336,966         \$336,696<br>\$175,700           Associate Professor         Fiscal Yr<br>University Yr<br>University Yr<br>University Yr<br>Fermale         71041         458<br>\$686,226         \$83,000<br>\$44,300         \$44,300<br>\$205,000         \$205,000<br>\$205,000           Associate Professor         University Yr<br>University Yr<br>Fermale         190<br>\$448,291         \$146,610<br>\$44,800<br>\$214,420         \$205,000<br>\$205,000           Fiscal Yr<br>University Yr<br>Fermale         170<br>Fermale         \$149,291<br>\$146,291<br>\$144,610         \$611,167<br>\$223,898         \$223,899           Assistant Professor         University Yr<br>Fermale         7014         472<br>\$74,385         \$76,566<br>\$70,000         \$48,500<br>\$170,000         \$170,000<br>\$170,000           University Yr<br>Fiscal Yr         Male         127<br>\$74,385         \$66,000         \$48,500<br>\$170,000         \$170,000<br>\$170,000           University Yr<br>Fiscal Yr         Fermale         12<br>\$202,622         \$105,500         \$84,000<br>\$122,930         \$170,000<br>\$170,000  |                     |                | -      | #   | Mean                  | Median            | Minimum           | Maximum          |
|--|---------------------|----------------|--------|-----|-----------------------|-------------------|-------------------|------------------|
| University Yr         Female         195         \$122,810         \$116,000         \$71,317         \$230,000           Hiscal Yr         Total         883         \$130,116         \$122,713         \$51,200         \$232,500           Associate Professor         Fiscal Yr         Female         67         \$176,737         \$175,700         \$109,140         \$312,966           Associate Professor         University Yr         Male         278         \$89,035         \$83,000         \$44,300         \$205,000           University Yr         Female         190         \$82,117         \$79,420         \$50,620         \$205,000           University Yr         Female         68         \$130,734         \$148,290         \$44,300         \$223,899           Assistant Professor         Fiscal Yr         Total         472         \$145,380         \$144,610         \$61,167         \$233,896           Assistant Professor         University Yr         Total         272         \$145,836         \$144,260         \$61,167         \$233,896           Assistant Professor         University Yr         Total         272         \$144,801         \$12,121         \$55,532         \$48,500         \$170,000           University Yr         Total         2   | Professor           |                |        |     |                       |                   |                   |                  |
| University Yr         Total         833         \$130,116         \$122,713         \$57,0642         \$333,666           Fiscal Yr         Total         434         \$175,491         \$133,500         \$77,642         \$333,666           Associate Professor         University Yr         Total         434         \$176,772         \$183,500         \$44,300         \$192,000           University Yr         Male         278         \$89,035         \$83,000         \$44,300         \$205,000           Fiscal Yr         Female         68         \$139,734         \$133,289         \$77,315         \$220,520           Fiscal Yr         Total         247         \$146,501         \$61,167         \$233,899           Assistant Professor         Fiscal Yr         Total         247         \$145,936         \$144,260         \$48,500         \$170,000           University Yr         Male         772         \$74,365         \$68,000         \$48,500         \$170,000           Hiscal Yr         Total         242         \$74,365         \$68,000         \$48,500         \$170,000           Hiscal Yr         Total         232         \$126,110         \$132,813         \$51,213         \$222,062           Iniversity Yr         Total   |                     | University Yr  | Male   | 688 | \$132,187             | \$125,000         | \$51,200          | \$292,500        |
| Fiscal Yr         Male         367         \$178,491         \$183,500         \$78,642         \$336,966           Associate Professor         Fiscal Yr         Total         434         \$176,772         \$183,500         \$78,642         \$336,966           Associate Professor         University Yr         Male         278         \$89,035         \$83,000         \$44,300         \$192,000           University Yr         Total         468         \$86,226         \$82,000         \$44,300         \$205,000           Fiscal Yr         Male         179         \$148,291         \$146,610         \$61,167         \$293,899           Assistant Professor         University Yr         Total         247         \$145,936         \$144,260         \$61,167         \$293,899           Assistant Professor         University Yr         Total         272         \$74,365         \$66,000         \$48,500         \$170,000           Hiscal Yr         Total         272         \$74,365         \$66,000         \$48,500         \$170,000           Hiscal Yr         Female         194         \$71,210         \$66,532         \$48,600         \$127,000           Hiscal Yr         Female         122         \$123,813         \$51,213         \$2229,620 </td <td></td> <td>•</td> <td>Female</td> <td></td> <td></td> <td></td> <td>\$71,317</td> <td></td>  |                     | •              | Female |     |                       |                   | \$71,317          |                  |
| Fiscal Yr         Female         67         \$167,357         \$175,700         \$109,140         \$312,966           Associate Professor         Fiscal Yr         Total         434         \$376,772         \$183,500         \$78,642         \$336,966           Associate Professor         University Yr         Male         278         \$89,035         \$83,000         \$44,300         \$192,000           Fiscal Yr         Total         468         \$862,265         \$82,000         \$44,300         \$205,000           Fiscal Yr         Total         179         \$148,291         \$146,610         \$61,167         \$293,899           Assistant Professor         Fiscal Yr         Total         247         \$145,936         \$144,200         \$44,500         \$170,000           University Yr         Male         772         \$74,365         \$66,000         \$48,500         \$170,000           Hiscal Yr         Total         122         \$123,853         \$112,410         \$816,000         \$127,000           Instructor         Fiscal Yr         Total         12         \$105,500         \$84,000         \$127,000           University Yr         Total         1         \$55,013         \$55,013         \$55,013         \$55,013 <t< td=""><td></td><td>•</td><td></td><td></td><td>\$130,116</td><td>· ·</td><td>\$51,200</td><td></td></t<>   |                     | •              |        |     | \$130,116             | · ·               | \$51,200          |                  |
| Fiscal Yr         Total         434         \$176,772         \$183,500         \$78,642         \$336,966           Associate Professor         University Yr         Male         278         \$89,035         \$83,000         \$44,300         \$205,000           University Yr         Total         468         \$86,226         \$82,000         \$44,300         \$205,000           Fiscal Yr         Male         719         \$148,291         \$146,610         \$61,167         \$293,899           Assistant Professor         Fiscal Yr         Male         247         \$145,936         \$144,260         \$61,167         \$220,626           Miniversity Yr         Male         278         \$76,566         \$70,000         \$48,500         \$170,000           University Yr         Total         242         \$142,635         \$66,000         \$48,500         \$170,000           University Yr         Total         132         \$12,110         \$123,813         \$51,213         \$222,062           Fiscal Yr         Female         132         \$120,128         \$112,410         \$81,600         \$170,000           Iniversity Yr         Female         2         \$105,500         \$105,500         \$44,000         \$127,000           Iniver  |                     |                | Male   |     |                       |                   |                   |                  |
| Associate Professor         University Yr<br>University Yr<br>University Yr         Male<br>Female         278<br>(190)         \$89,035<br>(82,117)         \$79,420<br>(79,24)         \$44,300<br>(50,620)         \$205,000<br>(520,000)           Assistant Professor         Fiscal Yr<br>Fiscal Yr         Total<br>Fiscal Yr         468         \$86,226         \$82,000)         \$44,300         \$205,000           Assistant Professor         Fiscal Yr         Total<br>Fiscal Yr         704         247         \$145,936         \$114,200         \$61,167         \$293,899           Assistant Professor         University Yr<br>University Yr         Male         278         \$76,566         \$70,000         \$48,500         \$170,000           University Yr<br>University Yr         Male         278         \$76,566         \$68,000         \$48,500         \$170,000           Instructor         University Yr<br>University Yr         Total         472         \$74,365         \$68,000         \$48,500         \$170,000           Instructor         University Yr<br>University Yr         Female         2         \$120,128         \$112,410         \$81,600         \$212,123         \$222,062           Instructor         University Yr<br>University Yr         Female         2         \$105,500         \$84,000         \$127,000           Elco Lecturer I         Univer   |                     |                |        |     | -                     |                   |                   |                  |
| University Yr<br>University Yr         Male<br>Female         278<br>(90)         \$89,035<br>(82,117)         \$79,420         \$50,620         \$520,000           University Yr<br>Fiscal Yr         Total         468         \$86,226         \$82,000         \$44,300         \$205,000           Fiscal Yr         Female         68         \$139,734         \$138,289         \$77,315         \$220,626           Fiscal Yr         Female         68         \$139,734         \$138,289         \$77,315         \$220,829           Assistant Professor         University Yr         Male         278         \$76,566         \$70,000         \$48,500         \$170,000           University Yr         Male         122         \$12,6110         \$123,813         \$51,213         \$222,062           Fiscal Yr         Total         472         \$74,365         \$66,000         \$48,500         \$170,000           Fiscal Yr         Female         80         \$120,128         \$112,410         \$81,600         \$219,159           Instructor         Fiscal Yr         Total         22         \$105,500         \$84,000         \$127,000           Instructor         Fiscal Yr         Total         1         \$55,013         \$55,013         \$55,013         \$55,013   |                     | Fiscal Yr      | Total  | 434 | \$176,772             | \$183,500         | \$78,642          | \$336,966        |
| University Yr<br>University Yr         Female<br>Total         190         \$82,117         \$79,420         \$50,620         \$205,000           Fiscal Yr         Total         468         \$86,226         \$82,000         \$44,300         \$205,000           Fiscal Yr         Female         68         \$139,734         \$138,289         \$77,315         \$220,626           Fiscal Yr         Female         68         \$139,734         \$138,289         \$77,315         \$220,626           Male         Total         247         \$145,936         \$144,260         \$61,167         \$239,899           Assistant Professor         University Yr         Male         278         \$76,566         \$70,000         \$48,500         \$170,000           University Yr         Male         122         \$12,6110         \$123,813         \$51,213         \$222,062           Instructor         Fiscal Yr         Female         80         \$120,128         \$112,410         \$81,000         \$170,000           Instructor         University Yr         Total         122         \$123,813         \$51,213         \$222,062           Instructor         Eiscal Yr         Female         2         \$105,500         \$84,000         \$127,000           I  | Associate Professor |                |        |     | •                     | •                 | • · · · · · ·     | •                |
| University Yr         Total         468         \$86,226         \$82,000         \$44,300         \$205,000           Fiscal Yr         Fiscal Yr         Female         79         \$148,291         \$146,610         \$61,167         \$223,899           Assistant Professor         Total         247         \$145,936         \$144,260         \$61,167         \$223,899           Assistant Professor         University Yr         Total         247         \$76,566         \$70,000         \$48,500         \$170,000           University Yr         Female         194         \$71,210         \$65,532         \$48,500         \$170,000           University Yr         Total         472         \$74,365         \$68,000         \$48,500         \$170,000           University Yr         Total         132         \$126,110         \$123,813         \$51,213         \$222,062           Instructor         Total         122         \$105,500         \$84,000         \$127,000           Fiscal Yr         Total         2         \$105,500         \$84,000         \$127,000           Fiscal Yr         Total         1         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Total         1   |                     | •              |        |     |                       | . ,               |                   |                  |
| Fiscal Yr         Male         179         \$148,291         \$146,610         \$61,167         \$293,899           Assistant Professor         Fiscal Yr         Total         247         \$145,936         \$144,260         \$61,167         \$293,899           Assistant Professor         University Yr         Total         247         \$145,936         \$144,260         \$61,167         \$293,899           Assistant Professor         University Yr         Female         194         \$71,210         \$65,532         \$48,500         \$170,000           University Yr         Total         472         \$74,365         \$68,000         \$48,500         \$170,000           Fiscal Yr         Total         122         \$123,813         \$51,213         \$222,062           Instructor         Fiscal Yr         Female         80         \$120,128         \$112,410         \$81,600         \$219,159           Fiscal Yr         Female         1         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,01  |                     | •              |        |     |                       |                   |                   |                  |
| Fiscal Yr         Female         68         \$139,734         \$138,289         \$77,315         \$220,626           Assistant Professor         Fiscal Yr         Total         247         \$145,936         \$144,260         \$61,167         \$239,899           Assistant Professor         University Yr         Male         278         \$76,566         \$70,000         \$48,500         \$170,000           University Yr         Total         472         \$74,355         \$68,000         \$445,500         \$170,000           Fiscal Yr         Male         122         \$126,110         \$123,813         \$51,213         \$222,062           Instructor         Fiscal Yr         Female         80         \$120,128         \$112,410         \$84,000         \$127,000           Instructor         University Yr         Female         2         \$105,500         \$84,000         \$127,000           Fiscal Yr         Female         1         \$55,013         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Female         1         \$80,080         \$80,080         \$80,080         \$80,080           LEO Lecturer I         University Yr         Total         12         \$44,577         \$33,833         \$9  |                     | •              |        |     |                       |                   |                   |                  |
| Fiscal Yr         Total         247         \$145,936         \$144,260         \$61,167         \$293,899           Assistant Professor         University Yr         Male         278         \$76,566         \$70,000         \$48,500         \$170,000           University Yr         Female         194         \$71,210         \$65,532         \$48,500         \$170,000           Iniversity Yr         Total         472         \$74,365         \$68,000         \$48,500         \$170,000           Fiscal Yr         Female         80         \$120,110         \$123,813         \$51,213         \$222,062           Instructor         Fiscal Yr         Total         212         \$105,500         \$105,500         \$84,000         \$127,000           Instructor         University Yr         Female         2         \$105,500         \$105,500         \$84,000         \$127,000           Fiscal Yr         Total         1         \$55,013         \$   |                     |                |        |     |                       |                   |                   |                  |
| Assistant Professor         University Yr<br>University Yr         Male<br>Female         278<br>194         \$76,566         \$70,000         \$48,500         \$170,000           University Yr<br>University Yr         Total         472         \$74,365         \$66,000         \$48,500         \$170,000           Fiscal Yr         Male         132         \$126,110         \$123,813         \$51,213         \$222,062           Fiscal Yr         Female         80         \$120,128         \$112,410         \$81,600         \$219,159           Fiscal Yr         Female         2         \$105,500         \$105,500         \$84,000         \$127,000           University Yr         Female         2         \$105,500         \$105,500         \$84,000         \$127,000           Fiscal Yr         Female         1         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Female         1         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080  |                     |                |        |     |                       |                   |                   |                  |
| University Yr<br>University Yr         Male<br>Female         278<br>194         \$70,000<br>\$71,210         \$48,500         \$170,000<br>\$170,000           University Yr<br>Fiscal Yr         Total         472         \$74,365         \$65,532         \$48,500         \$170,000           Fiscal Yr         Male         132         \$122,110         \$123,813         \$51,213         \$222,062           Fiscal Yr         Female         80         \$120,128         \$111,410         \$81,600         \$219,159           Instructor         Fiscal Yr         Total         212         \$105,500         \$105,500         \$84,000         \$127,000           Instructor         University Yr         Total         2         \$105,500         \$105,500         \$84,000         \$127,000           Fiscal Yr         Female         1         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$56,013         \$60,080<  |                     | Fiscal Yr      | lotal  | 247 | \$145,936             | \$144,260         | \$61,167          | \$293,899        |
| University Yr<br>University Yr         Female<br>Total         194<br>472         \$71,210         \$65,532         \$48,500         \$170,000           Fiscal Yr         Male         132         \$74,365         \$68,000         \$48,500         \$170,000           Fiscal Yr         Female         80         \$120,110         \$112,813         \$51,213         \$222,062           Instructor         Fiscal Yr         Total         212         \$105,500         \$106,500         \$84,000         \$127,000           Instructor         University Yr         Total         2         \$105,500         \$105,500         \$84,000         \$127,000           Fiscal Yr         Total         1         \$55,013         \$10,000         \$10,500   | Assistant Professor | Liniona ita Ma | Mala   | 070 |                       | ¢70.000           | ¢40 500           | ¢470.000         |
| University Yr         Total         472         \$74,365         \$68,000         \$48,500         \$170,000           Fiscal Yr         Male         132         \$126,110         \$123,813         \$51,213         \$222,062           Fiscal Yr         Female         80         \$120,128         \$112,410         \$81,600         \$219,159           Fiscal Yr         Total         212         \$123,853         \$117,132         \$51,213         \$222,062           Instructor         University Yr         Total         212         \$105,500         \$104,000         \$112,7000           University Yr         Female         2         \$105,500         \$105,500         \$84,000         \$127,000           Fiscal Yr         Female         1         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Total         1         \$80,080  |                     | •              |        |     |                       |                   | . ,               |                  |
| Fiscal Yr         Male         132         \$126,110         \$123,813         \$51,213         \$222,062           Instructor         Fiscal Yr         Total         212         \$123,853         \$117,132         \$51,213         \$222,062           Instructor         University Yr         Total         212         \$105,500         \$105,500         \$84,000         \$127,000           University Yr         Female         2         \$105,500         \$105,500         \$84,000         \$127,000           Fiscal Yr         Female         1         \$55,013         \$56,013         \$10,00         \$10,000         \$10,000         \$10,000         \$10,000         \$10,000   |                     | •              |        |     |                       |                   |                   |                  |
| Fiscal Yr         Female So         \$120,128         \$112,410         \$81,600         \$219,159           Instructor         Fiscal Yr         Total         212         \$123,853         \$117,132         \$51,213         \$222,062           Instructor         University Yr         Total         2         \$105,500         \$105,500         \$84,000         \$127,000           University Yr         Total         2         \$105,500         \$105,500         \$84,000         \$127,000           Fiscal Yr         Female         1         \$55,013         \$51,213         \$101,000         \$101,010 <td></td> <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>  |                     | •              |        |     |                       |                   |                   |                  |
| Fiscal Yr         Total         212         \$123,853         \$117,132         \$51,213         \$222,062           Instructor         University Yr         Female         2         \$105,500         \$105,500         \$84,000         \$127,000           Fiscal Yr         Forale         1         \$55,013         \$56,013         \$56,013         \$56,013         \$56,013         \$56,013         \$56,013         \$56,013         \$56,013         \$56,013         \$56,013         \$56,013         \$56,013         \$56,013         \$50,013         \$50,013 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>   |                     |                |        |     |                       |                   |                   |                  |
| Instructor         University Yr<br>University Yr<br>Fiscal Yr         Female<br>Total         2<br>2         \$105,500<br>\$105,500         \$84,000<br>\$84,000         \$127,000<br>\$127,000           Lecturer         Fiscal Yr         Female         1         \$55,013         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Total         1         \$55,013         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Total         1         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$266,342           LEO Lecturer II         University Yr         Male         128         \$48,889         \$38,848         \$31,000         \$266,342           LEO Lecturer II         University Yr         Total         286         \$44,577         \$39,671         \$33,833         \$95,476           University Yr         Female         61         \$44,657         \$39,671         \$33,833         \$95,476           University Yr         Female         88         \$42,432         \$41,838         \$31,212  |                     |                |        |     |                       |                   |                   |                  |
| University Yr         Female         2         \$105,500         \$105,500         \$84,000         \$127,000           Fiscal Yr         Female         1         \$55,013         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Total         1         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Female         1         \$80,080         \$80,080         \$80,080           Lecturer I         Fiscal Yr         Female         1         \$80,080         \$80,080         \$80,080           LEO Lecturer I         University Yr         Female         128         \$48,889         \$38,848         \$31,000         \$266,342           University Yr         Male         128         \$44,657         \$39,671         \$33,833         \$95,476           University Yr         Total         149         \$43,343         \$41,438         \$31,212         \$95,476           University Yr         Total         149         \$43,343         \$41,438         \$31,212         \$95,476           University Yr         Total         149         \$43,343         \$41,438         \$31,212         \$95,476           Fiscal Yr         Total         15  | Instructor          | FISCAI II      | Total  | 212 | φ123,0 <u>3</u> 3     | <b>φΠ7,132</b>    | φ <b>31,213</b>   | <b>φΖΖΖ,</b> 00Ζ |
| University Yr         Total         2         \$105,500         \$105,500         \$84,000         \$127,000           Fiscal Yr         Female         1         \$55,013         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Total         1         \$50,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Female         1         \$80,080         \$80,080         \$80,080         \$80,080           LEO Lecturer I         Fiscal Yr         Total         1         \$80,080         \$80,080         \$80,080         \$80,080           LEO Lecturer I         University Yr         Male         128         \$48,889         \$38,848         \$31,000         \$266,342           LEO Lecturer II         University Yr         Total         286         \$44,579         \$36,669         \$31,000         \$266,342           LEO Lecturer II         University Yr         Total         149         \$43,343         \$41,430         \$31,212         \$76,795           University Yr         Female         5         \$79,897         \$67,121         \$64,100         \$203,456           Fiscal Yr         Male         10         \$123,639         \$133,252         \$64,100  |                     | Lloiversity Vr | Fomalo | 2   | \$105 500             | \$105 500         | \$84 000          | \$127.000        |
| Fiscal Yr         Female         1         \$55,013         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Total         1         \$55,013         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Female         1         \$80,080         \$80,080         \$80,080         \$80,080           LEO Lecturer I         University Yr         Male         128         \$48,889         \$38,848         \$31,000         \$266,342           University Yr         Male         128         \$44,657         \$39,671         \$33,833         \$95,476           University Yr         Male         61         \$44,657         \$39,671         \$33,833         \$95,476           University Yr         Male         61         \$44,657         \$39,671         \$33,833         \$95,476           University Yr         Male         10         \$123,639         \$13,252         \$64,100         \$203,456           Fiscal Yr         Female         5         \$79,897         \$67,121         \$67,121         \$131,000           LEO Lecturer III         University Yr         Total         15         \$109,058         \$93,500         \$64,100         \$203,456  |                     | •              |        |     |                       |                   |                   |                  |
| LecturerFiscal YrTotal1\$55,013\$55,013\$55,013\$55,013LecturerFiscal YrFemale1\$80,080\$80,080\$80,080\$80,080LEO Lecturer IUniversity YrMale128\$48,889\$38,848\$31,000\$266,342University YrTotal158\$41,087\$35,947\$31,000\$130,560LEO Lecturer IIUniversity YrTotal286\$44,579\$36,669\$31,000\$266,342LEO Lecturer IIUniversity YrMale61\$44,657\$39,671\$33,833\$95,476University YrTotal149\$43,343\$41,430\$31,212\$76,795University YrTotal149\$43,343\$41,430\$31,212\$95,476Fiscal YrFemale5\$79,897\$67,121\$130,000\$203,456LEO Lecturer IIIUniversity YrTotal149\$43,343\$41,430\$31,212\$95,476LEO Lecturer IIIUniversity YrTotal15\$109,058\$93,500\$64,100\$203,456LEO Lecturer IIIUniversity YrTotal15\$55,945\$51,360\$34,680\$108,000University YrMale15\$55,945\$51,360\$34,680\$108,000University YrMale7\$86,326\$88,750\$55,032\$131,508Fiscal YrFemale22\$47,349\$43,800\$34,000\$90,000University YrFemale25\$50,834   |                     | -              |        |     |                       |                   |                   |                  |
| Lecturer         Fiscal Yr         Female<br>Total         1         \$80,080  |                     |                |        |     |                       |                   |                   |                  |
| LEO Lecturer IFiscal Yr<br>Fiscal YrFemale<br>Total1<br>total\$80,080<br>\$80,080\$80,080<br>\$80,080\$80,080<br>\$80,080\$80,080<br>\$80,080LEO Lecturer IIUniversity Yr<br>University Yr<br>University YrMale<br>Female128<br>total\$48,889<br>total\$38,848<br>total\$31,000<br>total\$266,342<br>totalLEO Lecturer IIUniversity Yr<br>University YrMale<br>Female158<br>total\$44,657<br>total\$39,671<br>total\$33,833<br>total\$95,476<br>totalLEO Lecturer IIUniversity Yr<br>University Yr<br>University YrMale<br>Female61<br>total\$44,657<br>total\$39,671<br>total\$33,833<br>total\$95,476<br>totalLEO Lecturer IIIUniversity Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Fiscal Yr<br>Fiscal Yr<br>Female61<br>total\$44,657<br>total\$39,671<br>total\$33,833<br>total\$95,476<br>totalLEO Lecturer IIIUniversity Yr<br>Fiscal Yr<br>Fiscal Yr<br>University Yr<br>Total149<br>total\$43,343<br>total\$41,430<br>total\$31,212<br>total\$95,476<br>totalLEO Lecturer IIIUniversity Yr<br>Fiscal Yr<br>University Yr<br>University Yr<br>University Yr<br>Total15<br>total\$109,058<br>total\$93,500<br>total\$64,100<br>total\$203,456<br>totalLEO Lecturer IIIUniversity Yr<br>University Yr<br>University Yr<br>University Yr<br>Female5<br>total\$55,945<br>total\$51,360<br>total\$34,680<br>total\$108,000<br>totalLEO Lecturer IIIUniversity Yr<br>University Yr<br>University Yr<br>University Yr<  | Lecturer            |                | Total  | •   | <i><b>400</b>,010</i> | <i>\\\</i> 00,010 | <i>\\\</i> 00,010 | <i>\\</i> 00,010 |
| Fiscal Yr         Total         1         \$80,080         \$80,080         \$80,080         \$80,080           LEO Lecturer I         University Yr<br>University Yr         Male<br>University Yr         128         \$48,889         \$38,848         \$31,000         \$266,342           LEO Lecturer II         University Yr         Total         286         \$44,579         \$35,947         \$31,000         \$266,342           LEO Lecturer II         University Yr         Total         286         \$44,579         \$33,633         \$95,476           University Yr         Male         61         \$44,657         \$39,671         \$33,833         \$95,476           University Yr         Male         61         \$44,657         \$39,671         \$33,833         \$95,476           University Yr         Male         10         \$123,639         \$133,252         \$64,100         \$203,456           Fiscal Yr         Female         5         \$79,897         \$67,121         \$67,121         \$131,000           LEO Lecturer III         University Yr         Male         15         \$109,058         \$93,500         \$64,100         \$203,456           LEO Lecturer III         University Yr         Male         15         \$55,945         \$51,360         <  |                     | Fiscal Yr      | Female | 1   | \$80.080              | \$80.080          | \$80.080          | \$80.080         |
| LEO Lecturer I       University Yr<br>University Yr<br>University Yr       Male<br>Female       128<br>158       \$48,889<br>\$41,087       \$38,848       \$31,000       \$266,342         LEO Lecturer II       University Yr<br>University Yr       Male<br>Female       61       \$44,657       \$39,671       \$33,833       \$95,476         University Yr<br>University Yr       Male       61       \$44,657       \$39,671       \$33,833       \$95,476         University Yr<br>University Yr       Male       61       \$44,657       \$39,671       \$33,833       \$95,476         University Yr<br>University Yr       Male       61       \$44,657       \$39,671       \$33,833       \$95,476         LEO Lecturer III       University Yr<br>University Yr       Male       10       \$123,639       \$133,252       \$64,100       \$203,456         Fiscal Yr       Female       5       \$79,897       \$67,121       \$67,121       \$131,000         LEO Lecturer III       University Yr       Total       15       \$109,058       \$93,500       \$64,100       \$203,456         LEO Lecturer III       University Yr<br>University Yr       Male       15       \$55,945       \$51,360       \$34,680       \$108,000         LEO Lecturer III       University Yr<br>University Yr       Male       7 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>   |                     |                |        |     |                       |                   |                   |                  |
| LEO Lecturer IIUniversity Yr<br>University YrFemale<br>Total158<br>286\$41,087<br>\$44,579\$35,947<br>\$36,669\$31,000<br>\$266,342\$266,342LEO Lecturer IIUniversity Yr<br>University Yr<br>Iniversity YrMale<br>Female61<br>88<br>842,432\$44,857<br>\$44,838\$33,833<br>\$31,212\$95,476University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Fiscal YrMale<br>Female61<br>\$44,657\$44,838<br>\$41,430\$31,212<br>\$76,795\$76,795LEO Lecturer IIIUniversity Yr<br>Fiscal Yr<br>Fiscal YrMale<br>Female10<br>\$123,639\$133,252<br>\$67,121\$64,100<br>\$203,456\$203,456LEO Lecturer IIIUniversity Yr<br>Fiscal Yr<br>University YrMale<br>Female15<br>\$55,945\$51,360<br>\$43,800\$34,680<br>\$90,000\$108,000<br>\$90,000LEO Lecturer IIIUniversity Yr<br>University Yr<br>University Yr<br>University YrMale<br>Female15<br>\$50,834\$51,360<br>\$43,800\$34,000<br>\$90,000\$90,000LEO Lecturer IIIUniversity Yr<br>University Yr<br>FemaleMale<br>2<br>\$50,834\$51,360<br>   | LEO Lecturer I      |                |        |     |                       |                   |                   |                  |
| LEO Lecturer IIUniversity Yr<br>University Yr<br>University Yr<br>Siscal Yr<br>Fiscal Yr<br>University YrMale<br>Female61<br>88<br>842,432\$36,669<br>\$39,671\$31,000<br>\$33,833\$266,342LEO Lecturer IIIUniversity Yr<br>University Yr<br>Fiscal Yr<br>Total<br>Total15<br>Total<br>Total<br>Total<br>Total\$31,212<br>\$95,476<br>\$133,252\$64,100<br>\$203,456LEO Lecturer IIIUniversity Yr<br>University Yr<br>University Yr<br>University Yr<br>Fiscal Yr <br< td=""><td></td><td>University Yr</td><td>Male</td><td>128</td><td>\$48,889</td><td>\$38,848</td><td>\$31,000</td><td>\$266,342</td></br<>   |                     | University Yr  | Male   | 128 | \$48,889              | \$38,848          | \$31,000          | \$266,342        |
| LEO Lecturer II<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>University Yr<br>University Yr<br>Fiscal Yr<br>Male<br>15<br>\$55,945<br>\$51,360<br>\$34,680<br>\$34,680<br>\$34,000<br>\$34,000<br>\$00,000<br>\$108,000<br>S00,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108 |                     | University Yr  | Female | 158 | \$41,087              | \$35,947          | \$31,000          | \$130,560        |
| University Yr<br>University YrMale61\$44,657\$39,671\$33,833\$95,476University Yr<br>University YrFemale88\$42,432\$41,838\$31,212\$76,795University Yr<br>Fiscal YrTotal149\$43,343\$41,430\$31,212\$95,476Fiscal Yr<br>Fiscal YrMale10\$123,639\$133,252\$64,100\$203,456Fiscal Yr<br>Fiscal YrFemale5\$79,897\$67,121\$131,000Fiscal YrTotal15\$109,058\$93,500\$64,100\$203,456LEO Lecturer IIIUniversity Yr<br>University YrMale15\$55,945\$51,360\$34,680\$108,000University Yr<br>University YrFemale22\$47,349\$43,800\$34,000\$90,000University Yr<br>Fiscal YrTotal37\$50,834\$46,818\$34,000\$108,000Fiscal Yr<br>Fiscal YrMale7\$86,326\$88,750\$55,032\$131,508Fiscal Yr<br>Fiscal YrFemale5\$69,584\$73,918\$50,000\$90,000  |                     | University Yr  | Total  | 286 | \$44,579              | \$36,669          | \$31,000          | \$266,342        |
| University Yr<br>University Yr<br>Fiscal YrFemale<br>Total88\$42,432\$41,838\$31,212\$76,795Male149\$43,343\$41,430\$31,212\$95,476Fiscal Yr<br>Fiscal YrMale10\$123,639\$133,252\$64,100\$203,456Fiscal Yr<br>Fiscal YrFemale5\$79,897\$67,121\$67,121\$131,000Fiscal Yr<br>University YrTotal15\$109,058\$93,500\$64,100\$203,456LEO Lecturer IIIUniversity Yr<br>University YrMale15\$55,945\$51,360\$34,680\$108,000University Yr<br>University Yr<br>Fiscal YrTotal37\$50,834\$46,818\$34,000\$90,000Fiscal Yr<br>Fiscal YrMale7\$86,326\$88,750\$55,032\$131,508Fiscal Yr<br>Fiscal YrFemale5\$69,584\$73,918\$50,000\$90,000  | LEO Lecturer II     |                |        |     |                       |                   |                   |                  |
| University Yr<br>Fiscal YrTotal<br>Male149\$43,343\$41,430\$31,212\$95,476Fiscal Yr<br>Fiscal YrMale10\$123,639\$133,252\$64,100\$203,456Fiscal Yr<br>Fiscal YrFemale5\$79,897\$67,121\$67,121\$131,000Fiscal Yr<br>Fiscal YrTotal15\$109,058\$93,500\$64,100\$203,456LEO Lecturer IIIUniversity Yr<br>University YrMale15\$55,945\$51,360\$34,680\$108,000University Yr<br>University YrFemale22\$47,349\$43,800\$34,000\$90,000University Yr<br>Fiscal YrTotal37\$50,834\$46,818\$34,000\$108,000Fiscal Yr<br>Fiscal YrMale7\$86,326\$88,750\$55,032\$131,508Fiscal Yr<br>Fiscal YrFemale5\$69,584\$73,918\$50,000\$90,000   |                     | University Yr  | Male   | 61  | \$44,657              | \$39,671          | \$33,833          | \$95,476         |
| Fiscal Yr         Male         10         \$123,639         \$133,252         \$64,100         \$203,456           Fiscal Yr         Female         5         \$79,897         \$67,121         \$64,100         \$203,456           LEO Lecturer III         University Yr         Male         15         \$55,945         \$51,360         \$34,680         \$108,000           University Yr         Male         15         \$55,945         \$51,360         \$34,000         \$90,000           University Yr         Female         22         \$47,349         \$43,800         \$34,000         \$90,000           University Yr         Female         27         \$50,834         \$46,818         \$34,000         \$90,000           Fiscal Yr         Male         7         \$86,326         \$88,750         \$55,032         \$131,508           Fiscal Yr         Female         5         \$69,584         \$73,918         \$50,000         \$90,000  |                     | University Yr  | Female | 88  | \$42,432              | \$41,838          | \$31,212          | \$76,795         |
| Fiscal Yr         Female         5         \$79,897         \$67,121         \$67,121         \$131,000           LEO Lecturer III         Fiscal Yr         Total         15         \$109,058         \$93,500         \$64,100         \$203,456           University Yr         Male         15         \$55,945         \$51,360         \$34,680         \$108,000           University Yr         Female         22         \$47,349         \$43,800         \$34,000         \$90,000           University Yr         Fotal         37         \$50,834         \$46,818         \$34,000         \$108,000           Fiscal Yr         Male         7         \$86,326         \$88,750         \$55,032         \$131,508           Fiscal Yr         Female         5         \$69,584         \$73,918         \$50,000         \$90,000  |                     | University Yr  | Total  | 149 | \$43,343              | \$41,430          | \$31,212          | \$95,476         |
| Fiscal Yr         Total         15         \$109,058         \$93,500         \$64,100         \$203,456           LEO Lecturer III         University Yr         Male         15         \$55,945         \$51,360         \$34,680         \$108,000           University Yr         Female         22         \$47,349         \$43,800         \$34,000         \$90,000           University Yr         Fotal         37         \$50,834         \$46,818         \$34,000         \$108,000           Fiscal Yr         Male         7         \$86,326         \$88,750         \$55,032         \$131,508           Fiscal Yr         Female         5         \$69,584         \$73,918         \$50,000         \$90,000  |                     | Fiscal Yr      | Male   |     | \$123,639             |                   | \$64,100          | \$203,456        |
| LEO Lecturer III<br>University Yr Male 15 \$55,945 \$51,360 \$34,680 \$108,000<br>University Yr Female 22 \$47,349 \$43,800 \$34,000 \$90,000<br>University Yr Total 37 \$50,834 \$46,818 \$34,000 \$90,000<br>Fiscal Yr Male 7 \$86,326 \$88,750 \$55,032 \$131,508<br>Fiscal Yr Female 5 \$69,584 \$73,918 \$50,000 \$90,000   |                     |                |        |     |                       |                   |                   |                  |
| University YrMale15\$55,945\$51,360\$34,680\$108,000University YrFemale22\$47,349\$43,800\$34,000\$90,000University YrTotal37\$50,834\$46,818\$34,000\$108,000Fiscal YrMale7\$86,326\$88,750\$55,032\$131,508Fiscal YrFemale5\$69,584\$73,918\$50,000\$90,000  |                     | Fiscal Yr      | Total  | 15  | \$109,058             | \$93,500          | \$64,100          | \$203,456        |
| University YrFemale22\$47,349\$43,800\$34,000\$90,000University YrTotal37\$50,834\$46,818\$34,000\$108,000Fiscal YrMale7\$86,326\$88,750\$55,032\$131,508Fiscal YrFemale5\$69,584\$73,918\$50,000\$90,000  | LEO Lecturer III    |                |        |     |                       |                   |                   |                  |
| University YrTotal37\$50,834\$46,818\$34,000\$108,000Fiscal YrMale7\$86,326\$88,750\$55,032\$131,508Fiscal YrFemale5\$69,584\$73,918\$50,000\$90,000   |                     |                |        |     |                       |                   |                   |                  |
| Fiscal YrMale7\$86,326\$88,750\$55,032\$131,508Fiscal YrFemale5\$69,584\$73,918\$50,000\$90,000  |                     | •              |        |     |                       |                   | . ,               |                  |
| Fiscal Yr Female 5 \$69,584 \$73,918 \$50,000 \$90,000   |                     |                |        |     |                       |                   |                   |                  |
|  |                     |                |        |     |                       |                   |                   |                  |
| Fiscal Yr Total 12 \$79,350 \$77,959 \$50,000 \$131,508  |                     |                |        |     |                       |                   |                   |                  |
|  |                     | FISCAL Yr      | Iotal  | 12  | \$79,350              | \$77,959          | \$50,000          | \$131,508        |

|                      |                                |        | #             | Mean                            | Median                 | Minimum                | Maximum                  |
|----------------------|--------------------------------|--------|---------------|---------------------------------|------------------------|------------------------|--------------------------|
| LEO Lecturer IV      |                                |        |               |                                 |                        |                        |                          |
|                      | University Yr                  | Male   | 51            | \$53,104                        | \$52,117               | \$32,944               | \$95,281                 |
|                      | University Yr                  | Female | 108           | \$51,165                        | \$47,957               | \$35,842               | \$97,040                 |
|                      | University Yr                  | Total  | 159           | \$51,787                        | \$49,117               | \$32,944               | \$97,040                 |
|                      | Fiscal Yr                      | Male   | 14            | \$104,921                       | \$99,005               | \$59,979               | \$189,000                |
|                      | Fiscal Yr                      | Female | 16            | \$73,479                        | \$71,000               | \$42,416               | \$118,000                |
|                      | Fiscal Yr                      | Total  | 30            | \$88,152                        | \$80,509               | \$42,416               | \$189,000                |
| LEO Intermittent Lec |                                |        |               |                                 |                        |                        |                          |
|                      | University Yr                  | Male   | 30            | \$79,109                        | \$53,137               | \$17,340               | \$250,334                |
|                      | University Yr                  | Female | 33            | \$56,408                        | \$41,820               | \$16,667               | \$160,000                |
|                      | University Yr                  | Total  | 63            | \$67,218                        | \$51,016               | \$16,667               | \$250,334                |
| LEO Adjunct Assoc F  |                                |        | _             | •                               | •                      | •                      | •                        |
|                      | University Yr                  | Male   | 3             | \$78,847                        | \$75,509               | \$64,600               | \$96,431                 |
|                      | University Yr                  | Female | 2             | \$73,456                        | \$73,456               | \$60,000               | \$86,912                 |
|                      | University Yr                  | Total  | 5             | \$76,690                        | \$75,509               | \$60,000               | \$96,431                 |
| LEO Adjunct Asst Pr  |                                |        | •             | <b>*</b> = <b>•</b> = <b>••</b> | <b>*</b> ••••••        | <b>.</b>               | <b>A-</b> 4 <b>- - -</b> |
|                      | University Yr                  | Male   | 3             | \$58,502                        | \$61,200               | \$40,000               | \$74,307                 |
|                      | University Yr                  | Female | 2             | \$70,176                        | \$70,176               | \$57,120               | \$83,232                 |
|                      | University Yr                  | Total  | 5             | \$63,172                        | \$61,200               | \$40,000               | \$83,232                 |
|                      | Fiscal Yr                      | Male   | 1             | \$50,000                        | \$50,000               | \$50,000               | \$50,000                 |
|                      | Fiscal Yr                      | Total  | 1             | \$50,000                        | \$50,000               | \$50,000               | \$50,000                 |
| LEO Adjunct Lecture  |                                | Mala   | 40            | ¢50.000                         | ¢ 40.007               | <b>\$24,000</b>        | <b>\$404 550</b>         |
|                      | University Yr                  | Male   | 12            | \$59,922                        | \$48,027               | \$34,000               | \$131,552                |
|                      | University Yr                  | Female | 9             | \$48,214                        | \$41,995               | \$24,453               | \$95,640                 |
|                      | University Yr                  | Total  | 21            | \$54,904                        | \$45,574               | <b>\$24,453</b>        | \$131,552                |
|                      | Fiscal Yr                      | Male   | 1             | \$58,500                        | \$58,500               | \$58,500               | \$58,500                 |
|                      | Fiscal Yr                      | Female | 1<br><b>2</b> | \$66,588                        | \$66,588               | \$66,588               | \$66,588                 |
| Research Professor   | Fiscal Yr                      | Total  | 2             | \$62,544                        | \$62,544               | \$58,500               | \$66,588                 |
| Research Professor   | Linivoraity Vr                 | Male   | 1             | ¢114 020                        | \$114,020              | \$114,020              | \$114,020                |
|                      | University Yr<br>University Yr | Female | 1<br>1        | \$114,020<br>\$107,058          | \$114,020<br>\$107,058 | \$114,020<br>\$107,058 | \$114,020<br>\$107,058   |
|                      | University Yr                  | Total  | 2             | \$107,038<br>\$110,539          | \$107,038<br>\$110,539 | \$107,058<br>\$107,058 | \$107,038<br>\$114,020   |
|                      | Fiscal Yr                      | Male   | <b>4</b> 2    | \$164,095                       | \$155,910              | \$95,200               | \$329,277                |
|                      | Fiscal Yr                      | Female | 42<br>15      | \$146,142                       | \$145,021              | \$93,200<br>\$91,500   | \$249,310                |
|                      | Fiscal Yr                      | Total  | <b>57</b>     | \$159,370                       | \$154,850              | \$91,500               | \$329,277                |
| Research Associate   |                                | Total  | 51            | ψ1 <b>3</b> 3,370               | φ134,030               | <b>\$31,500</b>        | ψ <b>3</b> 23,211        |
| 1000010117100001010  | University Yr                  | Female | 1             | \$95,234                        | \$95,234               | \$95,234               | \$95,234                 |
|                      | University Yr                  | Total  | 1             | <b>\$95,234</b>                 | \$ <b>95,23</b> 4      | \$ <b>95,23</b> 4      | \$ <b>95,23</b> 4        |
|                      | Fiscal Yr                      | Male   | 24            | \$113,866                       | \$111,001              | \$74,916               | \$166,000                |
|                      | Fiscal Yr                      | Female | 7             | \$100,108                       | \$97,103               | \$75,093               | \$117,377                |
|                      | Fiscal Yr                      | Total  | 31            | \$110,760                       | \$110,000              | \$74,916               | \$166,000                |
| Research Assistant F |                                |        |               | ÷•••,•••                        | ÷ : : : ; • • •        | + <b>,- · ·</b>        | + <b>;</b>               |
|                      | Fiscal Yr                      | Male   | 70            | \$78,617                        | \$78,645               | \$48,528               | \$133,900                |
|                      | Fiscal Yr                      | Female | 47            | \$77,613                        | \$76,454               | \$48,528               | \$124,848                |
|                      | Fiscal Yr                      | Total  | 117           | \$78,214                        | \$78,000               | \$48,528               | \$133,900                |
|                      |                                |        |               | . ,                             |                        | . ,                    | . ,                      |

