

DECEMBER MEETING, 2021

*The University of Michigan
Ann Arbor
December 9, 2021*

The regents met at 3:00 p.m. at the UM Golf Course Club House and via a livestream link on the university gateway. Regents present were Acker, Brown and Hubbard. Regents Bernstein, Ilitch, Weiser and White participated via Zoom. Regent Behm was absent. Also attending were Vice President Baird, Executive Vice President Chatas, Vice President Churchill, Provost Collins, Vice President Cunningham, Chancellor Dutta, Chancellor Grasso, Vice President Harmon, Vice President Kolb, Vice President Lynch, Vice President Michels, Vice President Pendse, and Executive Vice President Runge. Vice President Churchill, Chancellor Dutta, and Vice President Michels participated via Zoom.

Call to Order and President's Opening Remarks

President Schlissel called the meeting to order and said, "Before we get started today, I want to acknowledge the sadness, frustration, anger and pain that many continue to feel over the tragic events that occurred last week at Oxford High School. Across our three campuses are dozens of Oxford High graduates and many others with close ties to the Oxford community. They are hurting, and we grieve with them."

Regent Bernstein said "On behalf of my colleagues on the board and in the administration and the entire university community when I say just how heartbreaking the tragedy at Oxford was. We have 61 students who attended Oxford high school at UM. There are 55 undergraduates and six graduate students. This confirms just how interdependent we all are. How we're all in the same boat. How this tragedy touches

everybody here in Ann Arbor. And I just think we could not have this meeting without recognizing this tragedy and the terrible, profound, irreplaceable loss that has happened. I thought it would be appropriate to recognize that before we continued with the work of the university.”

President Schlissel continued and said, “Congratulations are in order for Regent Denise Ilitch, who was recently recognized as one of the 100 most influential women in Michigan by Crain’s Detroit Business. In addition to her professional work and her service on the UM board, Crain’s cited her involvement with organizations like the Skillman Foundation and as an advisory board member of Michigan Medicine’s Prechter Bipolar Research Program. Other women on the list include: UM Law School professor and former U.S. Attorney Barbara McQuade; UM Associate Vice President for Research and Innovation Partnerships Kelly Boatright Sexton; and Luanne Thomas Ewald, chief operating officer of C.S. Mott Children’s Hospital and Von Voigtlander Women’s Hospital. Congratulations!

“Our team is putting the final touches on plans to celebrate this semester’s graduates at our winter commencement ceremony on December 19th at the Crisler Center. This will be our first in-person commencement since December 2019, and I’m thrilled to get this chance to gather together with our students, their families, and friends once again and honor their accomplishments. Our commencement speaker will be Dr. Ruth Simmons, president of Prairie View A&M University and president emerita of Brown University and Smith College. Dr. Simmons is a strong advocate of the transforming power of education and social justice. She recruited me to be her provost at Brown, and has been a close mentor to me and a good friend of our campus for years. I

was honored to have Dr. Simmons speak at my inauguration when I stepped into this role in 2014, and I very much look forward to welcoming her back to UM later this month.

“In today’s agenda, we recommend that three others receive honorary degrees at the ceremony. First, E Hill De Loney, a nationally recognized pioneer and expert in community-based participatory research. De Loney is a prominent Flint community leader who serves as the director of the Flint Odyssey House and has collaborated extensively with UM research teams to promote safe and healthy futures for youth, families, and communities. Next, Cleve Moler, a mathematical software pioneer who taught at UM from 1966 to 1972 and who developed the MATLAB programming and numeric computing platform. Finally, Kathy Anne Perkins, a renowned theater scholar and lighting designer. A UM alumna, she has edited or co-edited several play anthologies and designed lighting at theatrical venues around the world.

“One reason we’re able to host an in-person commencement event, and do so with confidence that it will be safe, is the strong rate of vaccination against COVID-19 in our campus community. Currently, 98 percent of our students and 91 percent of our employees are fully vaccinated. We will be requiring masking for all attendees at commencement as well, consistent with our existing policies.

“When students return to campus for the winter semester, classes will continue in person and students, faculty and staff will continue to wear masks indoors as an added measure of protection. I want to once again say thank you to our students, our faculty, and our staff for their compliance and vigilance, and especially to all of those working behind the scenes to carry out the public health measures that keep our community

healthy. One way we can all continue to keep it safe is to make sure we roll up our sleeves again for the COVID-19 booster shot.

