

To: Mark Schlissel[markschl@umich.edu]
From: INDIVIDUAL 1 [REDACTED]@umich.edu
Sent: Tue 9/3/2019 7:35:29 AM (UTC-04:00)
Subject: Re: article you couldn't download

Ha!!

INDIVIDUAL 1 [REDACTED]

Sent from my iPhone

On Sep 2, 2019, at 9:46 PM, Mark Schlissel <markschl@umich.edu> wrote:

just for fun
best
mark

Mark Schlissel MD, PhD
President
University of Michigan

PII [REDACTED]

<Sexual Fantasies of Everyday New Yorkers | The New Yorker.pdf>

DAILY SHOUTS

SEXUAL FANTASIES OF EVERYDAY NEW YORKERS

By Mark Cognata

August 31, 2019



Photograph from Getty

“I picture it like this—I’m strolling through Brooklyn on a summer afternoon. The streets are filled with people. And this is Williamsburg, so they’re all beautiful. Suddenly, the sky opens up. Everyone gets drenched. Wet clothes cling to toned bodies. Skin glistens. And here’s the best part: because no one came prepared with rain gear, I’m able to walk down a whole city block without once getting smacked in the face by an umbrella.”—Casey, *East Williamsburg*

“As a bearded barista pours my coffee, he discreetly reaches below the counter. My eyes can’t help but follow his hand—down, down—until, to my delight, he pulls out his big, bulging carton of oat milk. ‘I was hiding this from the other customers,’ he tells me, with a wink. ‘But you can have as much as you want.’”—*Garth, Clinton Hill*

“I find a lunch in Midtown that costs less than ten dollars. ‘Yes!’ I cry out. ‘Oh, God, yes!’ The cashier hands me a surprisingly substantial sandwich.”—*Liz, works in Midtown*

“My two hottest yoga classmates and I hit up a new neighborhood bar after class. For weeks, I’ve been secretly gawking at them as they contort their bodies into downward dogs and standing splits. Now I finally have my chance with not one but both of them. We find a dim booth in the back. As the conversation flows, I’m surprised by how much we all have in common. That’s when we realize that we all want the same thing—to become best friends, which is a miracle, because it’s so hard to make friends in this city. The three of us chat amicably *all night long*.”—*Hillary, East Village*

“My phone buzzes in the middle of an important meeting. I know that I should wait, but the temptation is too strong. I sneak a glimpse: ‘Hey, bad news. My improv show got cancelled.’ As the tantalizing words sink in, I pray that my client can’t see the waves of pleasure cascading through my body. My eager eyes linger on the conversation bubble. What will the next message be? Here it comes: ‘The venue says we can’t even reschedule it. Guess you’ll never be able to see me perform.’ I moan so loudly that my client blushes.”—*Gloria, Hell’s Kitchen*

“My greatest sexual fantasy is just to have regular sex in my own apartment. But, in my fantasy, my apartment has a washing machine and a dryer.”—*Sofia, Washington Heights*

“Some finance bro is manspreading on the 4 train at rush hour. His knees are about eight feet apart, even though there are old ladies with canes waiting to sit down. Normally, people want to scream at these guys. Me? I don’t think that quite cuts it. I fantasize about catching his eye and giving him a look so dirty that he somehow gets infected with H1N1. You know, swine flu. Really teach him a lesson he’ll never forget. This is sexual for me, yes.”—*Jay, Crown Heights*

“A ‘Freaky Friday’ situation in which New York and, I don’t know, Oklahoma City, swap costs of living for a year. Oh, yeah, baby.”—*Mason, Sunnyside*

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DAILY SHOUTS

WHERE YOUR PERSONALITIES GO WHILE YOU'RE HAVING SEX

By Will McPhail



DAILY SHOUTS

NO, I'M FROM NEW YORK

By Susanna Wolff



VIDEO

RACHEL BLOOM PITCHES A CLAYMATION SHOW ABOUT HER BOOBS

The creator of “Crazy Ex-Girlfriend” on her television fantasy: “Because after you look at a boob talking for, like, five seconds, you’re like, click.”

PERSONAL HISTORY

WHEN WILLIAMSBURG WAS ON THE WRONG SIDE OF THE RIVER

The rise and fall of my Brooklyn apartment.