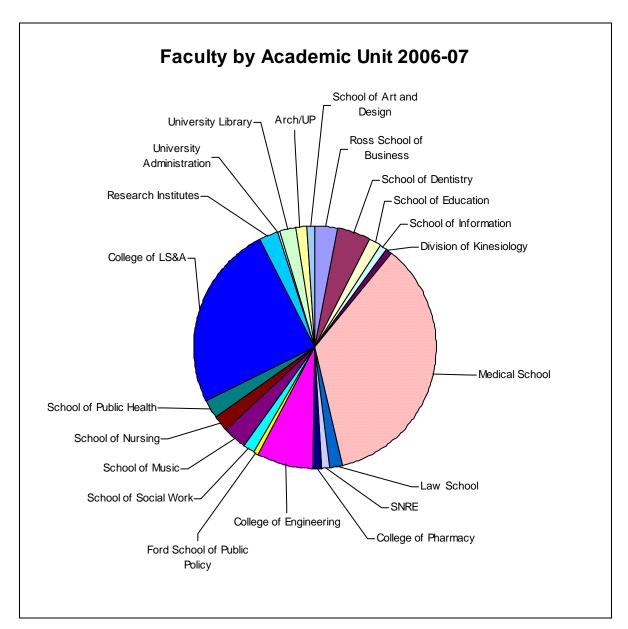
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|                       |               |                | #   | Mean                      | Median                  | Minimum         | Maximum                   |
|-----------------------|---------------|----------------|-----|---------------------------|-------------------------|-----------------|---------------------------|
| Research Scientist    |               |                |     |                           |                         |                 |                           |
|                       | University Yr | Male           | 1   | \$66,099                  | \$66,099                | \$66,099        | \$66,099                  |
|                       | University Yr | Total          | 1   | \$66,099                  | \$66,099                | \$66,099        | \$66,099                  |
|                       | Fiscal Yr     | Male           | 25  | \$112,388                 | \$113,295               | \$57,500        | \$167,297                 |
|                       | Fiscal Yr     | Female         | 7   | \$102,504                 | \$103,750               | \$76,818        | \$147,439                 |
|                       | Fiscal Yr     | Total          | 32  | \$110,225                 | \$109,934               | \$57,500        | \$167,297                 |
| Associate Research    | Scientist     |                |     |                           |                         |                 |                           |
|                       | Fiscal Yr     | Male           | 41  | \$87,717                  | \$92,240                | \$41,818        | \$123,600                 |
|                       | Fiscal Yr     | Female         | 10  | \$95,238                  | \$95,136                | \$55,373        | \$138,070                 |
|                       | Fiscal Yr     | Total          | 51  | \$89,192                  | \$92,240                | \$41,818        | \$138,070                 |
|                       | Fiscal Yr     | Male           | 85  | \$72,316                  | \$73,000                | \$33,000        | \$113,485                 |
|                       | Fiscal Yr     | Female         | 46  | \$70,944                  | \$68,680                | \$33,619        | \$135,200                 |
|                       | Fiscal Yr     | Total          | 131 | \$71,834                  | \$70,720                | \$33,000        | \$135,200                 |
| Research Investigato  |               |                |     |                           |                         |                 |                           |
|                       | Fiscal Yr     | Male           | 128 | \$59,353                  | \$56,314                | \$34,800        | \$132,050                 |
|                       | Fiscal Yr     | Female         | 116 | \$59,312                  | \$57,111                | \$35,697        | \$104,500                 |
|                       | Fiscal Yr     | Total          | 244 | \$59,334                  | \$56,656                | \$34,800        | \$132,050                 |
| Archivist             |               |                |     |                           |                         |                 |                           |
|                       | Fiscal Yr     | Male           | 3   | \$86,572                  | \$80,550                | \$68,650        | \$110,517                 |
|                       | Fiscal Yr     | Female         | 1   | \$80,610                  | \$80,610                | \$80,610        | \$80,610                  |
|                       | Fiscal Yr     | Total          | 4   | \$85,082                  | \$80,580                | \$68,650        | \$110,517                 |
| Associate Archivist   |               |                |     |                           |                         |                 |                           |
|                       | Fiscal Yr     | Male           | 2   | \$50,415                  | \$50,415                | \$47,530        | \$53,300                  |
|                       | Fiscal Yr     | Female         | 3   | \$53,940                  | \$46,940                | \$45,320        | \$69,560                  |
|                       | Fiscal Yr     | Total          | 5   | \$52,530                  | \$47,530                | \$45,320        | \$69,560                  |
| Assistant Archivist   |               | _              |     |                           |                         |                 |                           |
|                       | Fiscal Yr     | Female         | 3   | \$39,440                  | \$37,000                | \$35,020        | \$46,300                  |
| -                     | Fiscal Yr     | Total          | 3   | \$39,440                  | \$37,000                | \$35,020        | \$46,300                  |
| Curator               |               |                |     | <b>•</b> · • • • • • •    | <b>•</b> · • • • • •    | •               | • · • • • • • •           |
|                       | University Yr | Female         | 1   | \$100,000                 | \$100,000               | \$100,000       | \$100,000                 |
|                       | University Yr | Total          | 1   | \$100,000                 | \$100,000               | \$100,000       | \$100,000                 |
|                       | Fiscal Yr     | Male           | 3   | \$75,344                  | \$80,575                | \$61,000        | \$84,456                  |
|                       | Fiscal Yr     | Female         | 5   | \$63,634                  | \$66,000                | \$49,294        | \$78,137                  |
|                       | Fiscal Yr     | Total          | 8   | \$68,025                  | \$68,369                | \$49,294        | \$84,456                  |
| Associate Curator     |               | <b>_</b> .     |     |                           | <b>*</b> ( <b>* * *</b> | <b>.</b>        | <b>*</b> • • •            |
|                       | Fiscal Yr     | Female         | 2   | \$49,675                  | \$49,675                | \$44,000        | \$55,350                  |
|                       | Fiscal Yr     | Total          | 2   | \$49,675                  | \$49,675                | \$44,000        | \$55,350                  |
| Associate Curator Sli |               | <b>F</b> amala |     | <b>\$</b> \$\$\$ \$\$\$\$ | <b>#</b> 00.000         | <b>*</b> ~~ ~~~ | <b>\$</b> \$\$\$ \$\$\$\$ |
|                       | Fiscal Yr     | Female         | 1   | \$60,836                  | \$60,836                | \$60,836        | \$60,836                  |
|                       | Fiscal Yr     | Total          | 1   | \$60,836                  | \$60,836                | \$60,836        | \$60,836                  |

|                      |                | -      | #                | Mean  | Median                  | Minimum               | Maximum                |
|----------------------|----------------|--------|------------------|---|-------------------------|-----------------------|------------------------|
| Assistant Curator    |                |        |                  |   |                         |                       |                        |
|                      | Fiscal Yr      | Male   | 2                | \$53,933  | \$53,933                | \$46,000              | \$61,865               |
|                      | Fiscal Yr      | Female | 1                | \$45,000  | \$45,000                | \$45,000              | \$45,000               |
|                      | Fiscal Yr      | Total  | 3                | \$50,955  | \$46,000                | \$45,000              | \$61,865               |
| Librarian            |                |        |                  |   |                         |                       |                        |
|                      | Fiscal Yr      | Male   | 14               | \$83,564  | \$72,895                | \$61,124              | \$142,944              |
|                      | Fiscal Yr      | Female | 30               | \$85,229  | \$78,976                | \$57,123              | \$163,000              |
| <b>.</b>             | Fiscal Yr      | Total  | 44               | \$84,699  | \$77,133                | \$57,123              | \$163,000              |
| Senior Associate L   |                |        |                  | <b>AO</b> 4 <b>O TO</b>                           | <b>\$</b> \$\$\$        | <b><b><b></b></b></b> | <b>AO A T AO</b>       |
|                      | Fiscal Yr      | Male   | 11               | \$64,979  | \$61,993                | \$57,016              | \$84,748               |
|                      | Fiscal Yr      | Female | 36               | \$62,362  | \$61,707                | \$50,166              | \$84,439               |
| Accesiote Librarian  | Fiscal Yr      | Total  | 47               | \$62,975  | \$61,950                | \$50,166              | \$84,748               |
| Associate Librariar  | i<br>Fiscal Yr | Male   | 9                | \$51,148  | \$51,931                | \$47,431              | \$56,000               |
|                      | Fiscal Yr      | Female | 9<br>26          | \$53,177  | \$52,621                | \$47,431<br>\$47,302  | \$62,129               |
|                      | Fiscal Yr      | Total  | 20<br>35         | \$52,656  | \$52,021<br>\$52,138    | \$47,302<br>\$47,302  | \$62,129<br>\$62,129   |
| Assistant Librarian  |                | Total  | 55               | <b>4</b> 52,000                                   | ψ <b>52</b> ,150        | ψ <b>-</b> 1,502      | ψ02,123                |
| / toolotant Eloranan | Fiscal Yr      | Male   | 8                | \$44,220  | \$44,140                | \$41,000              | \$47,486               |
|                      | Fiscal Yr      | Female | 12               | \$43,436  | \$41,937                | \$40,500              | \$51,568               |
|                      | Fiscal Yr      | Total  | 20               | \$43,750  | \$43,288                | \$40,500              | \$51,568               |
| Clinical Professor   |                |        |                  | . ,   | . ,                     | . ,                   |                        |
|                      | University Yr  | Male   | 7                | \$157,562   | \$166,500               | \$83,600              | \$187,500              |
|                      | University Yr  | Female | 3                | \$158,000   | \$153,000               | \$146,000             | \$175,000              |
|                      | University Yr  | Total  | 10               | \$157,693   | \$166,500               | \$83,600              | \$187,500              |
|                      | Fiscal Yr      | Male   | 43               | \$157,641   | \$153,668               | \$77,425              | \$240,000              |
|                      | Fiscal Yr      | Female | 12               | \$151,323   | \$147,619               | \$121,195             | \$195,000              |
|                      | Fiscal Yr      | Total  | 55               | \$156,263   | \$150,000               | \$77,425              | \$240,000              |
| Clinical Associate I |                |        | _                | •   | •                       | •                     | •                      |
|                      | University Yr  | Male   | 2                | \$59,619  | \$59,619                | \$54,862              | \$64,376               |
|                      | University Yr  | Female | 4                | \$83,398  | \$64,882                | \$55,827              | \$148,000              |
|                      | University Yr  | Total  | 6                | \$75,472  | \$64,191                | \$54,862              | \$148,000              |
|                      | Fiscal Yr      | Male   | 76               | \$143,859   | \$149,984               | \$91,800              | \$191,160              |
|                      | Fiscal Yr      | Female | 50               | \$137,901   | \$134,963               | \$85,645              | \$194,208              |
| Clinical Assistant F | Fiscal Yr      | Total  | 126              | \$141,495   | \$142,388               | \$85,645              | \$194,208              |
|                      | University Yr  | Male   | 12               | \$78,584  | \$59,912                | \$44,814              | \$145,882              |
|                      | University Yr  | Female | 12               | \$78,384<br>\$82,161                              | \$65,656                | \$44,814<br>\$44,210  | \$145,882<br>\$137,500 |
|                      | University Yr  | Total  | <b>22</b>        | \$80,210  | \$60,961                | \$44,210<br>\$44,210  | \$145,882              |
|                      | Fiscal Yr      | Male   | <b>22</b><br>197 | \$131,207   | \$130,038               | \$51,500              | \$300,000              |
|                      | Fiscal Yr      | Female | 189              | \$116,082   | \$110,000               | \$45,000              | \$198,000              |
|                      | Fiscal Yr      | Total  | 386              | \$123,801   | \$121,405               | \$45,000              | \$300,000              |
| Clinical Instructor  |                | lotai  |                  | <i><b><i></i></b><i></i><b><i></i><b></b></b></i> | <i><b>Q</b></i> 121,100 | <b>\$</b> 10,000      | 4000,000               |
|                      | University Yr  | Female | 1                | \$86,134  | \$86,134                | \$86,134              | \$86,134               |
|                      | University Yr  | Total  | 1                | \$86,134  | \$86,134                | \$86,134              | \$86,134               |
|                      | Fiscal Yr      | Male   | 55               | \$124,416   | \$133,299               | \$45,277              | \$207,000              |
|                      | Fiscal Yr      | Female | 81               | \$113,603   | \$110,250               | \$70,000              | \$190,500              |
|                      | Fiscal Yr      | Total  | 136              | \$117,975   | \$116,937               | \$45,277              | \$207,000              |
|                      |                |        |                  |   |                         |                       |                        |

|                       |                   | <b>\</b> |          |                             |                                       |                                       |                             |
|-----------------------|-------------------|----------|----------|-----------------------------|---------------------------------------|---------------------------------------|-----------------------------|
| <b>a</b>              |                   |          | #        | Mean                        | Median                                | Minimum                               | Maximum                     |
| Clinical Lecturer     | University Yr     | Male     | 1        | ¢11 210                     | \$44,210                              | \$44,210                              | \$44,210                    |
|                       | University Yr     | Total    | 1<br>1   | \$44,210<br><b>\$44,210</b> | \$44,210<br><b>\$44,210</b>           | \$44,210<br><b>\$44,210</b>           | \$44,210<br><b>\$44,210</b> |
|                       | Fiscal Yr         | Male     | 126      | \$98,823                    | \$87,500                              | \$40,000                              | \$185,000                   |
|                       | Fiscal Yr         | Female   | 120      | \$96,330                    | \$86,930                              | \$40,000<br>\$36,000                  | \$185,000<br>\$185,000      |
|                       | Fiscal Yr         | Total    | 237      | \$97,656                    | \$86,930                              | \$36,000<br>\$36,000                  | \$185,000                   |
| Adjunct Professor     | 113001 11         | Total    | 231      | <b>4</b> 57,050             | <b>400,350</b>                        | ψ50,000                               | φ10 <b>5</b> ,000           |
| / ajunit i roitessoi  | University Yr     | Female   | 1        | \$32,000                    | \$32,000                              | \$32,000                              | \$32,000                    |
|                       | University Yr     | Total    | 1        | \$32,000                    | \$32,000                              | \$32,000                              | \$32,000                    |
| Adjunct Associate     | •                 | . eta:   | •        | <i><b>4</b>02,000</i>       | <i><b>40</b></i> <u></u> , <b>000</b> | <i><b>40</b></i> <u></u> , <b>000</b> | <i><b>40</b>2,000</i>       |
|                       | University Yr     | Male     | 1        | \$64,312                    | \$64,312                              | \$64,312                              | \$64,312                    |
|                       | University Yr     | Total    | 1        | \$64,312                    | \$64,312                              | \$64,312                              | \$64,312                    |
| Adjunct Lecturer      | ,                 |          |          | <b>,</b> - , -              | <b>+</b> = <b>,</b> =                 | <b>,</b> - <b>,</b> -                 | · · · · ·                   |
| - <b>,</b>            | University Yr     | Female   | 3        | \$46,228                    | \$37,376                              | \$36,879                              | \$64,428                    |
|                       | University Yr     | Total    | 3        | \$46,228                    | \$37,376                              | \$36,879                              | \$64,428                    |
| Adjunct Clinical Pro  | •                 |          |          | . ,                         | . ,                                   | . ,                                   |                             |
|                       | Fiscal Yr         | Male     | 11       | \$115,692                   | \$100,000                             | \$73,000                              | \$216,535                   |
|                       | Fiscal Yr         | Total    | 11       | \$115,692                   | \$100,000                             | \$73,000                              | \$216,535                   |
| Adjunct Clinical As   | sociate Professor |          |          |                             |                                       |                                       |                             |
|                       | Fiscal Yr         | Male     | 18       | \$71,304                    | \$64,653                              | \$50,908                              | \$125,000                   |
|                       | Fiscal Yr         | Female   | 2        | \$65,133                    | \$65,133                              | \$60,230                              | \$70,035                    |
|                       | Fiscal Yr         | Total    | 20       | \$70,686                    | \$64,653                              | \$50,908                              | \$125,000                   |
| Adjunct Clinical As   |                   |          |          |                             |                                       |                                       |                             |
|                       | University Yr     | Male     | 1        | \$64,000                    | \$64,000                              | \$64,000                              | \$64,000                    |
|                       | University Yr     | Female   | 5        | \$86,400                    | \$96,000                              | \$48,000                              | \$128,000                   |
|                       | University Yr     | Total    | 6        | \$82,667                    | \$80,000                              | \$48,000                              | \$128,000                   |
|                       | Fiscal Yr         | Male     | 32       | \$58,662                    | \$50,388                              | \$18,809                              | \$201,875                   |
|                       | Fiscal Yr         | Female   | 16       | \$55,387                    | \$53,270                              | \$45,000                              | \$70,699                    |
|                       | Fiscal Yr         | Total    | 48       | \$57,570                    | \$50,414                              | \$18,809                              | \$201,875                   |
| Adjunct Clinical Ins  |                   | Mala     | ~        | <b>©</b> 04 400             | <b>©</b> 04 400                       | ¢00.000                               | ¢405.000                    |
|                       | Fiscal Yr         | Male     | 2        | \$94,400<br>\$55,500        | \$94,400<br>\$55,500                  | \$63,800<br>\$55,500                  | \$125,000                   |
|                       | Fiscal Yr         | Female   | 1        | \$55,560                    | \$55,560                              | \$55,560                              | \$55,560                    |
| Adjunct Clinical Le   | Fiscal Yr         | Total    | 3        | \$81,453                    | \$63,800                              | \$55,560                              | \$125,000                   |
| Aujunci Cimical Le    | Fiscal Yr         | Male     | 33       | \$42,384                    | \$42,636                              | \$26,500                              | \$56,000                    |
|                       | Fiscal Yr         | Female   | 33<br>34 | \$46,432                    | \$42,636<br>\$42,636                  | \$20,500<br>\$23,496                  | \$120,000<br>\$120,000      |
|                       | Fiscal Yr         | Total    | 67       | \$44,439                    | \$42,636                              | \$23,490<br>\$23,496                  | \$120,000<br>\$120,000      |
| Visiting Professor I  |                   | Total    | 07       | ψττ,τυυ                     | <b>ψτ2</b> ,030                       | ψ23, <del>4</del> 30                  | <b>φ120,000</b>             |
| visiting i releaser i | University Yr     | Male     | 21       | \$97,877                    | \$80,000                              | \$16,000                              | \$303,030                   |
|                       | University Yr     | Female   | 1        | \$80,000                    | \$80,000                              | \$80,000                              | \$80,000                    |
|                       | University Yr     | Total    | 22       | <b>\$97,065</b>             | \$80,000                              | \$16,000                              | \$303,030                   |
|                       | Fiscal Yr         | Male     | 2        | \$83,806                    | \$83,806                              | \$42,612                              | \$125,000                   |
|                       | Fiscal Yr         | Total    | 2        | \$83,806                    | \$83,806                              | \$42,612                              | \$125,000                   |
| Visiting Associate    |                   |          | —        | ,,. <b>.</b> .              | ,                                     | ,,- <b>.</b> _                        | ,, <b>,,,,</b>              |
| 0                     | University Yr     | Male     | 4        | \$57,563                    | \$52,500                              | \$38,250                              | \$87,000                    |
|                       | University Yr     | Female   | 2        | \$45,500                    | \$45,500                              | \$31,000                              | \$60,000                    |
|                       | University Yr     | Total    | 6        | \$53,542                    | \$52,500                              | \$31,000                              | \$87,000                    |
|                       | Fiscal Yr         | Male     | 2        | \$97,500                    | \$97,500                              | \$35,000                              | \$160,000                   |
|                       | Fiscal Yr         | Total    | 2        | \$97,500                    | \$97,500                              | \$35,000                              | \$160,000                   |
|                       |                   |          |          |                             |                                       |                                       |                             |

|                       |               |        | #    | Mean      | Median    | Minimum  | Maximum   |
|-----------------------|---------------|--------|------|-----------|-----------|----------|-----------|
| Visiting Assistant P  | rofessor I    |        |      |           |           |          |           |
|                       | University Yr | Male   | 1    | \$30,000  | \$30,000  | \$30,000 | \$30,000  |
|                       | University Yr | Total  | 1    | \$30,000  | \$30,000  | \$30,000 | \$30,000  |
| Visiting Assistant P  | rofessor II   |        |      |           |           |          |           |
|                       | University Yr | Male   | 6    | \$87,833  | \$70,000  | \$42,000 | \$150,000 |
|                       | University Yr | Female | 3    | \$51,333  | \$50,000  | \$50,000 | \$54,000  |
|                       | University Yr | Total  | 9    | \$75,667  | \$55,000  | \$42,000 | \$150,000 |
|                       | Fiscal Yr     | Male   | 1    | \$88,311  | \$88,311  | \$88,311 | \$88,311  |
|                       | Fiscal Yr     | Female | 1    | \$40,000  | \$40,000  | \$40,000 | \$40,000  |
|                       | Fiscal Yr     | Total  | 2    | \$64,156  | \$64,156  | \$40,000 | \$88,311  |
| Visiting Instructor I |               |        |      |           |           |          |           |
|                       | University Yr | Male   | 1    | \$31,000  | \$31,000  | \$31,000 | \$31,000  |
|                       | University Yr | Total  | 1    | \$31,000  | \$31,000  | \$31,000 | \$31,000  |
|                       | Fiscal Yr     | Male   | 12   | \$123,000 | \$126,000 | \$90,000 | \$126,000 |
|                       | Fiscal Yr     | Female | 7    | \$113,143 | \$126,000 | \$36,000 | \$126,000 |
|                       | Fiscal Yr     | Total  | 19   | \$119,368 | \$126,000 | \$36,000 | \$126,000 |
| Visiting Lecturer I   |               |        |      |           |           |          |           |
|                       | University Yr | Female | 3    | \$31,333  | \$31,000  | \$31,000 | \$32,000  |
|                       | University Yr | Total  | 3    | \$31,333  | \$31,000  | \$31,000 | \$32,000  |
| Visiting Clinical Lec | cturer        |        |      |           |           |          |           |
|                       | Fiscal Yr     | Male   | 4    | \$104,876 | \$96,549  | \$56,406 | \$170,000 |
|                       | Fiscal Yr     | Total  | 4    | \$104,876 | \$96,549  | \$56,406 | \$170,000 |
| TOTAL                 |               |        | 5556 | \$102,381 | \$92,552  | \$16,000 | \$336,966 |

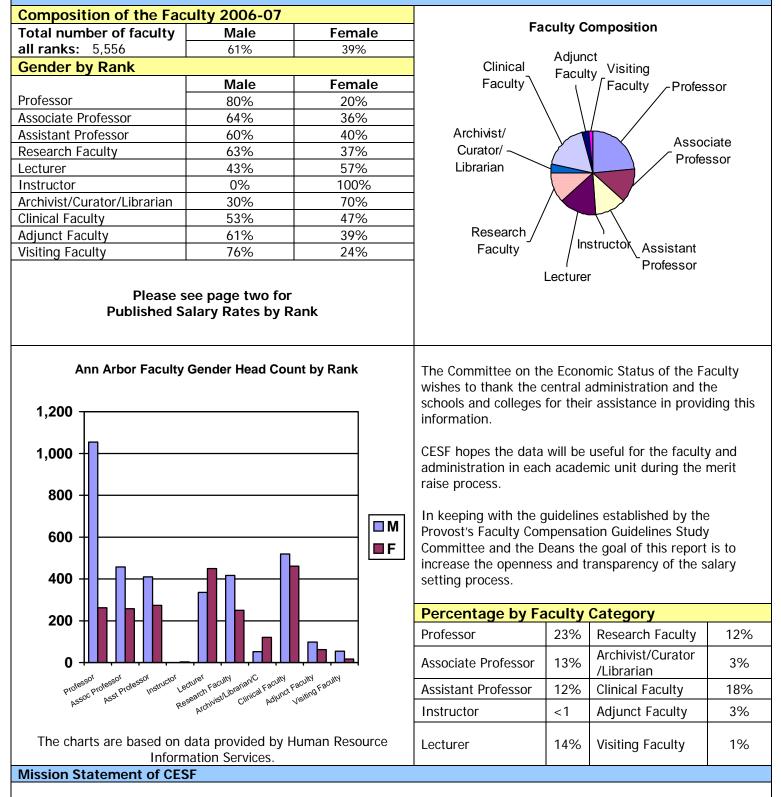


| Taubman College of Architecture and Urban Planning | 1.4%  |
|--|-------|
| School of Art and Design                           | 1.0%  |
| Ross School of Business                            | 3.2%  |
| School of Dentistry                                | 4.5%  |
| School of Education                                | 1.6%  |
| College of Engineering                             | 7.7%  |
| School of Information                              | 0.8%  |
| Division of Kinesiology                            | 0.8%  |
| Law School   | 1.9%  |
| College of Literature, Science & Arts              | 24.7% |
| Medical School                                     | 35.6% |
| School of Music                                    | 3.1%  |
| School of Natural Resources and Environment        | 0.9%  |
| School of Nursing                                  | 2.2%  |
| College of Pharmacy                                | 1.2%  |
| School of Public Health                            | 2.6%  |
| Ford School of Public Policy                       | 0.5%  |
| School of Social Work                              | 1.5%  |
| Research Institutes                                | 2.4%  |
| University Administration                          | 0.5%  |
| University Library                                 | 2.3%  |
|  |       |

# University of Michigan- Committee on the Economic Status of the Faculty Ann Arbor Campus

2006-07

February 2007 Report on Instructional Faculty Developed for the CESF by the SACUA Office Staff



The Committee on the Economic Status of the Faculty (CESF) was formed by the President in 1944 in order to report to the Board of Regents, the Senate Assembly, and the President on all matters concerning the economic status of the faculty. CESF investigates, analyzes, and monitors faculty salary, fringe benefits, extra payments and competitiveness with other universities. CESF strives to facilitate a more transparent compensation system throughout the university in order to assist in the recruitment and retention of faculty.

