

THE UNIVERSITY OF MICHIGAN
REGENTS COMMUNICATION

REQUEST FOR ACTION

Subject: Alternative Assets Commitment

Action Requested: Approval of Rubicon Founders Opportunity Fund I, L.P.

Background and Summary: We recommend a commitment of up to \$75 million from the Long Term Portfolio to an investment sponsored by Rubicon Founders (“Rubicon”), Rubicon Founders Opportunity Fund I, L.P. Rubicon is a private equity firm based in Nashville, TN. Rubicon creates new businesses around the concept of value-based healthcare through strategic acquisitions and ground-up developments.

Founded in 2021, Rubicon brings a venture-like mindset to a strategy that falls within the realm of private equity. Specifically, Rubicon seeks to build large-scale companies from relatively modest (or newly formed) platforms. In contrast to venture capital, Rubicon avoids a “build it and they will come” approach to business building. Rubicon places a high premium on pre-investment visibility on revenues and business development. This leads to the creation of highly idiosyncratic investment opportunities that should be difficult to replicate through typical private equity sourcing methods.

This commitment offers the Long Term Portfolio the opportunity to invest with a firm that is developing new value-based healthcare services companies leading to meaningful returns for the university.

Respectfully submitted,



Geoffrey S. Chatas
Executive Vice President and
Chief Financial Officer

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