“Later today we will be submitting a supplemental item recommending the approval of a renovation project for the Rackham Memorial building in Detroit’s Cultural Center Historic District. This is an important project that will eventually establish a new center of operations for the university’s wide-ranging work in partnership with the city and its residents. Our university was founded in Detroit in 1817, and I’m proud that our presence and work in the city continues to grow.

“I am pleased to share that the university last month put in place a new standalone policy that provides additional protections for faculty, staff and students who report wrongful conduct. The standalone Protection from Retaliation Policy prohibits acts or threats of retaliation, whether subtle or direct, that adversely affect employment or education as a result of making a good-faith report of wrongful conduct or participating in an investigation.

“The policy is another positive step in the university’s ongoing comprehensive work to prevent and address sexual and other forms of misconduct and transform our university and its culture to reflect the core beliefs of our community. I want to thank our Board of Regents for their continued leadership in this area as we work toward our goal of prioritizing the principles of care, support, education and prevention.

“Our Division of Public Safety and Security continues to implement recommendations from the Advancing Public Safety at the University of Michigan Task Force, which you will remember examined public safety practices on the Ann Arbor

campus. DPSS finalized a contract with a global consulting firm that will work with DPSS to expand public access to statistics, data and demographics. The firm's subject matter expertise will help DPSS to better collect, analyze, contextualize and present data to improve communication and transparency. The firm also will provide recommendations to assist DPSS in hiring, recruiting, retention and community engagement.

“DPSS also hired a new Advancing Public Safety Task Force project manager, who will lead coordination efforts with the community, external consultants, and university stakeholders and ensure appropriate prioritization. The department finalized a contract with Michigan Creative to identify the strengths and opportunities for improvement of the department's online presence. Michigan Creative also will conduct surveys and focus groups to better inform recommendations for strengthening community engagement efforts.

“In June, based on taskforce recommendations, DPSS began to collect additional data associated with traffic stops and enforcement contacts. This information is now on the DPSS website's data and statistics page under the enhanced traffic stop statistics tab. DPSS will continue to expand the publication of statistics, data and demographics as it works to better collect, analyze, contextualize and present information.

“DPSS continues to collaborate with the chair of the Police Department Oversight Committee and the University's Director of Human Resources to finalize training for oversight committee members. I'm pleased with the progress being made and will continue to provide further updates in the months ahead.

“I’d like to share a few short words about a notable UM alumna who died late last month. Former U.S. Representative Carrie Meek, the grandchild of a slave, earned her master’s degree at UM in 1948, a time when African Americans weren’t admitted to graduate schools in her home state of Florida. As a longtime educator and trailblazing congresswoman, she worked to increase opportunity, advance human rights and end the evils of segregation. On behalf of the University of Michigan, I want to share my condolences with the family and friends of Carrie Meek.

“I congratulate UM senior Rachael Merritt, who was named as a 2022 Rhodes Scholar. She is the 30th UM Rhodes Scholar and one of 32 Americans chosen for the Oxford University scholarship. Rachael is from Grand Rapids, and she is double majoring in Russian and international studies in our College of Literature, Science, and the Arts. At Oxford, she intends to enroll in the master’s program in Russian and Eastern European studies, followed by a master’s in social science of the internet. Congratulations, Rachael! I’d also like to congratulate three outstanding Rhodes Scholar finalists from UM, Amanda Kaplan, Karthik Ravi, and Sammy Sussman. Well done!

“The UM Debate program, led by students Rafael Pierry and Giorgio Rabbini, won the annual Franklin R. Shirley Classic for the second straight year last month. The four-day competition hosted by Wake Forest University is considered the national collegiate debate championship for the fall semester and includes more than 200 competitors from 50 institutions. The UM pair of students winning in consecutive years had only been done once in the tournament’s 65-year history.

“I doubt this comes as news to anyone in this room or watching on Zoom, but our UM football team won the Big Ten Championship last weekend and will now compete in the College Football Playoff for the first time. I want to congratulate all of the student-athletes on the football team for an outstanding 12 and 1 season that has brought a lot of joy and excitement to our campus community, our state and the Wolverine nation. Athletic Director Warde Manuel, Coach Harbaugh, the staff, our student-athletes and their families have much to be proud of. We look forward to seeing them compete in the Orange Bowl on New Year’s Eve, and hopefully in one additional game after that!