| Professor         University Yr<br>Fermale         Male<br>Fermale         688<br>5122,810         \$125,000<br>\$115,000         \$51,200<br>\$229,500         \$229,500<br>\$200,000           University Yr<br>Fiscal Yr         Total         833<br>8130,116         \$122,713<br>\$175,700         \$51,200<br>\$215,700         \$578,642<br>\$2336,966         \$336,696<br>\$175,700           Associate Professor         Fiscal Yr<br>University Yr<br>University Yr<br>University Yr<br>Fermale         71041         458<br>\$686,226         \$83,000<br>\$44,300         \$44,300<br>\$205,000         \$205,000<br>\$205,000           Associate Professor         University Yr<br>University Yr<br>Fermale         190<br>\$448,291         \$146,610<br>\$44,800<br>\$214,420         \$205,000<br>\$205,000           Fiscal Yr<br>University Yr<br>Fermale         170<br>Fermale         \$149,291<br>\$146,291<br>\$144,610         \$611,167<br>\$223,898         \$223,899           Assistant Professor         University Yr<br>Fermale         7014         472<br>\$74,385         \$76,566<br>\$70,000         \$48,500<br>\$170,000         \$170,000<br>\$170,000           University Yr<br>Fiscal Yr         Male         127<br>\$74,385         \$66,000         \$48,500<br>\$170,000         \$170,000<br>\$170,000           University Yr<br>Fiscal Yr         Fermale         12<br>\$202,622         \$105,500         \$84,000<br>\$122,930         \$170,000<br>\$170,000  |                     |                | -      | #   | Mean                  | Median            | Minimum           | Maximum          |
|--|---------------------|----------------|--------|-----|-----------------------|-------------------|-------------------|------------------|
| University Yr         Female         195         \$122,810         \$116,000         \$71,317         \$230,000           Hiscal Yr         Total         883         \$130,116         \$122,713         \$51,200         \$232,500           Associate Professor         Fiscal Yr         Female         67         \$176,737         \$175,700         \$109,140         \$312,966           Associate Professor         University Yr         Male         278         \$89,035         \$83,000         \$44,300         \$205,000           University Yr         Female         190         \$82,117         \$79,420         \$50,620         \$205,000           University Yr         Female         68         \$130,734         \$148,290         \$44,300         \$223,899           Assistant Professor         Fiscal Yr         Total         472         \$145,380         \$144,610         \$61,167         \$233,896           Assistant Professor         University Yr         Total         272         \$145,836         \$144,260         \$61,167         \$233,896           Assistant Professor         University Yr         Total         272         \$144,801         \$12,121         \$55,532         \$48,500         \$170,000           University Yr         Total         2   | Professor           |                |        |     |                       |                   |                   |                  |
| University Yr         Total         833         \$130,116         \$122,713         \$57,0642         \$333,666           Fiscal Yr         Total         434         \$175,491         \$133,500         \$77,642         \$333,666           Associate Professor         University Yr         Total         434         \$176,772         \$183,500         \$44,300         \$192,000           University Yr         Male         278         \$89,035         \$83,000         \$44,300         \$205,000           Fiscal Yr         Female         68         \$139,734         \$133,289         \$77,315         \$220,520           Fiscal Yr         Total         247         \$146,501         \$61,167         \$233,899           Assistant Professor         Fiscal Yr         Total         247         \$145,936         \$144,260         \$48,500         \$170,000           University Yr         Male         772         \$74,365         \$68,000         \$48,500         \$170,000           Hiscal Yr         Total         242         \$74,365         \$68,000         \$48,500         \$170,000           Hiscal Yr         Total         232         \$126,110         \$132,813         \$51,213         \$222,062           Iniversity Yr         Total   |                     | University Yr  | Male   | 688 | \$132,187             | \$125,000         | \$51,200          | \$292,500        |
| Fiscal Yr         Male         367         \$178,491         \$183,500         \$78,642         \$336,966           Associate Professor         Fiscal Yr         Total         434         \$176,772         \$183,500         \$78,642         \$336,966           Associate Professor         University Yr         Male         278         \$89,035         \$83,000         \$44,300         \$192,000           University Yr         Total         468         \$86,226         \$82,000         \$44,300         \$205,000           Fiscal Yr         Male         179         \$148,291         \$146,610         \$61,167         \$293,899           Assistant Professor         University Yr         Total         247         \$145,936         \$144,260         \$61,167         \$293,899           Assistant Professor         University Yr         Total         272         \$74,365         \$66,000         \$48,500         \$170,000           Hiscal Yr         Total         272         \$74,365         \$66,000         \$48,500         \$170,000           Hiscal Yr         Female         194         \$71,210         \$66,532         \$48,600         \$127,000           Hiscal Yr         Female         122         \$123,813         \$51,213         \$2229,620 </td <td></td> <td>•</td> <td>Female</td> <td></td> <td></td> <td></td> <td>\$71,317</td> <td></td>  |                     | •              | Female |     |                       |                   | \$71,317          |                  |
| Fiscal Yr         Female         67         \$167,357         \$175,700         \$109,140         \$312,966           Associate Professor         Fiscal Yr         Total         434         \$376,772         \$183,500         \$78,642         \$336,966           Associate Professor         University Yr         Male         278         \$89,035         \$83,000         \$44,300         \$192,000           Fiscal Yr         Total         468         \$862,265         \$82,000         \$44,300         \$205,000           Fiscal Yr         Total         179         \$148,291         \$146,610         \$61,167         \$293,899           Assistant Professor         Fiscal Yr         Total         247         \$145,936         \$144,200         \$44,500         \$170,000           University Yr         Male         772         \$74,365         \$66,000         \$48,500         \$170,000           Hiscal Yr         Total         122         \$123,853         \$112,410         \$816,000         \$127,000           Instructor         Fiscal Yr         Total         12         \$105,500         \$84,000         \$127,000           University Yr         Total         1         \$55,013         \$55,013         \$55,013         \$55,013 <t< td=""><td></td><td>•</td><td></td><td></td><td>\$130,116</td><td>· ·</td><td>\$51,200</td><td></td></t<>   |                     | •              |        |     | \$130,116             | · ·               | \$51,200          |                  |
| Fiscal Yr         Total         434         \$176,772         \$183,500         \$78,642         \$336,966           Associate Professor         University Yr         Male         278         \$89,035         \$83,000         \$44,300         \$205,000           University Yr         Total         468         \$86,226         \$82,000         \$44,300         \$205,000           Fiscal Yr         Male         719         \$148,291         \$146,610         \$61,167         \$239,899           Assistant Professor         Fiscal Yr         Male         247         \$145,936         \$144,260         \$61,167         \$229,899           Assistant Professor         University Yr         Male         278         \$76,566         \$70,000         \$48,500         \$170,000           University Yr         Total         242         \$126,110         \$123,813         \$51,213         \$222,022           Fiscal Yr         Female         132         \$120,128         \$112,410         \$81,600         \$170,000           Instructor         Fiscal Yr         Female         2         \$105,500         \$105,500         \$44,000         \$127,000           Iniversity Yr         Total         1         \$55,013         \$55,013         \$55,013   |                     |                | Male   |     |                       |                   |                   |                  |
| Associate Professor         University Yr<br>University Yr<br>University Yr         Male<br>Female         278<br>(190)         \$89,035<br>(82,117)         \$79,420<br>(79,24)         \$44,300<br>(50,620)         \$205,000<br>(520,000)           Assistant Professor         Fiscal Yr<br>Fiscal Yr         Total<br>Fiscal Yr         468         \$86,226         \$82,000)         \$44,300         \$205,000           Assistant Professor         Fiscal Yr         Total<br>Fiscal Yr         704         247         \$145,936         \$114,200         \$61,167         \$223,899           Assistant Professor         University Yr<br>University Yr         Male         278         \$76,566         \$70,000         \$48,500         \$170,000           University Yr<br>University Yr         Male         278         \$76,566         \$68,000         \$48,500         \$170,000           Instructor         University Yr<br>University Yr         Total         472         \$74,365         \$68,000         \$48,500         \$170,000           Instructor         University Yr<br>University Yr         Female         2         \$120,128         \$112,410         \$81,600         \$212,123         \$222,062           Instructor         University Yr<br>University Yr         Female         2         \$105,500         \$84,000         \$127,000           Elco Lecturer I         Univer   |                     |                |        |     |                       |                   |                   |                  |
| University Yr<br>University Yr         Male<br>Female         278<br>(90)         \$89,035<br>(82,117)         \$79,420         \$50,620         \$520,000           University Yr<br>Fiscal Yr         Total         468         \$86,226         \$82,000         \$44,300         \$205,000           Fiscal Yr         Female         68         \$139,734         \$138,289         \$77,315         \$220,626           Fiscal Yr         Female         68         \$139,734         \$138,289         \$77,315         \$220,829           Assistant Professor         University Yr         Male         278         \$76,566         \$70,000         \$48,500         \$170,000           University Yr         Male         122         \$12,6110         \$123,813         \$51,213         \$222,062           Fiscal Yr         Total         472         \$74,365         \$66,000         \$48,500         \$170,000           Fiscal Yr         Female         80         \$120,128         \$112,410         \$81,600         \$219,159           Instructor         Fiscal Yr         Total         22         \$105,500         \$84,000         \$127,000           Instructor         Fiscal Yr         Total         1         \$55,013         \$55,013         \$55,013         \$55,013   |                     | Fiscal Yr      | Total  | 434 | \$176,772             | \$183,500         | \$78,642          | \$336,966        |
| University Yr<br>University Yr         Female<br>Total         190         \$82,117         \$79,420         \$50,620         \$205,000           Fiscal Yr         Total         468         \$86,226         \$82,000         \$44,300         \$205,000           Fiscal Yr         Female         68         \$139,734         \$138,289         \$77,315         \$220,626           Fiscal Yr         Female         68         \$139,734         \$138,289         \$77,315         \$220,626           Male         Total         247         \$145,936         \$144,260         \$61,167         \$239,899           Assistant Professor         University Yr         Male         278         \$76,566         \$70,000         \$48,500         \$170,000           University Yr         Male         122         \$12,6110         \$123,813         \$51,213         \$222,062           Instructor         Fiscal Yr         Female         80         \$120,128         \$112,410         \$81,000         \$170,000           Instructor         University Yr         Total         122         \$123,813         \$51,213         \$222,062           Instructor         Fiscal Yr         Female         2         \$105,500         \$84,000         \$127,000           I  | Associate Professor |                |        |     | •                     | •                 | • · · · · · ·     | •                |
| University Yr         Total         468         \$86,226         \$82,000         \$44,300         \$205,000           Fiscal Yr         Fiscal Yr         Female         79         \$148,291         \$146,610         \$61,167         \$223,899           Assistant Professor         Total         247         \$145,936         \$144,260         \$61,167         \$223,899           Assistant Professor         University Yr         Total         247         \$76,566         \$70,000         \$48,500         \$170,000           University Yr         Female         194         \$71,210         \$65,532         \$48,500         \$170,000           University Yr         Total         472         \$74,365         \$68,000         \$48,500         \$170,000           University Yr         Total         132         \$126,110         \$123,813         \$51,213         \$222,062           Instructor         Total         122         \$105,500         \$84,000         \$127,000           Fiscal Yr         Total         2         \$105,500         \$84,000         \$127,000           Fiscal Yr         Total         1         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Total         1   |                     | •              |        |     |                       | . ,               |                   |                  |
| Fiscal Yr         Male         179         \$148,291         \$146,610         \$61,167         \$293,899           Assistant Professor         Fiscal Yr         Total         247         \$145,936         \$144,260         \$61,167         \$293,899           Assistant Professor         University Yr         Total         247         \$145,936         \$144,260         \$61,167         \$293,899           Assistant Professor         University Yr         Female         194         \$71,210         \$65,532         \$48,500         \$170,000           University Yr         Total         472         \$74,365         \$68,000         \$48,500         \$170,000           Fiscal Yr         Total         122         \$123,813         \$51,213         \$222,062           Instructor         Fiscal Yr         Female         80         \$120,128         \$112,410         \$81,600         \$219,159           Fiscal Yr         Female         1         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,01  |                     | •              |        |     |                       |                   |                   |                  |
| Fiscal Yr         Female         68         \$139,734         \$138,289         \$77,315         \$220,626           Assistant Professor         Fiscal Yr         Total         247         \$145,936         \$144,260         \$61,167         \$239,899           Assistant Professor         University Yr         Male         278         \$76,566         \$70,000         \$48,500         \$170,000           University Yr         Total         472         \$74,355         \$68,000         \$445,500         \$170,000           Fiscal Yr         Male         122         \$126,110         \$123,813         \$51,213         \$222,062           Instructor         Fiscal Yr         Female         80         \$120,128         \$112,410         \$84,000         \$127,000           Instructor         University Yr         Female         2         \$105,500         \$84,000         \$127,000           Fiscal Yr         Female         1         \$55,013         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Female         1         \$80,080         \$80,080         \$80,080         \$80,080           LEO Lecturer I         University Yr         Total         12         \$44,577         \$33,833         \$9  |                     | •              |        |     |                       |                   |                   |                  |
| Fiscal Yr         Total         247         \$145,936         \$144,260         \$61,167         \$293,899           Assistant Professor         University Yr         Male         278         \$76,566         \$70,000         \$48,500         \$170,000           University Yr         Female         194         \$71,210         \$65,532         \$48,500         \$170,000           Iniversity Yr         Total         472         \$74,365         \$68,000         \$48,500         \$170,000           Fiscal Yr         Female         80         \$120,110         \$123,813         \$51,213         \$222,062           Instructor         Fiscal Yr         Total         212         \$105,500         \$105,500         \$84,000         \$127,000           Instructor         University Yr         Female         2         \$105,500         \$105,500         \$84,000         \$127,000           Fiscal Yr         Total         1         \$55,013         \$   |                     |                |        |     |                       |                   |                   |                  |
| Assistant Professor         University Yr<br>University Yr         Male<br>Female         278<br>194         \$76,566         \$70,000         \$48,500         \$170,000           University Yr<br>University Yr<br>Fiscal Yr         Male         132         \$74,365         \$66,000         \$48,500         \$170,000           Fiscal Yr         Male         132         \$126,110         \$123,813         \$51,213         \$222,062           Fiscal Yr         Female         80         \$120,128         \$112,410         \$81,600         \$219,159           Instructor         University Yr         Total         212         \$105,500         \$105,500         \$84,000         \$127,000           University Yr         Female         2         \$105,500         \$105,500         \$84,000         \$127,000           Fiscal Yr         Female         1         \$55,013         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Female         1         \$80,080         \$80,080         \$80,080         \$80,080           LEO Lecturer I         University Yr         Male         128         \$48,89         \$33,848         \$31,000         \$266,342           University Yr         Total         286         \$44,579         \$33,6671   |                     |                |        |     |                       |                   |                   |                  |
| University Yr<br>University Yr         Male<br>Female         278<br>194         \$70,000<br>\$71,210         \$48,500         \$170,000<br>\$170,000           University Yr<br>Fiscal Yr         Total         472         \$74,365         \$65,532         \$48,500         \$170,000           Fiscal Yr         Male         132         \$122,110         \$123,813         \$51,213         \$222,062           Fiscal Yr         Female         80         \$120,128         \$111,410         \$81,600         \$219,159           Instructor         Fiscal Yr         Total         212         \$105,500         \$105,500         \$84,000         \$127,000           Instructor         University Yr         Total         2         \$105,500         \$105,500         \$84,000         \$127,000           Fiscal Yr         Female         1         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013         \$56,013         \$60,080<  |                     | Fiscal Yr      | lotal  | 247 | \$145,936             | \$144,260         | \$61,167          | \$293,899        |
| University Yr<br>University Yr         Female<br>Total         194<br>472         \$71,210         \$65,532         \$48,500         \$170,000           Fiscal Yr         Male         132         \$74,365         \$68,000         \$48,500         \$170,000           Fiscal Yr         Female         80         \$120,110         \$123,813         \$51,213         \$222,062           Instructor         Fiscal Yr         Total         212         \$105,500         \$106,500         \$84,000         \$127,000           Instructor         University Yr         Total         2         \$105,500         \$105,500         \$84,000         \$127,000           Fiscal Yr         Total         1         \$55,013         \$10,000         \$10,500   | Assistant Professor | Liniona ita Ma | Mala   | 070 |                       | ¢70.000           | ¢40 500           | ¢470.000         |
| University Yr         Total         472         \$74,365         \$68,000         \$48,500         \$170,000           Fiscal Yr         Male         132         \$126,110         \$123,813         \$51,213         \$222,062           Fiscal Yr         Female         80         \$120,128         \$112,410         \$81,600         \$219,159           Fiscal Yr         Total         212         \$123,853         \$117,132         \$51,213         \$222,062           Instructor         University Yr         Total         212         \$105,500         \$104,000         \$112,7000           University Yr         Female         2         \$105,500         \$105,500         \$84,000         \$127,000           Fiscal Yr         Female         1         \$55,013         \$55,013         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Total         1         \$80,080  |                     | •              |        |     |                       |                   | . ,               |                  |
| Fiscal Yr         Male         132         \$126,110         \$123,813         \$51,213         \$222,062           Instructor         Fiscal Yr         Total         212         \$123,853         \$117,132         \$51,213         \$222,062           Instructor         University Yr         Total         212         \$105,500         \$105,500         \$84,000         \$127,000           University Yr         Female         2         \$105,500         \$105,500         \$84,000         \$127,000           Fiscal Yr         Female         1         \$55,013         \$56,013         \$10,00         \$10,000         \$10,000         \$10,000         \$10,000         \$10,000   |                     | •              |        |     |                       |                   |                   |                  |
| Fiscal Yr         Female So         \$120,128         \$112,410         \$81,600         \$219,159           Instructor         Fiscal Yr         Total         212         \$123,853         \$117,132         \$51,213         \$222,062           Instructor         University Yr         Total         2         \$105,500         \$105,500         \$84,000         \$127,000           University Yr         Total         2         \$105,500         \$105,500         \$84,000         \$127,000           Fiscal Yr         Female         1         \$55,013         \$51,213         \$101,000         \$101,010 <td></td> <td>•</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>  |                     | •              |        |     |                       |                   |                   |                  |
| Fiscal Yr         Total         212         \$123,853         \$117,132         \$51,213         \$222,062           Instructor         University Yr         Female         2         \$105,500         \$105,500         \$84,000         \$127,000           Fiscal Yr         Forale         1         \$55,013         \$56,013         \$56,013         \$56,013         \$56,013         \$56,013         \$56,013         \$56,013         \$56,013         \$56,013         \$56,013         \$56,013         \$56,013         \$56,013         \$50,013         \$50,013 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>   |                     |                |        |     |                       |                   |                   |                  |
| Instructor         University Yr<br>University Yr<br>Fiscal Yr         Female<br>Total         2<br>2         \$105,500<br>\$105,500         \$84,000<br>\$84,000         \$127,000<br>\$127,000           Lecturer         Fiscal Yr         Female         1         \$55,013         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Total         1         \$55,013         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Total         1         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$80,080         \$266,342           LEO Lecturer II         University Yr         Male         128         \$48,889         \$38,848         \$31,000         \$266,342           LEO Lecturer II         University Yr         Total         286         \$44,577         \$39,671         \$33,833         \$95,476           University Yr         Female         61         \$44,657         \$39,671         \$33,833         \$95,476           University Yr         Female         88         \$42,432         \$41,838         \$31,212  |                     |                |        |     |                       |                   |                   |                  |
| University Yr         Female         2         \$105,500         \$105,500         \$84,000         \$127,000           Fiscal Yr         Female         1         \$55,013         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Total         1         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Female         1         \$80,080         \$80,080         \$80,080           Lecturer I         Fiscal Yr         Female         1         \$80,080         \$80,080         \$80,080           LEO Lecturer I         University Yr         Female         128         \$48,889         \$38,848         \$31,000         \$266,342           University Yr         Male         128         \$44,657         \$39,671         \$33,833         \$95,476           University Yr         Total         149         \$43,343         \$41,438         \$31,212         \$95,476           University Yr         Total         149         \$43,343         \$41,438         \$31,212         \$95,476           University Yr         Total         149         \$43,343         \$41,438         \$31,212         \$95,476           Fiscal Yr         Total         15  | Instructor          | FISCAI II      | Total  | 212 | φ123,0 <u>3</u> 3     | <b>φΠ7,132</b>    | φ <b>31,213</b>   | <b>φΖΖΖ,</b> 00Ζ |
| University Yr         Total         2         \$105,500         \$105,500         \$84,000         \$127,000           Fiscal Yr         Female         1         \$55,013         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Total         1         \$50,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Female         1         \$80,080         \$80,080         \$80,080         \$80,080           LEO Lecturer I         Fiscal Yr         Total         1         \$80,080         \$80,080         \$80,080         \$80,080           LEO Lecturer I         University Yr         Male         128         \$48,889         \$38,848         \$31,000         \$266,342           LEO Lecturer II         University Yr         Total         286         \$44,579         \$36,669         \$31,000         \$266,342           LEO Lecturer II         University Yr         Total         149         \$43,343         \$41,430         \$31,212         \$76,795           University Yr         Female         5         \$79,897         \$67,121         \$64,100         \$203,456           Fiscal Yr         Male         10         \$123,639         \$133,252         \$64,100  |                     | Lloiversity Vr | Fomalo | 2   | \$105 500             | \$105 500         | \$84 000          | \$127.000        |
| Fiscal Yr         Female         1         \$55,013         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Total         1         \$55,013         \$55,013         \$55,013         \$55,013           Lecturer         Fiscal Yr         Female         1         \$80,080         \$80,080         \$80,080         \$80,080           LEO Lecturer I         University Yr         Male         128         \$48,889         \$38,848         \$31,000         \$266,342           University Yr         Male         128         \$44,657         \$39,671         \$33,833         \$95,476           University Yr         Male         61         \$44,657         \$39,671         \$33,833         \$95,476           University Yr         Male         61         \$44,657         \$39,671         \$33,833         \$95,476           University Yr         Male         10         \$123,639         \$133,252         \$64,100         \$203,456           Fiscal Yr         Female         5         \$79,897         \$67,121         \$67,121         \$131,000           LEO Lecturer III         University Yr         Male         10         \$123,639         \$133,252         \$64,100         \$203,456   |                     | •              |        |     |                       |                   |                   |                  |
| LecturerFiscal YrTotal1\$55,013\$55,013\$55,013\$55,013LecturerFiscal YrFemale1\$80,080\$80,080\$80,080\$80,080LEO Lecturer IUniversity YrMale128\$48,889\$38,848\$31,000\$266,342University YrTotal158\$41,087\$35,947\$31,000\$130,560LEO Lecturer IIUniversity YrTotal286\$44,579\$36,669\$31,000\$266,342LEO Lecturer IIUniversity YrMale61\$44,657\$39,671\$33,833\$95,476University YrTotal149\$43,343\$41,430\$31,212\$76,795University YrTotal149\$43,343\$41,430\$31,212\$95,476Fiscal YrFemale5\$79,897\$67,121\$130,000\$203,456LEO Lecturer IIIUniversity YrTotal149\$43,343\$41,430\$31,212\$95,476LEO Lecturer IIIUniversity YrTotal15\$109,058\$93,500\$64,100\$203,456LEO Lecturer IIIUniversity YrTotal15\$55,945\$51,360\$34,680\$108,000University YrMale15\$55,945\$51,360\$34,680\$108,000University YrMale7\$86,326\$88,750\$55,032\$131,508Fiscal YrFemale22\$47,349\$43,800\$34,000\$90,000University YrFemale25\$50,834   |                     | -              |        |     |                       |                   |                   |                  |
| Lecturer         Fiscal Yr         Female<br>Total         1         \$80,080  |                     |                |        |     |                       |                   |                   |                  |
| LEO Lecturer IFiscal Yr<br>Fiscal YrFemale<br>Total1<br>total\$80,080<br>\$80,080\$80,080<br>\$80,080\$80,080<br>\$80,080\$80,080<br>\$80,080LEO Lecturer IIUniversity Yr<br>University Yr<br>University YrMale<br>Female128<br>total\$48,889<br>total\$38,848<br>total\$31,000<br>total\$266,342<br>totalLEO Lecturer IIUniversity Yr<br>University YrMale<br>Female158<br>total\$44,657<br>total\$39,671<br>total\$33,833<br>total\$95,476<br>totalLEO Lecturer IIUniversity Yr<br>University Yr<br>University YrMale<br>Female61<br>total\$44,657<br>total\$39,671<br>total\$33,833<br>total\$95,476<br>totalLEO Lecturer IIIUniversity Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Fiscal Yr<br>Fiscal Yr<br>Female61<br>total\$44,657<br>total\$39,671<br>total\$33,833<br>total\$95,476<br>totalLEO Lecturer IIIUniversity Yr<br>Fiscal Yr<br>Fiscal Yr<br>University Yr<br>Total149<br>total\$43,343<br>total\$41,430<br>total\$31,212<br>total\$95,476<br>totalLEO Lecturer IIIUniversity Yr<br>Fiscal Yr<br>University Yr<br>University Yr<br>University Yr<br>Total15<br>total\$109,058<br>total\$93,500<br>total\$64,100<br>total\$203,456<br>totalLEO Lecturer IIIUniversity Yr<br>University Yr<br>University Yr<br>University Yr<br>Female5<br>total\$55,945<br>total\$51,360<br>total\$34,680<br>total\$108,000<br>totalLEO Lecturer IIIUniversity Yr<br>University Yr<br>University Yr<br>University Yr<  | Lecturer            |                | Total  | •   | <i><b>400</b>,010</i> | <i>\\\</i> 00,010 | <i>\\\</i> 00,010 | <i>\\</i> 00,010 |
| Fiscal Yr         Total         1         \$80,080         \$80,080         \$80,080         \$80,080           LEO Lecturer I         University Yr<br>University Yr         Male<br>University Yr         128         \$48,889         \$38,848         \$31,000         \$266,342           LEO Lecturer II         University Yr         Total         286         \$44,579         \$35,947         \$31,000         \$266,342           LEO Lecturer II         University Yr         Total         286         \$44,579         \$33,633         \$95,476           University Yr         Male         61         \$44,657         \$39,671         \$33,833         \$95,476           University Yr         Male         61         \$44,657         \$39,671         \$33,833         \$95,476           University Yr         Male         10         \$123,639         \$133,252         \$64,100         \$203,456           Fiscal Yr         Female         5         \$79,897         \$67,121         \$67,121         \$131,000           LEO Lecturer III         University Yr         Male         15         \$109,058         \$93,500         \$64,100         \$203,456           LEO Lecturer III         University Yr         Male         15         \$55,945         \$51,360         <  |                     | Fiscal Yr      | Female | 1   | \$80.080              | \$80.080          | \$80.080          | \$80.080         |
| LEO Lecturer I       University Yr<br>University Yr<br>University Yr       Male<br>Female       128<br>158       \$48,889<br>\$41,087       \$38,848       \$31,000       \$266,342         LEO Lecturer II       University Yr<br>University Yr       Male<br>Female       61       \$44,657       \$39,671       \$33,833       \$95,476         University Yr<br>University Yr       Male       61       \$44,657       \$39,671       \$33,833       \$95,476         University Yr<br>University Yr       Male       61       \$44,657       \$39,671       \$33,833       \$95,476         University Yr<br>University Yr       Male       61       \$44,657       \$39,671       \$33,833       \$95,476         LEO Lecturer III       University Yr<br>University Yr       Male       10       \$123,639       \$133,252       \$64,100       \$203,456         Fiscal Yr       Female       5       \$79,897       \$67,121       \$67,121       \$131,000         LEO Lecturer III       University Yr       Total       15       \$109,058       \$93,500       \$64,100       \$203,456         LEO Lecturer III       University Yr<br>University Yr       Male       15       \$55,945       \$51,360       \$34,680       \$108,000         LEO Lecturer III       University Yr<br>University Yr       Male       7 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>   |                     |                |        |     |                       |                   |                   |                  |
| LEO Lecturer IIUniversity Yr<br>University YrFemale<br>Total158<br>286\$41,087<br>\$44,579\$35,947<br>\$36,669\$31,000<br>\$266,342\$266,342LEO Lecturer IIUniversity Yr<br>University Yr<br>Iniversity YrMale<br>Female61<br>88<br>842,432\$44,857<br>\$44,838\$33,833<br>\$31,212\$95,476University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Fiscal YrMale<br>Female61<br>\$44,343\$41,430<br>\$41,430\$31,212<br>\$95,476LEO Lecturer IIIUniversity Yr<br>Fiscal Yr<br>Fiscal Yr<br>University YrMale<br>Female10<br>\$123,639\$133,252<br>\$67,121<br>\$67,121\$64,100<br>\$203,456LEO Lecturer IIIUniversity Yr<br>Fiscal Yr<br>University YrMale<br>Female15<br>\$55,945\$51,360<br>\$43,800\$34,680<br>\$90,000LEO Lecturer IIIUniversity Yr<br>University Yr<br>University Yr<br>HaleMale<br>Total15<br>\$50,834\$51,360<br>\$43,800\$34,000<br>\$90,000LEO Lecturer IIIFiscal Yr<br>University Yr<br>FemaleMale<br>Female15<br>   | LEO Lecturer I      |                |        |     |                       |                   |                   |                  |
| LEO Lecturer IIUniversity Yr<br>University Yr<br>University Yr<br>Siscal Yr<br>Fiscal Yr<br>University YrMale<br>Female61<br>88<br>842,432\$36,669<br>\$39,671\$31,000<br>\$33,833\$266,342LEO Lecturer IIIUniversity Yr<br>University Yr<br>Fiscal Yr<br>Total15<br>Total<br>Total\$13,252<br>Fiscal \$64,100<br>Fiscal \$203,456LEO Lecturer IIIUniversity Yr<br>University Yr<br>University Yr<br>University Yr<br>Hale15<br>Female\$55,945<br>Fiscal \$51,360<br>Female\$34,680<br>S108,000<br>\$90,000LEO Lecturer IIIUniversity Yr<br>University Yr<br>University Yr<br>Fiscal Yr<br>F   |                     | University Yr  | Male   | 128 | \$48,889              | \$38,848          | \$31,000          | \$266,342        |
| LEO Lecturer II<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>University Yr<br>University Yr<br>Fiscal Yr<br>Male<br>15<br>\$55,945<br>\$51,360<br>\$34,680<br>\$34,680<br>\$34,000<br>\$34,000<br>\$00,000<br>\$108,000<br>Fiscal Yr<br>Fiscal Yr<br>Male<br>7<br>\$55,834<br>\$46,818<br>\$34,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108,000<br>\$108, |                     | University Yr  | Female | 158 | \$41,087              | \$35,947          | \$31,000          | \$130,560        |
| University Yr<br>University YrMale61\$44,657\$39,671\$33,833\$95,476University Yr<br>University YrFemale88\$42,432\$41,838\$31,212\$76,795University Yr<br>Fiscal YrTotal149\$43,343\$41,430\$31,212\$95,476Fiscal Yr<br>Fiscal YrMale10\$123,639\$133,252\$64,100\$203,456Fiscal Yr<br>Fiscal YrFemale5\$79,897\$67,121\$131,000Fiscal YrTotal15\$109,058\$93,500\$64,100\$203,456LEO Lecturer IIIUniversity Yr<br>University YrMale15\$55,945\$51,360\$34,680\$108,000University Yr<br>University YrFemale22\$47,349\$43,800\$34,000\$90,000University Yr<br>Fiscal YrTotal37\$50,834\$46,818\$34,000\$108,000Fiscal Yr<br>Fiscal YrMale7\$86,326\$88,750\$55,032\$131,508Fiscal Yr<br>Fiscal YrFemale5\$69,584\$73,918\$50,000\$90,000  |                     | University Yr  | Total  | 286 | \$44,579              | \$36,669          | \$31,000          | \$266,342        |
| University Yr<br>University Yr<br>Fiscal YrFemale<br>Total88\$42,432\$41,838\$31,212\$76,795Male149\$43,343\$41,430\$31,212\$95,476Fiscal Yr<br>Fiscal YrMale10\$123,639\$133,252\$64,100\$203,456Fiscal Yr<br>Fiscal YrFemale5\$79,897\$67,121\$67,121\$131,000Fiscal Yr<br>University YrTotal15\$109,058\$93,500\$64,100\$203,456LEO Lecturer IIIUniversity Yr<br>University YrMale15\$55,945\$51,360\$34,680\$108,000University Yr<br>University Yr<br>Fiscal YrTotal37\$50,834\$46,818\$34,000\$90,000Fiscal Yr<br>Fiscal YrMale7\$86,326\$88,750\$55,032\$131,508Fiscal Yr<br>Fiscal YrFemale5\$69,584\$73,918\$50,000\$90,000  | LEO Lecturer II     |                |        |     |                       |                   |                   |                  |
| University Yr<br>Fiscal YrTotal<br>Male149\$43,343\$41,430\$31,212\$95,476Fiscal Yr<br>Fiscal YrMale10\$123,639\$133,252\$64,100\$203,456Fiscal Yr<br>Fiscal YrFemale5\$79,897\$67,121\$67,121\$131,000Fiscal Yr<br>Fiscal YrTotal15\$109,058\$93,500\$64,100\$203,456LEO Lecturer IIIUniversity Yr<br>University YrMale15\$55,945\$51,360\$34,680\$108,000University Yr<br>University YrFemale22\$47,349\$43,800\$34,000\$90,000University Yr<br>Fiscal YrTotal37\$50,834\$46,818\$34,000\$108,000Fiscal Yr<br>Fiscal YrMale7\$86,326\$88,750\$55,032\$131,508Fiscal Yr<br>Fiscal YrFemale5\$69,584\$73,918\$50,000\$90,000   |                     | University Yr  | Male   | 61  | \$44,657              | \$39,671          | \$33,833          | \$95,476         |
| Fiscal Yr         Male         10         \$123,639         \$133,252         \$64,100         \$203,456           Fiscal Yr         Female         5         \$79,897         \$67,121         \$64,100         \$203,456           LEO Lecturer III         University Yr         Male         15         \$55,945         \$51,360         \$34,680         \$108,000           University Yr         Male         15         \$55,945         \$51,360         \$34,000         \$90,000           University Yr         Female         22         \$47,349         \$43,800         \$34,000         \$90,000           University Yr         Female         27         \$50,834         \$46,818         \$34,000         \$90,000           Fiscal Yr         Male         7         \$86,326         \$88,750         \$55,032         \$131,508           Fiscal Yr         Female         5         \$69,584         \$73,918         \$50,000         \$90,000  |                     | University Yr  | Female | 88  | \$42,432              | \$41,838          | \$31,212          | \$76,795         |
| Fiscal Yr         Female         5         \$79,897         \$67,121         \$67,121         \$131,000           LEO Lecturer III         Fiscal Yr         Total         15         \$109,058         \$93,500         \$64,100         \$203,456           University Yr         Male         15         \$55,945         \$51,360         \$34,680         \$108,000           University Yr         Female         22         \$47,349         \$43,800         \$34,000         \$90,000           University Yr         Fotal         37         \$50,834         \$46,818         \$34,000         \$108,000           Fiscal Yr         Male         7         \$86,326         \$88,750         \$55,032         \$131,508           Fiscal Yr         Female         5         \$69,584         \$73,918         \$50,000         \$90,000  |                     | University Yr  | Total  | 149 | \$43,343              | \$41,430          | \$31,212          | \$95,476         |
| Fiscal Yr         Total         15         \$109,058         \$93,500         \$64,100         \$203,456           LEO Lecturer III         University Yr         Male         15         \$55,945         \$51,360         \$34,680         \$108,000           University Yr         Female         22         \$47,349         \$43,800         \$34,000         \$90,000           University Yr         Fotal         37         \$50,834         \$46,818         \$34,000         \$108,000           Fiscal Yr         Male         7         \$86,326         \$88,750         \$55,032         \$131,508           Fiscal Yr         Female         5         \$69,584         \$73,918         \$50,000         \$90,000  |                     | Fiscal Yr      | Male   |     | \$123,639             |                   | \$64,100          | \$203,456        |
| LEO Lecturer III<br>University Yr Male 15 \$55,945 \$51,360 \$34,680 \$108,000<br>University Yr Female 22 \$47,349 \$43,800 \$34,000 \$90,000<br>University Yr Total 37 \$50,834 \$46,818 \$34,000 \$90,000<br>Fiscal Yr Male 7 \$86,326 \$88,750 \$55,032 \$131,508<br>Fiscal Yr Female 5 \$69,584 \$73,918 \$50,000 \$90,000   |                     |                |        |     |                       |                   |                   |                  |
| University YrMale15\$55,945\$51,360\$34,680\$108,000University YrFemale22\$47,349\$43,800\$34,000\$90,000University YrTotal37\$50,834\$46,818\$34,000\$108,000Fiscal YrMale7\$86,326\$88,750\$55,032\$131,508Fiscal YrFemale5\$69,584\$73,918\$50,000\$90,000  |                     | Fiscal Yr      | Total  | 15  | \$109,058             | \$93,500          | \$64,100          | \$203,456        |
| University YrFemale22\$47,349\$43,800\$34,000\$90,000University YrTotal37\$50,834\$46,818\$34,000\$108,000Fiscal YrMale7\$86,326\$88,750\$55,032\$131,508Fiscal YrFemale5\$69,584\$73,918\$50,000\$90,000  | LEO Lecturer III    |                |        |     |                       |                   |                   |                  |
| University YrTotal37\$50,834\$46,818\$34,000\$108,000Fiscal YrMale7\$86,326\$88,750\$55,032\$131,508Fiscal YrFemale5\$69,584\$73,918\$50,000\$90,000   |                     |                |        |     |                       |                   |                   |                  |
| Fiscal YrMale7\$86,326\$88,750\$55,032\$131,508Fiscal YrFemale5\$69,584\$73,918\$50,000\$90,000  |                     | •              |        |     |                       |                   | . ,               |                  |
| Fiscal Yr Female 5 \$69,584 \$73,918 \$50,000 \$90,000   |                     |                |        |     |                       |                   |                   |                  |
|  |                     |                |        |     |                       |                   |                   |                  |
| Fiscal Yr Total 12 \$79,350 \$77,959 \$50,000 \$131,508  |                     |                |        |     |                       |                   |                   |                  |
|  |                     | FISCAL Yr      | Iotal  | 12  | \$79,350              | \$77,959          | \$50,000          | \$131,508        |

|                      |                                |        | #             | Mean                            | Median                 | Minimum                | Maximum                  |
|----------------------|--------------------------------|--------|---------------|---------------------------------|------------------------|------------------------|--------------------------|
| LEO Lecturer IV      |                                |        |               |                                 |                        |                        |                          |
|                      | University Yr                  | Male   | 51            | \$53,104                        | \$52,117               | \$32,944               | \$95,281                 |
|                      | University Yr                  | Female | 108           | \$51,165                        | \$47,957               | \$35,842               | \$97,040                 |
|                      | University Yr                  | Total  | 159           | \$51,787                        | \$49,117               | \$32,944               | \$97,040                 |
|                      | Fiscal Yr                      | Male   | 14            | \$104,921                       | \$99,005               | \$59,979               | \$189,000                |
|                      | Fiscal Yr                      | Female | 16            | \$73,479                        | \$71,000               | \$42,416               | \$118,000                |
|                      | Fiscal Yr                      | Total  | 30            | \$88,152                        | \$80,509               | \$42,416               | \$189,000                |
| LEO Intermittent Lec |                                |        |               |                                 |                        |                        |                          |
|                      | University Yr                  | Male   | 30            | \$79,109                        | \$53,137               | \$17,340               | \$250,334                |
|                      | University Yr                  | Female | 33            | \$56,408                        | \$41,820               | \$16,667               | \$160,000                |
|                      | University Yr                  | Total  | 63            | \$67,218                        | \$51,016               | \$16,667               | \$250,334                |
| LEO Adjunct Assoc F  |                                |        | _             | •                               | •                      | •                      | •                        |
|                      | University Yr                  | Male   | 3             | \$78,847                        | \$75,509               | \$64,600               | \$96,431                 |
|                      | University Yr                  | Female | 2             | \$73,456                        | \$73,456               | \$60,000               | \$86,912                 |
|                      | University Yr                  | Total  | 5             | \$76,690                        | \$75,509               | \$60,000               | \$96,431                 |
| LEO Adjunct Asst Pr  |                                |        | •             | <b>*</b> = <b>•</b> = <b>••</b> | <b>*</b> ••••••        | <b>.</b>               | <b>A-</b> 4 <b>- - -</b> |
|                      | University Yr                  | Male   | 3             | \$58,502                        | \$61,200               | \$40,000               | \$74,307                 |
|                      | University Yr                  | Female | 2             | \$70,176                        | \$70,176               | \$57,120               | \$83,232                 |
|                      | University Yr                  | Total  | 5             | \$63,172                        | \$61,200               | \$40,000               | \$83,232                 |
|                      | Fiscal Yr                      | Male   | 1             | \$50,000                        | \$50,000               | \$50,000               | \$50,000                 |
|                      | Fiscal Yr                      | Total  | 1             | \$50,000                        | \$50,000               | \$50,000               | \$50,000                 |
| LEO Adjunct Lecture  |                                | Mala   | 40            | ¢50.000                         | ¢ 40.007               | <b>\$24,000</b>        | <b>\$404 550</b>         |
|                      | University Yr                  | Male   | 12            | \$59,922                        | \$48,027               | \$34,000               | \$131,552                |
|                      | University Yr                  | Female | 9             | \$48,214                        | \$41,995               | \$24,453               | \$95,640                 |
|                      | University Yr                  | Total  | 21            | \$54,904                        | \$45,574               | <b>\$24,453</b>        | \$131,552                |
|                      | Fiscal Yr                      | Male   | 1             | \$58,500                        | \$58,500               | \$58,500               | \$58,500                 |
|                      | Fiscal Yr                      | Female | 1<br><b>2</b> | \$66,588                        | \$66,588               | \$66,588               | \$66,588                 |
| Research Professor   | Fiscal Yr                      | Total  | 2             | \$62,544                        | \$62,544               | \$58,500               | \$66,588                 |
| Research Professor   | Linivoraity Vr                 | Male   | 1             | ¢114 020                        | \$114,020              | \$114,020              | \$114,020                |
|                      | University Yr<br>University Yr | Female | 1<br>1        | \$114,020<br>\$107,058          | \$114,020<br>\$107,058 | \$114,020<br>\$107,058 | \$114,020<br>\$107,058   |
|                      | University Yr                  | Total  | 2             | \$107,038<br>\$110,539          | \$107,038<br>\$110,539 | \$107,058<br>\$107,058 | \$107,038<br>\$114,020   |
|                      | Fiscal Yr                      | Male   | <b>4</b> 2    | \$164,095                       | \$155,910              | \$95,200               | \$329,277                |
|                      | Fiscal Yr                      | Female | 42<br>15      | \$146,142                       | \$145,021              | \$93,200<br>\$91,500   | \$249,310                |
|                      | Fiscal Yr                      | Total  | <b>57</b>     | \$159,370                       | \$154,850              | \$91,500               | \$329,277                |
| Research Associate   |                                | Total  | 51            | ψ1 <b>3</b> 3,370               | φ134,030               | <b>\$31,500</b>        | ψ <b>3</b> 23,211        |
| 1000010117100001010  | University Yr                  | Female | 1             | \$95,234                        | \$95,234               | \$95,234               | \$95,234                 |
|                      | University Yr                  | Total  | 1             | \$ <b>95,23</b> 4               | \$ <b>95,23</b> 4      | \$ <b>95,23</b> 4      | \$ <b>95,23</b> 4        |
|                      | Fiscal Yr                      | Male   | 24            | \$113,866                       | \$111,001              | \$74,916               | \$166,000                |
|                      | Fiscal Yr                      | Female | 7             | \$100,108                       | \$97,103               | \$75,093               | \$117,377                |
|                      | Fiscal Yr                      | Total  | 31            | \$110,760                       | \$110,000              | \$74,916               | \$166,000                |
| Research Assistant F |                                |        |               | ÷•••,•••                        | ÷ : : : ; • • •        | + <b>,- · ·</b>        | + <b>;</b>               |
|                      | Fiscal Yr                      | Male   | 70            | \$78,617                        | \$78,645               | \$48,528               | \$133,900                |
|                      | Fiscal Yr                      | Female | 47            | \$77,613                        | \$76,454               | \$48,528               | \$124,848                |
|                      | Fiscal Yr                      | Total  | 117           | \$78,214                        | \$78,000               | \$48,528               | \$133,900                |
|                      |                                |        |               | . ,                             |                        | . ,                    |                          |

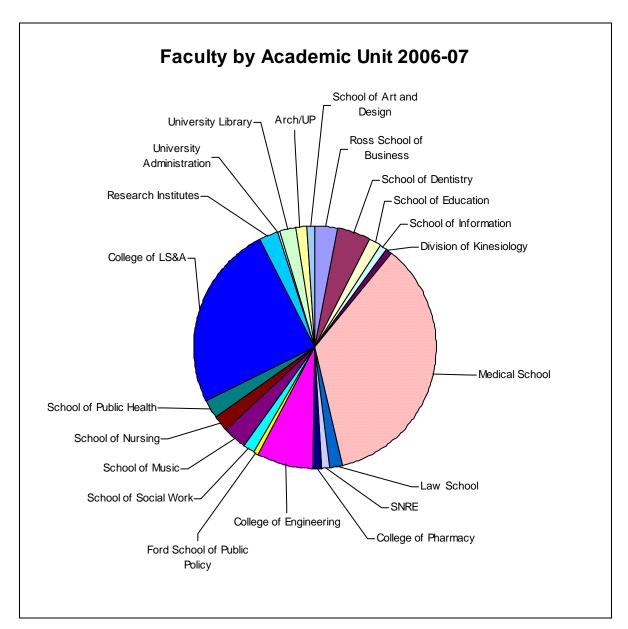
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|                       |               |                | #   | Mean                      | Median                  | Minimum         | Maximum                   |
|-----------------------|---------------|----------------|-----|---------------------------|-------------------------|-----------------|---------------------------|
| Research Scientist    |               |                |     |                           |                         |                 |                           |
|                       | University Yr | Male           | 1   | \$66,099                  | \$66,099                | \$66,099        | \$66,099                  |
|                       | University Yr | Total          | 1   | \$66,099                  | \$66,099                | \$66,099        | \$66,099                  |
|                       | Fiscal Yr     | Male           | 25  | \$112,388                 | \$113,295               | \$57,500        | \$167,297                 |
|                       | Fiscal Yr     | Female         | 7   | \$102,504                 | \$103,750               | \$76,818        | \$147,439                 |
|                       | Fiscal Yr     | Total          | 32  | \$110,225                 | \$109,934               | \$57,500        | \$167,297                 |
| Associate Research    | Scientist     |                |     |                           |                         |                 |                           |
|                       | Fiscal Yr     | Male           | 41  | \$87,717                  | \$92,240                | \$41,818        | \$123,600                 |
|                       | Fiscal Yr     | Female         | 10  | \$95,238                  | \$95,136                | \$55,373        | \$138,070                 |
|                       | Fiscal Yr     | Total          | 51  | \$89,192                  | \$92,240                | \$41,818        | \$138,070                 |
|                       | Fiscal Yr     | Male           | 85  | \$72,316                  | \$73,000                | \$33,000        | \$113,485                 |
|                       | Fiscal Yr     | Female         | 46  | \$70,944                  | \$68,680                | \$33,619        | \$135,200                 |
|                       | Fiscal Yr     | Total          | 131 | \$71,834                  | \$70,720                | \$33,000        | \$135,200                 |
| Research Investigato  |               |                |     |                           |                         |                 |                           |
|                       | Fiscal Yr     | Male           | 128 | \$59,353                  | \$56,314                | \$34,800        | \$132,050                 |
|                       | Fiscal Yr     | Female         | 116 | \$59,312                  | \$57,111                | \$35,697        | \$104,500                 |
|                       | Fiscal Yr     | Total          | 244 | \$59,334                  | \$56,656                | \$34,800        | \$132,050                 |
| Archivist             |               |                |     |                           |                         |                 |                           |
|                       | Fiscal Yr     | Male           | 3   | \$86,572                  | \$80,550                | \$68,650        | \$110,517                 |
|                       | Fiscal Yr     | Female         | 1   | \$80,610                  | \$80,610                | \$80,610        | \$80,610                  |
|                       | Fiscal Yr     | Total          | 4   | \$85,082                  | \$80,580                | \$68,650        | \$110,517                 |
| Associate Archivist   |               |                |     |                           |                         |                 |                           |
|                       | Fiscal Yr     | Male           | 2   | \$50,415                  | \$50,415                | \$47,530        | \$53,300                  |
|                       | Fiscal Yr     | Female         | 3   | \$53,940                  | \$46,940                | \$45,320        | \$69,560                  |
|                       | Fiscal Yr     | Total          | 5   | \$52,530                  | \$47,530                | \$45,320        | \$69,560                  |
| Assistant Archivist   |               | _              |     |                           |                         |                 |                           |
|                       | Fiscal Yr     | Female         | 3   | \$39,440                  | \$37,000                | \$35,020        | \$46,300                  |
| -                     | Fiscal Yr     | Total          | 3   | \$39,440                  | \$37,000                | \$35,020        | \$46,300                  |
| Curator               |               |                |     | <b>•</b> · • • • • • •    | <b>•</b> · • • • • •    | •               | • · • • • • • •           |
|                       | University Yr | Female         | 1   | \$100,000                 | \$100,000               | \$100,000       | \$100,000                 |
|                       | University Yr | Total          | 1   | \$100,000                 | \$100,000               | \$100,000       | \$100,000                 |
|                       | Fiscal Yr     | Male           | 3   | \$75,344                  | \$80,575                | \$61,000        | \$84,456                  |
|                       | Fiscal Yr     | Female         | 5   | \$63,634                  | \$66,000                | \$49,294        | \$78,137                  |
|                       | Fiscal Yr     | Total          | 8   | \$68,025                  | \$68,369                | \$49,294        | \$84,456                  |
| Associate Curator     |               | <b>_</b> .     |     |                           | <b>*</b> ( <b>* * *</b> | <b>.</b>        | <b>*</b> • • •            |
|                       | Fiscal Yr     | Female         | 2   | \$49,675                  | \$49,675                | \$44,000        | \$55,350                  |
|                       | Fiscal Yr     | Total          | 2   | \$49,675                  | \$49,675                | \$44,000        | \$55,350                  |
| Associate Curator Sli |               | <b>F</b> amala |     | <b>\$</b> \$\$\$ \$\$\$\$ | <b>#</b> 00.000         | <b>*</b> ~~ ~~~ | <b>\$</b> \$\$\$ \$\$\$\$ |
|                       | Fiscal Yr     | Female         | 1   | \$60,836                  | \$60,836                | \$60,836        | \$60,836                  |
|                       | Fiscal Yr     | Total          | 1   | \$60,836                  | \$60,836                | \$60,836        | \$60,836                  |