By **Jami Attenberg**

[Cookies Settings](#)

To: INDIVIDUAL 1 [REDACTED]@umich.edu]
From: Mark Schlissel [markschl@umich.edu]
Sent: Tue 9/3/2019 2:37:07 PM (UTC-04:00)
Subject: Fwd: UMMA After Hours Celebratory Reception, 9/21/19 6 p.m.

I'm free that evening. We should think of something to do thereafter.
M

Mark Schlissel
President

Begin forwarded message:

From: PII [REDACTED] <PII [REDACTED]@umich.edu>
Date: September 3, 2019 at 2:32:23 PM EDT
To: Mark Schlissel <markschl@umich.edu>
Subject: Re: UMMA After Hours Celebratory Reception, 9/21/19 6 p.m.

Ok, great. Will add to calendar.

On Tue, Sep 3, 2019 at 2:28 PM Mark Schlissel <markschl@umich.edu> wrote:

PII [REDACTED]

I'd be delighted to do the event.

Thanks.

Mark

Mark Schlissel
President

On Sep 3, 2019, at 1:29 PM, PII [REDACTED] <PII [REDACTED]@umich.edu> wrote:

Hi Mark,

It's a Saturday (away game).

Do you want to do?

PII [REDACTED]

----- Forwarded message -----

From: INDIVIDUAL 1 [REDACTED]@umich.edu>
Date: Tue, Sep 3, 2019 at 9:37 AM
Subject: UMMA After Hours Celebratory Reception, 9/21/19 6 p.m.
To: PII [REDACTED] <PII [REDACTED]@umich.edu>

PII [REDACTED] would MSS be willing to attend for an hour the naming of the PII [REDACTED].
I'd get him in and out. Its next door etc. etc. PII [REDACTED]

On behalf of PII [REDACTED], please join us for a celebratory reception before
UMMA After Hours: Fall Opening.
Join us to toast PII [REDACTED] in recognition of their extraordinary generosity, meet
artist Meleko Mokgosi whose work Pan-African Pulp inaugurates the UMMA's biennial
commission project, and celebrate the season's special exhibitions.
Saturday, September 21, 2019 – 6–7 p.m.
PII [REDACTED]

UMMA – 525 South State Street, Ann Arbor
C

<September 21 After Hours Celebratory Reception.pdf>

To: INDIVIDUAL 1 @umich.edu]
From: Mark Schlissel[markschl@umich.edu]
Sent: Sat 9/14/2019 12:36:22 PM (UTC-04:00)
Subject: Re: Schedule Changes That Impact Your Upcoming Trip

I'm so there

Mark Schlissel MD, PhD
President
University of Michigan

Sent from my iPhone

On Sep 14, 2019, at 12:01 PM, INDIVIDUAL 1 @umich.edu> wrote:

I know a bistro....

INDIVIDUAL 1

Sent from my iPhone

On Sep 14, 2019, at 10:29 AM, Mark Schlissel <markschl@umich.edu> wrote:

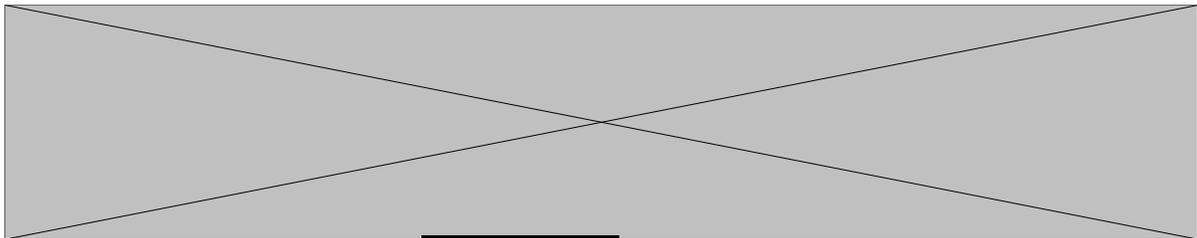
What if we miss our connection and get stuck in Paris.....

Mark Schlissel
President

Begin forwarded message:

From: Delta Air Lines <DeltaAirLines@n.delta.com>
Date: September 14, 2019 at 10:21:10 AM EDT
To: MARKSCHL@UMICH.EDU
Subject: Schedule Changes That Impact Your Upcoming Trip
Reply-To: Delta Flight Notifications <Delta_FltReminders@delta.com>

See your updated flight information.