“Our women’s soccer team was another standout this fall sports season. The team won its first Big Ten Tournament title in more than 20 years and its 300th match as a varsity program. Their season came to an end late last month after a loss in the NCAA Tournament quarterfinals. Senior Alia Martin was named one of 16 semifinalists for the Mac Hermann Trophy given annually to the United Soccer Coaches Player of the Year in men's and women's Division I soccer. Congratulations to head coach Jennifer Klein and all of the student-athletes. Go Blue!”

“Finally, I’d like to wish all of you here at the table, everyone across campus, those at home, our alumni and all of our supporters a very happy, peaceful, healthy and restful holiday season.”

Presentation: Student Mental Health Review committee. Vice President Harmon introduced the presentation on the Student Mental Health Innovative Approaches Review Committee, given by Dean of Students Laura Blake-Jones, and Senior Vice Provost for Academic and Budgetary Affairs Amy Dittmar.

They explained the holistic approach to creating a health promoting campus through the development of a strategic plan and comprehensive infrastructure. This will strengthen and coordinate service offerings across the continuum of care for students, foster a culture of empathy, and ensure a wealth of resources is visible and easily accessible on campus. They thanked the regents for their investment in the budget making all this progress possible.

SACUA annual report Provost Collins introduced a presentation from SACUA Chair Allen Liu an associate professor of mechanical engineering in the College of Engineering. He detailed SACUAs focus on engagement in the Office of Institutional Equity reform and oversight with the goal of restoring confidence in the system.

Committee Reports

Finance, Audit and Investment Committee. Regent Hubbard reported that the committee, including Regent Brown, discussed a five year financial plan and the long term portfolio asset allocation item on today's agenda.

Health Affairs Committee. Regent Brown reported that the committee, including Regents Acker and Hubbard, received an update and a pharmacy strategic plan. They also reviewed Michigan Medicine's financial and other informational dashboards. Finally, and maybe most importantly, the committee discussed the workload and stress this pandemic is placing on the staff and again we just want to thank our staff for the amazing work they do in our community. We understand the stresses. We are doing everything we can to alleviate them.

Personnel, Compensation and Governance Committee.

Regent Ilitch reported that the committee, including Regents Acker and Bernstein, met with Vice President Churchill and received several updates from provost Collins.

Consent Agenda

Minutes. Vice President Churchill submitted for approval the minutes of the meetings of October 21, 2021.

Reports. Executive Vice President Chatas submitted the Investment Report, the Plant Extension Report, and the University Human Resources Report.

Litigation Report. Vice President Lynch had no additional report.

Research Report. Vice President Cunningham submitted the Report of Projects Established through October 31, 2021.

University of Michigan Health System. Executive Vice President Runge had no report.

Student Life. Vice President Harmon had no report.

University of Michigan-Dearborn. Chancellor Grasso led a round of applause for MSAU Professor of the Year, Dr. Yunus Zeytuncu, interim associate dean, College of Arts, Sciences and Letters, and associate professor of mathematics. Chancellor Grasso said that commencement will take place on December 18 and 19 with five in-person ceremonies. He thanked Regent White who will provide remarks. He also noted the development of study abroad programs that are shorter and more affordable which are appealing to UM-Dearborn students.

University of Michigan-Flint. Chancellor Dutta noted the request for approval for the new dean of the School of Management. There will also be a request for the University Tower to be sold to the county, which makes sound budget sense. Commencement ceremonies will

include a message from Regent White. He also noted that for the 2020 presidential election, UM-Flint had the highest voter registration percentage of any campus in the state.

Student Government Reports. Rackham Student Government President Marshall Case reported on financial aid needs of students, student stress and mental health, the need for additional student housing in Ann Arbor, and racism on campus.

Voluntary Support. Vice President Baird had no additional report.

Personnel Actions/Personnel Reports. Provost Collins presented a number of personnel actions and reports.

Retirement Memoirs. Vice President Churchill submitted retirement memoirs. Provost Collins noted the retirement memoir of Edie N. Goldenberg.

Memorials. There were no deaths reported to the regents this month.

Degrees. Recommendations for honorary degrees were submitted.

Approval of Consent Agenda. On a motion by Regent Brown, seconded by Regent Acker, the regents unanimously approved the consent agenda.