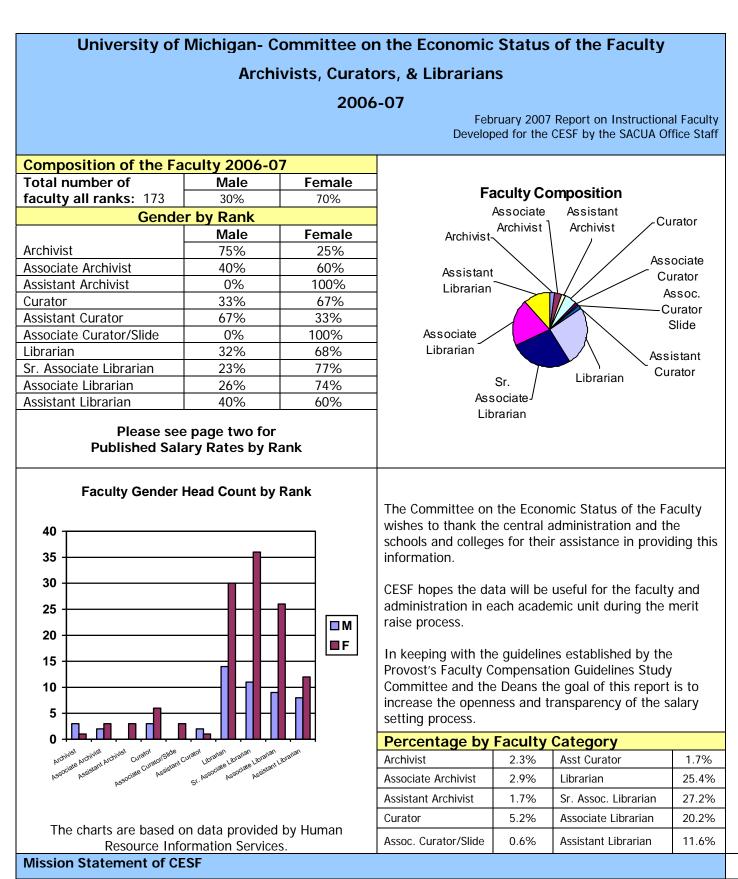
|                      |                | -      | #                | Mean  | Median                  | Minimum               | Maximum                |
|----------------------|----------------|--------|------------------|---|-------------------------|-----------------------|------------------------|
| Assistant Curator    |                |        |                  |   |                         |                       |                        |
|                      | Fiscal Yr      | Male   | 2                | \$53,933  | \$53,933                | \$46,000              | \$61,865               |
|                      | Fiscal Yr      | Female | 1                | \$45,000  | \$45,000                | \$45,000              | \$45,000               |
|                      | Fiscal Yr      | Total  | 3                | \$50,955  | \$46,000                | \$45,000              | \$61,865               |
| Librarian            |                |        |                  |   |                         |                       |                        |
|                      | Fiscal Yr      | Male   | 14               | \$83,564  | \$72,895                | \$61,124              | \$142,944              |
|                      | Fiscal Yr      | Female | 30               | \$85,229  | \$78,976                | \$57,123              | \$163,000              |
| <b>.</b>             | Fiscal Yr      | Total  | 44               | \$84,699  | \$77,133                | \$57,123              | \$163,000              |
| Senior Associate L   |                |        |                  | <b>AO</b> 4 <b>O TO</b>   | <b>\$</b> \$\$\$        | <b><b><b></b></b></b> | <b>AO A T AO</b>       |
|                      | Fiscal Yr      | Male   | 11               | \$64,979  | \$61,993                | \$57,016              | \$84,748               |
|                      | Fiscal Yr      | Female | 36               | \$62,362  | \$61,707                | \$50,166              | \$84,439               |
| Accesiote Librarian  | Fiscal Yr      | Total  | 47               | \$62,975  | \$61,950                | \$50,166              | \$84,748               |
| Associate Librariar  | i<br>Fiscal Yr | Male   | 9                | \$51,148  | \$51,931                | \$47,431              | \$56,000               |
|                      | Fiscal Yr      | Female | 9<br>26          | \$53,177  | \$52,621                | \$47,431<br>\$47,302  | \$62,129               |
|                      | Fiscal Yr      | Total  | 20<br>35         | \$52,656  | \$52,021<br>\$52,138    | \$47,302<br>\$47,302  | \$62,129<br>\$62,129   |
| Assistant Librarian  |                | Total  | 55               | <b>4</b> 52,000   | ψ <b>52</b> ,150        | ψ <b>-</b> 1,502      | ψ02,123                |
| / toolotant Eloranan | Fiscal Yr      | Male   | 8                | \$44,220  | \$44,140                | \$41,000              | \$47,486               |
|                      | Fiscal Yr      | Female | 12               | \$43,436  | \$41,937                | \$40,500              | \$51,568               |
|                      | Fiscal Yr      | Total  | 20               | \$43,750  | \$43,288                | \$40,500              | \$51,568               |
| Clinical Professor   |                |        |                  | . ,   | . ,                     | . ,                   |                        |
|                      | University Yr  | Male   | 7                | \$157,562   | \$166,500               | \$83,600              | \$187,500              |
|                      | University Yr  | Female | 3                | \$158,000   | \$153,000               | \$146,000             | \$175,000              |
|                      | University Yr  | Total  | 10               | \$157,693   | \$166,500               | \$83,600              | \$187,500              |
|                      | Fiscal Yr      | Male   | 43               | \$157,641   | \$153,668               | \$77,425              | \$240,000              |
|                      | Fiscal Yr      | Female | 12               | \$151,323   | \$147,619               | \$121,195             | \$195,000              |
|                      | Fiscal Yr      | Total  | 55               | \$156,263   | \$150,000               | \$77,425              | \$240,000              |
| Clinical Associate I |                |        | _                | •   | •                       | •                     | •                      |
|                      | University Yr  | Male   | 2                | \$59,619  | \$59,619                | \$54,862              | \$64,376               |
|                      | University Yr  | Female | 4                | \$83,398  | \$64,882                | \$55,827              | \$148,000              |
|                      | University Yr  | Total  | 6                | \$75,472  | \$64,191                | \$54,862              | \$148,000              |
|                      | Fiscal Yr      | Male   | 76               | \$143,859   | \$149,984               | \$91,800              | \$191,160              |
|                      | Fiscal Yr      | Female | 50               | \$137,901   | \$134,963               | \$85,645              | \$194,208              |
| Clinical Assistant F | Fiscal Yr      | Total  | 126              | \$141,495   | \$142,388               | \$85,645              | \$194,208              |
|                      | University Yr  | Male   | 12               | \$78,584  | \$59,912                | \$44,814              | \$145,882              |
|                      | University Yr  | Female | 12               | \$78,384<br>\$82,161  | \$65,656                | \$44,814<br>\$44,210  | \$145,882<br>\$137,500 |
|                      | University Yr  | Total  | <b>22</b>        | \$80,210  | \$60,961                | \$44,210<br>\$44,210  | \$145,882              |
|                      | Fiscal Yr      | Male   | <b>22</b><br>197 | \$131,207   | \$130,038               | \$51,500              | \$300,000              |
|                      | Fiscal Yr      | Female | 189              | \$116,082   | \$110,000               | \$45,000              | \$198,000              |
|                      | Fiscal Yr      | Total  | 386              | \$123,801   | \$121,405               | \$45,000              | \$300,000              |
| Clinical Instructor  |                | lotai  |                  | <i><b><i></i></b><i></i><b><i></i><b><i></i><b><i></i><b></b></b></b></b></i> | <i><b>Q</b></i> 121,100 | <b>\$</b> 10,000      | 4000,000               |
|                      | University Yr  | Female | 1                | \$86,134  | \$86,134                | \$86,134              | \$86,134               |
|                      | University Yr  | Total  | 1                | \$86,134  | \$86,134                | \$86,134              | \$86,134               |
|                      | Fiscal Yr      | Male   | 55               | \$124,416   | \$133,299               | \$45,277              | \$207,000              |
|                      | Fiscal Yr      | Female | 81               | \$113,603   | \$110,250               | \$70,000              | \$190,500              |
|                      | Fiscal Yr      | Total  | 136              | \$117,975   | \$116,937               | \$45,277              | \$207,000              |
|                      |                |        |                  |   |                         |                       |                        |

|                       |                   | <b>\</b> |          |                             |                                       |                                       |                             |
|-----------------------|-------------------|----------|----------|-----------------------------|---------------------------------------|---------------------------------------|-----------------------------|
| <b>a</b>              |                   |          | #        | Mean                        | Median                                | Minimum                               | Maximum                     |
| Clinical Lecturer     | University Yr     | Male     | 1        | ¢11 210                     | \$44,210                              | \$44,210                              | \$44,210                    |
|                       | University Yr     | Total    | 1<br>1   | \$44,210<br><b>\$44,210</b> | \$44,210<br><b>\$44,210</b>           | \$44,210<br><b>\$44,210</b>           | \$44,210<br><b>\$44,210</b> |
|                       | Fiscal Yr         | Male     | 126      | \$98,823                    | \$87,500                              | \$40,000                              | \$185,000                   |
|                       | Fiscal Yr         | Female   | 120      | \$96,330                    | \$86,930                              | \$40,000<br>\$36,000                  | \$185,000<br>\$185,000      |
|                       | Fiscal Yr         | Total    | 237      | \$97,656                    | \$86,930                              | \$36,000<br>\$36,000                  | \$185,000                   |
| Adjunct Professor     |                   | Total    | 231      | <b>4</b> 57,050             | <b>400,350</b>                        | ψ50,000                               | φ10 <b>5</b> ,000           |
| / ajunit i roitessoi  | University Yr     | Female   | 1        | \$32,000                    | \$32,000                              | \$32,000                              | \$32,000                    |
|                       | University Yr     | Total    | 1        | \$32,000                    | \$32,000                              | \$32,000                              | \$32,000                    |
| Adjunct Associate     | •                 | . eta:   | •        | <i><b>4</b>02,000</i>       | <i><b>40</b></i> <u></u> , <b>000</b> | <i><b>40</b></i> <u></u> , <b>000</b> | <i><b>40</b>2,000</i>       |
|                       | University Yr     | Male     | 1        | \$64,312                    | \$64,312                              | \$64,312                              | \$64,312                    |
|                       | University Yr     | Total    | 1        | \$64,312                    | \$64,312                              | \$64,312                              | \$64,312                    |
| Adjunct Lecturer      | ,                 |          |          | <b>,</b> - <b>,</b> -       | <b>+</b> - <b>/</b> -                 | <b>,</b> - <b>,</b> -                 | · · · · ·                   |
| - <b>,</b>            | University Yr     | Female   | 3        | \$46,228                    | \$37,376                              | \$36,879                              | \$64,428                    |
|                       | University Yr     | Total    | 3        | \$46,228                    | \$37,376                              | \$36,879                              | \$64,428                    |
| Adjunct Clinical Pro  | •                 |          |          | . ,                         | . ,                                   | . ,                                   |                             |
|                       | Fiscal Yr         | Male     | 11       | \$115,692                   | \$100,000                             | \$73,000                              | \$216,535                   |
|                       | Fiscal Yr         | Total    | 11       | \$115,692                   | \$100,000                             | \$73,000                              | \$216,535                   |
| Adjunct Clinical As   | sociate Professor |          |          |                             |                                       |                                       |                             |
|                       | Fiscal Yr         | Male     | 18       | \$71,304                    | \$64,653                              | \$50,908                              | \$125,000                   |
|                       | Fiscal Yr         | Female   | 2        | \$65,133                    | \$65,133                              | \$60,230                              | \$70,035                    |
|                       | Fiscal Yr         | Total    | 20       | \$70,686                    | \$64,653                              | \$50,908                              | \$125,000                   |
| Adjunct Clinical As   |                   |          |          |                             |                                       |                                       |                             |
|                       | University Yr     | Male     | 1        | \$64,000                    | \$64,000                              | \$64,000                              | \$64,000                    |
|                       | University Yr     | Female   | 5        | \$86,400                    | \$96,000                              | \$48,000                              | \$128,000                   |
|                       | University Yr     | Total    | 6        | \$82,667                    | \$80,000                              | \$48,000                              | \$128,000                   |
|                       | Fiscal Yr         | Male     | 32       | \$58,662                    | \$50,388                              | \$18,809                              | \$201,875                   |
|                       | Fiscal Yr         | Female   | 16       | \$55,387                    | \$53,270                              | \$45,000                              | \$70,699                    |
|                       | Fiscal Yr         | Total    | 48       | \$57,570                    | \$50,414                              | \$18,809                              | \$201,875                   |
| Adjunct Clinical Ins  |                   | Mala     | ~        | <b>©</b> 04 400             | <b>©</b> 04 400                       | ¢00.000                               | ¢405.000                    |
|                       | Fiscal Yr         | Male     | 2        | \$94,400<br>\$55,500        | \$94,400<br>\$55,500                  | \$63,800<br>\$55,500                  | \$125,000                   |
|                       | Fiscal Yr         | Female   | 1        | \$55,560                    | \$55,560                              | \$55,560                              | \$55,560                    |
| Adjunct Clinical Le   | Fiscal Yr         | Total    | 3        | \$81,453                    | \$63,800                              | \$55,560                              | \$125,000                   |
| Aujunct Clinical Le   | Fiscal Yr         | Male     | 33       | \$42,384                    | \$42,636                              | \$26,500                              | \$56,000                    |
|                       | Fiscal Yr         | Female   | 33<br>34 | \$46,432                    | \$42,636<br>\$42,636                  | \$20,500<br>\$23,496                  | \$120,000<br>\$120,000      |
|                       | Fiscal Yr         | Total    | 67       | \$44,439                    | \$42,636                              | \$23,490<br>\$23,496                  | \$120,000<br>\$120,000      |
| Visiting Professor I  |                   | Total    | 07       | ψττ,τυυ                     | <b>ψτ2</b> ,030                       | ψ23, <del>4</del> 30                  | <b>φ120,000</b>             |
| visiting i releaser i | University Yr     | Male     | 21       | \$97,877                    | \$80,000                              | \$16,000                              | \$303,030                   |
|                       | University Yr     | Female   | 1        | \$80,000                    | \$80,000                              | \$80,000                              | \$80,000                    |
|                       | University Yr     | Total    | 22       | <b>\$97,065</b>             | \$80,000                              | \$16,000                              | \$303,030                   |
|                       | Fiscal Yr         | Male     | 2        | \$83,806                    | \$83,806                              | \$42,612                              | \$125,000                   |
|                       | Fiscal Yr         | Total    | 2        | \$83,806                    | \$83,806                              | \$42,612                              | \$125,000                   |
| Visiting Associate    |                   |          | —        | ,,. <b>.</b> .              | ,                                     | ,,- <b>.</b> _                        | ,, <b>,,,,</b>              |
| 0                     | University Yr     | Male     | 4        | \$57,563                    | \$52,500                              | \$38,250                              | \$87,000                    |
|                       | University Yr     | Female   | 2        | \$45,500                    | \$45,500                              | \$31,000                              | \$60,000                    |
|                       | University Yr     | Total    | 6        | \$53,542                    | \$52,500                              | \$31,000                              | \$87,000                    |
|                       | Fiscal Yr         | Male     | 2        | \$97,500                    | \$97,500                              | \$35,000                              | \$160,000                   |
|                       | Fiscal Yr         | Total    | 2        | \$97,500                    | \$97,500                              | \$35,000                              | \$160,000                   |
|                       |                   |          |          |                             |                                       |                                       |                             |

|                       |               |        | #    | Mean      | Median    | Minimum  | Maximum   |
|-----------------------|---------------|--------|------|-----------|-----------|----------|-----------|
| Visiting Assistant P  | rofessor I    |        |      |           |           |          |           |
|                       | University Yr | Male   | 1    | \$30,000  | \$30,000  | \$30,000 | \$30,000  |
|                       | University Yr | Total  | 1    | \$30,000  | \$30,000  | \$30,000 | \$30,000  |
| Visiting Assistant P  | rofessor II   |        |      |           |           |          |           |
|                       | University Yr | Male   | 6    | \$87,833  | \$70,000  | \$42,000 | \$150,000 |
|                       | University Yr | Female | 3    | \$51,333  | \$50,000  | \$50,000 | \$54,000  |
|                       | University Yr | Total  | 9    | \$75,667  | \$55,000  | \$42,000 | \$150,000 |
|                       | Fiscal Yr     | Male   | 1    | \$88,311  | \$88,311  | \$88,311 | \$88,311  |
|                       | Fiscal Yr     | Female | 1    | \$40,000  | \$40,000  | \$40,000 | \$40,000  |
|                       | Fiscal Yr     | Total  | 2    | \$64,156  | \$64,156  | \$40,000 | \$88,311  |
| Visiting Instructor I |               |        |      |           |           |          |           |
|                       | University Yr | Male   | 1    | \$31,000  | \$31,000  | \$31,000 | \$31,000  |
|                       | University Yr | Total  | 1    | \$31,000  | \$31,000  | \$31,000 | \$31,000  |
|                       | Fiscal Yr     | Male   | 12   | \$123,000 | \$126,000 | \$90,000 | \$126,000 |
|                       | Fiscal Yr     | Female | 7    | \$113,143 | \$126,000 | \$36,000 | \$126,000 |
|                       | Fiscal Yr     | Total  | 19   | \$119,368 | \$126,000 | \$36,000 | \$126,000 |
| Visiting Lecturer I   |               |        |      |           |           |          |           |
|                       | University Yr | Female | 3    | \$31,333  | \$31,000  | \$31,000 | \$32,000  |
|                       | University Yr | Total  | 3    | \$31,333  | \$31,000  | \$31,000 | \$32,000  |
| Visiting Clinical Lec | cturer        |        |      |           |           |          |           |
|                       | Fiscal Yr     | Male   | 4    | \$104,876 | \$96,549  | \$56,406 | \$170,000 |
|                       | Fiscal Yr     | Total  | 4    | \$104,876 | \$96,549  | \$56,406 | \$170,000 |
| TOTAL                 |               |        | 5556 | \$102,381 | \$92,552  | \$16,000 | \$336,966 |



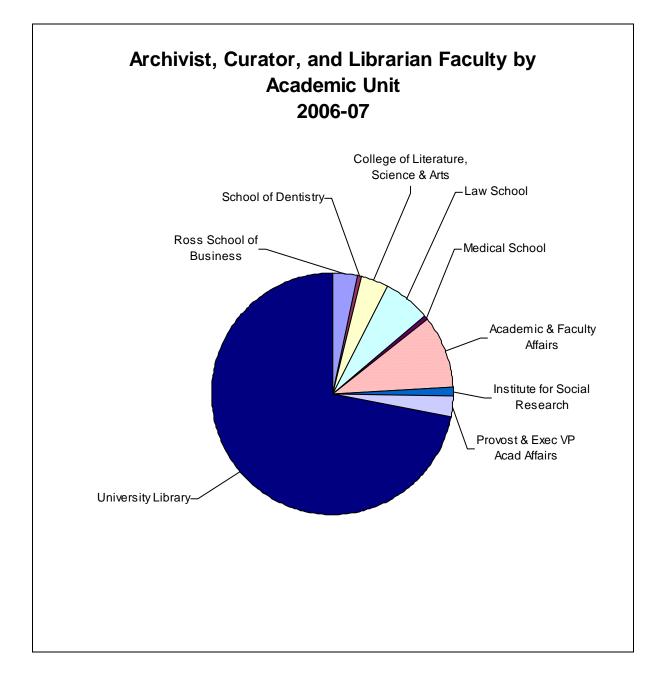
| Taubman College of Architecture and Urban Planning | 1.4%  |
|--|-------|
| School of Art and Design                           | 1.0%  |
| Ross School of Business                            | 3.2%  |
| School of Dentistry                                | 4.5%  |
| School of Education                                | 1.6%  |
| College of Engineering                             | 7.7%  |
| School of Information                              | 0.8%  |
| Division of Kinesiology                            | 0.8%  |
| Law School   | 1.9%  |
| College of Literature, Science & Arts              | 24.7% |
| Medical School                                     | 35.6% |
| School of Music                                    | 3.1%  |
| School of Natural Resources and Environment        | 0.9%  |
| School of Nursing                                  | 2.2%  |
| College of Pharmacy                                | 1.2%  |
| School of Public Health                            | 2.6%  |
| Ford School of Public Policy                       | 0.5%  |
| School of Social Work                              | 1.5%  |
| Research Institutes                                | 2.4%  |
| University Administration                          | 0.5%  |
| University Library                                 | 2.3%  |
|  |       |



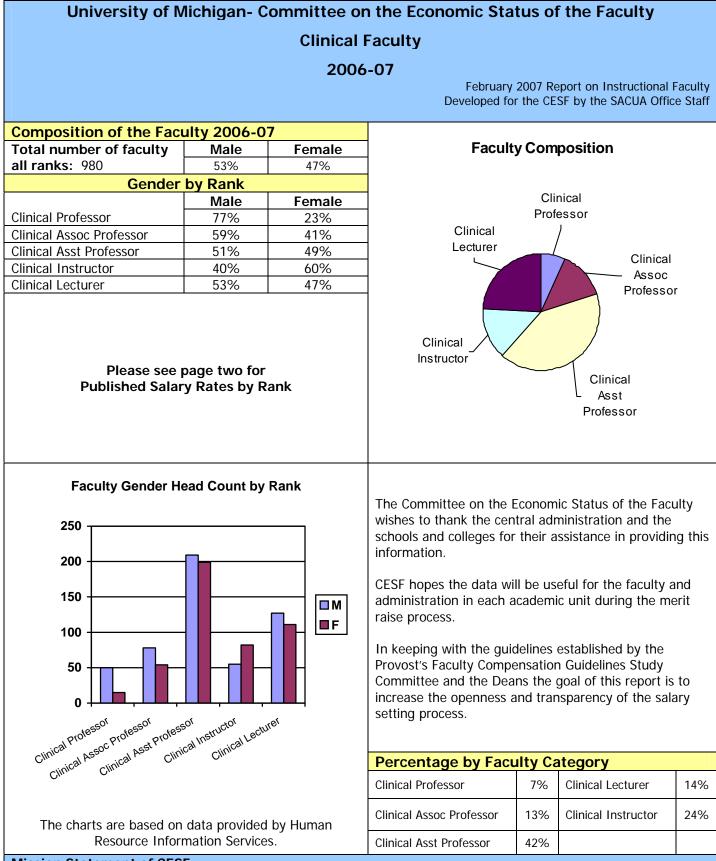
The Committee on the Economic Status of the Faculty (CESF) was formed by the President in 1944 in order to report to the Board of Regents, the Senate Assembly, and the President on all matters concerning the economic status of the faculty. CESF investigates, analyzes, and monitors faculty salary, fringe benefits, extra payments and competitiveness with other universities. CESF strives to facilitate a more transparent compensation system throughout the university in order to assist in the recruitment and retention of faculty.

# University of Michigan Ann Arbor Campus Archivists, Curators & Librarians Published Salary Rates 2006-07 by Rank

|               |                               |                        | #      | Mean                  | Median                      | Minimum  | Maximum                       |
|---------------|-------------------------------|------------------------|--------|-----------------------|-----------------------------|--|-------------------------------|
| Archivist     |                               | Mala                   | 2      | <b>ФОС 570</b>        | Ф <u>оо</u> 550             | <b>ФСО СБО</b>                                 | Ф440 <b>Г</b> 47              |
|               | Fiscal Yr<br>Fiscal Yr        | Male<br>Female         | 3<br>1 | \$86,572<br>\$80,610  | \$80,550<br>\$80,610        | \$68,650<br>\$80,610                           | \$110,517<br>\$80,610         |
|               | Fiscal Yr                     | Total                  | 4      | \$85,082              | \$80,810<br><b>\$80,580</b> | \$68,650                                       | \$110,517                     |
| Associate /   |                               | TOLAT                  | 4      | φ0 <b>3,00</b> 2      | <b>400,300</b>              | <b>400,000</b>                                 | φ110,51 <i>1</i>              |
|               | Fiscal Yr                     | Male                   | 2      | \$50,415              | \$50,415                    | \$47,530                                       | \$53,300                      |
|               | Fiscal Yr                     | Female                 | 3      | \$53,940              | \$46,940                    | \$45,320                                       | \$69,560                      |
|               | Fiscal Yr                     | Total                  | 5      | \$52,530              | \$47,530                    | \$45,320                                       | \$69,560                      |
| Assistant A   |                               | lotai                  | Ū      | <i><b>40</b>2,000</i> | <b>\$</b> 11,000            | <b>\$10,020</b>                                | <i><b>Q</b></i> <b>CC,CCC</b> |
| , loolotant , | Fiscal Yr                     | Female                 | 3      | \$39,440              | \$37,000                    | \$35,020                                       | \$46,300                      |
|               | Fiscal Yr                     | Total                  | 3      | \$39,440              | \$37,000                    | \$35,020                                       | \$46,300                      |
| Curator       |                               |                        | •      | <i>\</i>              | <i></i> ,                   | <i><b>4</b></i> <b>00</b> ,0 <u>-</u> <b>0</b> | <i><b>↓</b>,</i>              |
|               | University Yr                 | Female                 | 1      | \$100,000             | \$100,000                   | \$100,000                                      | \$100,000                     |
|               | University Yr                 | Total                  | 1      | \$100,000             | \$100,000                   | \$100,000                                      | \$100,000                     |
| Curator       |                               |                        |        | • • • • • • •         |                             | ,  | • • • • • • •                 |
|               | Fiscal Yr                     | Male                   | 3      | \$75,344              | \$80,575                    | \$61,000                                       | \$84,456                      |
|               | Fiscal Yr                     | Female                 | 5      | \$63,634              | \$66,000                    | \$49,294                                       | \$78,137                      |
|               | Fiscal Yr                     | Total                  | 8      | \$68,025              | \$68,369                    | \$49,294                                       | \$84,456                      |
| Associate (   | Curator                       |                        |        |                       |                             |  |                               |
|               | Fiscal Yr                     | Female                 | 2      | \$49,675              | \$49,675                    | \$44,000                                       | \$55,350                      |
|               | Fiscal Yr                     | Total                  | 2      | \$49,675              | \$49,675                    | \$44,000                                       | \$55,350                      |
| Associate (   |                               |                        |        |                       |                             |  |                               |
| Slide/Photo   |                               |                        |        |                       |                             |  |                               |
|               | Fiscal Yr                     | Female                 | 1      | \$60,836              | \$60,836                    | \$60,836                                       | \$60,836                      |
|               | Fiscal Yr                     | Total                  | 1      | \$60,836              | \$60,836                    | \$60,836                                       | \$60,836                      |
| Assistant C   |                               |                        |        | <b>*</b> =0.000       | <b>*</b> =• •••             | <b>.</b>                                       | <b>*</b> •••• <b>•</b>        |
|               | Fiscal Yr                     | Male                   | 2      | \$53,933              | \$53,933                    | \$46,000                                       | \$61,865                      |
|               | Fiscal Yr                     | Female                 | 1      | \$45,000              | \$45,000                    | \$45,000                                       | \$45,000                      |
|               | Fiscal Yr                     | Total                  | 3      | \$50,955              | \$46,000                    | \$45,000                                       | \$61,865                      |
| Librarian     |                               | Mala                   |        | <b>\$00 504</b>       | Ф <b>Т</b> О ООГ            | <b>C</b> C4 404                                | ¢4.40.044                     |
|               | Fiscal Yr                     | Male                   | 14     | \$83,564<br>\$85,220  | \$72,895<br>\$72,070        | \$61,124<br>\$57,100                           | \$142,944<br>\$162,000        |
|               | Fiscal Yr<br><b>Fiscal Yr</b> | Female<br><b>Total</b> | 30     | \$85,229              | \$78,976<br><b>\$77,133</b> | \$57,123<br><b>\$57,123</b>                    | \$163,000                     |
| Sonior Aco    | ociate Librarian              | Total                  | 44     | \$84,699              | \$77,133                    | \$37,123                                       | \$163,000                     |
| Seriioi Ass   | Fiscal Yr                     | Male                   | 11     | \$64,979              | \$61,993                    | \$57,016                                       | \$84,748                      |
|               | Fiscal Yr                     | Female                 | 36     | \$62,362              | \$61,993<br>\$61,707        | \$50,166                                       | \$84,748<br>\$84,439          |
|               | Fiscal Yr                     | Total                  | 47     | \$62,975              | \$61,950                    | \$50,100<br>\$50,166                           | \$84,748                      |
| Associate I   |                               | Total                  |        | ψ02,575               | ψ01,550                     | <b>400</b> ,100                                | ψ0+,7+0                       |
| /1000010101   | Fiscal Yr                     | Male                   | 9      | \$51,148              | \$51,931                    | \$47,431                                       | \$56,000                      |
|               | Fiscal Yr                     | Female                 | 26     | \$53,177              | \$52,621                    | \$47,302                                       | \$62,129                      |
|               | Fiscal Yr                     | Total                  | 35     | \$52,656              | \$52,138                    | \$47,302                                       | \$62,129                      |
| Assistant L   |                               |                        |        | +,•••                 | <i>+,</i>                   | ÷,••=  | +,· <b>-</b> •                |
|               | Fiscal Yr                     | Male                   | 8      | \$44,220              | \$44,140                    | \$41,000                                       | \$47,486                      |
|               | Fiscal Yr                     | Female                 | 12     | \$43,436              | \$41,937                    | \$40,500                                       | \$51,568                      |
|               | Fiscal Yr                     | Total                  | 20     | \$43,750              | \$43,288                    | \$40,500                                       | \$51,568                      |
|               |                               |                        |        |                       |                             |  |                               |
| TOTAL         |                               |                        | 173    | \$64,064              | \$60,193                    | \$35,020                                       | \$163,000                     |



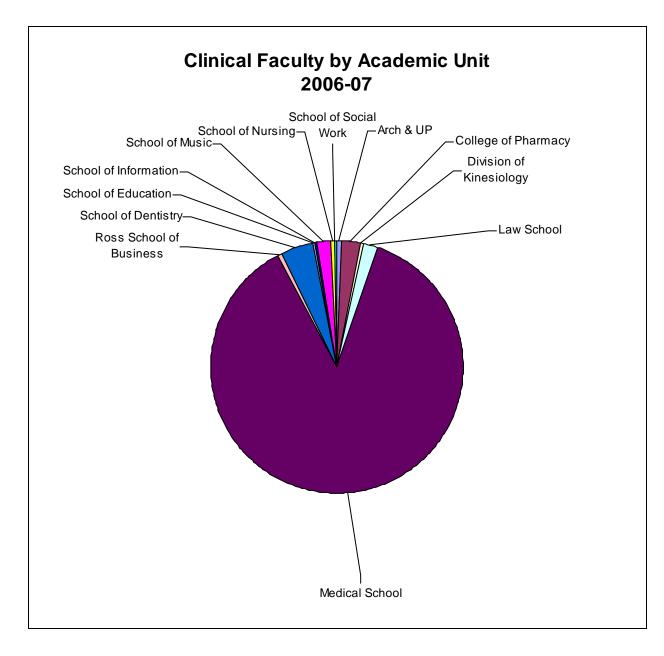
| Ross School of Business               | 3.5%   |
|---------------------------------------|--------|
| School of Dentistry                   | 0.6%   |
| Law School                            | 6.4%   |
| College of Literature, Science & Arts | 3.5%   |
| Medical School                        | 0.6%   |
| Academic & Educational Affairs        | 9.8%   |
| Institute for Social Research         | 1.2%   |
| Provost & Exec VP Academic Affairs    | 12.4%  |
| University Library                    | 72.25% |



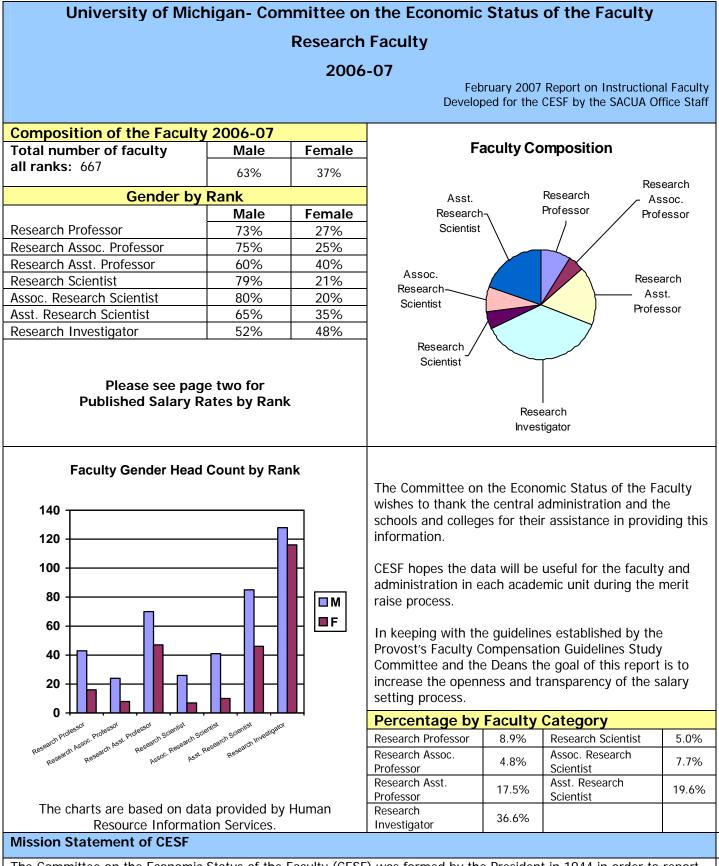
#### **Mission Statement of CESF**

# University of Michigan Ann Arbor Campus Clinical Faculty Published Salary Rates 2006-07 by Rank

|                              |        | #   | Mean      | Median    | Minimum   | Maximum   |
|------------------------------|--------|-----|-----------|-----------|-----------|-----------|
| Clinical Professor           |        |     |           |           |           |           |
| University Yr                | Male   | 7   | \$157,562 | \$166,500 | \$83,600  | \$187,500 |
| University Yr                | Female | 3   | \$158,000 | \$153,000 | \$146,000 | \$175,000 |
| University Yr                | Total  | 10  | \$157,693 | \$166,500 | \$83,600  | \$187,500 |
| Clinical Professor           |        |     |           |           |           |           |
| Fiscal Yr                    | Male   | 43  | \$157,641 | \$153,668 | \$77,425  | \$240,000 |
| Fiscal Yr                    | Female | 12  | \$151,323 | \$147,619 | \$121,195 | \$195,000 |
| Fiscal Yr                    | Total  | 55  | \$156,263 | \$150,000 | \$77,425  | \$240,000 |
| Clinical Associate Professor |        |     |           |           |           |           |
| University Yr                | Male   | 2   | \$59,619  | \$59,619  | \$54,862  | \$64,376  |
| University Yr                | Female | 4   | \$83,398  | \$64,882  | \$55,827  | \$148,000 |
| University Yr                | Total  | 6   | \$75,472  | \$64,191  | \$54,862  | \$148,000 |
| Clinical Associate Professor |        |     |           |           |           |           |
| Fiscal Yr                    | Male   | 76  | \$143,859 | \$149,984 | \$91,800  | \$191,160 |
| Fiscal Yr                    | Female | 50  | \$137,901 | \$134,963 | \$85,645  | \$194,208 |
| Fiscal Yr                    | Total  | 126 | \$141,495 | \$142,388 | \$85,645  | \$194,208 |
| Clinical Assistant Professor |        |     |           |           |           |           |
| University Yr                | Male   | 12  | \$78,584  | \$59,912  | \$44,814  | \$145,882 |
| University Yr                | Female | 10  | \$82,161  | \$65,656  | \$44,210  | \$137,500 |
| University Yr                | Total  | 22  | \$80,210  | \$60,961  | \$44,210  | \$145,882 |
| Clinical Assistant Professor |        |     |           |           |           |           |
| Fiscal Yr                    | Male   | 197 | \$131,207 | \$130,038 | \$51,500  | \$300,000 |
| Fiscal Yr                    | Female | 189 | \$116,082 | \$110,000 | \$45,000  | \$198,000 |
| Fiscal Yr                    | Total  | 386 | \$123,801 | \$121,405 | \$45,000  | \$300,000 |
| Clinical Instructor          |        |     |           |           |           |           |
| University Yr                | Female | 1   | \$86,134  | \$86,134  | \$86,134  | \$86,134  |
| University Yr                | Total  | 1   | \$86,134  | \$86,134  | \$86,134  | \$86,134  |
| Clinical Instructor          |        |     |           |           |           |           |
| Fiscal Yr                    | Male   | 55  | \$124,416 | \$133,299 | \$45,277  | \$207,000 |
| Fiscal Yr                    | Female | 81  | \$113,603 | \$110,250 | \$70,000  | \$190,500 |
| Fiscal Yr                    | Total  | 136 | \$117,975 | \$116,937 | \$45,277  | \$207,000 |
| Clinical Lecturer            |        |     |           |           |           |           |
| University Yr                | Male   | 1   | \$44,210  | \$44,210  | \$44,210  | \$44,210  |
| University Yr                | Total  | 1   | \$44,210  | \$44,210  | \$44,210  | \$44,210  |
| Clinical Lecturer            |        |     |           |           |           |           |
| Fiscal Yr                    | Male   | 126 | \$98,823  | \$87,500  | \$40,000  | \$185,000 |
| Fiscal Yr                    | Female | 111 | \$96,330  | \$86,930  | \$36,000  | \$185,000 |
| Fiscal Yr                    | Total  | 237 | \$97,656  | \$86,930  | \$36,000  | \$185,000 |
| TOTAL                        |        | 980 | \$119,718 | \$120,000 | \$36,000  | \$300,000 |

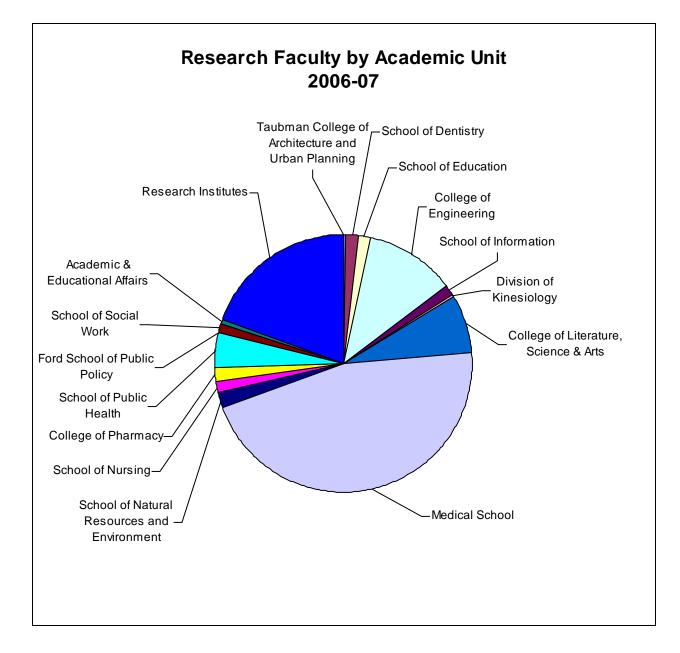


| Taubman College of Architecture and Urban Planning | 0.5%  |
|--|-------|
| Ross School of Business                            | 0.7%  |
| School of Dentistry                                | 4.1%  |
| School of Education                                | 0.4%  |
| School of Information                              | 0.1%  |
| Division of Kinesiology                            | 0.2%  |
| Law School   | 1.9%  |
| Medical School                                     | 86.9% |
| School of Music                                    | 1.6%  |
| School of Nursing                                  | 0.7%  |
| College of Pharmacy                                | 2.6%  |
| School of Social Work                              | 0.2%  |

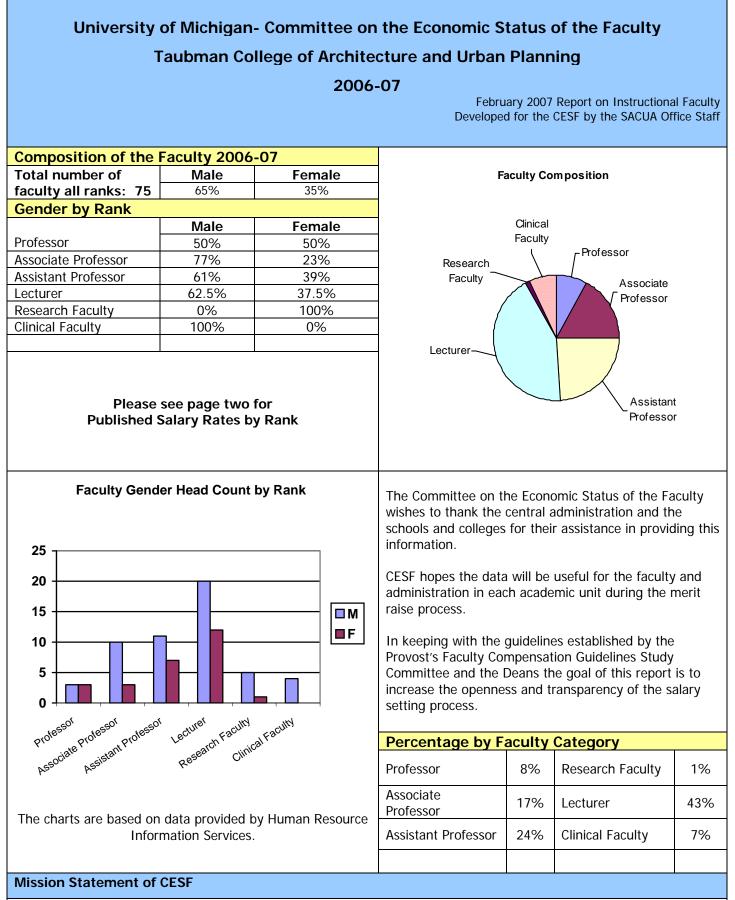


# University of Michigan Ann Arbor Campus Research Faculty Published Salary Rates 2006-07 by Rank

|                              |        | #   | Mean      | Median    | Minimum   | Maximum   |
|------------------------------|--------|-----|-----------|-----------|-----------|-----------|
| Research Professor           |        |     |           |           |           |           |
| University Yr                | Male   | 1   | \$114,020 | \$114,020 | \$114,020 | \$114,020 |
| University Yr                | Female | 1   | \$107,058 | \$107,058 | \$107,058 | \$107,058 |
| University Yr                | Total  | 2   | \$110,539 | \$110,539 | \$107,058 | \$114,020 |
| Research Professor           |        |     |           |           |           |           |
| Fiscal Yr                    | Male   | 42  | \$164,095 | \$155,910 | \$95,200  | \$329,277 |
| Fiscal Yr                    | Female | 15  | \$146,142 | \$145,021 | \$91,500  | \$249,310 |
| Fiscal Yr                    | Total  | 57  | \$159,370 | \$154,850 | \$91,500  | \$329,277 |
| Research Associate Professor |        |     |           |           |           |           |
| University Yr                | Female | 1   | \$95,234  | \$95,234  | \$95,234  | \$95,234  |
| University Yr                | Total  | 1   | \$95,234  | \$95,234  | \$95,234  | \$95,234  |
| Research Associate Professor |        |     |           |           |           |           |
| Fiscal Yr                    | Male   | 24  | \$113,866 | \$111,001 | \$74,916  | \$166,000 |
| Fiscal Yr                    | Female | 7   | \$100,108 | \$97,103  | \$75,093  | \$117,377 |
| Fiscal Yr                    | Total  | 31  | \$110,760 | \$110,000 | \$74,916  | \$166,000 |
| Research Assistant Professor |        |     |           |           |           |           |
| Fiscal Yr                    | Male   | 70  | \$78,617  | \$78,645  | \$48,528  | \$133,900 |
| Fiscal Yr                    | Female | 47  | \$77,613  | \$76,454  | \$48,528  | \$124,848 |
| Fiscal Yr                    | Total  | 117 | \$78,214  | \$78,000  | \$48,528  | \$133,900 |
| Research Scientist           |        |     |           |           |           |           |
| University Yr                | Male   | 1   | \$66,099  | \$66,099  | \$66,099  | \$66,099  |
| University Yr                | Total  | 1   | \$66,099  | \$66,099  | \$66,099  | \$66,099  |
| Research Scientist           |        |     |           |           |           |           |
| Fiscal Yr                    | Male   | 25  | \$112,388 | \$113,295 | \$57,500  | \$167,297 |
| Fiscal Yr                    | Female | 7   | \$102,504 | \$103,750 | \$76,818  | \$147,439 |
| Fiscal Yr                    | Total  | 32  | \$110,225 | \$109,934 | \$57,500  | \$167,297 |
| Associate Research Scientist |        |     |           |           |           |           |
| Fiscal Yr                    | Male   | 41  | \$87,717  | \$92,240  | \$41,818  | \$123,600 |
| Fiscal Yr                    | Female | 10  | \$95,238  | \$95,136  | \$55,373  | \$138,070 |
| Fiscal Yr                    | Total  | 51  | \$89,192  | \$92,240  | \$41,818  | \$138,070 |
| Assistant Research Scientist |        |     |           |           |           |           |
| Fiscal Yr                    | Male   | 85  | \$72,316  | \$73,000  | \$33,000  | \$113,485 |
| Fiscal Yr                    | Female | 46  | \$70,944  | \$68,680  | \$33,619  | \$135,200 |
| Fiscal Yr                    | Total  | 131 | \$71,834  | \$70,720  | \$33,000  | \$135,200 |
| Research Investigator        |        |     |           |           |           |           |
| Fiscal Yr                    | Male   | 128 | \$59,353  | \$56,314  | \$34,800  | \$132,050 |
| Fiscal Yr                    | Female | 116 | \$59,312  | \$57,111  | \$35,697  | \$104,500 |
| Fiscal Yr                    | Total  | 244 | \$59,334  | \$56,656  | \$34,800  | \$132,050 |
| TOTAL                        |        | 667 | \$80,982  | \$71,443  | \$33,000  | \$329,277 |