Hello MARKSTEVEN and INDIVIDUAL 1,

Your Trip Confirmation #: PII **MANAGE MY TRIP >**

A change in our flight schedule impacts your upcoming trip.

HERE'S YOUR NEW ITINERARY.

FLIGHT/DATE	DEPART	ARRIVE
Delta 134 Sat, November 2	Detroit, Michigan 7:25 pm	Amsterdam 8:00 am **Sun, November 3
Delta 9574* Sun, November 3	Amsterdam 12:40 pm	Delhi 1:10 am **Mon, November 4

UPDATE

Delta 8471* Sat, November 9	Bengaluru 2:00 am	Charles de Gaulle 8:25 am
Delta 8471 Sat, November 9	Bengaluru 1:50 am	Charles de Gaulle 8:15 am

Delta 97 Sat, November 9	Charles de Gaulle 10:20 am	Detroit, Michigan 1:34 pm
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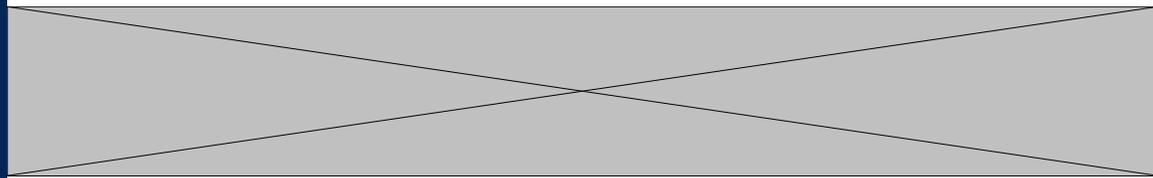
FLIGHT	SEAT
Delta 134	Delta One® 2B, 2C
Delta 9574*	Business 2B, 2A
Delta 8471*	Business Class 2E, 2F
Delta 97	Delta One® 2C, 2G

*Flight 9574 is operated by KLM Royal Dutch Airlines
 *Flight 8471 is operated by Air France
 **Arrival date is different than departure date.

We're sorry for the inconvenience and promise to keep you updated on any future changes. For the most up-to-date flight changes, seat assignments, and gate and terminal information, visit delta.com or use the [Fly Delta app](#). If you have any questions please contact your travel agent.

Thanks for choosing Delta. We'll see you aboard.

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Delta Blvd., P.O. Box 20706 Atlanta, GA 30320-6001.

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To: Mark Schlissel[markschl@umich.edu]
From: INDIVIDUAL 1 [REDACTED]@umich.edu]
Sent: Tue 10/1/2019 12:01:13 PM (UTC-04:00)
Subject: Re: Trip to India

we can. worth the trip. if you go first thing in the morning it is the most incredible experience.

INDIVIDUAL 1 [REDACTED]

University of Michigan
INDIVIDUAL 1 [REDACTED]@umich.edu

INDIVIDUAL 1 [REDACTED]

On Tue, Oct 1, 2019 at 11:56 AM Mark Schlissel <markschl@umich.edu> wrote:

we can't just go rogue together?
m

Mark Schlissel MD, PhD
President
University of Michigan
PII [REDACTED]

On Tue, Oct 1, 2019 at 11:55 AM INDIVIDUAL 1 [REDACTED]@umich.edu> wrote:

only if you are willing to extend your trip by a day.

INDIVIDUAL 1 [REDACTED]

University of Michigan
INDIVIDUAL 1 [REDACTED]@umich.edu
INDIVIDUAL 1 [REDACTED]

On Tue, Oct 1, 2019 at 11:32 AM Mark Schlissel <markschl@umich.edu> wrote:

hi
will we be able to see the Taj Mahal????
m

Mark Schlissel MD, PhD
President
University of Michigan
PII [REDACTED]

----- Forwarded message -----

PII [REDACTED]@gmail.com>

Date: Tue, Oct 1, 2019 at 10:10 AM

Subject: Trip to India

To: Mark Schlissel <markschl@umich.edu>

You had a very successful and informative meeting last week. Thanks.

Just a suggestion.

When in India. try to make a short stop in Agra to see the Taj Mahal. It can be done as a quick trip from Delhi or en route from Delhi to Mumbai.