Fiscal Year 2023 Capital Outlay submissions all campuses

Executive Vice President Chatas reported that in October 2021, the University of Michigan submitted to the State of Michigan capital outlay requests and five-year master plans for the Ann Arbor, Dearborn and Flint campuses for the 2023 fiscal year. The Ann Arbor campus submitted the 428 Church Street building renovation project for funding consideration. The Dearborn and Flint campuses did not submit a project request.

University Real Estate Policy Annual Report on leases exceeding 50,000 square feet

Executive Vice President Chatas reported that a requirement of the university's real estate policy is to provide annually an item for information to the Board of Regents for all situations where the total square footage being leased in a particular building or in a related complex of buildings exceeds 50,000 square feet. At the end of fiscal year 2021, the university's commercial leasing portfolio contains eight locations where various university departments are leasing more than 50,000 square feet.

Alternative Asset Commitments

Executive Vice President Chatas reported on the university's follow-on investments with the previously approved partnerships as follows: a commitment of \$50 million to Napier Park ELM Series IV, LLC; a commitment of \$50 million to Tybourne Strategic Opportunities Fund II, L.P.; a commitment up to \$25 million to two Hydrazine Capital sponsored investments; and a commitment up to \$40 million to a Bain Life Sciences sponsored investment.

Alternative Asset Commitment

On a motion by Regent Hubbard, seconded by Regent Acker, the regents unanimously approved a commitment of up to \$25 million from the Long Term Portfolio to two investments sponsored by Slow Ventures, Slow Ventures V, L.P. and Slow Ventures Opportunities II, L.P.

Absolute Return Commitment

On a motion by Regent Acker, seconded by Regent Hubbard, the regents unanimously approved a commitment of up to \$35 million to Biotechnology Value Fund II, L.P. ("BVF").

Long Term Portfolio Asset Allocation

On a motion by Regent White, seconded by Regent Acker, the regents unanimously approved adjustments to the Model Portfolio and Allowable Ranges as presented.

East University Chiller Plant Chiller Replacement

On a motion by Regent Hubbard, seconded by Regent Ilitch, the regents unanimously approved the East University Chiller Plant Chiller Replacement project as described, and authorize issuing the project for bids and awarding construction contracts providing that bids are within the approved budget.

Leinweber Computer Science and Information Building

Architect Fred Clarke, Principal of Pelli Clarke and Partners, presented the schematic design calling it a “spectacular addition” to campus.

On a motion by Regent Hubbard, seconded by Regent Acker, the regents unanimously approved the schematic design for the Leinweber Computer Science and Information Building project as presented at the meeting and authorize proceeding with construction provided that bids are within the approved budget.

University of Michigan Health University Hospital Electrical Substation Replacement

On a motion by Regent Hubbard, seconded by Regent Brown, the regents unanimously approved the University Hospital Electrical Substation Upgrade project as described and authorize issuing the project for bids and awarding construction contracts providing that bids are within the approved budget.

Horace H. Rackham Educational Memorial, Detroit

On a motion by Regent Brown, seconded by Regent Acker, the regents unanimously approved the Horace H. Rackham Educational Memorial Renovation project as described, and authorize issuing the project for bids and awarding construction contracts provided that bids are within the approved budget.

Sale of Real Estate, North Bank Building UM-Flint

On a motion by Regent Hubbard, seconded by Regent Acker, the regents unanimously approved the sale of the property located at 324 S. Saginaw, Flint, Michigan to Genesee County for \$8.5 million upon terms and conditions acceptable to the university. Net proceeds from the sale will be used for the Flint campus capital needs.

Conflicts of Interest

On a motion by Regent Hubbard, seconded by Regent Acker, the regents unanimously approved the following conflict of interest items that fall under the State of Michigan Conflict of Interest Statute. The following information is provided in compliance with statutory requirements:

Authorization for the University to enter into an agreement with Innovation Partnerships Startup Incubator Firms Located at the North Campus Research Complex

An agreement with Innovation Partnerships Startup Incubator Firms Located at the North Campus Research Complex was approved.