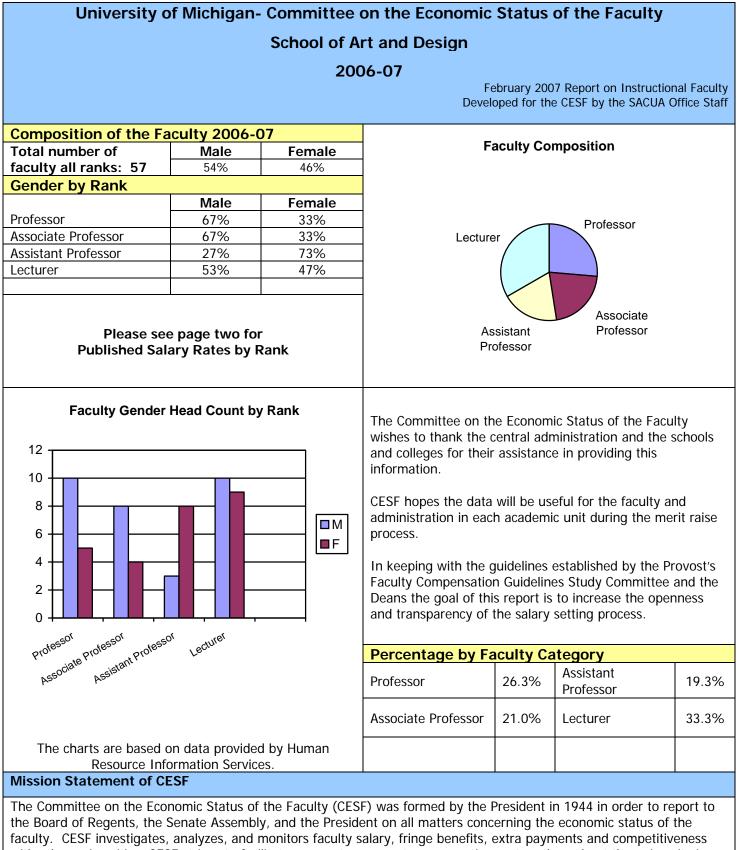


| Taubman College of Architecture and Urban Planning<br>School of Dentistry<br>School of Education<br>College of Engineering<br>School of Information<br>Division of Kinesiology<br>College of Literature, Science & Arts<br>Medical School<br>School of Natural Resources and Environment<br>School of Nursing<br>College of Pharmacy<br>School of Public Health<br>Ford School of Public Policy<br>School of Social Work<br>Academic & Educational Affairs | 0.2%<br>1.8%<br>1.4%<br>11.5%<br>1.4%<br>0.3%<br>7.0%<br>46.0%<br>2.1%<br>1.2%<br>1.7%<br>4.5%<br>0.2%<br>1.1%<br>0.2% |
|--|--|
|  |  |
|  | 0.376  |



## University of Michigan Ann Arbor Campus Taubman College of Architecture and Urban Planning Published Salary Rates 2006-07 by Rank

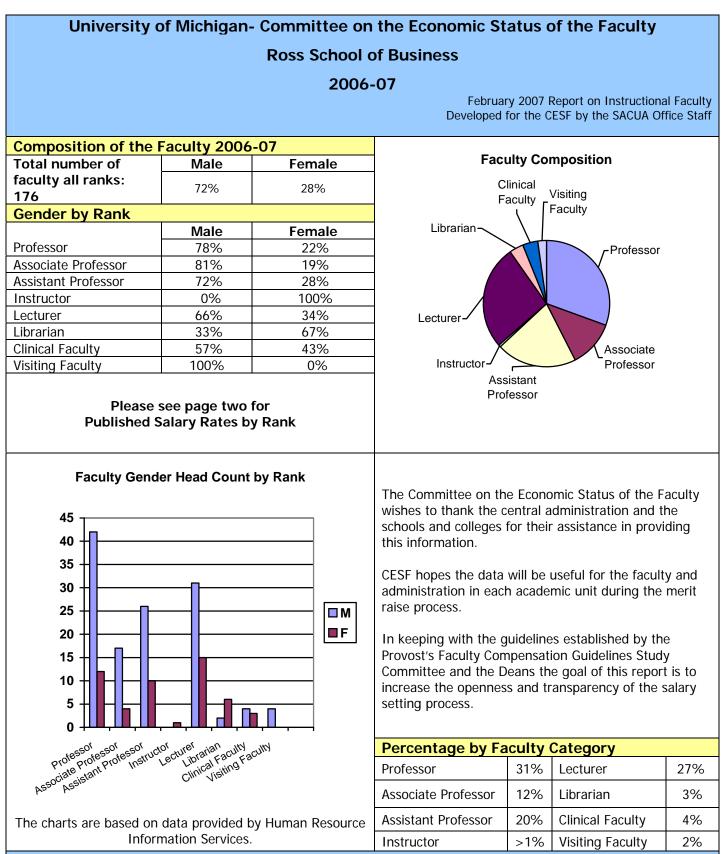
|                        |                                    |                | #       | Mean                   | Median                       | Minimum                                    | Maximum                       |
|------------------------|------------------------------------|----------------|---------|------------------------|------------------------------|--|-------------------------------|
| Professor              |                                    |                | _       | • · · ·                | •                            | •  | •                             |
|                        | University Year                    | Male           | 3       | \$110,782              | \$120,533                    | \$86,814                                   | \$125,000                     |
|                        | University Year                    | Female         | 3       | \$102,028              | \$103,500                    | \$95,219                                   | \$107,364                     |
| Accesiate Drafacear    | University Year                    | Total          | 6       | \$106,405              | \$105,432                    | \$86,814                                   | \$125,000                     |
| Associate Professor    | University Veer                    | Mala           | 10      | ¢00 000                | ¢00 701                      | ¢71 000                                    | ¢05 000                       |
|                        | University Year<br>University Year | Male<br>Female | 10<br>3 | \$82,832<br>\$75,687   | \$80,701<br>\$78,528         | \$71,238<br>\$68,533                       | \$95,000<br>\$80,000          |
|                        | University Year                    | Total          | 13      | \$81,183               | \$70,520<br><b>\$80,000</b>  | \$68,533                                   | \$95,000                      |
| Assistant Professor    | University real                    | Total          | 15      | φ01,10 <b>5</b>        | <b>\$00,000</b>              | φ00, <b>3</b> 55                           | <b>\$95,000</b>               |
| /100101011111101000001 | University Year                    | Male           | 11      | \$62,722               | \$63,085                     | \$56,650                                   | \$72,100                      |
|                        | University Year                    | Female         | 7       | \$56,365               | \$55,963                     | \$51,093                                   | \$67,600                      |
|                        | University Year                    | Total          | 18      | \$60,250               | \$60,400                     | \$51,093                                   | \$72,100                      |
| LEO Lecturer I         | ····· <b>,</b> ····                |                |         | <i>,</i>               | <i></i> ,                    | <i></i>                                    | <i>••=</i> ,•••               |
|                        | University Year                    | Male           | 10      | \$37,190               | \$37,000                     | \$32,000                                   | \$44,940                      |
|                        | University Year                    | Female         | 4       | \$38,580               | \$38,760                     | \$32,960                                   | \$43,840                      |
|                        | University Year                    | Total          | 14      | \$37,587               | \$38,000                     | \$32,000                                   | \$44,940                      |
| LEO Lecturer II        |                                    |                |         |                        |                              |  |                               |
|                        | University Year                    | Male           | 4       | \$44,698               | \$43,988                     | \$41,923                                   | \$48,894                      |
|                        | University Year                    | Female         | 4       | \$46,432               | \$46,345                     | \$36,308                                   | \$56,732                      |
|                        | University Year                    | Total          | 8       | \$45,565               | \$44,052                     | \$36,308                                   | \$56,732                      |
| LEO Lecturer III       |                                    |                |         |                        |                              |  |                               |
|                        | University Year                    | Male           | 2       | \$56,580               | \$56,580                     | \$51,360                                   | \$61,800                      |
|                        | University Year                    | Female         | 1       | \$48,000               | \$48,000                     | \$48,000                                   | \$48,000                      |
|                        | University Year                    | Total          | 3       | \$53,720               | \$51,360                     | \$48,000                                   | \$61,800                      |
| LEO Lecturer IV        |                                    | <b>F</b> I .   |         | <b>\$00.040</b>        | <b>\$00.040</b>              | <b>\$00.040</b>                            | <b>\$00.040</b>               |
|                        | University Year                    | Female         | 1       | \$69,340               | \$69,340                     | \$69,340                                   | \$69,340                      |
| LEO Intermittent Leo   | University Year                    | Total          | 1       | \$69,340               | \$69,340                     | \$69,340                                   | \$69,340                      |
| LEO Intermittent Lec   |                                    | Male           | 2       | \$38,307               | \$36,000                     | \$32,000                                   | \$46,920                      |
|                        | University Year<br>University Year | Female         | 3<br>2  | \$38,307<br>\$32,176   | \$30,000<br>\$32,176         | \$32,000<br>\$32,000                       | \$40,920<br>\$32,353          |
|                        | University Year                    | Total          | 5       | \$35,855               | \$32,170<br>\$32,353         | \$32,000<br>\$32,000                       | \$46,920                      |
| LEO Adjunct Lecture    | •                                  | Total          | 5       | ψ00,000                | ψ52,555                      | ψ32,000                                    | <b>ψ+0,320</b>                |
|                        | University Year                    | Male           | 1       | \$34,000               | \$34,000                     | \$34,000                                   | \$34,000                      |
|                        | University Year                    | Total          | 1       | \$34,000               | \$34,000                     | \$34,000                                   | \$34,000                      |
| Research Investigato   | -                                  |                | -       | <i><b>40</b></i> 1,000 | <i><b>↓↓</b> 1,<b>↓↓</b></i> | <i><b>v</b></i> <b>v v v v v v v v v v</b> | <i><b>+-</b> 1,<b>---</b></i> |
| <u>.</u>               | Fiscal Year                        | Female         | 1       | \$66,000               | \$66,000                     | \$66,000                                   | \$66,000                      |
|                        | Fiscal Year                        | Total          | 1       | \$66,000               | \$66,000                     | \$66,000                                   | \$66,000                      |
| Clinical Professor     |                                    |                |         |                        |                              |  |                               |
|                        | University Year                    | Male           | 2       | \$128,467              | \$128,467                    | \$83,600                                   | \$173,334                     |
|                        | University Year                    | Total          | 2       | \$128,467              | \$128,467                    | \$83,600                                   | \$173,334                     |
| Clinical Professor     |                                    |                |         |                        |                              |  |                               |
|                        | Fiscal Year                        | Male           | 1       | \$92,700               | \$92,700                     | \$92,700                                   | \$92,700                      |
|                        | Fiscal Year                        | Total          | 1       | \$92,700               | \$92,700                     | \$92,700                                   | \$92,700                      |
| Clinical Associate Pr  |                                    |                |         |                        |                              |  |                               |
|                        | University Year                    | Male           | 1       | \$64,376               | \$64,376                     | \$64,376                                   | \$64,376                      |
|                        | University Year                    | Total          | 1       | \$64,376               | \$64,376                     | \$64,376                                   | \$64,376                      |
| Clinical Assistant Pro |                                    | N/al-          | 4       | <b>#00.000</b>         | <b>#00.000</b>               | <b>#00.000</b>                             | <b>#00</b> 0000               |
|                        | University Year                    | Male           | 1       | \$60,000               | \$60,000                     | \$60,000                                   | \$60,000                      |
|                        | University Year                    | Total          | 1       | \$60,000               | \$60,000                     | \$60,000                                   | \$60,000                      |
| TOTAL                  |                                    |                | 75      | \$62,038               | \$57,673                     | \$32,000                                   | \$173,334                     |
|                        |                                    |                |         |                        |                              |  |                               |



with other universities. CESF strives to facilitate a more transparent compensation system throughout the university in order to assist in the recruitment and retention of faculty.

## University of Michigan Ann Arbor Campus School of Art and Design Published Salary Rates 2006-07 by Rank

|                  |               |        | #  | Mean      | Median    | Minimum   | Maximum   |
|------------------|---------------|--------|----|-----------|-----------|-----------|-----------|
| Professor        |               |        |    |           |           |           |           |
|                  | University Yr | Male   | 10 | \$96,744  | \$93,715  | \$83,147  | \$125,859 |
|                  | University Yr | Female | 4  | \$96,107  | \$93,767  | \$85,505  | \$111,392 |
|                  | University Yr | Total  | 14 | \$96,562  | \$93,715  | \$83,147  | \$125,859 |
| Professor        |               |        |    |           |           |           |           |
|                  | Fiscal Yr     | Female | 1  | \$111,199 | \$111,199 | \$111,199 | \$111,199 |
|                  | Fiscal Yr     | Total  | 1  | \$111,199 | \$111,199 | \$111,199 | \$111,199 |
| Associate Profes | ssor          |        |    |           |           |           |           |
|                  | University Yr | Male   | 7  | \$76,961  | \$77,136  | \$69,186  | \$86,920  |
|                  | University Yr | Female | 4  | \$76,743  | \$76,263  | \$73,931  | \$80,516  |
|                  | University Yr | Total  | 11 | \$76,882  | \$77,136  | \$69,186  | \$86,920  |
| Associate Profes | ssor          |        |    |           |           |           |           |
|                  | Fiscal Yr     | Male   | 1  | \$126,166 | \$126,166 | \$126,166 | \$126,166 |
|                  | Fiscal Yr     | Total  | 1  | \$126,166 | \$126,166 | \$126,166 | \$126,166 |
| Assistant Profes | sor           |        |    |           |           |           |           |
|                  | University Yr | Male   | 3  | \$64,155  | \$65,585  | \$58,022  | \$68,858  |
|                  | University Yr | Female | 8  | \$63,824  | \$64,830  | \$57,000  | \$69,861  |
|                  | University Yr | Total  | 11 | \$63,914  | \$65,502  | \$57,000  | \$69,861  |
| LEO Lecturer I   |               |        |    |           |           |           |           |
|                  | University Yr | Male   | 8  | \$45,001  | \$39,758  | \$34,848  | \$84,848  |
|                  | University Yr | Female | 7  | \$39,052  | \$38,779  | \$34,848  | \$44,642  |
|                  | University Yr | Total  | 15 | \$42,225  | \$38,779  | \$34,848  | \$84,848  |
| LEO Lecturer II  |               |        |    |           |           |           |           |
|                  | University Yr | Male   | 2  | \$50,152  | \$50,152  | \$49,656  | \$50,649  |
|                  | University Yr | Female | 2  | \$52,635  | \$52,635  | \$45,021  | \$60,249  |
|                  | University Yr | Total  | 4  | \$51,393  | \$50,152  | \$45,021  | \$60,249  |
| TOTAL            |               |        | 57 | \$69,771  | \$69,186  | \$34,848  | \$126,166 |



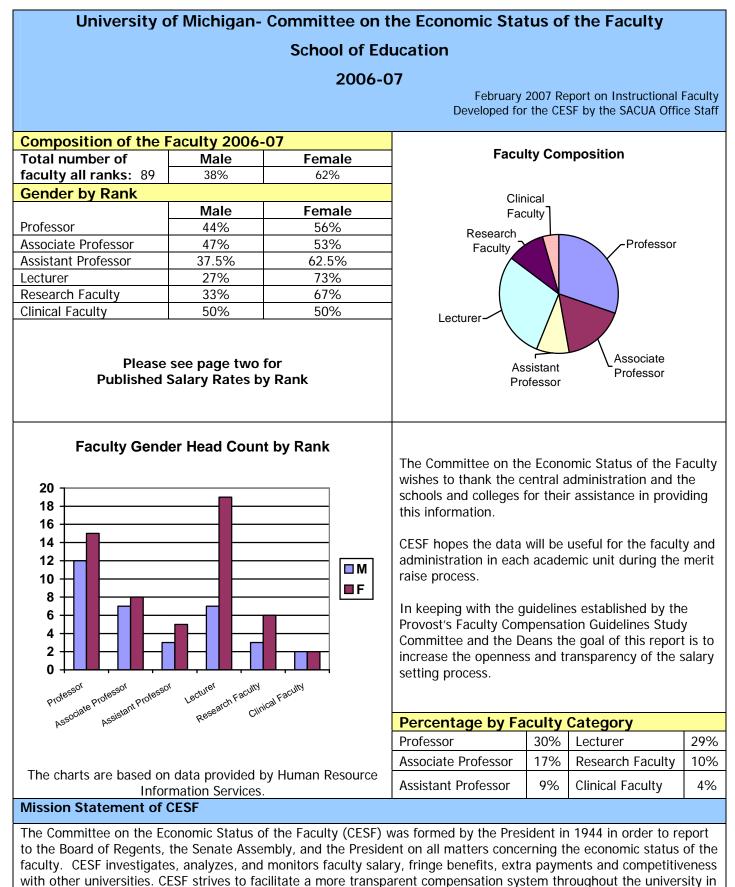
**Mission Statement of CESF** 

### University of Michigan Ann Arbor Campus Ross School of Business Published Salary Rates 2006-07 by Rank

| Drafaaaan        |                                       |                        | #             | Mean                          | Median                        | Minimum                       | Maximum                       |
|------------------|---------------------------------------|------------------------|---------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|
| Professor        | University Yr<br>University Yr        | Male<br>Female         | 41<br>12      | \$192,152<br>\$180,683        | \$200,000<br>\$171,000        | \$76,000<br>\$132,000         | \$292,500<br>\$230,000        |
| Professor        | University Yr                         | Total                  | 53            | \$189,556                     | \$195,000                     | \$76,000                      | \$292,500                     |
| FIDIESSO         | Fiscal Yr<br><b>Fiscal Yr</b>         | Male<br><b>Total</b>   | 1<br><b>1</b> | \$159,000<br><b>\$159,000</b> | \$159,000<br><b>\$159,000</b> | \$159,000<br><b>\$159,000</b> | \$159,000<br><b>\$159,000</b> |
| Associate Profe  |                                       |                        |               | +                             | <i></i>                       | <i></i>                       | <i></i>                       |
|                  | University Yr                         | Male                   | 17            | \$158,206                     | \$162,000                     | \$110,000                     | \$192,000                     |
|                  | University Yr                         | Female                 | 4             | \$144,375                     | \$138,750                     | \$95,000                      | \$205,000                     |
| Assistant Profe  | University Yr                         | Total                  | 21            | \$155,571                     | \$159,000                     | \$95,000                      | \$205,000                     |
| Assistant Profes | University Yr                         | Male                   | 24            | \$140,938                     | \$137,750                     | \$110,000                     | \$170,000                     |
|                  | University Yr                         | Female                 | 10            | \$135,650                     | \$130,250                     | \$96,000                      | \$170,000                     |
|                  | University Yr                         | Total                  | 34            | \$139,382                     | \$134,000                     | \$96,000                      | \$170,000                     |
| Assistant Profe  |                                       |                        |               |                               |                               |                               |                               |
|                  | Fiscal Yr                             | Male                   | 2             | \$159,250                     | \$159,250                     | \$157,500                     | \$161,000                     |
| lasta stan       | Fiscal Yr                             | Total                  | 2             | \$159,250                     | \$159,250                     | \$157,500                     | \$161,000                     |
| Instructor       | Linivoroity Vr                        | Female                 | 1             | \$127,000                     | \$127,000                     | ¢107.000                      | \$127,000                     |
|                  | University Yr<br><b>University Yr</b> | Total                  | 1             | \$127,000<br>\$127,000        | \$127,000<br>\$127,000        | \$127,000<br><b>\$127,000</b> | \$127,000<br><b>\$127,000</b> |
| LEO Lecturer I   | Onversity II                          | Total                  | •             | ψ127,000                      | ψ121,000                      | ψ121,000                      | ψ121,000                      |
|                  | University Yr                         | Male                   | 5             | \$103,000                     | \$85,680                      | \$41,818                      | \$180,000                     |
|                  | University Yr                         | Female                 | 5             | \$40,891                      | \$42,054                      | \$36,000                      | \$42,500                      |
|                  | University Yr                         | Total                  | 10            | \$71,945                      | \$42,500                      | \$36,000                      | \$180,000                     |
| LEO Lecturer II  |                                       |                        |               | •                             | •                             | <b>.</b>                      | •                             |
|                  | University Yr                         | Female                 | 1             | \$37,850                      | \$37,850                      | \$37,850                      | \$37,850                      |
| LEO Lecturer II  | University Yr                         | Total                  | 1             | \$37,850                      | \$37,850                      | \$37,850                      | \$37,850                      |
| LEO Lecturer II  | Fiscal Yr                             | Male                   | 7             | \$109,490                     | \$93,500                      | \$64,100                      | \$179,290                     |
|                  | Fiscal Yr                             | Female                 | 1             | \$131,000                     | \$131,000                     | \$131,000                     | \$131,000                     |
|                  | Fiscal Yr                             | Total                  | 8             | \$112,178                     | \$112,250                     | \$64,100                      | \$179,290                     |
| LEO Lecturer II  | I                                     |                        |               |                               |                               |                               |                               |
|                  | Fiscal Yr                             | Male                   | 3             | \$110,753                     | \$112,000                     | \$88,750                      | \$131,508                     |
|                  | Fiscal Yr                             | Female                 | 2             | \$71,000                      | \$71,000                      | \$52,000                      | \$90,000                      |
| LEO Lecturer     | Fiscal Yr                             | Total                  | 5             | \$94,852                      | \$90,000                      | \$52,000                      | \$131,508                     |
| IV               |                                       |                        |               |                               |                               |                               |                               |
|                  | Fiscal Yr                             | Male                   | 9             | \$116,234                     | \$110,000                     | \$71,000                      | \$189,000                     |
|                  | Fiscal Yr                             | Female                 | 6             | \$89,883                      | \$86,150                      | \$66,000                      | \$118,000                     |
|                  | Fiscal Yr                             | Total                  | 15            | \$105,694                     | \$102,510                     | \$66,000                      | \$189,000                     |
| LEO Intermitter  |                                       | Male                   | -             | <b>MAGO 550</b>               | <b>MO 4 000</b>               | <b><b><b><b></b></b></b></b>  | <b>ФОГО СО 1</b>              |
|                  | University Yr                         | Male                   | 7<br>1        | \$130,558<br>\$04,000         | \$94,000<br>\$04,000          | \$53,200<br>\$04,000          | \$250,334<br>\$04,000         |
|                  | University Yr<br><b>University Yr</b> | Female<br><b>Total</b> | 1<br>8        | \$94,000<br><b>\$125,989</b>  | \$94,000<br><b>\$94,000</b>   | \$94,000<br><b>\$53,200</b>   | \$94,000<br><b>\$250,334</b>  |
| Librarian        | Sinversity II                         |                        | 0             | ψ123,303                      | ψ <b>34,000</b>               | ψ <b>J</b> J,200              | Ψ <b>2</b> JU,JJ4             |
|                  | Fiscal Yr                             | Male                   | 1             | \$110,158                     | \$110,158                     | \$110,158                     | \$110,158                     |
|                  |                                       |                        |               |                               | · ·                           |                               |                               |

# University of Michigan Ann Arbor Campus Ross School of Business Published Salary Rates 2006-07 by Rank (con't)

|                  |                 |        | #   | Mean      | Median    | Minimum   | Maximum   |
|------------------|-----------------|--------|-----|-----------|-----------|-----------|-----------|
| Senior Associa   | te Librarian    |        |     |           |           |           |           |
|                  | Fiscal Yr       | Female | 2   | \$56,290  | \$56,290  | \$50,166  | \$62,413  |
|                  | Fiscal Yr       | Total  | 2   | \$56,290  | \$56,290  | \$50,166  | \$62,413  |
| Associate Libra  |                 |        |     |           |           |           |           |
|                  | Fiscal Yr       | Male   | 1   | \$52,401  | \$52,401  | \$52,401  | \$52,401  |
|                  | Fiscal Yr       | Female | 2   | \$57,845  | \$57,845  | \$53,560  | \$62,129  |
|                  | Fiscal Yr       | Total  | 3   | \$56,030  | \$53,560  | \$52,401  | \$62,129  |
| Clinical Profess | sor             |        |     |           |           |           |           |
|                  | University Yr   | Male   | 1   | \$187,500 | \$187,500 | \$187,500 | \$187,500 |
|                  | University Yr   | Total  | 1   | \$187,500 | \$187,500 | \$187,500 | \$187,500 |
| Clinical Profess | sor             |        |     |           |           |           |           |
|                  | Fiscal Yr       | Male   | 2   | \$162,750 | \$162,750 | \$147,500 | \$178,000 |
|                  | Fiscal Yr       | Total  | 2   | \$162,750 | \$162,750 | \$147,500 | \$178,000 |
| Clinical Associa | ate Professor   |        |     |           |           |           |           |
|                  | University Yr   | Female | 1   | \$148,000 | \$148,000 | \$148,000 | \$148,000 |
|                  | University Yr   | Total  | 1   | \$148,000 | \$148,000 | \$148,000 | \$148,000 |
| Clinical Associa | ate Professor   |        |     |           |           |           |           |
|                  | Fiscal Yr       | Male   | 1   | \$128,961 | \$128,961 | \$128,961 | \$128,961 |
|                  | Fiscal Yr       | Total  | 1   | \$128,961 | \$128,961 | \$128,961 | \$128,961 |
| Clinical Assista | nt Professor    |        |     |           |           |           |           |
|                  | University Yr   | Female | 2   | \$128,750 | \$128,750 | \$120,000 | \$137,500 |
|                  | University Yr   | Total  | 2   | \$128,750 | \$128,750 | \$120,000 | \$137,500 |
| Visiting Profess | sor I           |        |     |           |           |           |           |
|                  | University Yr   | Male   | 1   | \$303,030 | \$303,030 | \$303,030 | \$303,030 |
|                  | University Yr   | Total  | 1   | \$303,030 | \$303,030 | \$303,030 | \$303,030 |
| Visiting Assista | nt Professor II |        |     |           |           |           |           |
|                  | University Yr   | Male   | 2   | \$145,000 | \$145,000 | \$140,000 | \$150,000 |
|                  | University Yr   | Total  | 2   | \$145,000 | \$145,000 | \$140,000 | \$150,000 |
| Visiting Assista | nt Professor II |        |     |           |           |           |           |
|                  | Fiscal Yr       | Male   | 1   | \$88,311  | \$88,311  | \$88,311  | \$88,311  |
|                  | Fiscal Yr       | Total  | 1   | \$88,311  | \$88,311  | \$88,311  | \$88,311  |
|                  |                 |        |     |           |           |           |           |
| TOTAL            |                 |        | 176 | \$144,880 | \$146,000 | \$36,000  | \$303,030 |



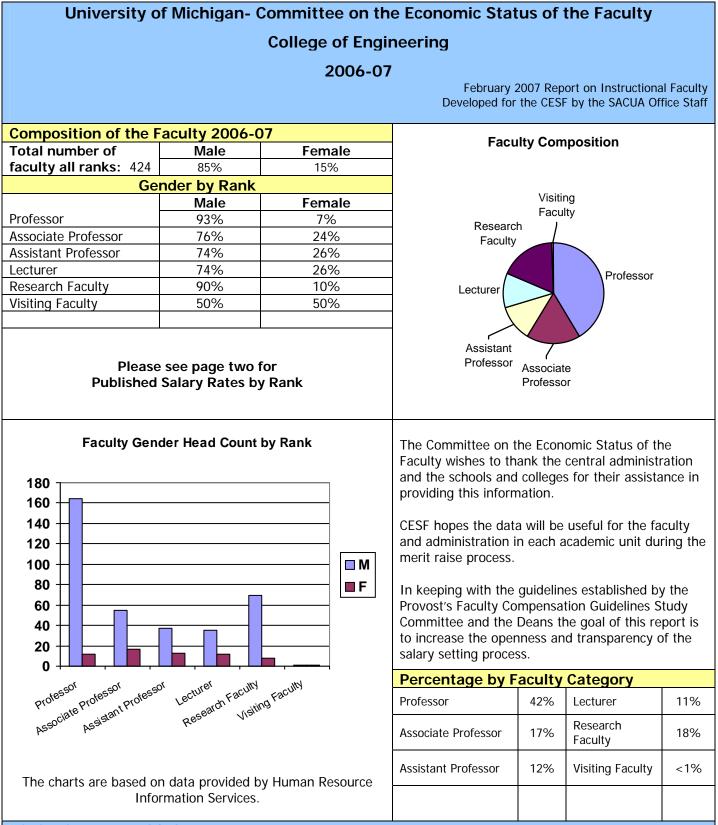
order to assist in the recruitment and retention of faculty.

## University of Michigan Ann Arbor Campus School of Education Published Salary Rates 2006-07 by Rank

| Professor         |                                |                        | #             | Mean                        | Median                      | Minimum                     | Maximum                     |
|-------------------|--------------------------------|------------------------|---------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| F10163501         | University Yr                  | Male                   | 11            | \$134,290                   | \$135,926                   | \$96,895                    | \$169,650                   |
|                   | University Yr                  | Female                 | 15            | \$122,071                   | \$112,545                   | \$86,909                    | \$176,270                   |
|                   | University Yr                  | Total                  | 26            | \$127,240                   | \$125,950                   | \$86,909                    | \$176,270                   |
| Professor         |                                |                        |               |                             |                             |                             |                             |
|                   | Fiscal Yr                      | Male                   | 1             | \$196,595                   | \$196,595                   | \$196,595                   | \$196,595                   |
| Associate Profes  | Fiscal Yr                      | Total                  | 1             | \$196,595                   | \$196,595                   | \$196,595                   | \$196,595                   |
| Associate Fibles  | University Yr                  | Male                   | 7             | \$88,944                    | \$83,000                    | \$81,250                    | \$108,150                   |
|                   | University Yr                  | Female                 | 8             | \$87,969                    | \$85,430                    | \$79,000                    | \$100,770                   |
|                   | University Yr                  | Total                  | 15            | \$88,424                    | \$84,860                    | \$79,000                    | \$108,150                   |
| Assistant Profess | sor                            |                        |               |                             |                             |                             |                             |
|                   | University Yr                  | Male                   | 3             | \$61,758                    | \$61,020                    | \$60,545                    | \$63,710                    |
|                   | University Yr                  | Female                 | 5             | \$59,995                    | \$60,935                    | \$52,800                    | \$64,155                    |
|                   | University Yr                  | Total                  | 8             | \$60,656                    | \$60,978                    | \$52,800                    | \$64,155                    |
| LEO Lecturer I    | University Yr                  | Male                   | 4             | \$37,395                    | \$37,661                    | \$32,640                    | \$41,616                    |
|                   | University Yr                  | Female                 | 3             | \$41,963                    | \$41,616                    | \$41,616                    | \$42,656                    |
|                   | University Yr                  | Total                  | 7             | \$39,352                    | \$41,616                    | \$32,640                    | \$42,656                    |
| LEO Lecturer II   |                                |                        |               | . ,                         | . ,                         | . ,                         | . ,                         |
|                   | Fiscal Yr                      | Female                 | 4             | \$67,121                    | \$67,121                    | \$67,121                    | \$67,121                    |
|                   | Fiscal Yr                      | Total                  | 4             | \$67,121                    | \$67,121                    | \$67,121                    | \$67,121                    |
| LEO Lecturer III  |                                |                        |               | <b>*</b> ***                | <b>•</b> ••• <b>--</b> (    | <b>*</b> ***                |                             |
|                   | Fiscal Yr                      | Male                   | 1             | \$93,774                    | \$93,774                    | \$93,774                    | \$93,774                    |
|                   | Fiscal Yr<br><b>Fiscal Yr</b>  | Female<br><b>Total</b> | 1<br><b>2</b> | \$73,918<br><b>\$83,846</b> | \$73,918<br><b>\$83,846</b> | \$73,918<br><b>\$73,918</b> | \$73,918<br><b>\$93,774</b> |
| LEO Lecturer IV   | FISCAI II                      | TOLAT                  | 2             | <b>φ03,040</b>              | <b>403,040</b>              | φ <i>1</i> 3,910            | <b>\$</b> 53,114            |
|                   | Fiscal Yr                      | Female                 | 4             | \$74,924                    | \$78,622                    | \$56,980                    | \$85,470                    |
|                   | Fiscal Yr                      | Total                  | 4             | \$74,924                    | \$78,622                    | \$56,980                    | \$85,470                    |
| LEO Intermittent  | Lecturer                       |                        |               |                             |                             |                             |                             |
|                   | University Yr                  | Male                   | 1             | \$40,800                    | \$40,800                    | \$40,800                    | \$40,800                    |
|                   | University Yr                  | Female                 | 6             | \$57,348                    | \$47,594                    | \$40,000                    | \$84,050                    |
|                   | University Yr                  | Total                  | 7             | \$54,984                    | \$41,616                    | \$40,000                    | \$84,050                    |
| LEO Adjunct Ass   |                                | Male                   | 1             | ¢40.000                     | \$40,000                    | \$40,000                    | \$40,000                    |
|                   | University Yr<br>University Yr | Female                 | 1<br>1        | \$40,000<br>\$57,120        | \$40,000<br>\$57,120        | \$40,000<br>\$57,120        | \$40,000<br>\$57,120        |
|                   | University Yr                  | Total                  | 2             | \$48,560                    | \$48,560                    | \$40,000                    | \$57,120                    |
| Research Scienti  | •                              |                        | _             | <i><b>•</b>·•,••••</i>      | <i>↓</i> ,                  | <i> </i>                    | <i>••••</i> ,-=•            |
|                   | Fiscal Yr                      | Male                   | 1             | \$81,333                    | \$81,333                    | \$81,333                    | \$81,333                    |
|                   | Fiscal Yr                      | Total                  | 1             | \$81,333                    | \$81,333                    | \$81,333                    | \$81,333                    |
| Associate Resea   |                                | _                      |               |                             |                             |                             |                             |
|                   | Fiscal Yr                      | Female                 | 1             | \$82,400                    | \$82,400                    | \$82,400                    | \$82,400                    |
|                   | Fiscal Yr                      | Total                  | 1             | \$82,400                    | \$82,400                    | \$82,400                    | \$82,400                    |

### University of Michigan Ann Arbor Campus School of Education Published Salary Rates 2006-07 by Rank (cont'd)

| Education          |               |        | #  | Mean      | Median    | Minimum   | Maximum   |
|--------------------|---------------|--------|----|-----------|-----------|-----------|-----------|
| Assistant Resear   | rch Scientist |        |    |           |           |           |           |
|                    | Fiscal Yr     | Male   | 2  | \$68,430  | \$68,430  | \$63,860  | \$73,000  |
|                    | Fiscal Yr     | Female | 5  | \$68,867  | \$66,512  | \$54,899  | \$80,000  |
|                    | Fiscal Yr     | Total  | 7  | \$68,742  | \$66,512  | \$54,899  | \$80,000  |
| Clinical           |               |        |    |           |           |           |           |
| Professor          |               |        |    |           |           |           |           |
|                    | Fiscal Yr     | Male   | 2  | \$152,400 | \$152,400 | \$115,360 | \$189,440 |
|                    | Fiscal Yr     | Total  | 2  | \$152,400 | \$152,400 | \$115,360 | \$189,440 |
| Clinical Assistant | t Professor   |        |    |           |           |           |           |
|                    | Fiscal Yr     | Female | 2  | \$77,120  | \$77,120  | \$75,445  | \$78,795  |
|                    | Fiscal Yr     | Total  | 2  | \$77,120  | \$77,120  | \$75,445  | \$78,795  |
| TOTAL              |               |        | 89 | \$88,919  | \$82,400  | \$32,640  | \$196,595 |