Best wishes for a safe and interesting trip,

PII

To: Mark Schlissel[markschl@umich.edu]
From: INDIVIDUAL 1 [REDACTED]@umich.edu
Sent: Thur 10/10/2019 8:28:34 AM (UTC-04:00)
Subject: Re: contact info

Laugh

Sent from my iPad

On Oct 10, 2019, at 8:27 AM, Mark Schlissel <markschl@umich.edu> wrote:

i can lure you to visit with the promise of a knish?
m

Mark Schlissel MD, PhD
President
University of Michigan
PII [REDACTED]

On Thu, Oct 10, 2019 at 8:22 AM INDIVIDUAL 1 [REDACTED]@umich.edu> wrote:

Will send you address shortly. I DO Know about knishes!! Really good.

Sent from my iPad

On Oct 10, 2019, at 7:54 AM, Mark Schlissel <markschl@umich.edu> wrote:

hi, INDIVIDUAL 1 [REDACTED]
I got a lovely gift in the mail from PII [REDACTED], thanks us for hosting them in the box. A box full of knishes!
If you don't know what these are, we can share one sometime. Think spiced potato wrapped in thin dough and baked.
Can I get their email or mailing address to send them a thank you note?
Thanks
m

Mark Schlissel MD, PhD
President
University of Michigan
PII [REDACTED]

To: INDIVIDUAL 1 [REDACTED]@umich.edu
From: Mark Schlissel[markschl@umich.edu]
Sent: Sat 10/19/2019 8:24:42 PM (UTC-04:00)
Subject: Fwd: updates, contacts, B-Ball

Hi
Can we plan a CA trip around that game?
M

Mark Schlissel MD, PhD
President
University of Michigan

Sent from my iPhone

Begin forwarded message:

From: PII [REDACTED]
Date: October 19, 2019 at 8:14:01 PM EDT
To: Mark Schlissel <markschl@umich.edu>, PII [REDACTED]
Subject: Re: updates, contacts, B-Ball

To: INDIVIDUAL 1 [REDACTED]@umich.edu]
From: Mark Schlissel[markschl@umich.edu]
Sent: Sun 10/20/2019 12:00:42 PM (UTC-04:00)
Subject: Re: updates, contacts, B-Ball

I think it may be too bold to ask for more than one.
What do you think?
If you make the trip, would you come with me to game?
M

Mark Schlissel
President

On Oct 20, 2019, at 11:40 AM, INDIVIDUAL 1 [REDACTED]@umich.edu> wrote:

PII [REDACTED], PII [REDACTED] or PII [REDACTED] who is often in LA. All love basketball.

INDIVIDUAL 1 [REDACTED]
Sent from my iPhone

On Oct 19, 2019, at 9:52 PM, Mark Schlissel <markschl@umich.edu> wrote:

Shall I try to bring PII [REDACTED] or some other donor along?
M

Mark Schlissel MD, PhD
President
University of Michigan

Sent from my iPhone

Begin forwarded message:

From: PII [REDACTED]
Date: October 19, 2019 at 8:14:01 PM EDT
To: Mark Schlissel <markschl@umich.edu>, PII [REDACTED]
[REDACTED]
Subject: Re: updates, contacts, B-Ball

To: Mark Schlissel[markschl@umich.edu]
From: INDIVIDUAL 1 [REDACTED]@umich.edu]
Sent: Thur 10/31/2019 8:56:23 AM (UTC-04:00)
Subject: Re: Nov 15 & 16

With pleasure.

INDIVIDUAL 1 [REDACTED]

Sent from my iPhone

On Oct 31, 2019, at 8:41 AM, Mark Schlissel <markschl@umich.edu> wrote:

Hope you're free to join me.
let's see how PII [REDACTED] handles this.

Thanks

Mark

Mark Schlissel
President

Begin forwarded message:

From: PII [REDACTED] <PII [REDACTED]@umich.edu>
Date: October 31, 2019 at 8:39:41 AM EDT
To: Mark Schlissel <markschl@umich.edu>
Subject: Re: Nov 15 & 16

OK.

On Thu, Oct 31, 2019 at 8:38 AM Mark Schlissel <markschl@umich.edu> wrote:

Too bad. The Vivaldi would have been fun.

I did promise PII [REDACTED], so let's try to get two tix for that.