1. The parties to the license agreements are the Regents of the University of Michigan and the companies listed in the attached spreadsheet.
2. The service to be provided is the license of space in the North Campus Research Complex Venture Accelerator located at 1600 Huron Parkway, Ann Arbor, Michigan, with access to common area space within the building. The license durations, including all options for renewal are outlined in the spreadsheet. The licenses will use the standard University of Michigan Venture Accelerator license template. The licensee companies will pay the rates as stipulated in the attached spreadsheet for the current term and option years as indicated. The licensee companies will be responsible for providing monthly updates concerning their business progress to the University of Michigan's Office of Technology Transfer, and will have access to Office of Technology Transfer personnel for advice concerning

obtaining technology assessment, business consulting, technical assistance, capital raising or other business services.

3. The pecuniary interest arises from the fact that the individuals listed are University of Michigan employees and owners and/or officers of the licensee companies.

Authorization for the University to enter into an agreement with Inspire Rx, LLC

An agreement with Inspire Rx, LLC was approved.

1. The parties to the agreement are the regents of the University of Michigan, and its Emergency Medicine Department and Inspire Rx, LLC.
2. The agreement is for a duration of three years at a total cost not to exceed \$83,000. Inspire Rx, LLC will be supplying all the necessary resources and personnel to fulfill this contract. The remaining base contract terms and conditions are typical to those used in Procurement Services' standard templates for other similar contracts entered into by the regents.
3. The pecuniary interest arises from the fact that University of Michigan employees Benjamin S. Bassin, Nathan L. Haas, and Kevin R. Ward, are inventors, partners, and stockholders of Inspire Rx, LLC.

Authorization for the University of Michigan to Enter into an Agreement with Ripple Science Corporation

An agreement with Ripple Science Corporation was approved.

1. The parties to the contract are the Regents of the University of Michigan and its Department of Psychiatry and Ripple Science Corporation.
2. The agreement is for a duration of three years at a total cost not to exceed \$70,000. Ripple Science Corporation will be supplying all the necessary resources and personnel to fulfill this contract. The remaining base contract terms and conditions are typical to those used in Procurement Services standard templates for other similar contracts entered into by the Regents.
3. The pecuniary interest arises from the fact that University of Michigan employee, Dr. Nestor Lopez-Duran, is director and owner of Ripple Science Corporation.

Authorization for the University to transact with Victor John Strecher LLC

Authorization to transact with Victor John Strecher LLC was approved.

1. The parties to the contract are the Regents of the University of Michigan and its Michigan Community Scholars Program and Victor John Strecher LLC.
2. The agreement is for a one time purchase at a total cost not to exceed \$180. Victor John Strecher LLC will be supplying all the necessary resources and personnel to fulfill this contract. The remaining base contract terms and conditions are typical to those used in Procurement Services standard templates for other similar contracts entered into by the Regents.
3. The pecuniary interest arises from the fact that University of Michigan employee, Victor Strecher, is owner of Victor John Strecher LLC.

Authorization to enter into or amend Agreements

Project agreements with the University of Michigan were approved.

1. The parties to the contract are the Regents of the University of Michigan and the following companies: The Renal Pre-Competitive Consortium (RPC2) - Eli Lilly (2022-2023) 22-PAF02100; Novel Colloidal Interaction Methods for Identifying Biologics with Drug-Like Solution Properties 22-PAF03042; Pre-clinical efficacy and safety of a pirin inhibitor for mitigating bleomycin- and radiation-induced lung fibrosis Phase II 22-PAF00499; General Purpose Radiation Detector Front End and Digital Processor - STTR II U-M 22-PAF02974; HiPer Fiber Performance Testing 22-PAF02880; Neuroprotective Device for Treating Brain Injury Following Cardiac Arrest 22-PAF02021; Thermally Managed N-polar GaN FETs 21-PAF06383; Design and Methodological Development for a Patient Preference SMART 21-PAF03651; Developing a Research Roadmap for the Pediatric Surgical Oncology Research Collaborative 21-PAF08689; and Additional Year: Testing of small molecule PP2A activators in cellular and in vivo systems 22-PAF02403.
2. The terms of the agreements and/or amendments conform to university policy. The funding support will not exceed the amount reported in Attachment A for each agreement and/or amendment. Since projects are often amended, these agreements and/or amendments include provisions for changes in time and scope. University procedures for approval of these changes will be followed and additional conflict of interest review will be done as appropriate.
3. The pecuniary interest arises from the fact that University of Michigan employees have activities, relationships, or interests in the companies as described in Attachment A.

Approval of Technology Transfer Agreements

Technology Transfer agreements were approved.