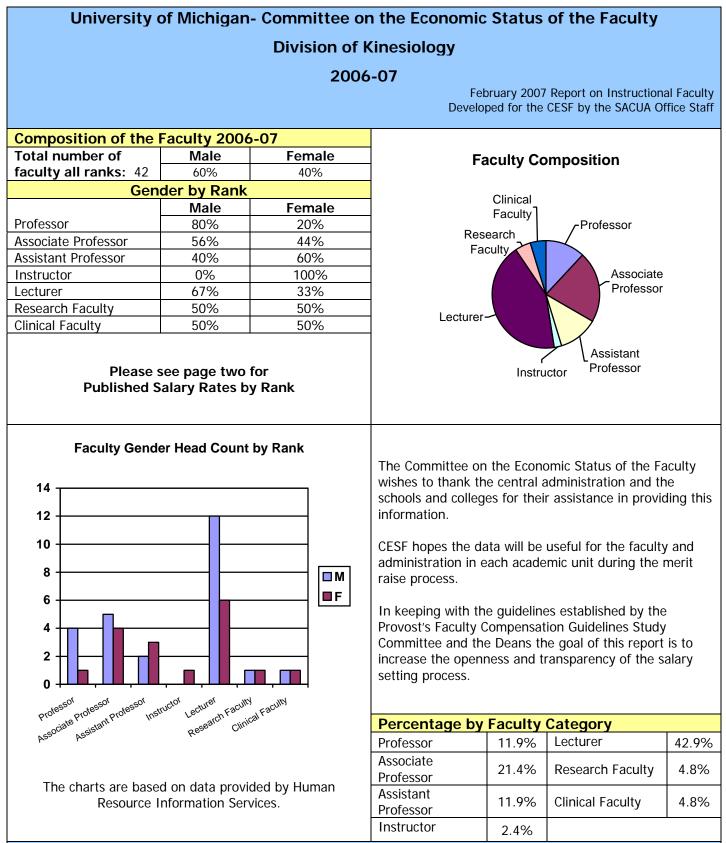
### **Mission Statement of CESF**

## University of Michigan Ann Arbor Campus College of Engineering Published Salary Rates 2006-07 by Rank

|  |   |  |   | 2000 07 1   | •  |   |   |
|--|---|--|---|---|--|---|---|
|  |   |  | #   | Mean  | Median   | Minimum   | Maximum   |
| Professor  |   |  |   |   |  |   |   |
|  | University Yr   | Male   | 164   | \$139,617   | \$132,205  | \$88,750  | \$230,000   |
|  | University Yr   | Female   | 12  | \$127,007   | \$125,891  | \$102,520   | \$160,976   |
|  | University Yr   | Total  | 176   | \$138,757   | \$132,090  | \$88,750  | \$230,000   |
| Associate Profess  |   |  |   | <i>•••••</i> ,•••   | <i><i><i></i></i></i>  | <i>+,</i>   | <i>+</i> ,  |
|  | University Yr   | Male   | 55  | \$101,869   | \$100,625  | \$83,775  | \$128,200   |
|  | University Yr   | Female   | 17  | \$100,561   | \$102,202  | \$88,283  | \$114,644   |
|  | •   |  | <b>72</b>   | \$100,501<br>\$101,560  | \$102,202<br>\$101,493   | \$83,775  |   |
| Assistant Drafass  | University Yr   | Total  | 12  | \$101,500   | \$101,495  | <b>ФОЗ,11</b> 5   | \$128,200   |
| Assistant Professo   |   | N.4 - 1 -  | 07  | <b>#04007</b>   | <b>\$00.000</b>  |   | <b>\$00.050</b>   |
|  | University Yr   | Male   | 37  | \$84,087  | \$83,909   | \$75,000  | \$92,650  |
|  | University Yr   | Female   | 13  | \$84,691  | \$83,275   | \$81,000  | \$90,000  |
|  | University Yr   | Total  | 50  | \$84,244  | \$83,605   | \$75,000  | \$92,650  |
| LEO Lecturer I   |   |  |   |   |  |   |   |
|  | University Yr   | Male   | 3   | \$68,914  | \$77,112   | \$41,000  | \$88,630  |
|  | University Yr   | Female   | 2   | \$44,060  | \$44,060   | \$31,000  | \$57,120  |
|  | University Yr   | Total  | 5   | \$58,972  | \$57,120   | \$31,000  | \$88,630  |
| LEO Lecturer II  |   |  |   |   |  |   |   |
|  | University Yr   | Male   | 4   | \$62,891  | \$68,416   | \$44,156  | \$70,577  |
|  | University Yr   | Total  | 4   | \$62,891  | \$68,416   | \$44,156  | \$70,577  |
| LEO Lecturer III   | -   |  |   |   |  |   |   |
|  | University Yr   | Male   | 3   | \$43,059  | \$42,500   | \$41,500  | \$45,177  |
|  | University Yr   | Total  | 3   | \$43,059  | \$42,500   | \$41,500  | \$45,177  |
| LEO Lecturer III   | ,   |  |   | . ,   | . ,  | . ,   | . ,   |
|  | Fiscal Yr   | Female   | 1   | \$82,000  | \$82,000   | \$82,000  | \$82,000  |
|  | Fiscal Yr   | Total  | 1   | \$82,000  | \$82,000   | \$82,000  | \$82,000  |
| LEO Lecturer IV  |   |  |   | <i>••=</i> ,•••   | <i><b>v</b>,</i>   | <i>+,</i>   | <i> </i>  |
|  |   |  |   | <b>*</b> • • • • •  | <b>^</b>   | <b>A</b> 40.000   | \$95,281  |
|  | University Yr   | Male   | 11  | \$63 568  | \$57 005   | \$42 363  | JM3) ZO I   |
|  | University Yr<br>University Yr  | Male<br>Female   | 11<br>7   | \$63,568<br>\$60 417  | \$57,005<br>\$47 472   | \$42,363<br>\$43,326  |   |
|  | University Yr   | Female   | 7   | \$60,417  | \$47,472   | \$43,326  | \$97,040  |
| LEO Locturor IV  | •   |  |   |   |  |   |   |
| LEO Lecturer IV  | University Yr<br>University Yr  | Female<br><b>Total</b>   | 7<br>18   | \$60,417<br><b>\$62,343</b>   | \$47,472<br><b>\$50,207</b>  | \$43,326<br><b>\$42,363</b>   | \$97,040<br><b>\$97,040</b>   |
| LEO Lecturer IV  | University Yr<br><b>University Yr</b><br>Fiscal Yr  | Female<br><b>Total</b><br>Male   | 7<br><b>18</b><br>1   | \$60,417<br><b>\$62,343</b><br>\$125,310  | \$47,472<br><b>\$50,207</b><br>\$125,310   | \$43,326<br><b>\$42,363</b><br>\$125,310  | \$97,040<br><b>\$97,040</b><br>\$125,310  |
|  | University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr  | Female<br><b>Total</b>   | 7<br>18   | \$60,417<br><b>\$62,343</b>   | \$47,472<br><b>\$50,207</b>  | \$43,326<br><b>\$42,363</b>   | \$97,040<br><b>\$97,040</b>   |
| LEO Lecturer IV<br>LEO Intermittent L                      | University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Lecturer  | Female<br><b>Total</b><br>Male<br><b>Total</b>   | 7<br>18<br>1<br>1   | \$60,417<br><b>\$62,343</b><br>\$125,310<br><b>\$125,310</b>  | \$47,472<br><b>\$50,207</b><br>\$125,310<br><b>\$125,310</b>   | \$43,326<br><b>\$42,363</b><br>\$125,310<br><b>\$125,310</b>  | \$97,040<br><b>\$97,040</b><br>\$125,310<br><b>\$125,310</b>  |
|  | University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Eecturer<br>University Yr   | Female<br>Total<br>Male<br>Total<br>Male   | 7<br>18<br>1<br>1<br>6  | \$60,417<br><b>\$62,343</b><br>\$125,310<br><b>\$125,310</b><br>\$61,040  | \$47,472<br><b>\$50,207</b><br>\$125,310<br><b>\$125,310</b><br>\$52,500   | \$43,326<br><b>\$42,363</b><br>\$125,310<br><b>\$125,310</b><br>\$17,340  | \$97,040<br><b>\$97,040</b><br>\$125,310<br><b>\$125,310</b><br>\$112,150   |
|  | University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Lecturer<br>University Yr<br>University Yr  | Female<br>Total<br>Male<br>Total<br>Male<br>Female   | 7<br>18<br>1<br>1<br>6<br>1   | \$60,417<br><b>\$62,343</b><br>\$125,310<br><b>\$125,310</b><br>\$61,040<br>\$16,667  | \$47,472<br><b>\$50,207</b><br>\$125,310<br><b>\$125,310</b><br>\$52,500<br>\$16,667   | \$43,326<br><b>\$42,363</b><br>\$125,310<br><b>\$125,310</b><br>\$17,340<br>\$16,667  | \$97,040<br><b>\$97,040</b><br>\$125,310<br><b>\$125,310</b><br>\$112,150<br>\$16,667   |
| LEO Intermittent L   | University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Eecturer<br>University Yr<br>University Yr<br>University Yr   | Female<br>Total<br>Male<br>Total<br>Male   | 7<br>18<br>1<br>1<br>6  | \$60,417<br><b>\$62,343</b><br>\$125,310<br><b>\$125,310</b><br>\$61,040  | \$47,472<br><b>\$50,207</b><br>\$125,310<br><b>\$125,310</b><br>\$52,500   | \$43,326<br><b>\$42,363</b><br>\$125,310<br><b>\$125,310</b><br>\$17,340  | \$97,040<br><b>\$97,040</b><br>\$125,310<br><b>\$125,310</b><br>\$112,150   |
|  | University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Eecturer<br>University Yr<br>University Yr<br>University Yr<br>University Yr  | Female<br>Total<br>Male<br>Total<br>Male<br>Female<br>Total  | 7<br>18<br>1<br>1<br>6<br>1<br><b>7</b>                             | \$60,417<br><b>\$62,343</b><br>\$125,310<br><b>\$125,310</b><br>\$61,040<br>\$16,667<br><b>\$54,701</b>   | \$47,472<br>\$50,207<br>\$125,310<br>\$125,310<br>\$52,500<br>\$16,667<br>\$52,500   | \$43,326<br><b>\$42,363</b><br>\$125,310<br><b>\$125,310</b><br>\$17,340<br>\$16,667<br><b>\$16,667</b>   | \$97,040<br><b>\$97,040</b><br>\$125,310<br><b>\$125,310</b><br>\$112,150<br>\$16,667<br><b>\$112,150</b>   |
| LEO Intermittent L   | University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Eecturer<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr   | Female<br>Total<br>Male<br>Total<br>Male<br>Female<br>Total<br>Male  | 7<br>18<br>1<br>1<br>6<br>1<br>7<br>7                               | \$60,417<br><b>\$62,343</b><br>\$125,310<br><b>\$125,310</b><br>\$61,040<br>\$16,667<br><b>\$54,701</b><br>\$64,600   | \$47,472<br>\$50,207<br>\$125,310<br>\$125,310<br>\$52,500<br>\$16,667<br>\$52,500<br>\$64,600   | \$43,326<br><b>\$42,363</b><br>\$125,310<br><b>\$125,310</b><br>\$17,340<br>\$16,667<br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b>   | \$97,040<br>\$97,040<br>\$125,310<br>\$125,310<br>\$112,150<br>\$16,667<br>\$112,150<br>\$64,600  |
| LEO Intermittent L   | University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Eecturer<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr  | Female<br>Total<br>Male<br>Total<br>Male<br>Female<br>Total  | 7<br>18<br>1<br>1<br>6<br>1<br><b>7</b>                             | \$60,417<br><b>\$62,343</b><br>\$125,310<br><b>\$125,310</b><br>\$61,040<br>\$16,667<br><b>\$54,701</b>   | \$47,472<br>\$50,207<br>\$125,310<br>\$125,310<br>\$52,500<br>\$16,667<br>\$52,500   | \$43,326<br>\$42,363<br>\$125,310<br>\$125,310<br>\$17,340<br>\$16,667<br>\$16,667<br>\$16,667<br>\$64,600<br>\$60,000  | \$97,040<br><b>\$97,040</b><br>\$125,310<br><b>\$125,310</b><br>\$112,150<br>\$16,667<br><b>\$112,150</b>   |
| LEO Intermittent L   | University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Eecturer<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr   | Female<br>Total<br>Male<br>Total<br>Male<br>Female<br>Total<br>Male  | 7<br>18<br>1<br>1<br>6<br>1<br>7<br>7                               | \$60,417<br><b>\$62,343</b><br>\$125,310<br><b>\$125,310</b><br>\$61,040<br>\$16,667<br><b>\$54,701</b><br>\$64,600   | \$47,472<br>\$50,207<br>\$125,310<br>\$125,310<br>\$52,500<br>\$16,667<br>\$52,500<br>\$64,600   | \$43,326<br><b>\$42,363</b><br>\$125,310<br><b>\$125,310</b><br>\$17,340<br>\$16,667<br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b>   | \$97,040<br>\$97,040<br>\$125,310<br>\$125,310<br>\$112,150<br>\$16,667<br>\$112,150<br>\$64,600  |
| LEO Intermittent L   | University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Eecturer<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr   | Female<br>Total<br>Male<br>Total<br>Male<br>Female<br>Total<br>Male<br>Female                                  | 7<br>18<br>1<br>1<br>6<br>1<br>7<br>1<br>1                          | \$60,417<br><b>\$62,343</b><br>\$125,310<br><b>\$125,310</b><br><b>\$61,040</b><br>\$16,667<br><b>\$54,701</b><br>\$64,600<br>\$60,000  | \$47,472<br>\$50,207<br>\$125,310<br>\$125,310<br>\$52,500<br>\$16,667<br>\$52,500<br>\$64,600<br>\$60,000   | \$43,326<br>\$42,363<br>\$125,310<br>\$125,310<br>\$17,340<br>\$16,667<br>\$16,667<br>\$16,667<br>\$64,600<br>\$60,000  | \$97,040<br>\$97,040<br>\$125,310<br>\$125,310<br>\$112,150<br>\$16,667<br>\$112,150<br>\$64,600<br>\$60,000  |
| LEO Intermittent L   | University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Eecturer<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr   | Female<br>Total<br>Male<br>Total<br>Male<br>Female<br>Total<br>Male<br>Female                                  | 7<br>18<br>1<br>1<br>6<br>1<br>7<br>1<br>1                          | \$60,417<br><b>\$62,343</b><br>\$125,310<br><b>\$125,310</b><br><b>\$61,040</b><br>\$16,667<br><b>\$54,701</b><br>\$64,600<br>\$60,000  | \$47,472<br>\$50,207<br>\$125,310<br>\$125,310<br>\$52,500<br>\$16,667<br>\$52,500<br>\$64,600<br>\$60,000   | \$43,326<br>\$42,363<br>\$125,310<br>\$125,310<br>\$17,340<br>\$16,667<br>\$16,667<br>\$16,667<br>\$64,600<br>\$60,000  | \$97,040<br>\$97,040<br>\$125,310<br>\$125,310<br>\$112,150<br>\$16,667<br>\$112,150<br>\$64,600<br>\$60,000  |
| LEO Intermittent L   | University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Eecturer<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>Professor  | Female<br>Total<br>Male<br>Total<br>Male<br>Female<br>Total<br>Male<br>Female<br>Total                         | 7<br>18<br>1<br>6<br>1<br>7<br>1<br>1<br>2                          | \$60,417<br><b>\$62,343</b><br>\$125,310<br><b>\$125,310</b><br>\$61,040<br>\$16,667<br><b>\$54,701</b><br>\$64,600<br>\$60,000<br><b>\$62,300</b>  | \$47,472<br>\$50,207<br>\$125,310<br>\$125,310<br>\$52,500<br>\$16,667<br>\$52,500<br>\$64,600<br>\$60,000<br>\$60,000<br>\$62,300   | \$43,326<br><b>\$42,363</b><br>\$125,310<br><b>\$125,310</b><br>\$17,340<br>\$16,667<br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b><br><b>\$16,667</b> | \$97,040<br><b>\$97,040</b><br>\$125,310<br><b>\$125,310</b><br>\$112,150<br>\$16,667<br><b>\$112,150</b><br>\$64,600<br>\$64,600<br><b>\$64,600</b><br><b>\$64,600</b>   |
| LEO Intermittent L<br>LEO Adjunct Asso                     | University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Eecturer<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>Professor<br>University Yr<br>University Yr   | Female<br>Total<br>Male<br>Total<br>Male<br>Female<br>Total<br>Male<br>Female<br>Total<br>Male                 | 7<br>18<br>1<br>1<br>6<br>1<br>7<br>1<br>1<br>2<br>2                | \$60,417<br><b>\$62,343</b><br>\$125,310<br><b>\$125,310</b><br>\$61,040<br>\$16,667<br><b>\$54,701</b><br>\$64,600<br>\$60,000<br><b>\$62,300</b><br>\$67,754  | \$47,472<br>\$50,207<br>\$125,310<br>\$125,310<br>\$52,500<br>\$16,667<br>\$52,500<br>\$64,600<br>\$60,000<br>\$62,300<br>\$67,754   | \$43,326<br>\$42,363<br>\$125,310<br>\$125,310<br>\$17,340<br>\$16,667<br>\$16,667<br>\$16,667<br>\$16,667<br>\$64,600<br>\$60,000<br>\$60,000<br>\$60,000  | \$97,040<br><b>\$97,040</b><br>\$125,310<br><b>\$125,310</b><br>\$112,150<br>\$16,667<br><b>\$112,150</b><br>\$64,600<br>\$64,600<br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$74,307</b> |
| LEO Intermittent L   | University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Eecturer<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>Professor<br>University Yr<br>University Yr   | Female<br>Total<br>Male<br>Total<br>Male<br>Female<br>Total<br>Male<br>Female<br>Total<br>Male                 | 7<br>18<br>1<br>1<br>6<br>1<br>7<br>1<br>1<br>2<br>2                | \$60,417<br><b>\$62,343</b><br>\$125,310<br><b>\$125,310</b><br>\$61,040<br>\$16,667<br><b>\$54,701</b><br>\$64,600<br>\$60,000<br><b>\$62,300</b><br>\$67,754  | \$47,472<br>\$50,207<br>\$125,310<br>\$125,310<br>\$52,500<br>\$16,667<br>\$52,500<br>\$64,600<br>\$60,000<br>\$62,300<br>\$67,754   | \$43,326<br>\$42,363<br>\$125,310<br>\$125,310<br>\$17,340<br>\$16,667<br>\$16,667<br>\$16,667<br>\$16,667<br>\$64,600<br>\$60,000<br>\$60,000<br>\$60,000  | \$97,040<br><b>\$97,040</b><br>\$125,310<br><b>\$125,310</b><br>\$112,150<br>\$16,667<br><b>\$112,150</b><br>\$64,600<br>\$64,600<br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$74,307</b> |
| LEO Intermittent L<br>LEO Adjunct Asso                     | University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Eecturer<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>Professor<br>University Yr<br>Professor<br>University Yr  | Female<br>Total<br>Male<br>Total<br>Male<br>Female<br>Total<br>Male<br>Total<br>Male<br>Total                  | 7<br>18<br>1<br>1<br>6<br>1<br>7<br>1<br>1<br>2<br>2<br>2           | \$60,417<br><b>\$62,343</b><br>\$125,310<br><b>\$125,310</b><br><b>\$61,040</b><br>\$16,667<br><b>\$54,701</b><br>\$64,600<br>\$60,000<br><b>\$62,300</b><br><b>\$67,754</b><br><b>\$67,754</b><br><b>\$67,754</b><br><b>\$67,754</b>   | \$47,472<br>\$50,207<br>\$125,310<br>\$125,310<br>\$52,500<br>\$16,667<br>\$52,500<br>\$64,600<br>\$60,000<br>\$60,000<br>\$62,300<br>\$67,754<br>\$67,754<br>\$67,754                         | \$43,326<br>\$42,363<br>\$125,310<br>\$125,310<br>\$17,340<br>\$16,667<br>\$16,667<br>\$16,667<br>\$64,600<br>\$60,000<br>\$60,000<br>\$60,000<br>\$61,200<br>\$61,200<br>\$61,200  | \$97,040<br><b>\$97,040</b><br>\$125,310<br><b>\$125,310</b><br>\$112,150<br>\$16,667<br><b>\$112,150</b><br>\$64,600<br>\$64,600<br>\$64,600<br>\$64,600<br>\$74,307<br><b>\$74,307</b><br><b>\$74,307</b><br>\$50,000   |
| LEO Intermittent L<br>LEO Adjunct Asso<br>LEO Adjunct Asst | University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Cecturer<br>University Yr<br>University Yr<br>Frofessor<br>Fiscal Yr<br>Fiscal Yr | Female<br>Total<br>Male<br>Total<br>Male<br>Female<br>Total<br>Male<br>Total<br>Male<br>Total                  | 7<br>18<br>1<br>1<br>6<br>1<br>7<br>1<br>1<br>2<br>2<br>2<br>2<br>1 | \$60,417<br><b>\$62,343</b><br>\$125,310<br><b>\$125,310</b><br><b>\$61,040</b><br>\$16,667<br><b>\$54,701</b><br>\$64,600<br>\$60,000<br><b>\$62,300</b><br>\$67,754<br><b>\$67,754</b>  | \$47,472<br>\$50,207<br>\$125,310<br>\$125,310<br>\$52,500<br>\$16,667<br>\$52,500<br>\$64,600<br>\$60,000<br>\$62,300<br>\$67,754<br>\$67,754<br>\$67,754                                     | \$43,326<br>\$42,363<br>\$125,310<br>\$125,310<br>\$17,340<br>\$16,667<br>\$16,667<br>\$16,667<br>\$64,600<br>\$60,000<br>\$60,000<br>\$60,000<br>\$61,200<br>\$61,200  | \$97,040<br><b>\$97,040</b><br>\$125,310<br><b>\$125,310</b><br>\$112,150<br>\$16,667<br><b>\$112,150</b><br>\$64,600<br>\$64,600<br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$74,307</b><br><b>\$74,307</b><br><b>\$74,307</b>                                       |
| LEO Intermittent L<br>LEO Adjunct Asso                     | University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Eecturer<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>University Yr<br>Professor<br>University Yr<br>Professor<br>Fiscal Yr<br>Fiscal Yr<br>University Yr                                       | Female<br>Total<br>Male<br>Total<br>Male<br>Female<br>Total<br>Male<br>Total<br>Male<br>Total<br>Male<br>Total | 7<br>18<br>1<br>6<br>1<br>7<br>1<br>1<br>2<br>2<br>2<br>1<br>1      | \$60,417<br><b>\$62,343</b><br>\$125,310<br><b>\$125,310</b><br><b>\$61,040</b><br>\$16,667<br><b>\$54,701</b><br>\$64,600<br>\$60,000<br><b>\$62,300</b><br><b>\$67,754</b><br><b>\$67,754</b><br><b>\$67,754</b><br><b>\$67,754</b><br><b>\$67,754</b><br><b>\$67,754</b><br><b>\$50,000</b><br><b>\$50,000</b> | \$47,472<br>\$50,207<br>\$125,310<br>\$125,310<br>\$52,500<br>\$16,667<br>\$52,500<br>\$64,600<br>\$60,000<br>\$62,300<br>\$67,754<br>\$67,754<br>\$67,754<br>\$67,754<br>\$50,000<br>\$50,000 | \$43,326<br>\$42,363<br>\$125,310<br>\$125,310<br>\$17,340<br>\$16,667<br>\$16,667<br>\$16,667<br>\$64,600<br>\$60,000<br>\$60,000<br>\$60,000<br>\$61,200<br>\$61,200<br>\$61,200<br>\$50,000<br>\$50,000  | \$97,040<br><b>\$97,040</b><br>\$125,310<br><b>\$125,310</b><br>\$112,150<br>\$16,667<br><b>\$112,150</b><br>\$64,600<br>\$64,600<br><b>\$64,600</b><br><b>\$64,600</b><br><b>\$74,307</b><br><b>\$74,307</b><br><b>\$74,307</b><br><b>\$74,307</b><br><b>\$74,307</b><br><b>\$50,000</b><br><b>\$50,000</b>  |
| LEO Intermittent L<br>LEO Adjunct Asso<br>LEO Adjunct Asst | University Yr<br>University Yr<br>Fiscal Yr<br>Fiscal Yr<br>Cecturer<br>University Yr<br>University Yr<br>Frofessor<br>Fiscal Yr<br>Fiscal Yr | Female<br>Total<br>Male<br>Total<br>Male<br>Female<br>Total<br>Male<br>Total<br>Male<br>Total                  | 7<br>18<br>1<br>1<br>6<br>1<br>7<br>1<br>1<br>2<br>2<br>2<br>2<br>1 | \$60,417<br><b>\$62,343</b><br>\$125,310<br><b>\$125,310</b><br><b>\$61,040</b><br>\$16,667<br><b>\$54,701</b><br>\$64,600<br>\$60,000<br><b>\$62,300</b><br><b>\$67,754</b><br><b>\$67,754</b><br><b>\$67,754</b><br><b>\$67,754</b>   | \$47,472<br>\$50,207<br>\$125,310<br>\$125,310<br>\$52,500<br>\$16,667<br>\$52,500<br>\$64,600<br>\$60,000<br>\$60,000<br>\$62,300<br>\$67,754<br>\$67,754<br>\$67,754                         | \$43,326<br>\$42,363<br>\$125,310<br>\$125,310<br>\$17,340<br>\$16,667<br>\$16,667<br>\$16,667<br>\$64,600<br>\$60,000<br>\$60,000<br>\$60,000<br>\$61,200<br>\$61,200<br>\$61,200  | \$97,040<br><b>\$97,040</b><br>\$125,310<br><b>\$125,310</b><br>\$112,150<br>\$16,667<br><b>\$112,150</b><br>\$64,600<br>\$64,600<br>\$64,600<br>\$64,600<br>\$74,307<br><b>\$74,307</b><br><b>\$74,307</b><br>\$50,000   |

## University of Michigan Ann Arbor Campus College of Engineering Published Salary Rates 2005-06 by Rank (con't)

|                      |                  | •            | #   | Mean            | Median          | Minimum         | Maximum              |
|----------------------|------------------|--------------|-----|-----------------|-----------------|-----------------|----------------------|
| Research Profess     | or               |              |     |                 |                 |                 |                      |
|                      | Fiscal Yr        | Male         | 7   | \$155,012       | \$148,750       | \$108,223       | \$252,000            |
|                      | Fiscal Yr        | Female       | 1   | \$157,492       | \$157,492       | \$157,492       | \$157,492            |
|                      | Fiscal Yr        | Total        | 8   | \$155,322       | \$149,521       | \$108,223       | \$252,000            |
| Research Associa     | te Professor     |              |     |                 |                 |                 |                      |
|                      | Fiscal Yr        | Male         | 1   | \$122,845       | \$122,845       | \$122,845       | \$122,845            |
|                      | Fiscal Yr        | Total        | 1   | \$122,845       | \$122,845       | \$122,845       | \$122,845            |
| Research             |                  |              |     |                 |                 |                 |                      |
| Scientist            |                  |              |     |                 |                 |                 |                      |
|                      | Fiscal Yr        | Male         | 11  | \$115,362       | \$113,295       | \$70,886        | \$167,297            |
|                      | Fiscal Yr        | Female       | 1   | \$103,750       | \$103,750       | \$103,750       | \$103,750            |
|                      | Fiscal Yr        | Total        | 12  | \$114,394       | \$111,902       | \$70,886        | \$167,297            |
| Associate Researc    |                  |              |     |                 |                 |                 |                      |
|                      | Fiscal Yr        | Male         | 17  | \$96,445        | \$97,945        | \$78,000        | \$119,584            |
|                      | Fiscal Yr        | Female       | 2   | \$91,123        | \$91,123        | \$90,395        | \$91,850             |
|                      | Fiscal Yr        | Total        | 19  | \$95,885        | \$97,600        | \$78,000        | \$119,584            |
| Assistant Researc    |                  |              |     |                 |                 |                 |                      |
|                      | Fiscal Yr        | Male         | 27  | \$77,949        | \$80,273        | \$61,800        | \$97,716             |
|                      | Fiscal Yr        | Female       | 4   | \$68,770        | \$69,040        | \$65,000        | \$71,999             |
|                      | Fiscal Yr        | Total        | 31  | \$76,765        | \$77,807        | \$61,800        | \$97,716             |
| Research Investig    |                  |              |     |                 |                 |                 |                      |
|                      | Fiscal Yr        | Male         | 6   | \$65,734        | \$67,219        | \$48,725        | \$77,813             |
|                      | Fiscal Yr        | Total        | 6   | \$65,734        | \$67,219        | \$48,725        | \$77,813             |
| Visiting             |                  |              |     |                 |                 |                 |                      |
| Professor I          | Lini consiste Ma | Mala         | 4   | ¢               | <b>*</b> ~~ ~~~ | <b>*</b> ~~ ~~~ | <b>\$</b> \$\$\$ 000 |
|                      | University Yr    | Male         | 1   | \$60,000        | \$60,000        | \$60,000        | \$60,000             |
|                      | University Yr    | Total        | 1   | \$60,000        | \$60,000        | \$60,000        | \$60,000             |
| Visiting Assistant I |                  | <b>F</b> I . |     | <b>#</b> 40.000 | <b>\$40,000</b> | <b>\$40,000</b> | <b>\$</b> 40,000     |
|                      | Fiscal Yr        | Female       | 1   | \$40,000        | \$40,000        | \$40,000        | \$40,000             |
|                      | Fiscal Yr        | Total        | 1   | \$40,000        | \$40,000        | \$40,000        | \$40,000             |
| TOTAL                |                  |              | 424 | \$109,025       | \$104,951       | \$16,667        | \$252,000            |



#### **Mission Statement of CESF**

## University of Michigan Ann Arbor Campus Division of Kinesiology Published Salary Rates 2006-07 by Rank

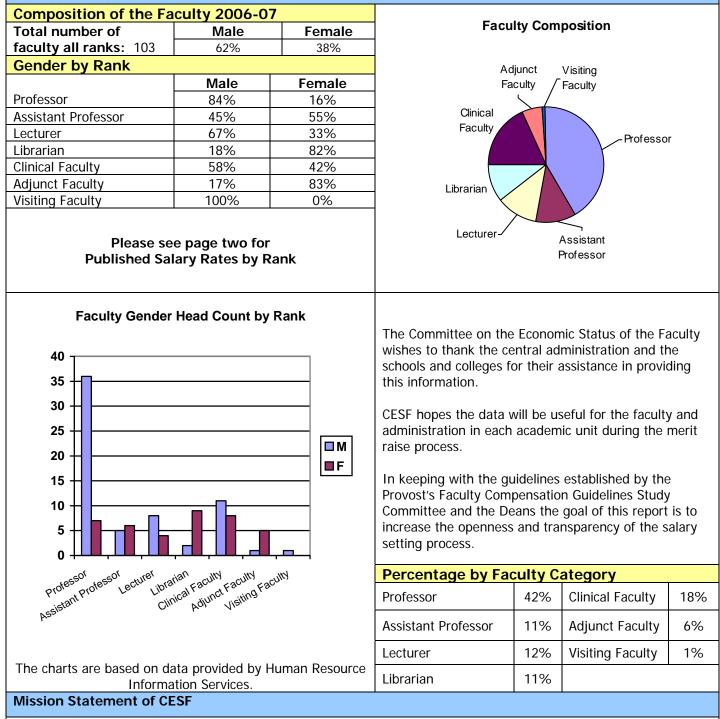
|             |                    |        | #  | Mean      | Median    | Minimum   | Maximum   |
|-------------|--------------------|--------|----|-----------|-----------|-----------|-----------|
| Professor   |                    |        |    |           |           |           |           |
|             | University Yr      | Male   | 4  | \$109,346 | \$107,659 | \$94,000  | \$128,064 |
|             | University Yr      | Female | 1  | \$108,072 | \$108,072 | \$108,072 | \$108,072 |
|             | University Yr      | Total  | 5  | \$109,091 | \$108,072 | \$94,000  | \$128,064 |
| Associate   |                    |        |    |           |           |           |           |
|             | University Yr      | Male   | 4  | \$84,574  | \$83,991  | \$80,432  | \$89,880  |
|             | University Yr      | Female | 4  | \$83,637  | \$81,500  | \$80,550  | \$91,000  |
|             | University Yr      | Total  | 8  | \$84,106  | \$82,283  | \$80,432  | \$91,000  |
| Associate   |                    |        |    |           |           |           |           |
|             | Fiscal Yr          | Male   | 1  | \$107,283 | \$107,283 | \$107,283 | \$107,283 |
|             | Fiscal Yr          | Total  | 1  | \$107,283 | \$107,283 | \$107,283 | \$107,283 |
| Assistant F |                    |        |    |           |           |           |           |
|             | University Yr      | Male   | 2  | \$67,000  | \$67,000  | \$66,000  | \$68,000  |
|             | University Yr      | Female | 3  | \$70,333  | \$72,000  | \$65,000  | \$74,000  |
|             | University Yr      | Total  | 5  | \$69,000  | \$68,000  | \$65,000  | \$74,000  |
| Instructor  |                    |        |    |           |           |           |           |
|             | Fiscal Yr          | Female | 1  | \$55,013  | \$55,013  | \$55,013  | \$55,013  |
|             | Fiscal Yr          | Total  | 1  | \$55,013  | \$55,013  | \$55,013  | \$55,013  |
| LEO Lectu   | rer I              |        |    |           |           |           |           |
|             | University Yr      | Male   | 7  | \$37,131  | \$32,640  | \$31,620  | \$64,000  |
|             | University Yr      | Female | 4  | \$59,810  | \$47,810  | \$31,620  | \$112,000 |
|             | University Yr      | Total  | 11 | \$45,378  | \$32,640  | \$31,620  | \$112,000 |
| LEO Lectu   | rer II             |        |    |           |           |           |           |
|             | University Yr      | Male   | 2  | \$42,074  | \$42,074  | \$39,862  | \$44,285  |
|             | University Yr      | Female | 2  | \$44,966  | \$44,966  | \$44,529  | \$45,402  |
|             | University Yr      | Total  | 4  | \$43,520  | \$44,407  | \$39,862  | \$45,402  |
| LEO Lectu   | rer III            |        |    |           |           |           |           |
|             | University Yr      | Male   | 3  | \$52,667  | \$54,000  | \$50,000  | \$54,000  |
|             | University Yr      | Total  | 3  | \$52,667  | \$54,000  | \$50,000  | \$54,000  |
| Assistant F | Research Scientist |        |    |           |           |           |           |
|             | Fiscal Yr          | Male   | 1  | \$97,114  | \$97,114  | \$97,114  | \$97,114  |
|             | Fiscal Yr          | Total  | 1  | \$97,114  | \$97,114  | \$97,114  | \$97,114  |
| Research    | Investigator       |        |    |           |           |           |           |
|             | Fiscal Yr          | Female | 1  | \$60,000  | \$60,000  | \$60,000  | \$60,000  |
|             | Fiscal Yr          | Total  | 1  | \$60,000  | \$60,000  | \$60,000  | \$60,000  |
| Clinical As | sistant Professor  |        |    |           |           |           |           |
|             | University Yr      | Male   | 1  | \$63,500  | \$63,500  | \$63,500  | \$63,500  |
|             | University Yr      | Female | 1  | \$69,391  | \$69,391  | \$69,391  | \$69,391  |
|             | University Yr      | Total  | 2  | \$66,446  | \$66,446  | \$63,500  | \$69,391  |
| TOTAL       |                    |        | 42 | \$67,782  | \$65,500  | \$31,620  | \$128,064 |

### University of Michigan- Committee on the Economic Status of the Faculty

Law School



February 2007 Report on Instructional Faculty Developed for the CESF by the SACUA Office Staff



# University of Michigan Ann Arbor Campus Law School Published Salary Rates 2006-07 by Rank

| Drafaaaan                               |                              |                 | #       | Mean                           | Median                      | Minimum                | Maximum                                 |
|---|------------------------------|-----------------|---------|--------------------------------|-----------------------------|------------------------|---|
| Professor                               | University Yr                | Male            | 36      | \$204,194                      | \$207,000                   | \$165,000              | \$239,500                               |
|   | University Yr                | Female          | 30<br>7 | \$204,194<br>\$191,571         | \$207,000<br>\$203,500      | \$105,000<br>\$146,000 | \$239,500<br>\$228,500                  |
|   | University Yr                | Total           | ,<br>43 | \$202,140                      | \$205,500<br>\$206,000      | \$146,000<br>\$146,000 | \$228,500<br>\$239,500                  |
| Assistant Profes                        | •                            | Total           | 73      | φ <b>202</b> ,1 <del>4</del> 0 | φ200,000                    | <b>φ140,000</b>        | φ233,300                                |
| /////////////////////////////////////// | University Yr                | Male            | 5       | \$142,700                      | \$141,500                   | \$140,000              | \$146,000                               |
|   | University Yr                | Female          | 6       | \$143,583                      | \$143,750                   | \$140,000              | \$148,000                               |
|   | University Yr                | Total           | 11      | \$143,182                      | \$143,000                   | \$140,000              | \$148,000                               |
| LEO Lecturer I                          | •••••• <b>•</b> ••• <b>•</b> |                 |         | <i>••••••••</i>                | <b>•</b> •••••••••          | <i><b>↓</b> , </i>     | <i><b>•</b>•••<b>•</b>••<b>•</b>•••</i> |
|   | University Yr                | Male            | 3       | \$156,525                      | \$120,000                   | \$83,232               | \$266,342                               |
|   | University Yr                | Female          | 3       | \$110,106                      | \$116,525                   | \$83,232               | \$130,560                               |
|   | University Yr                | Total           | 6       | \$133,315                      | \$118,262                   | \$83,232               | \$266,342                               |
| LEO Lecturer                            | -                            |                 |         |                                |                             |                        |   |
| II                                      |                              |                 |         |                                |                             |                        |   |
|   | Fiscal Yr                    | Male            | 3       | \$156,654                      | \$133,333                   | \$133,171              | \$203,456                               |
|   | Fiscal Yr                    | Total           | 3       | \$156,654                      | \$133,333                   | \$133,171              | \$203,456                               |
| LEO Intermitten                         |                              |                 |         |                                |                             |                        |   |
|   | University Yr                | Male            | 2       | \$166,464                      | \$166,464                   | \$133,171              | \$199,757                               |
|   | University Yr                | Female          | 1       | \$160,000                      | \$160,000                   | \$160,000              | \$160,000                               |
|   | University Yr                | Total           | 3       | \$164,309                      | \$160,000                   | \$133,171              | \$199,757                               |
| Librarian                               | <b>_</b>                     |                 | _       | • · • • • • • •                | <b>•</b> • • • • • •        | <b>•</b>               | • · • • • • •                           |
|   | Fiscal Yr                    | Female          | 5       | \$103,683                      | \$97,013                    | \$76,314               | \$163,000                               |
|   | Fiscal Yr                    | Total           | 5       | \$103,683                      | \$97,013                    | \$76,314               | \$163,000                               |
| Senior Associate                        |                              | Mala            | ~       | <b>*7</b> 0 00 <b>7</b>        | <b>M7</b> 0 00 <b>7</b>     |                        | <b>CA</b> 740                           |
|   | Fiscal Yr                    | Male            | 2       | \$76,667<br>\$65,862           | \$76,667<br>\$65,862        | \$68,585<br>\$65,862   | \$84,748<br>\$65,862                    |
|   | Fiscal Yr                    | Female          | 2       | \$65,863                       | \$65,863                    | \$65,863               | \$65,863                                |
| Accesiate Librar                        | Fiscal Yr                    | Total           | 4       | \$71,265                       | \$67,224                    | \$65,863               | \$84,748                                |
| Associate Librar                        | Fiscal Yr                    | Female          | 2       | ¢50,000                        | ¢50,000                     | ¢50,000                | ¢50,000                                 |
|   | Fiscal Yr                    | Female<br>Total | 2<br>2  | \$58,000<br>\$58,000           | \$58,000<br><b>\$58,000</b> | \$58,000<br>\$58,000   | \$58,000<br>\$58,000                    |
|   | FISCAL TI                    | TOTAL           | 2       | \$58,000                       | 000,oc¢                     | \$58,000               | \$58,000                                |

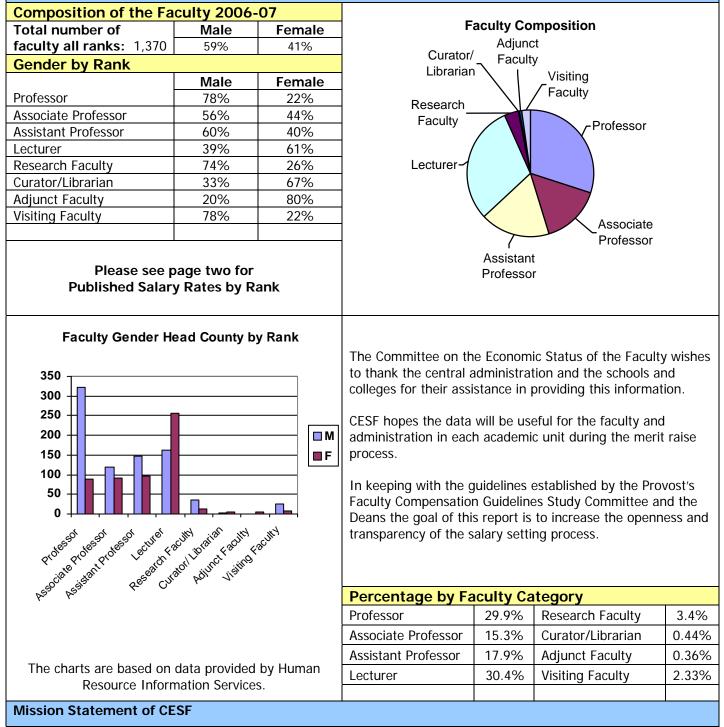
### University of Michigan Ann Arbor Campus Law School Published Salary Rates 2006-07 by Rank (con't)

|                   |                  |        | #   | Mean      | Median    | Minimum   | Maximum   |
|-------------------|------------------|--------|-----|-----------|-----------|-----------|-----------|
| Clinical Profess  | or               |        |     |           |           |           |           |
|                   | University Yr    | Male   | 4   | \$164,625 | \$166,500 | \$157,000 | \$168,500 |
|                   | University Yr    | Female | 3   | \$158,000 | \$153,000 | \$146,000 | \$175,000 |
|                   | University Yr    | Total  | 7   | \$161,786 | \$166,500 | \$146,000 | \$175,000 |
| Clinical Assistar | nt Professor     |        |     |           |           |           |           |
|                   | University Yr    | Male   | 3   | \$116,167 | \$115,000 | \$108,500 | \$125,000 |
|                   | University Yr    | Female | 2   | \$120,750 | \$120,750 | \$118,500 | \$123,000 |
|                   | University Yr    | Total  | 5   | \$118,000 | \$118,500 | \$108,500 | \$125,000 |
| Clinical Assistar | nt Professor     |        |     |           |           |           |           |
|                   | Fiscal Yr        | Male   | 4   | \$66,813  | \$65,625  | \$59,500  | \$76,500  |
|                   | Fiscal Yr        | Female | 3   | \$62,333  | \$63,500  | \$59,500  | \$64,000  |
|                   | Fiscal Yr        | Total  | 7   | \$64,893  | \$64,000  | \$59,500  | \$76,500  |
| Adjunct Clinical  | Assistant Profes | sor    |     |           |           |           |           |
|                   | University Yr    | Male   | 1   | \$64,000  | \$64,000  | \$64,000  | \$64,000  |
|                   | University Yr    | Female | 5   | \$86,400  | \$96,000  | \$48,000  | \$128,000 |
|                   | University Yr    | Total  | 6   | \$82,667  | \$80,000  | \$48,000  | \$128,000 |
| Visiting Profess  | or I             |        |     |           |           |           |           |
|                   | University Yr    | Male   | 1   | \$170,000 | \$170,000 | \$170,000 | \$170,000 |
|                   | University Yr    | Total  | 1   | \$170,000 | \$170,000 | \$170,000 | \$170,000 |
| TOTAL             |                  |        | 103 | \$153,320 | \$160,000 | \$48,000  | \$266,342 |

# University of Michigan- Committee on the Economic Status of the Faculty College of Literature, Science, and the Arts (LSA)

### 2006-07

February 2007 Report on Instructional Faculty Developed for the CESF by the SACUA Office Staff



# University of Michigan Ann Arbor Campus College of Literature, Science, and the Arts (LSA) Published Salary Rates 2006-07 by Rank

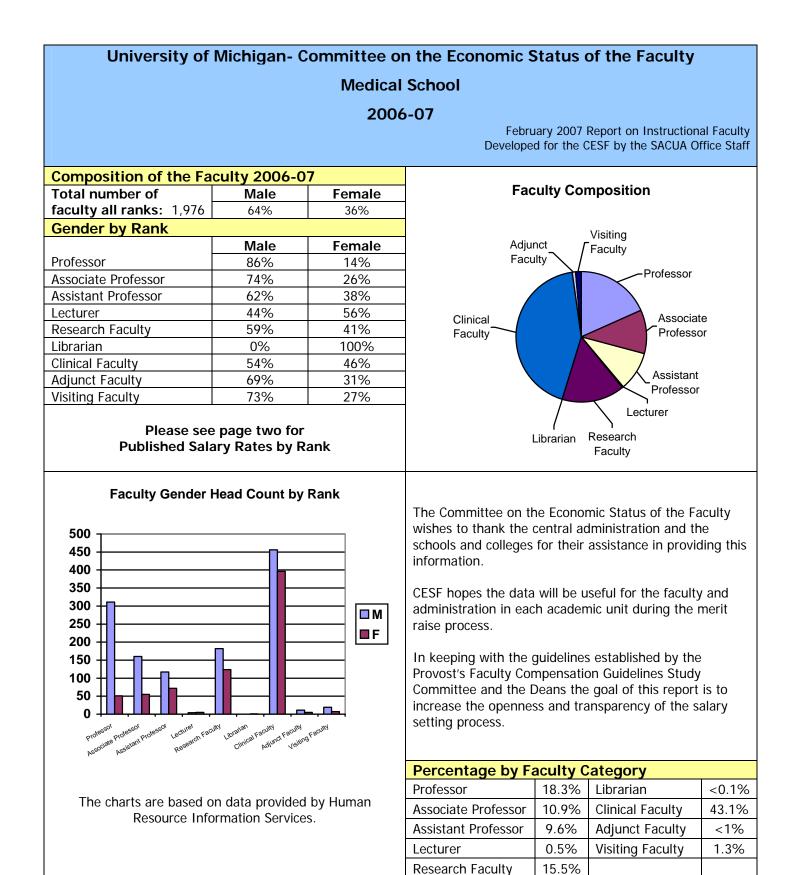
| Drefesser   |                                       |                | #        | Mean                 | Median                | Minimum              | Maximum                                    |
|-------------|---------------------------------------|----------------|----------|----------------------|-----------------------|----------------------|--|
| Professor   | University Yr                         | Male           | 308      | \$117,451            | \$111,092             | \$51,200             | \$250,000                                  |
|             | University Yr                         | Female         | 87       | \$115,273            | \$109,400             | \$74,387             | \$230,000<br>\$198,364                     |
|             | University Yr                         | Total          | 395      | \$116,971            | \$110,363             | \$51,200             | \$250,000                                  |
| Professor   |                                       | Total          | 555      | ψ110,371             | ψΠ0,505               | <b>451</b> ,200      | Ψ200,000                                   |
|             | Fiscal Yr                             | Male           | 13       | \$167,407            | \$176,600             | \$84,600             | \$242,300                                  |
|             | Fiscal Yr                             | Female         | 2        | \$156,513            | \$156,513             | \$133,500            | \$179,525                                  |
|             | Fiscal Yr                             | Total          | 15       | \$165,954            | \$176,600             | \$84,600             | \$242,300                                  |
| Associate F | Professor                             |                |          | . ,                  | . ,                   | . ,                  | . ,  |
|             | University Yr                         | Male           | 118      | \$78,663             | \$76,792              | \$53,522             | \$144,000                                  |
|             | University Yr                         | Female         | 91       | \$74,946             | \$73,568              | \$56,250             | \$129,757                                  |
|             | University Yr                         | Total          | 209      | \$77,045             | \$75,000              | \$53,522             | \$144,000                                  |
| Associate F | Professor                             |                |          |                      |                       |                      |  |
|             | Fiscal Yr                             | Female         | 1        | \$122,429            | \$122,429             | \$122,429            | \$122,429                                  |
|             | Fiscal Yr                             | Total          | 1        | \$122,429            | \$122,429             | \$122,429            | \$122,429                                  |
| Assistant P |                                       |                |          |                      |                       |                      |  |
|             | University Yr                         | Male           | 148      | \$65,219             | \$64,871              | \$48,500             | \$112,000                                  |
|             | University Yr                         | Female         | 97       | \$61,961             | \$60,000              | \$48,500             | \$99,000                                   |
|             | University Yr                         | Total          | 245      | \$63,929             | \$62,598              | \$48,500             | \$112,000                                  |
| LEO Lectur  |                                       |                |          | <b>•</b> • • • • • • |                       | <b>*</b> •••••••     | <b>*</b> ( <b>* * * * *</b>                |
|             | University Yr                         | Male           | 75       | \$41,042             | \$35,947              | \$31,000             | \$109,090                                  |
|             | University Yr                         | Female         | 97       | \$38,399             | \$32,773              | \$31,000             | \$120,000                                  |
|             | University Yr                         | Total          | 172      | \$39,552             | \$33,293              | \$31,000             | \$120,000                                  |
| LEO Lectur  |                                       | Mala           | 20       | ¢40,400              | ФО <b>Т Т</b> ИИ      | ¢04.070              | <b><b><b><b><b><b></b></b></b></b></b></b> |
|             | University Yr                         | Male<br>Female | 39<br>50 | \$40,402<br>\$28,578 | \$37,744<br>\$36,533  | \$34,679<br>\$24,627 | \$59,153<br>\$55,080                       |
|             | University Yr<br><b>University Yr</b> | Total          | 50       | \$38,578             | \$36,522              | \$34,637             | \$55,989                                   |
| LEO Lectur  |                                       | Total          | 89       | \$39,377             | \$37,572              | \$34,637             | \$59,153                                   |
| LLO Leciul  | University Yr                         | Male           | 3        | \$48,980             | \$48,103              | \$46,818             | \$52,020                                   |
|             | University Yr                         | Female         | 11       | \$40,900<br>\$41,070 | \$36,815              | \$34,000             | \$67,895                                   |
|             | University Yr                         | Total          | 14       | \$42,765             | \$39,867              | \$34,000             | \$67,895                                   |
| LEO Lectur  |                                       | Total          | 14       | ψ <del>1</del> 2,100 | <i><b>400</b>,001</i> | <b>40</b> 4,000      | <b>401,000</b>                             |
| 220 200101  | University Yr                         | Male           | 34       | \$52,179             | \$53,304              | \$36,258             | \$80,789                                   |
|             | University Yr                         | Female         | 85       | \$49,751             | \$47,753              | \$36,258             | \$77,315                                   |
|             | University Yr                         | Total          | 119      | \$50,445             | \$49,351              | \$36,258             | \$80,789                                   |
| LEO Interm  | ittent Lecturer                       |                | -        | . , -                | . ,                   | . ,                  | . ,  |
|             | University Yr                         | Male           | 5        | \$46,810             | \$51,000              | \$32,408             | \$63,566                                   |
|             | University Yr                         | Female         | 6        | \$45,175             | \$46,928              | \$31,000             | \$63,711                                   |
|             | University Yr                         | Total          | 11       | \$45,918             | \$51,000              | \$31,000             | \$63,711                                   |
|             |                                       |                |          |                      |                       |                      |  |

### University of Michigan Ann Arbor Campus College of Literature, Science, and the Arts (LSA) Published Salary Rates 2006-07 by Rank (con't)

|                              |        | #  | Mean      | Median    | Minimum   | Maximum   |
|------------------------------|--------|----|-----------|-----------|-----------|-----------|
| University Yr                | Male   | 2  | \$85,970  | \$85,970  | \$75,509  | \$96,431  |
| University Yr                | Female | 1  | \$86,912  | \$86,912  | \$86,912  | \$86,912  |
| University Yr                | Total  | 3  | \$86,284  | \$86,912  | \$75,509  | \$96,431  |
| LEO Adjunct Asst Professor   |        |    | . ,       |           | . ,       | . ,       |
| University Yr                | Female | 1  | \$83,232  | \$83,232  | \$83,232  | \$83,232  |
| University Yr                | Total  | 1  | \$83,232  | \$83,232  | \$83,232  | \$83,232  |
| LEO Adjunct Lecturer         |        |    |           |           |           |           |
| University Yr                | Male   | 4  | \$78,806  | \$70,658  | \$42,355  | \$131,552 |
| University Yr                | Female | 4  | \$52,814  | \$45,581  | \$24,453  | \$95,640  |
| University Yr                | Total  | 8  | \$65,810  | \$52,402  | \$24,453  | \$131,552 |
| Research Scientist           |        |    |           |           |           |           |
| Fiscal Yr                    | Male   | 5  | \$85,801  | \$78,134  | \$57,500  | \$130,150 |
| Fiscal Yr                    | Female | 2  | \$79,269  | \$79,269  | \$76,818  | \$81,719  |
| Fiscal Yr                    | Total  | 7  | \$83,935  | \$78,134  | \$57,500  | \$130,150 |
| Associate Research Scientist |        |    |           |           |           |           |
| Fiscal Yr                    | Male   | 11 | \$65,410  | \$63,947  | \$41,818  | \$92,240  |
| Fiscal Yr                    | Female | 1  | \$68,161  | \$68,161  | \$68,161  | \$68,161  |
| Fiscal Yr                    | Total  | 12 | \$65,639  | \$63,952  | \$41,818  | \$92,240  |
| Assistant Research Scientist |        |    |           |           |           |           |
| Fiscal Yr                    | Male   | 18 | \$53,357  | \$52,375  | \$33,000  | \$69,000  |
| Fiscal Yr                    | Female | 5  | \$48,674  | \$41,796  | \$33,619  | \$83,556  |
| Fiscal Yr                    | Total  | 23 | \$52,339  | \$51,500  | \$33,000  | \$83,556  |
| Research Investigator        |        |    |           |           |           |           |
| Fiscal Yr                    | Male   | 1  | \$34,800  | \$34,800  | \$34,800  | \$34,800  |
| Fiscal Yr                    | Female | 4  | \$45,848  | \$45,750  | \$40,000  | \$51,892  |
| Fiscal Yr                    | Total  | 5  | \$43,638  | \$41,500  | \$34,800  | \$51,892  |
| Curator                      |        |    |           |           |           |           |
| University Yr                | Female | 1  | \$100,000 | \$100,000 | \$100,000 | \$100,000 |
| University Yr                | Total  | 1  | \$100,000 | \$100,000 | \$100,000 | \$100,000 |
| Curator                      |        |    |           |           |           |           |
| Fiscal Yr                    | Male   | 2  | \$82,516  | \$82,516  | \$80,575  | \$84,456  |
| Fiscal Yr                    | Female | 1  | \$70,737  | \$70,737  | \$70,737  | \$70,737  |
| Fiscal Yr                    | Total  | 3  | \$78,589  | \$80,575  | \$70,737  | \$84,456  |
| Associate Curator            |        |    |           |           |           |           |
| Fiscal Yr                    | Female | 1  | \$55,350  | \$55,350  | \$55,350  | \$55,350  |
| Fiscal Yr                    | Total  | 1  | \$55,350  | \$55,350  | \$55,350  | \$55,350  |
| Assistant Librarian          |        |    |           |           |           |           |
| Fiscal Yr                    | Female | 1  | \$40,883  | \$40,883  | \$40,883  | \$40,883  |
| Fiscal Yr                    | Total  | 1  | \$40,883  | \$40,883  | \$40,883  | \$40,883  |

## University of Michigan Ann Arbor Campus College of Literature, Science, and the Arts (LSA) Published Salary Rates 2006-07 by Rank (con't)

|                                |        | #    | Mean     | Median   | Minimum  | Maximum   |
|--------------------------------|--------|------|----------|----------|----------|-----------|
| Adjunct Professor              |        |      |          |          |          |           |
| University Yr                  | Female | 1    | \$32,000 | \$32,000 | \$32,000 | \$32,000  |
| University Yr                  | Total  | 1    | \$32,000 | \$32,000 | \$32,000 | \$32,000  |
| Adjunct Associate Professor    |        |      |          |          |          |           |
| University Yr                  | Male   | 1    | \$64,312 | \$64,312 | \$64,312 | \$64,312  |
| University Yr                  | Total  | 1    | \$64,312 | \$64,312 | \$64,312 | \$64,312  |
| Adjunct Lecturer               |        |      |          |          |          |           |
| University Yr                  | Female | 3    | \$46,228 | \$37,376 | \$36,879 | \$64,428  |
| University Yr                  | Total  | 3    | \$46,228 | \$37,376 | \$36,879 | \$64,428  |
| Visiting Professor I           |        |      |          |          |          |           |
| University Yr                  | Male   | 17   | \$86,332 | \$80,000 | \$16,000 | \$142,000 |
| University Yr                  | Female | 1    | \$80,000 | \$80,000 | \$80,000 | \$80,000  |
| University Yr                  | Total  | 18   | \$85,980 | \$80,000 | \$16,000 | \$142,000 |
| Visiting Associate Professor   |        |      |          |          |          |           |
| University Yr                  | Male   | 4    | \$57,563 | \$52,500 | \$38,250 | \$87,000  |
| University Yr                  | Female | 2    | \$45,500 | \$45,500 | \$31,000 | \$60,000  |
| University Yr                  | Total  | 6    | \$53,542 | \$52,500 | \$31,000 | \$87,000  |
| Visiting Assistant Professor I |        |      |          |          |          |           |
| University Yr                  | Male   | 1    | \$30,000 | \$30,000 | \$30,000 | \$30,000  |
| University Yr                  | Total  | 1    | \$30,000 | \$30,000 | \$30,000 | \$30,000  |
| Visiting Assistant Professor I | l      |      |          |          |          |           |
| University Yr                  | Male   | 3    | \$52,333 | \$55,000 | \$42,000 | \$60,000  |
| University Yr                  | Female | 2    | \$52,000 | \$52,000 | \$50,000 | \$54,000  |
| University Yr                  | Total  | 5    | \$52,200 | \$54,000 | \$42,000 | \$60,000  |
| Visiting Lecturer I            |        |      |          |          |          |           |
| University Yr                  | Female | 2    | \$31,000 | \$31,000 | \$31,000 | \$31,000  |
| University Yr                  | Total  | 2    | \$31,000 | \$31,000 | \$31,000 | \$31,000  |
| TOTAL                          |        | 1372 | \$76,202 | \$68,622 | \$16,000 | \$250,000 |



#### **Mission Statement of CESF**

### University of Michigan Ann Arbor Campus Medical School Published Salary Rates 2006-07 by Rank

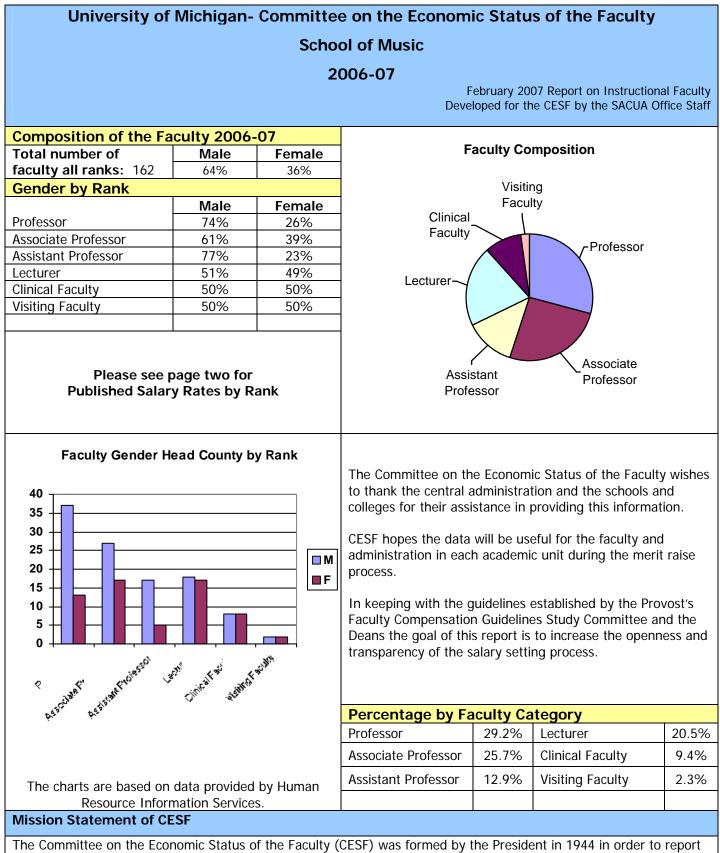
|                 |               |        | #   | Mean      | Median    | Minimum   | Maximum   |
|-----------------|---------------|--------|-----|-----------|-----------|-----------|-----------|
| Professor       |               |        |     |           |           |           |           |
|                 | Fiscal Yr     | Male   | 311 | \$179,792 | \$183,500 | \$78,642  | \$336,966 |
|                 | Fiscal Yr     | Female | 51  | \$171,354 | \$183,500 | \$109,140 | \$312,966 |
|                 | Fiscal Yr     | Total  | 362 | \$178,603 | \$183,500 | \$78,642  | \$336,966 |
| Associate Prof  |               |        |     |           |           |           |           |
|                 | Fiscal Yr     | Male   | 160 | \$151,698 | \$151,064 | \$61,167  | \$293,899 |
|                 | Fiscal Yr     | Female | 55  | \$146,945 | \$148,030 | \$77,315  | \$220,626 |
|                 | Fiscal Yr     | Total  | 215 | \$150,482 | \$150,000 | \$61,167  | \$293,899 |
| Assistant Profe |               |        |     |           |           |           |           |
|                 | Fiscal Yr     | Male   | 117 | \$129,905 | \$126,145 | \$65,564  | \$222,062 |
|                 | Fiscal Yr     | Female | 72  | \$123,486 | \$116,265 | \$81,600  | \$219,159 |
| l               | Fiscal Yr     | Total  | 189 | \$127,460 | \$123,543 | \$65,564  | \$222,062 |
| Lecturer        |               |        |     |           |           |           |           |
|                 | Fiscal Yr     | Female | 1   | \$80,080  | \$80,080  | \$80,080  | \$80,080  |
|                 | Fiscal Yr     | Total  | 1   | \$80,080  | \$80,080  | \$80,080  | \$80,080  |
| LEO Lecturer I  |               |        |     |           |           |           |           |
|                 | Fiscal Yr     | Male   | 2   | \$60,564  | \$60,564  | \$55,032  | \$66,095  |
|                 | Fiscal Yr     | Total  | 2   | \$60,564  | \$60,564  | \$55,032  | \$66,095  |
| LEO Lecturer I  | IV            |        |     |           |           |           |           |
|                 | Fiscal Yr     | Male   | 2   | \$84,149  | \$84,149  | \$75,727  | \$92,571  |
|                 | Fiscal Yr     | Female | 4   | \$56,990  | \$59,964  | \$42,416  | \$65,616  |
| l               | Fiscal Yr     | Total  | 6   | \$66,043  | \$63,708  | \$42,416  | \$92,571  |
| Research Prof   |               |        |     |           |           |           |           |
|                 | Fiscal Yr     | Male   | 11  | \$142,115 | \$123,769 | \$95,668  | \$329,277 |
|                 | Fiscal Yr     | Female | 8   | \$123,136 | \$108,571 | \$91,500  | \$249,310 |
|                 | Fiscal Yr     | Total  | 19  | \$134,124 | \$120,000 | \$91,500  | \$329,277 |
| Research Asso   | ociate Profes | sor    |     |           |           |           |           |
|                 | Fiscal Yr     | Male   | 10  | \$102,131 | \$98,761  | \$74,916  | \$145,000 |
|                 | Fiscal Yr     | Female | 2   | \$86,052  | \$86,052  | \$75,093  | \$97,010  |
| I               | Fiscal Yr     | Total  | 12  | \$99,451  | \$97,397  | \$74,916  | \$145,000 |
| Research Assi   |               |        |     |           |           |           |           |
|                 | Fiscal Yr     | Male   | 62  | \$76,477  | \$77,131  | \$48,528  | \$99,750  |
|                 | Fiscal Yr     | Female | 38  | \$75,529  | \$73,482  | \$48,528  | \$112,058 |
| I               | Fiscal Yr     | Total  | 100 | \$76,117  | \$75,808  | \$48,528  | \$112,058 |
| Research Inve   | -             |        |     |           |           |           |           |
|                 | Fiscal Yr     | Male   | 99  | \$58,693  | \$56,238  | \$36,051  | \$96,000  |
|                 | Fiscal Yr     | Female | 76  | \$57,366  | \$56,029  | \$35,697  | \$92,288  |
| I               | Fiscal Yr     | Total  | 175 | \$58,117  | \$56,238  | \$35,697  | \$96,000  |
| Associate Libra |               |        |     |           |           |           |           |
|                 | Fiscal Yr     | Female | 1   | \$52,162  | \$52,162  | \$52,162  | \$52,162  |
| I               | Fiscal Yr     | Total  | 1   | \$52,162  | \$52,162  | \$52,162  | \$52,162  |

### University of Michigan Ann Arbor Campus Medical School Published Salary Rates 2006-07 by Rank (con't)

|                 |                 |            | #   | Mean                 | Median               | Minimum              | Maximum         |
|-----------------|-----------------|------------|-----|----------------------|----------------------|----------------------|-----------------|
| Clinical Profe  | essor           |            |     |                      |                      |                      |                 |
|                 | Fiscal Yr       | Male       | 34  | \$158,320            | \$156,969            | \$77,425             | \$225,600       |
|                 | Fiscal Yr       | Female     | 12  | \$151,323            | \$147,619            | \$121,195            | \$195,000       |
|                 | Fiscal Yr       | Total      | 46  | \$156,495            | \$150,000            | \$77,425             | \$225,600       |
| Clinical Asso   | ciate Professo  | or         |     |                      |                      |                      |                 |
|                 | Fiscal Yr       | Male       | 67  | \$147,877            | \$152,936            | \$91,800             | \$191,160       |
|                 | Fiscal Yr       | Female     | 38  | \$148,501            | \$145,811            | \$87,440             | \$194,208       |
|                 | Fiscal Yr       | Total      | 105 | \$148,103            | \$152,261            | \$87,440             | \$194,208       |
| Clinical Assis  | stant Professor | r          |     |                      |                      |                      |                 |
|                 | Fiscal Yr       | Male       | 177 | \$135,965            | \$138,746            | \$51,500             | \$300,000       |
|                 | Fiscal Yr       | Female     | 164 | \$121,088            | \$120,043            | \$45,000             | \$198,000       |
|                 | Fiscal Yr       | Total      | 341 | \$128,811            | \$128,750            | \$45,000             | \$300,000       |
| Clinical Instru | uctor           |            |     |                      |                      |                      |                 |
|                 | Fiscal Yr       | Male       | 55  | \$124,416            | \$133,299            | \$45,277             | \$207,000       |
|                 | Fiscal Yr       | Female     | 81  | \$113,603            | \$110,250            | \$70,000             | \$190,500       |
|                 | Fiscal Yr       | Total      | 136 | \$117,975            | \$116,937            | \$45,277             | \$207,000       |
| Clinical Lectu  |                 |            |     |                      |                      |                      |                 |
|                 | Fiscal Yr       | Male       | 123 | \$99,673             | \$90,000             | \$40,000             | \$185,000       |
|                 | Fiscal Yr       | Female     | 101 | \$99,888             | \$91,140             | \$51,012             | \$185,000       |
|                 | Fiscal Yr       | Total      | 224 | \$99,770             | \$90,000             | \$40,000             | \$185,000       |
| Adjunct Clinio  |                 |            |     |                      |                      |                      |                 |
|                 | Fiscal Yr       | Male       | 3   | \$125,318            | \$102,041            | \$100,000            | \$173,913       |
|                 | Fiscal Yr       | Total      | 3   | \$125,318            | \$102,041            | \$100,000            | \$173,913       |
| Adjunct Clinio  | cal Associate I |            |     |                      |                      |                      |                 |
|                 | Fiscal Yr       | Male       | 1   | \$125,000            | \$125,000            | \$125,000            | \$125,000       |
|                 | Fiscal Yr       | Female     | 2   | \$65,133             | \$65,133             | \$60,230             | \$70,035        |
|                 | Fiscal Yr       | Total      | 3   | \$85,088             | \$70,035             | \$60,230             | \$125,000       |
| Adjunct Clini   | cal Assistant P |            |     |                      |                      |                      |                 |
|                 | Fiscal Yr       | Male       | 5   | \$99,531             | \$73,320             | \$70,000             | \$201,875       |
|                 | Fiscal Yr       | Total      | 5   | \$99,531             | \$73,320             | \$70,000             | \$201,875       |
| Adjunct Clinio  |                 |            |     |                      |                      |                      |                 |
|                 | Fiscal Yr       | Male       | 2   | \$94,400             | \$94,400             | \$63,800             | \$125,000       |
|                 | Fiscal Yr       | Female     | 1   | \$55,560             | \$55,560             | \$55,560             | \$55,560        |
|                 | Fiscal Yr       | Total      | 3   | \$81,453             | \$63,800             | \$55,560             | \$125,000       |
| Adjunct Clinio  |                 | <b>_</b> , | -   | <b>•</b> • • • • • • | <b>•</b> • • • • • • | <b>•</b> • • • • • - | • · • • • • • • |
|                 | Fiscal Yr       | Female     | 2   | \$105,570            | \$105,570            | \$91,140             | \$120,000       |
|                 | Fiscal Yr       | Total      | 2   | \$105,570            | \$105,570            | \$91,140             | \$120,000       |

### University of Michigan Ann Arbor Campus Medical School Published Salary Rates 2006-07 by Rank (con't)

|                 |                |        | #    | Mean      | Median    | Minimum  | Maximum   |
|-----------------|----------------|--------|------|-----------|-----------|----------|-----------|
| Visiting Profe  | essor I        |        |      |           |           |          |           |
|                 | Fiscal Yr      | Male   | 2    | \$83,806  | \$83,806  | \$42,612 | \$125,000 |
|                 | Fiscal Yr      | Total  | 2    | \$83,806  | \$83,806  | \$42,612 | \$125,000 |
| Visiting Asso   | ciate Professo | or I   |      |           |           |          |           |
|                 | Fiscal Yr      | Male   | 1    | \$35,000  | \$35,000  | \$35,000 | \$35,000  |
|                 | Fiscal Yr      | Total  | 1    | \$35,000  | \$35,000  | \$35,000 | \$35,000  |
| Visiting Instru | uctor I        |        |      |           |           |          |           |
|                 | Fiscal Yr      | Male   | 12   | \$123,000 | \$126,000 | \$90,000 | \$126,000 |
|                 | Fiscal Yr      | Female | 7    | \$113,143 | \$126,000 | \$36,000 | \$126,000 |
|                 | Fiscal Yr      | Total  | 19   | \$119,368 | \$126,000 | \$36,000 | \$126,000 |
| Visiting Clini  | cal Lecturer   |        |      |           |           |          |           |
|                 | Fiscal Yr      | Male   | 4    | \$104,876 | \$96,549  | \$56,406 | \$170,000 |
|                 | Fiscal Yr      | Total  | 4    | \$104,876 | \$96,549  | \$56,406 | \$170,000 |
| TOTAL           |                |        | 1976 | \$127,942 | \$127,436 | \$35,000 | \$336,966 |



## University of Michigan Ann Arbor Campus School of Music Published Salary Rates 2006-07 by Rank

|               |                                |                 | #             | Mean                         | Median                       | Minimum              | Maximum                 |
|---------------|--------------------------------|-----------------|---------------|------------------------------|------------------------------|----------------------|-------------------------|
| Professor     |                                |                 |               |                              |                              |                      |                         |
|               | University Yr                  | Male            | 36            | \$102,641                    | \$100,013                    | \$70,393             | \$170,000               |
|               | University Yr                  | Female          | 13            | \$106,489                    | \$92,500                     | \$71,317             | \$208,802               |
|               | University Yr                  | Total           | 49            | \$103,662                    | \$98,251                     | \$70,393             | \$208,802               |
| Professor     |                                |                 |               |                              |                              |                      |                         |
|               | Fiscal Yr                      | Male            | 1             | \$87,781                     | \$87,781                     | \$87,781             | \$87,781                |
|               | Fiscal Yr                      | Total           | 1             | \$87,781                     | \$87,781                     | \$87,781             | \$87,781                |
| Associate Pr  |                                |                 |               |                              |                              |                      |                         |
|               | University Yr                  | Male            | 27            | \$70,229                     | \$66,885                     | \$58,255             | \$97,265                |
|               | University Yr                  | Female          | 17            | \$73,552                     | \$69,870                     | \$61,279             | \$98,872                |
|               | University Yr                  | Total           | 44            | \$71,513                     | \$68,944                     | \$58,255             | \$98,872                |
| Assistant Pro |                                |                 |               |                              |                              |                      |                         |
|               | University Yr                  | Male            | 15            | \$58,636                     | \$56,394                     | \$54,741             | \$72,234                |
|               | University Yr                  | Female          | 5             | \$56,112                     | \$55,776                     | \$52,250             | \$60,252                |
|               | University Yr                  | Total           | 20            | \$58,005                     | \$56,201                     | \$52,250             | \$72,234                |
| Assistant Pro |                                |                 | _             | •                            | •                            | •                    | •                       |
|               | Fiscal Yr                      | Male            | 2             | \$52,614                     | \$52,614                     | \$51,213             | \$54,015                |
|               | Fiscal Yr                      | Total           | 2             | \$52,614                     | \$52,614                     | \$51,213             | \$54,015                |
| LEO Lecture   |                                |                 | _             | •                            | •                            | • · · · · · ·        | •                       |
|               | University Yr                  | Male            | 6             | \$75,139                     | \$80,000                     | \$40,000             | \$89,892                |
|               | University Yr                  | Female          | 7             | \$42,715                     | \$35,374                     | \$31,000             | \$88,128                |
|               | University Yr                  | Total           | 13            | \$57,680                     | \$40,000                     | \$31,000             | \$89,892                |
| LEO Lecture   |                                |                 | _             | <b>*</b> •••• <b>•</b> ••    | <b>*</b> ~~~~                | <b>*</b> ~~~~~~      |                         |
|               | University Yr                  | Male            | 5             | \$61,973                     | \$68,365                     | \$33,833             | \$95,476                |
|               | University Yr                  | Female          | 5             | \$51,275                     | \$52,387                     | \$31,212             | \$68,365                |
|               | University Yr                  | Total           | 10            | \$56,624                     | \$58,208                     | \$31,212             | \$95,476                |
| LEO Lecture   |                                | N 4 - 1 -       | ~             | <b><b><b><b></b></b></b></b> | <b><b><b><b></b></b></b></b> | <b>*</b> 04.000      | <b><b><b>(</b>)</b></b> |
|               | University Yr                  | Male            | 2             | \$59,445                     | \$59,445                     | \$34,680             | \$84,211                |
|               | University Yr                  | Total           | 2             | \$59,445                     | \$59,445                     | \$34,680             | \$84,211                |
| LEO Lecture   |                                | Mala            | -             |                              | <b>C</b> O 4 O 47            | <b>\$20.044</b>      | <b>\$20,000</b>         |
|               | University Yr                  | Male            | 5             | \$35,527                     | \$34,947                     | \$32,944             | \$38,968                |
|               | University Yr                  | Female          | 2             | \$38,921                     | \$38,921                     | \$35,842             | \$42,000                |
|               | University Yr<br>tent Lecturer | Total           | 7             | \$36,497                     | \$35,842                     | \$32,944             | \$42,000                |
|               |                                | Fomolo          | 2             | ¢04.076                      | ¢70 520                      | ¢75 200              | ¢107 500                |
|               | University Yr                  | Female<br>Total | 3<br><b>3</b> | \$94,076                     | \$79,520<br>\$70,520         | \$75,208<br>\$75,208 | \$127,500<br>\$127,500  |
|               | University Yr                  | Total           | 3             | \$94,076                     | \$79,520                     | \$75,208             | \$127,500               |

### University of Michigan Ann Arbor Campus School of Music Published Salary Rates 2006-07 by Rank (con't)

|                |                    |        | #   | Mean     | Median   | Minimum  | Maximum   |
|----------------|--------------------|--------|-----|----------|----------|----------|-----------|
| Clinical Asso  | ciate Professor    |        |     |          |          |          |           |
|                | University Yr      | Male   | 1   | \$54,862 | \$54,862 | \$54,862 | \$54,862  |
|                | University Yr      | Female | 3   | \$61,864 | \$64,006 | \$55,827 | \$65,758  |
|                | University Yr      | Total  | 4   | \$60,113 | \$59,917 | \$54,862 | \$65,758  |
| Clinical Assis | stant Professor    |        |     |          |          |          |           |
|                | University Yr      | Male   | 6   | \$54,187 | \$54,959 | \$44,814 | \$59,823  |
|                | University Yr      | Female | 5   | \$50,644 | \$49,059 | \$44,210 | \$61,921  |
|                | University Yr      | Total  | 11  | \$52,576 | \$52,250 | \$44,210 | \$61,921  |
| Clinical Lect  | urer               |        |     |          |          |          |           |
|                | University Yr      | Male   | 1   | \$44,210 | \$44,210 | \$44,210 | \$44,210  |
|                | University Yr      | Total  | 1   | \$44,210 | \$44,210 | \$44,210 | \$44,210  |
| Visiting Assis | stant Professor II |        |     |          |          |          |           |
|                | University Yr      | Male   | 1   | \$80,000 | \$80,000 | \$80,000 | \$80,000  |
|                | University Yr      | Female | 1   | \$50,000 | \$50,000 | \$50,000 | \$50,000  |
|                | University Yr      | Total  | 2   | \$65,000 | \$65,000 | \$50,000 | \$80,000  |
| Visiting Instr | uctor I            |        |     |          |          |          |           |
|                | University Yr      | Male   | 1   | \$31,000 | \$31,000 | \$31,000 | \$31,000  |
|                | University Yr      | Total  | 1   | \$31,000 | \$31,000 | \$31,000 | \$31,000  |
| Visiting Lect  | urer I             |        |     |          |          |          |           |
|                | University Yr      | Female | 1   | \$32,000 | \$32,000 | \$32,000 | \$32,000  |
|                | University Yr      | Total  | 1   | \$32,000 | \$32,000 | \$32,000 | \$32,000  |
| TOTAL          |                    |        | 171 | \$73,730 | \$68,996 | \$31,000 | \$208,802 |

### University of Michigan- Committee on the Economic Status of the Faculty

### School of Nursing

### 2006-07

February 2007 Report on Instructional Faculty Developed for the CESF by the SACUA Office Staff

| Composition of the F   | Faculty 2006-  | 07     |
|------------------------|----------------|--------|
| Total number of        | Male           | Female |
| faculty all ranks: 122 | 5%             | 95%    |
| Gender by Rank         |                |        |
|                        | Male           | Female |
| Professor              | 20%            | 77%    |
| Associate Professor    | 0%             | 100%   |
| Assistant Professor    | 0%             | 100%   |
| Instructor             | 0%             | 100%   |
| Lecturer               | 3%             | 99%    |
| Research Faculty       | 12.5%          | 87.5%  |
| Clinical Faculty       | 0%             | 100%   |
| Please se              | e page two for | •      |

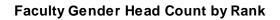
Faculty Professor Associate Professor Assistant Professor Lecturer

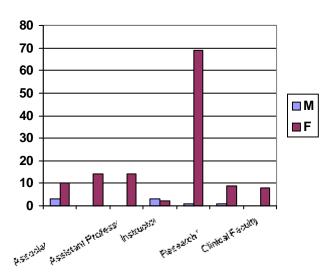
**Faculty Composition** 

Clinical Faculty

Research

#### Please see page two for Published Salary Rates by Rank





The charts are based on data provided by Human Resource Information Services.

The Committee on the Economic Status of the Faculty wishes to thank the central administration and the schools and colleges for their assistance in providing this information.

CESF hopes the data will be useful for the faculty and administration in each academic unit during the merit raise process.

In keeping with the guidelines established by the Provost's Faculty Compensation Guidelines Study Committee and the Deans the goal of this report is to increase the openness and transparency of the salary setting process.

| Percentage by Faculty Category |       |                     |     |  |  |  |  |  |  |  |
|--------------------------------|-------|---------------------|-----|--|--|--|--|--|--|--|
| Professor                      | 12.3% | Lecturer            | 50% |  |  |  |  |  |  |  |
| Associate<br>Professor         | 12.3% | Research<br>Faculty | 7%  |  |  |  |  |  |  |  |
| Assistant<br>Professor         | 12.3% | Clinical Faculty    | 6%  |  |  |  |  |  |  |  |
| Instructor                     | <1.0% |                     |     |  |  |  |  |  |  |  |

#### **Mission Statement of CESF**

The Committee on the Economic Status of the Faculty (CESF) was formed by the President in 1944 in order to report to the Board of Regents, the Senate Assembly, and the President on all matters concerning the economic status of the faculty. CESF investigates, analyzes, and monitors faculty salary, fringe benefits, extra payments and competitiveness with other universities. CESF strives to facilitate a more transparent compensation system throughout the university in order to assist in the recruitment and retention of faculty.