1. The parties to the contract are the Regents of the University of Michigan and the following companies: GeneToBe LLC; IGYM L.L.C.; NOTA Laboratories LLC; and Saros Therapeutics, Inc.
2. The university will retain ownership of the optioned, licensed or reassigned technologies and may continue to further develop and use them internally. No use of university services or facilities, nor any assignment of university employees, is obligated or contemplated under the agreements. Standard disclaimers of warranties and indemnification apply, and the agreements may be amended by consent of the parties, such as adding related technology. University procedures for approval of these changes will be followed and additional conflict of interest review will be done as appropriate. Terms specific to each agreement are described in Attachment A.
3. The pecuniary interest arises from the fact that University of Michigan employees have activities, relationships, or interests in the companies as described in Attachment A.

Authorize Execution of Investment Agreements for the Accelerate Blue Fund for Abernethy Schwartz Partners LLC, DBA BlueConduit

The agreement with Accelerate Blue Fund for Abernethy Schwartz Partners LLC was approved.

1. The parties to the contract are the Regents of the University of Michigan and the Accelerate Blue Fund (“A-B Fund”) for Abernethy Schwartz Partners LLC, DBA BlueConduit.
2. A-B Fund will execute applicable standard agreements for venture capital investing. The University will receive future equity in the Company, along with the right to purchase more equity. No use of University services or facilities, nor any assignment of University employees, is obligated or contemplated under the Agreement. Standard disclaimers of warranties and indemnification apply, and the Agreement may be amended by consent of the parties. University procedures for approval of these changes will be followed and additional conflict of interest review will be done as appropriate.
3. The pecuniary interest of Dr. Eric Schwartz arises from the fact that he is a stockholder of more than 5% of the Company and a member of the Company’s Board of Directors.

Authorize Execution of Investment Agreements for the Accelerate Blue Fund for NX Fuels Inc., DBA Carbon Fuels Inc.

The agreement with Accelerate Blue Fund for NX Fuels Inc., was approved.

1. The parties to the contract are the Regents of the University of Michigan and the Accelerate Blue Fund (“A-B Fund”) for Abernethy Schwartz Partners LLC, DBA BlueConduit.
2. A-B Fund will execute applicable standard agreements for venture capital investing. The University will receive future equity in the Company, along with the right to purchase more equity. No use of University services or facilities, nor any assignment of University employees, is obligated or contemplated under the Agreement. Standard disclaimers of warranties and indemnification apply, and the Agreement may be amended by consent of the parties. University procedures for approval of these changes will be followed and additional conflict of interest review will be done as appropriate.
3. The pecuniary interest of Dr. Saemin Choi and Dr. Zetian Mi arise from the fact that each is a stockholder of more than 5% of the Company as a co-founder of NX Fuels Inc.

Approval to establish a new Department

On a motion by Regent Acker, seconded by Regent Hubbard, the regents unanimously approved the establishment of the Department of Robotics, College of Engineering.

Approval of Revisions to the University of Michigan Health System Board Bylaws

On a motion by Regent Hubbard, seconded by Regent Acker, the regents unanimously approved revisions to the UM Health System Board Bylaws.

Public Comment

The regents heard public comments from: Olivia Rath, UM-Ann Arbor Student, on carbon neutrality; Craig Register, UM-Ann Arbor Faculty, on Semester in Detroit; Larson Lovdal, UM-Ann Arbor Student, on carbon neutrality; Mary Jo Kietzman, UM-Flint Faculty, on humanities support; Jacob Lederman, UM-Flint Faculty, on faculty governance; Chelsea Johnson, UM-Ann Arbor Student, on COP26 and carbon neutrality; Evan Gonzalez, UM-Ann Arbor Student, on carbon neutrality; Daniel Birchok, UM-Flint Faculty, on support for the Flint campus; Liz Rohan, UM-Dearborn Faculty, on program integrity; Bennett Walling, UM-Ann Arbor Student, on DEI; David Pobocik, UM-Flint Student, on support for the liberal arts; and Daille Held, UM-Dearborn Student, on student needs in Dearborn; Trent Ingell, UM-Ann Arbor Student, on the Fight for 15.

President Schlissel thanked all the speakers for their comments.

Adjournment

The meeting was adjourned at 5:30 p.m. The next meeting will take place on February 17, 2022.