# University of Michigan Ann Arbor Campus School of Nursing Published Salary Rates 2006-7 by Rank

| Professor    |                |          | #  | Mean                        | Median                      | Minimum                     | Maximum                     |
|--------------|----------------|----------|----|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| FIDIESSU     | University Yr  | Male     | 3  | \$101,524                   | \$105,284                   | \$90,827                    | \$108,462                   |
|              | University Yr  | Female   | 7  | \$112,317                   | \$109,679                   | \$101,442                   | \$125,855                   |
|              | University Yr  | Total    | 10 | \$109,079                   | \$107,720                   | \$90,827                    | \$125,855                   |
| Professor    | <b>,</b>       |          |    | •••••                       | <i></i>                     | <i>+,-</i>                  | <b>,</b> ,                  |
|              | Fiscal Yr      | Female   | 5  | \$154,320                   | \$139,359                   | \$122,784                   | \$235,465                   |
|              | Fiscal Yr      | Total    | 5  | \$154,320                   | \$139,359                   | \$122,784                   | \$235,465                   |
| Associate P  | rofessor       |          |    |                             |                             |                             |                             |
|              | University Yr  | Female   | 13 | \$88,519                    | \$84,861                    | \$74,974                    | \$109,248                   |
|              | University Yr  | Total    | 13 | \$88,519                    | \$84,861                    | \$74,974                    | \$109,248                   |
| Associate P  |                |          |    |                             |                             |                             |                             |
|              | Fiscal Yr      | Female   | 2  | \$114,353                   | \$114,353                   | \$112,595                   | \$116,111                   |
|              | Fiscal Yr      | Total    | 2  | \$114,353                   | \$114,353                   | \$112,595                   | \$116,111                   |
| Assistant Pr |                |          |    | <b>*</b> • • • • •          | <b>•</b> • • • • • •        | <b>^</b> • • • • • •        | <b>^</b>                    |
|              | University Yr  | Female   | 14 | \$68,901                    | \$67,990                    | \$64,890                    | \$79,500                    |
|              | University Yr  | Total    | 14 | \$68,901                    | \$67,990                    | \$64,890                    | \$79,500                    |
| Assistant Pr |                | <b>F</b> |    | <b>ФО</b> Г <b>ГОО</b>      | <b>ФО</b> Г <b>ГОО</b>      | <b>ФО</b> Б 500             | <b>ФО</b> Б 500             |
|              | Fiscal Yr      | Female   | 1  | \$85,533                    | \$85,533                    | \$85,533                    | \$85,533                    |
| Instructor   | Fiscal Yr      | Total    | 1  | \$85,533                    | \$85,533                    | \$85,533                    | \$85,533                    |
| Instructor   | University Yr  | Female   | 1  | \$84,000                    | \$84,000                    | \$84,000                    | \$84,000                    |
|              | University Yr  | Total    | 1  | \$84,000<br>\$84,000        | \$84,000<br>\$84,000        | \$84,000<br>\$84,000        | \$84,000<br>\$84,000        |
| LEO Lecture  | •              | Total    |    | <b>ψ0</b> <del>4</del> ,000 | <b>ψ0</b> <del>-</del> ,000 | <b>ψ0</b> <del>1</del> ,000 | <b>ψ0</b> <del>1</del> ,000 |
|              | University Yr  | Male     | 2  | \$37,417                    | \$37,417                    | \$35,333                    | \$39,500                    |
|              | University Yr  | Female   | 20 | \$39,080                    | \$40,433                    | \$35,333                    | \$41,257                    |
|              | University Yr  | Total    | 22 | \$38,929                    | \$40,290                    | \$35,333                    | \$41,257                    |
| LEO Lecture  | •              |          |    | · )                         | • - <b>,</b>                | · )                         | ÷ , -                       |
|              | University Yr  | Female   | 20 | \$47,549                    | \$45,726                    | \$40,612                    | \$76,795                    |
|              | University Yr  | Total    | 20 | \$47,549                    | \$45,726                    | \$40,612                    | \$76,795                    |
| LEO Lecture  | er III         |          |    |                             |                             |                             |                             |
|              | University Yr  | Female   | 7  | \$48,315                    | \$48,047                    | \$41,157                    | \$61,918                    |
|              | University Yr  | Total    | 7  | \$48,315                    | \$48,047                    | \$41,157                    | \$61,918                    |
| LEO Lecture  |                |          |    |                             |                             |                             |                             |
|              | University Yr  | Female   | 9  | \$50,996                    | \$49,626                    | \$43,874                    | \$71,205                    |
|              | University Yr  | Total    | 9  | \$50,996                    | \$49,626                    | \$43,874                    | \$71,205                    |
| LEO Intermi  | ttent Lecturer |          | -  | <b>•</b> • • • • • =        | <b>•</b> • • • • • -        | • · · · · • -               | <b>•</b> • • • • • = -      |
|              | University Yr  | Female   | 3  | \$41,425                    | \$41,425                    | \$41,425                    | \$41,425                    |
|              | University Yr  | Total    | 3  | \$41,425                    | \$41,425                    | \$41,425                    | \$41,425                    |

# University of Michigan Ann Arbor Campus School of Nursing Published Salary Rates 2006-7 by Rank (con't)

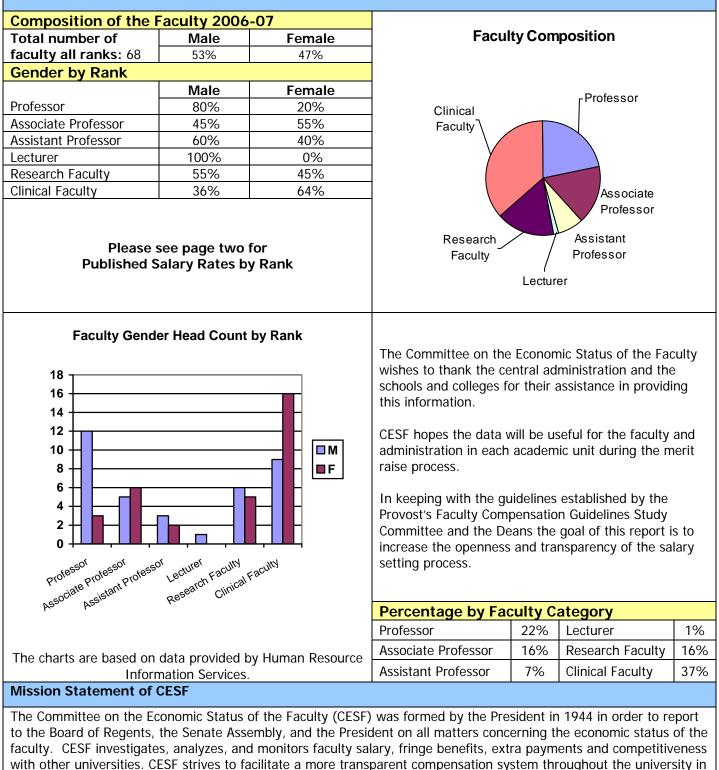
|                |                   |        | #   | Mean     | Median   | Minimum  | Maximum   |
|----------------|-------------------|--------|-----|----------|----------|----------|-----------|
| Research As    | ssistant Professo | r      |     |          |          |          |           |
|                | Fiscal Yr         | Female | 1   | \$59,555 | \$59,555 | \$59,555 | \$59,555  |
|                | Fiscal Yr         | Total  | 1   | \$59,555 | \$59,555 | \$59,555 | \$59,555  |
| Associate R    | esearch Scientist |        |     |          |          |          |           |
|                | Fiscal Yr         | Male   | 1   | \$91,307 | \$91,307 | \$91,307 | \$91,307  |
|                | Fiscal Yr         | Total  | 1   | \$91,307 | \$91,307 | \$91,307 | \$91,307  |
| Assistant Re   | esearch Scientist |        |     |          |          |          |           |
|                | Fiscal Yr         | Female | 4   | \$62,246 | \$60,974 | \$47,277 | \$79,761  |
|                | Fiscal Yr         | Total  | 4   | \$62,246 | \$60,974 | \$47,277 | \$79,761  |
| Research In    | vestigator        |        |     |          |          |          |           |
|                | Fiscal Yr         | Female | 2   | \$70,974 | \$70,974 | \$59,160 | \$82,788  |
|                | Fiscal Yr         | Total  | 2   | \$70,974 | \$70,974 | \$59,160 | \$82,788  |
| Clinical Instr | uctor             |        |     |          |          |          |           |
|                | University Yr     | Female | 1   | \$86,134 | \$86,134 | \$86,134 | \$86,134  |
|                | University Yr     | Total  | 1   | \$86,134 | \$86,134 | \$86,134 | \$86,134  |
| Clinical Lect  | urer              |        |     |          |          |          |           |
|                | Fiscal Yr         | Female | 6   | \$66,818 | \$66,475 | \$60,047 | \$74,004  |
|                | Fiscal Yr         | Total  | 6   | \$66,818 | \$66,475 | \$60,047 | \$74,004  |
| TOTAL          |                   |        | 122 | \$66,670 | \$59,647 | \$35,333 | \$235,465 |

### University of Michigan- Committee on the Economic Status of the Faculty

#### **College of Pharmacy**

#### 2006-07

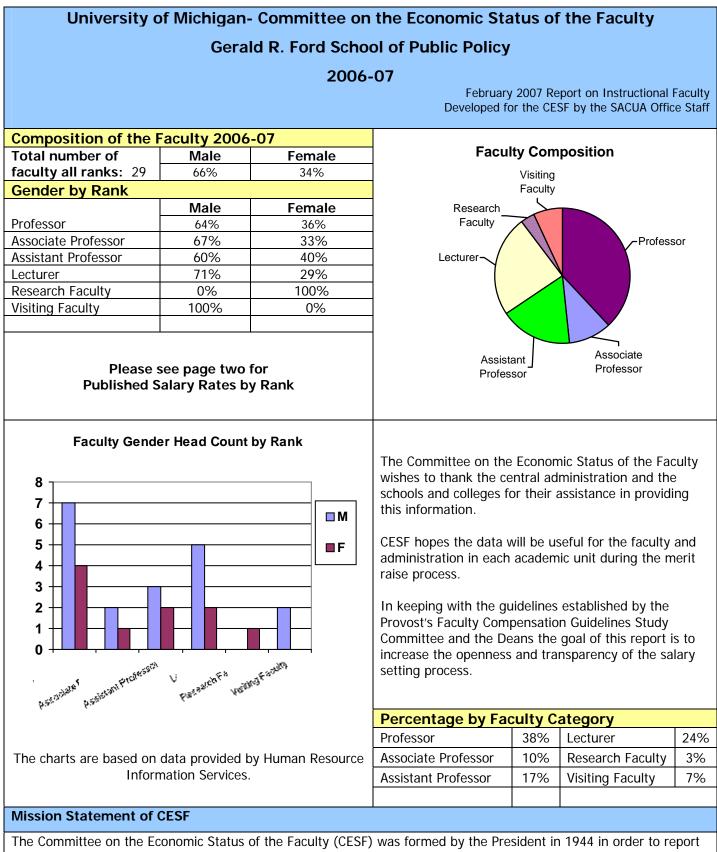
February 2007 Report on Instructional Faculty Developed for the CESF by the SACUA Office Staff



order to assist in the recruitment and retention of faculty.

### University of Michigan Ann Arbor Campus College of Pharmacy Published Salary Rates 2006-07 by Rank

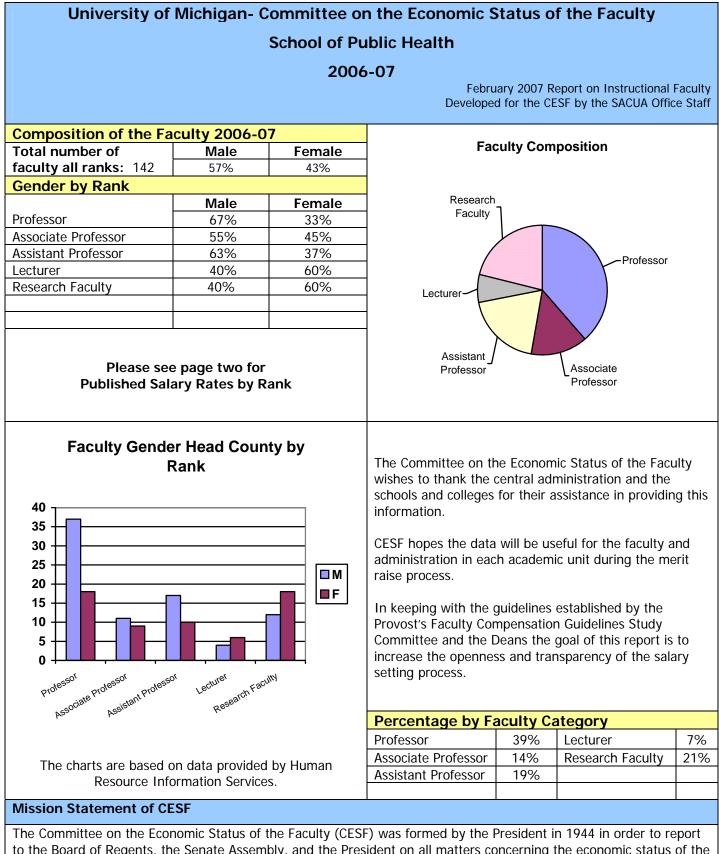
| <b>Pharmacy</b><br>Professor                      |           |        | #  | Mean                 | Median                 | Minimum            | Maximum         |
|---|-----------|--------|----|----------------------|------------------------|--------------------|-----------------|
|   | Fiscal Yr | Male   | 12 | \$168,630            | \$167,003              | \$118,574          | \$266,045       |
|   | Fiscal Yr | Female | 3  | \$133,055            | \$134,233              | \$111,453          | \$153,479       |
|   | Fiscal Yr | Total  | 15 | \$161,515            | \$153,479              | \$111,453          | \$266,045       |
| Associate Professor                               |           |        |    |                      |                        |                    |                 |
|   | Fiscal Yr | Male   | 5  | \$106,363            | \$105,326              | \$101,793          | \$110,143       |
|   | Fiscal Yr | Female | 6  | \$106,270            | \$101,275              | \$95,234           | \$133,524       |
|   | Fiscal Yr | Total  | 11 | \$106,312            | \$105,282              | \$95,234           | \$133,524       |
| Assistant Professor                               |           |        |    |                      |                        |                    |                 |
|   | Fiscal Yr | Male   | 3  | \$88,617             | \$88,725               | \$85,000           | \$92,127        |
|   | Fiscal Yr | Female | 2  | \$86,863             | \$86,863               | \$85,000           | \$88,725        |
|   | Fiscal Yr | Total  | 5  | \$87,915             | \$88,725               | \$85,000           | \$92,127        |
| LEO Lecturer IV                                   |           |        |    |                      |                        |                    |                 |
|   | Fiscal Yr | Male   | 1  | \$69,198             | \$69,198               | \$69,198           | \$69,198        |
|   | Fiscal Yr | Total  | 1  | \$69,198             | \$69,198               | \$69,198           | \$69,198        |
| Research Scientist                                |           |        |    |                      |                        |                    |                 |
|   | Fiscal Yr | Male   | 1  | \$109,358            | \$109,358              | \$109,358          | \$109,358       |
|   | Fiscal Yr | Total  | 1  | \$109,358            | \$109,358              | \$109,358          | \$109,358       |
| Associate Research Scienti                        |           |        |    |                      |                        |                    |                 |
|   | Fiscal Yr | Male   | 1  | \$72,973             | \$72,973               | \$72,973           | \$72,973        |
|   | Fiscal Yr | Total  | 1  | \$72,973             | \$72,973               | \$72,973           | \$72,973        |
| Assistant Research Scientis<br>Assistant Research |           |        |    |                      |                        |                    |                 |
| Scientist   | Fiscal Yr | Male   | 3  | \$63,417             | \$55,125               | \$55,125           | \$80,000        |
|   | Fiscal Yr | Female | 4  | \$60,851             | \$64,067               | \$50,000           | \$65,270        |
|   | Fiscal Yr | Total  | 7  | \$61,951             | \$63,000               | \$50,000           | \$80,000        |
| Research Investigator                             |           |        |    |                      |                        |                    |                 |
|   | Fiscal Yr | Male   | 1  | \$57,750             | \$57,750               | \$57,750           | \$57,750        |
|   | Fiscal Yr | Female | 1  | \$49,613             | \$49,613               | \$49,613           | \$49,613        |
|   | Fiscal Yr | Total  | 2  | \$53,682             | \$53,682               | \$49,613           | \$57,750        |
| Clinical Associate Professo                       |           |        |    | • · · · · · · · ·    | • · · · · · · ·        | •                  | • · · · ·       |
|   | Fiscal Yr | Male   | 4  | \$118,036            | \$112,243              | \$102,057          | \$145,601       |
|   | Fiscal Yr | Female | 7  | \$106,880            | \$105,786              | \$95,436           | \$115,285       |
|   | Fiscal Yr | Total  | 11 | \$110,937            | \$107,094              | \$95,436           | \$145,601       |
| Clinical Assistant Professor                      |           |        | _  | <b>•</b> • • • • • • | <b>•</b> • • • • • • • | <b>•</b> • • • • • | • · • • • • • • |
|   | Fiscal Yr | Male   | 5  | \$97,623             | \$95,907               | \$93,784           | \$103,284       |
|   | Fiscal Yr | Female | 9  | \$93,984             | \$93,784               | \$91,872           | \$99,379        |
|   | Fiscal Yr | Total  | 14 | \$95,284             | \$94,012               | \$91,872           | \$103,284       |
| TOTAL   |           |        | 68 | \$108,508            | \$101,871              | \$49,613           | \$266,045       |



to the Board of Regents, the Senate Assembly, and the President on all matters concerning the economic status of the faculty. CESF investigates, analyzes, and monitors faculty salary, fringe benefits, extra payments and competitiveness with other universities. CESF strives to facilitate a more transparent compensation system throughout the university in order to assist in the recruitment and retention of faculty.

# University of Michigan Ann Arbor Campus Gerald R. Ford School of Public Policy Published Salary Rates 2006-07 by Rank

| 5 (                |           |        | #  | Mean                   | Median                 | Minimum                | Maximum                |
|--------------------|-----------|--------|----|------------------------|------------------------|------------------------|------------------------|
| Professor          |           | Mala   | 7  | <b>ФАСА 44</b> 5       | ¢4.47.000              | ¢440.004               | <b>COA</b> 404         |
|                    | ,         | Male   | 7  | \$161,115<br>\$122,112 | \$147,000<br>\$128,050 | \$110,621<br>\$107,000 | \$244,424<br>\$140,250 |
|                    | ,         | Female | 4  | \$133,113<br>\$150,032 | \$138,050              | \$107,000              | \$149,350              |
| Associate Profess  | •         | Total  | 11 | \$150,932              | \$140,800              | \$107,000              | \$244,424              |
|                    |           | Male   | 1  | \$90,100               | \$90,100               | \$90,100               | \$90,100               |
|                    | •         | Female | 1  | \$90,100<br>\$87,100   | \$90,100<br>\$87,100   | \$90,100<br>\$87,100   | \$90,100<br>\$87,100   |
|                    | •         | Total  | 2  | \$88,600               | \$88,600               | \$87,100<br>\$87,100   | \$90,100               |
| Associate Profess  | •         | Totai  | 2  | φ00,000                | <b>400,000</b>         | φ07,100                | <b>430,100</b>         |
| Fisca              |           | Male   | 1  | \$162,867              | \$162,867              | \$162,867              | \$162,867              |
| Fisca              |           | Total  | 1  | \$162,867              | \$162,867              | \$162,867              | \$162,867              |
| Assistant Profess  |           | lotai  | •  | ψ102,007               | ψ102,007               | ψ102,007               | ψ102,001               |
|                    |           | Male   | 3  | \$99,867               | \$95,000               | \$89,600               | \$115,000              |
|                    | ,         | Female | 2  | \$89,500               | \$89,500               | \$80,000               | \$99,000               |
|                    | •         | Total  | 5  | <b>\$95,720</b>        | <b>\$95,000</b>        | \$80,000               | \$115,000              |
| LEO Lecturer III   | ,         |        | -  | <i>••••••</i>          | <i>,</i>               | <i>,</i>               | <b>, ,</b>             |
|                    | ersity Yr | Male   | 1  | \$108,000              | \$108,000              | \$108,000              | \$108,000              |
|                    |           | Female | 1  | \$90,000               | \$90,000               | \$90,000               | \$90,000               |
|                    | ,         | Total  | 2  | \$99,000               | \$99,000               | \$90,000               | \$108,000              |
| LEO Lecturer IV    | •         |        |    |                        | . ,                    |                        | . ,                    |
| Unive              | ersity Yr | Male   | 1  | \$57,335               | \$57,335               | \$57,335               | \$57,335               |
| Unive              | ersity Yr | Female | 1  | \$57,335               | \$57,335               | \$57,335               | \$57,335               |
| Univ               | ersity Yr | Total  | 2  | \$57,335               | \$57,335               | \$57,335               | \$57,335               |
| LEO Intermittent I | Lecturer  |        |    |                        |                        |                        |                        |
| Unive              | ersity Yr | Male   | 2  | \$87,980               | \$87,980               | \$83,232               | \$92,727               |
| Univ               | ersity Yr | Total  | 2  | \$87,980               | \$87,980               | \$83,232               | \$92,727               |
| LEO Adjunct Lect   | urer      |        |    |                        |                        |                        |                        |
| Unive              | ersity Yr | Male   | 1  | \$89,760               | \$89,760               | \$89,760               | \$89,760               |
| Univ               | ersity Yr | Total  | 1  | \$89,760               | \$89,760               | \$89,760               | \$89,760               |
| Research Investig  |           |        |    |                        |                        |                        |                        |
| Fisca              |           | Female | 1  | \$81,800               | \$81,800               | \$81,800               | \$81,800               |
| Fisca              |           | Total  | 1  | \$81,800               | \$81,800               | \$81,800               | \$81,800               |
| Visiting Professor |           |        |    |                        |                        |                        |                        |
|                    | •         | Male   | 1  | \$54,752               | \$54,752               | \$54,752               | \$54,752               |
|                    | •         | Total  | 1  | \$54,752               | \$54,752               | \$54,752               | \$54,752               |
| Visiting Assoc Pro |           |        |    | <b></b>                | <b></b>                | <b>.</b>               | <b>4400 000</b>        |
| Fisca              |           | Male   | 1  | \$160,000              | \$160,000              | \$160,000              | \$160,000              |
| Fisca              | ai yr     | Total  | 1  | \$160,000              | \$160,000              | \$160,000              | \$160,000              |
| TOTAL              |           |        | 29 | \$115,650              | \$107,000              | \$54,752               | \$244,424              |



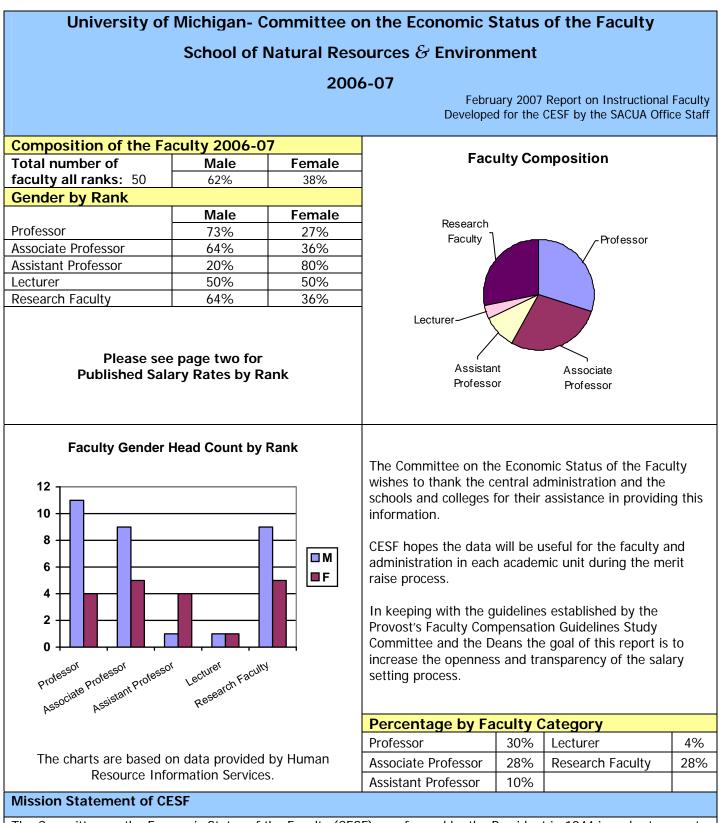
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### University of Michigan Ann Arbor Campus School of Public Health Published Salary Rates 2006-07 by Rank

|                    |               |        | #             | Mean                   | Median                       | Minimum              | Maximum                                       |
|--------------------|---------------|--------|---------------|------------------------|------------------------------|----------------------|---|
| Professor          |               |        | 07            |                        | <b><b><b><b></b></b></b></b> |                      | <b>•</b> • • • • <b>• •</b>                   |
|                    | University Yr | Male   | 37            | \$129,742              | \$125,621                    | \$72,750             | \$183,472                                     |
|                    | University Yr | Female | 18            | \$119,576              | \$116,050                    | \$77,625             | \$185,000                                     |
|                    | University Yr | Total  | 55            | \$126,415              | \$121,773                    | \$72,750             | \$185,000                                     |
| Associate Profess  |               | Mala   | 10            | <b>©</b> 04.040        | <b>\$00.000</b>              | ¢44.000              | ¢407000                                       |
|                    | University Yr | Male   | 10            | \$91,816<br>\$90,020   | \$99,369<br>\$97,042         | \$44,300<br>\$72,050 | \$107,000<br>\$104,775                        |
|                    | University Yr | Female | 9             | \$89,030               | \$87,913                     | \$73,950             | \$104,775                                     |
| Associate Profess  | University Yr | Total  | 19            | \$90,496               | \$94,675                     | \$44,300             | \$107,000                                     |
| Associate Profess  | Fiscal Yr     | Male   | 4             | ¢101 007               | ¢101 007                     | ¢101 067             | ¢101 067                                      |
|                    | Fiscal Yr     | Total  | 1<br><b>1</b> | \$181,867<br>\$181,867 | \$181,867                    | \$181,867            | \$181,867                                     |
| Assistant Profess  |               | Total  |               | \$181,867              | \$181,867                    | \$181,867            | \$181,867                                     |
| Assistant Profess  | University Yr | Male   | 17            | \$75,596               | \$76,700                     | \$64,500             | \$86,000                                      |
|                    | University Yr | Female | 10            | \$75,590<br>\$69,353   | \$68,550                     | \$64,000<br>\$64,075 | \$88,000<br>\$78,000                          |
|                    | University Yr | Total  | <b>27</b>     | \$73,283               | \$74,700                     | \$64,075<br>\$64,075 | \$78,000<br><b>\$86,000</b>                   |
| LEO Lecturer I     | Oniversity II | TOLAT  | 21            | φ <i>1</i> 3,203       | φ <i>1</i> 4,700             | φ0 <del>4</del> ,075 | <b>400,000</b>                                |
|                    | University Yr | Male   | 1             | \$60,000               | \$60,000                     | \$60,000             | \$60,000                                      |
|                    | University Yr | Total  | 1             | \$60,000<br>\$60,000   | \$60,000<br>\$60,000         | \$60,000<br>\$60,000 | \$60,000<br>\$60,000                          |
| LEO Lecturer III   |               | Iotai  | •             | <b>400,000</b>         | <b>\$00,000</b>              | ψ00,000              | <b>ψ00,000</b>                                |
|                    | University Yr | Female | 2             | \$56,850               | \$56,850                     | \$43,600             | \$70,100                                      |
|                    | University Yr | Total  | 2             | <b>\$56,850</b>        | <b>\$56,850</b>              | \$43,600             | <b>\$70,100</b>                               |
| LEO Lecturer IV    |               | lotai  | -             | <i><b>400</b>,000</i>  | <i><b>Q</b>00,000</i>        | <i>\\\\\\\\\\\\\</i> | <i><b>Q</b>I</i> <b>O</b> <i>JI</i> <b>OO</b> |
|                    | University Yr | Female | 1             | \$83,350               | \$83,350                     | \$83,350             | \$83,350                                      |
|                    | University Yr | Total  | 1             | \$83,350               | \$83,350                     | \$83,350             | \$83,350                                      |
| LEO Intermittent L | •             |        | -             | <i> </i>               | <i>,</i>                     | <i>,</i>             | +,  |
|                    | University Yr | Male   | 2             | \$55,000               | \$55,000                     | \$50,000             | \$60,000                                      |
|                    | University Yr | Female | 1             | \$60,000               | \$60,000                     | \$60,000             | \$60,000                                      |
|                    | University Yr | Total  | 3             | \$56,667               | \$60,000                     | \$50,000             | \$60,000                                      |
| LEO Adjunct Lect   | •             |        |               |                        | . ,                          | . ,                  | . ,   |
|                    | University Yr | Female | 1             | \$60,000               | \$60,000                     | \$60,000             | \$60,000                                      |
|                    | University Yr | Total  | 1             | \$60,000               | \$60,000                     | \$60,000             | \$60,000                                      |
| LEO Adjunct Lect   | urer          |        |               | · •                    | -                            | · ·                  | -   |
| -                  | Fiscal Yr     | Male   | 1             | \$58,500               | \$58,500                     | \$58,500             | \$58,500                                      |
|                    | Fiscal Yr     | Female | 1             | \$66,588               | \$66,588                     | \$66,588             | \$66,588                                      |
|                    | Fiscal Yr     | Total  | 2             | \$62,544               | \$62,544                     | \$58,500             | \$66,588                                      |
|                    |               |        |               |                        |                              |                      |   |

### University of Michigan Ann Arbor Campus School of Public Health Published Salary Rates 2006-07 by Rank (con't)

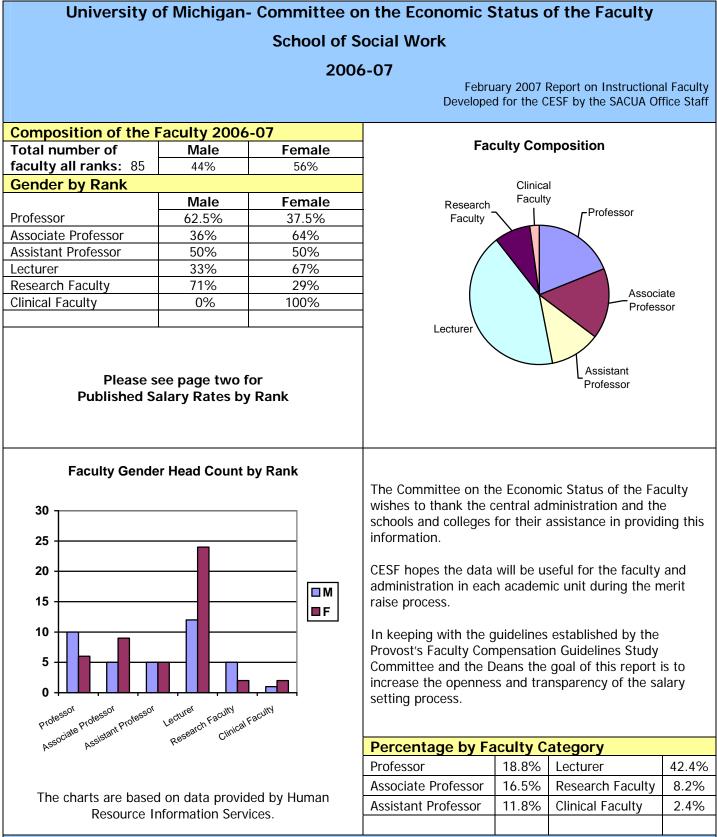
|                   |              |        | #   | Mean      | Median    | Minimum   | Maximum   |
|-------------------|--------------|--------|-----|-----------|-----------|-----------|-----------|
| Research Associa  | te Professor |        |     |           |           |           |           |
|                   | Fiscal Yr    | Male   | 1   | \$103,300 | \$103,300 | \$103,300 | \$103,300 |
|                   | Fiscal Yr    | Female | 2   | \$110,588 | \$110,588 | \$109,500 | \$111,675 |
|                   | Fiscal Yr    | Total  | 3   | \$108,158 | \$109,500 | \$103,300 | \$111,675 |
| Research Assista  | nt Professor |        |     |           |           |           |           |
|                   | Fiscal Yr    | Male   | 1   | \$82,100  | \$82,100  | \$82,100  | \$82,100  |
|                   | Fiscal Yr    | Female | 2   | \$80,500  | \$80,500  | \$80,000  | \$81,000  |
|                   | Fiscal Yr    | Total  | 3   | \$81,033  | \$81,000  | \$80,000  | \$82,100  |
| Research Scientis | st           |        |     |           |           |           |           |
|                   | Fiscal Yr    | Female | 1   | \$86,315  | \$86,315  | \$86,315  | \$86,315  |
|                   | Fiscal Yr    | Total  | 1   | \$86,315  | \$86,315  | \$86,315  | \$86,315  |
| Associate Resear  | ch Scientist |        |     |           |           |           |           |
|                   | Fiscal Yr    | Male   | 2   | \$75,150  | \$75,150  | \$59,475  | \$90,825  |
|                   | Fiscal Yr    | Total  | 2   | \$75,150  | \$75,150  | \$59,475  | \$90,825  |
| Assistant Researc | h Scientist  |        |     |           |           |           |           |
|                   | Fiscal Yr    | Male   | 6   | \$70,388  | \$69,750  | \$67,700  | \$75,875  |
|                   | Fiscal Yr    | Female | 6   | \$76,469  | \$77,419  | \$64,500  | \$84,300  |
|                   | Fiscal Yr    | Total  | 12  | \$73,428  | \$70,663  | \$64,500  | \$84,300  |
| Research Investig | ator         |        |     |           |           |           |           |
|                   | Fiscal Yr    | Male   | 2   | \$98,300  | \$98,300  | \$64,550  | \$132,050 |
|                   | Fiscal Yr    | Female | 7   | \$71,836  | \$66,500  | \$61,500  | \$86,550  |
|                   | Fiscal Yr    | Total  | 9   | \$77,717  | \$66,500  | \$61,500  | \$132,050 |
| TOTAL             |              |        | 142 | \$97,392  | \$87,332  | \$43,600  | \$185,000 |



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### University of Michigan Ann Arbor Campus School of Natural Resources & Environment Published Salary Rates 2006-07 by Rank

|               |                  |        | #  | Mean      | Median    | Minimum   | Maximum   |
|---------------|------------------|--------|----|-----------|-----------|-----------|-----------|
| Professor     |                  |        |    |           |           |           |           |
|               | University Yr    | Male   | 11 | \$110,455 | \$113,197 | \$93,628  | \$128,154 |
|               | University Yr    | Female | 4  | \$110,331 | \$113,556 | \$92,161  | \$122,052 |
|               | University Yr    | Total  | 15 | \$110,422 | \$113,197 | \$92,161  | \$128,154 |
| Associate Pr  | ofessor          |        |    |           |           |           |           |
|               | University Yr    | Male   | 9  | \$80,551  | \$80,155  | \$71,922  | \$99,507  |
|               | University Yr    | Female | 5  | \$74,267  | \$72,807  | \$70,281  | \$83,348  |
|               | University Yr    | Total  | 14 | \$78,307  | \$75,246  | \$70,281  | \$99,507  |
| Assistant Pro | ofessor          |        |    |           |           |           |           |
|               | University Yr    | Male   | 1  | \$64,455  | \$64,455  | \$64,455  | \$64,455  |
|               | University Yr    | Female | 4  | \$62,361  | \$61,842  | \$61,065  | \$64,695  |
|               | University Yr    | Total  | 5  | \$62,780  | \$62,100  | \$61,065  | \$64,695  |
| LEO Lecture   | r I              |        |    |           |           |           |           |
|               | University Yr    | Male   | 1  | \$100,000 | \$100,000 | \$100,000 | \$100,000 |
|               | University Yr    | Female | 1  | \$65,560  | \$65,560  | \$65,560  | \$65,560  |
|               | University Yr    | Total  | 2  | \$82,780  | \$82,780  | \$65,560  | \$100,000 |
| Research Sc   | eintist          |        |    |           |           |           |           |
|               | Fiscal Yr        | Male   | 1  | \$93,933  | \$93,933  | \$93,933  | \$93,933  |
|               | Fiscal Yr        | Total  | 1  | \$93,933  | \$93,933  | \$93,933  | \$93,933  |
| Associate Re  | esearch          |        |    |           |           |           |           |
| Scientist     |                  |        |    | •         | •         | •         | • · · · · |
|               | Fiscal Yr        | Male   | 1  | \$79,064  | \$79,064  | \$79,064  | \$79,064  |
|               | Fiscal Yr        | Total  | 1  | \$79,064  | \$79,064  | \$79,064  | \$79,064  |
| Assistant Re  | search Scientist |        |    |           |           |           |           |
|               | Fiscal Yr        | Male   | 2  | \$81,762  | \$81,762  | \$77,948  | \$85,576  |
|               | Fiscal Yr        | Female | 2  | \$65,356  | \$65,356  | \$64,387  | \$66,324  |
|               | Fiscal Yr        | Total  | 4  | \$73,559  | \$72,136  | \$64,387  | \$85,576  |
| Research Inv  | •                |        |    |           |           |           |           |
|               | Fiscal Yr        | Male   | 5  | \$47,043  | \$47,476  | \$40,000  | \$60,000  |
|               | Fiscal Yr        | Female | 3  | \$57,788  | \$55,955  | \$48,450  | \$68,959  |
|               | Fiscal Yr        | Total  | 8  | \$51,073  | \$48,096  | \$40,000  | \$68,959  |
| TOTAL         |                  |        | 50 | \$82,158  | \$78,506  | \$40,000  | \$128,154 |



#### **Mission Statement of CESF**

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# University of Michigan Ann Arbor Campus School of Social Work Published Salary Rates 2006-07 by Rank

| <b>.</b> (    |                                       |        | #      | Mean  | Median                | Minimum                      | Maximum                |
|---------------|---------------------------------------|--------|--------|---|-----------------------|------------------------------|------------------------|
| Professor     |                                       |        | 4.0    | <b>*</b> 4 <b>*</b> • • • <b>* *</b>              | <b>\$</b> 400 505     | <b>A0</b> 4 007              | <b>.</b>               |
|               | University Yr                         | Male   | 10     | \$120,017   | \$122,565             | \$84,897                     | \$146,941              |
|               | University Yr                         | Female | 6      | \$123,508   | \$121,302             | \$108,049                    | \$141,168              |
|               | University Yr                         | Total  | 16     | \$121,326   | \$122,565             | \$84,897                     | \$146,941              |
| Associate Pr  |                                       | Mala   | F      | <b><b><b><b><b><b><b></b></b></b></b></b></b></b> | ¢404 007              | <b>¢00 700</b>               |                        |
|               | University Yr                         | Male   | 5      | \$96,470<br>\$91,676                              | \$101,207<br>\$93,688 | \$80,793<br>\$72,427         | \$105,150<br>\$00,840  |
|               | University Yr<br><b>University Yr</b> | Female | 9      | . ,   |                       | \$73,437<br><b>\$73</b> ,437 | \$99,849               |
| Assistant Pro | -                                     | Total  | 14     | \$93,388  | \$93,690              | \$73,437                     | \$105,150              |
| ASSISTANT FI  | University Yr                         | Male   | 4      | \$71,782  | \$69,463              | \$67,846                     | \$80,356               |
|               | University Yr                         | Female | 4<br>5 | \$71,762<br>\$71,455                              | \$69,403<br>\$69,711  | \$67,840<br>\$65,761         | \$80,358<br>\$79,410   |
|               | University Yr                         | Total  | 9      | \$71,455<br>\$71,601                              | \$69,711<br>\$69,711  | \$65,761<br>\$65,761         | \$79,410<br>\$80,356   |
| Assistant Pro | •                                     | Totai  | 9      | φ <i>1</i> 1,001                                  | <b>Ф09,711</b>        | <b>405,701</b>               | <b>ФО</b> ,550         |
| ASSISTANTEN   | Fiscal Yr                             | Male   | 1      | \$65,455  | \$65,455              | \$65,455                     | \$65,455               |
|               | Fiscal Yr                             | Total  | 1      | \$65,455  | \$65,455              | \$65,455                     | \$65,455               |
| LEO Lecture   |                                       | Total  |        | ψ03,433   | ψ03,433               | ψ03,433                      | ψ03,433                |
|               | University Yr                         | Male   | 1      | \$57,120  | \$57,120              | \$57,120                     | \$57,120               |
|               | University Yr                         | Female | 4      | \$42,192  | \$42,656              | \$40,800                     | \$42,656               |
|               | University Yr                         | Total  | 5      | \$45,178  | \$42,656              | \$40,800                     | \$57,120               |
| LEO Lecture   | •                                     | lotai  | Ũ      | <i>\\\\\\\\\\\\\</i>                              | <i><b></b></i>        | <b>\$10,000</b>              | <i><b>Q</b>01,120</i>  |
|               | University Yr                         | Male   | 5      | \$44,747  | \$44,747              | \$44,747                     | \$44,747               |
|               | University Yr                         | Female | 4      | \$44,747  | \$44,747              | \$44,747                     | \$44,747               |
|               | University Yr                         | Total  | 9      | \$44,747  | \$44,747              | \$44,747                     | \$44,747               |
| LEO Lecture   | •                                     |        | •      | ÷,  | ÷,                    | ÷,                           | <i>•</i> • • • • • • • |
|               | Fiscal Yr                             | Male   | 1      | \$57,120  | \$57,120              | \$57,120                     | \$57,120               |
|               | Fiscal Yr                             | Female | 1      | \$50,000  | \$50,000              | \$50,000                     | \$50,000               |
|               | Fiscal Yr                             | Total  | 2      | \$53,560  | \$53,560              | \$50,000                     | \$57,120               |
| LEO Lecture   | er IV                                 |        |        |   |                       |                              |                        |
|               | University Yr                         | Female | 1      | \$44,747  | \$44,747              | \$44,747                     | \$44,747               |
|               | University Yr                         | Total  | 1      | \$44,747  | \$44,747              | \$44,747                     | \$44,747               |
| LEO Lecture   | er IV                                 |        |        |   |                       |                              |                        |
|               | Fiscal Yr                             | Male   | 1      | \$59,979  | \$59,979              | \$59,979                     | \$59,979               |
|               | Fiscal Yr                             | Female | 2      | \$54,357  | \$54,357              | \$50,402                     | \$58,312               |
|               | Fiscal Yr                             | Total  | 3      | \$56,231  | \$58,312              | \$50,402                     | \$59,979               |
| LEO Intermit  | ttent Lecturer                        |        |        |   |                       |                              |                        |
|               | University Yr                         | Male   | 2      | \$42,238  | \$42,238              | \$41,820                     | \$42,656               |
|               | University Yr                         | Female | 8      | \$35,892  | \$32,000              | \$32,000                     | \$42,656               |
|               | University Yr                         | Total  | 10     | \$37,161  | \$36,910              | \$32,000                     | \$42,656               |
| LEO Adjunct   |                                       |        |        |   |                       |                              |                        |
|               | University Yr                         | Male   | 2      | \$41,820  | \$41,820              | \$41,820                     | \$41,820               |
|               | University Yr                         | Female | 4      | \$40,668  | \$41,820              | \$33,456                     | \$45,574               |
|               | University Yr                         | Total  | 6      | \$41,052  | \$41,820              | \$33,456                     | \$45,574               |

### University of Michigan Ann Arbor Campus School of Social Work Published Salary Rates 2006-07 by Rank (con't)

|               |                   |        | #  | Mean      | Median    | Minimum   | Maximum   |
|---------------|-------------------|--------|----|-----------|-----------|-----------|-----------|
| Research P    | rofessor          |        |    |           |           |           |           |
|               | Fiscal Yr         | Male   | 1  | \$95,200  | \$95,200  | \$95,200  | \$95,200  |
|               | Fiscal Yr         | Total  | 1  | \$95,200  | \$95,200  | \$95,200  | \$95,200  |
| Research A    | ssociate Professo | or     |    |           |           |           |           |
|               | University Yr     | Female | 1  | \$95,234  | \$95,234  | \$95,234  | \$95,234  |
|               | University Yr     | Total  | 1  | \$95,234  | \$95,234  | \$95,234  | \$95,234  |
| Assistant Re  | esearch           |        |    |           |           |           |           |
| Colonition    | Fiscal Yr         | Male   | 4  | \$71,540  | \$72,935  | \$62,290  | \$78,000  |
|               | Fiscal Yr         | Female | 1  | \$135,200 | \$135,200 | \$135,200 | \$135,200 |
|               | Fiscal Yr         | Total  | 5  | \$84,272  | \$77,350  | \$62,290  | \$135,200 |
| Clinical Assi | stant Professor   |        |    | . ,       | . ,       | . ,       | . ,       |
|               | Fiscal Yr         | Female | 2  | \$79,399  | \$79,399  | \$78,000  | \$80,797  |
|               | Fiscal Yr         | Total  | 2  | \$79,399  | \$79,399  | \$78,000  | \$80,797  |
| TOTAL         |                   |        | 85 | \$74,073  | \$68,521  | \$32,000  | \$146,941 |