PII [REDACTED] is out of town. Please see if INDIVIDUAL 1 [REDACTED] can come with me since its a donor stewardship thing.

Thanks.

Mark

Mark Schlissel
President

On Oct 31, 2019, at 8:32 AM, PII [REDACTED] <PII [REDACTED]@umich.edu> wrote:

Your Reception on Friday doesn't end until 7:30pm, so assume Saturday?

On Thu, Oct 31, 2019 at 8:31 AM PII [REDACTED] <PII [REDACTED]@umich.edu> wrote:

Hi Mark

see below. If you did Saturday, you would have to forego seeing Vivaldi (UMS

performance).
Preference?

PII

----- Forwarded message -----

INDIVIDUAL 1 [REDACTED] <[\[REDACTED\]@umich.edu](mailto:[REDACTED]@umich.edu)>

Date: Thu, Oct 31, 2019 at 8:23 AM

Subject: Re: Nov 15 & 16

To: PII [REDACTED] <[\[REDACTED\]@umich.edu](mailto:[REDACTED]@umich.edu)>

7:30

INDIVIDUAL 1 [REDACTED]

Sent from my iPhone

On Oct 31, 2019, at 8:22 AM, PII [REDACTED] <[\[REDACTED\]@umich.edu](mailto:[REDACTED]@umich.edu)>
wrote:

What time is the performance on both Friday and Saturday?

On Thu, Oct 31, 2019 at 6:53 AM INDIVIDUAL 1 [REDACTED]
<[\[REDACTED\]@umich.edu](mailto:[REDACTED]@umich.edu)> wrote:

MSS told PII [REDACTED] that he would like to attend the performance of her mother's play. The play will be Nov 15&16. On Friday the 15 we have the reception at the house. He would just make it. The following night (Saturday) would be easier. It also would be when PII [REDACTED] entire family is here. And there is a reception. Would you check if he can do? Saturday sold out but we can get two tickets for him. But we need to know ASAP. Thanks.

Sent from my iPad

To: Mark Schlissel[markschl@umich.edu]
From: INDIVIDUAL 1 [REDACTED]@umich.edu]
Sent: Sun 11/17/2019 5:09:42 PM (UTC-05:00)
Subject: Re: wallenberg

Please

INDIVIDUAL 1 [REDACTED]
Sent from my iPhone

On Nov 17, 2019, at 5:04 PM, Mark Schlissel <markschl@umich.edu> wrote:

come and sit with me.
mark

Mark Schlissel MD, PhD
President
University of Michigan
PII [REDACTED]

On Sun, Nov 17, 2019 at 5:02 PM INDIVIDUAL 1 [REDACTED]@umich.edu> wrote:

Wow. I think I want to go.

INDIVIDUAL 1 [REDACTED]
Sent from my iPhone

On Nov 17, 2019, at 4:52 PM, Mark Schlissel <markschl@umich.edu> wrote:

Tonight's recipient, the 27th, at one point realized she had to make peace with death if she was to continue her work.

A journalist and filmmaker, Safa Al Ahmad [SOFF-ah AL ahck-modd] was determined to make sure that the rest of the world understood what was happening in her part of the world.

In 2014, a populist uprising was taking place in Saudi Arabia's Eastern Province.

The government was repressing all reporting.

Al Ahmad wanted to tell the story, to let the outside hear from the protesters and from the people in the street.

The result was a moving BBC piece, "Saudi's Secret Uprising".

She followed this with a report for PBS on the Houthi (HOO-thi) rebels in Yemen.

Just two weeks after the Houthis took over the capital of Yemen, Sanaa, she entered the city and began filming "The Fight for Yemen."

Other films continued to spotlight the Middle East, particularly Saudi Arabia and Yemen, giving voice to the protesters and those caught in the crisis.

In recording a young boy who says he has not been to school in months, she reports that “Education is extinct in Yemen.”

In Taiz, once the cultural heart of Yemen, there is no electricity, minimal water, and strict control by the Houthis (HOO-thees).

Getting water each day for the family falls to the children, some of whom lose their lives in the process.

Her work seeks to clarify, in an objective way, the complicated factions at war and the interests they are fighting over.

To find the truth, she travels and works in the most dangerous situations.

There are car rides in the dead of night to areas controlled by protesters, trips on foot across mountain passes, and visits to families in areas of cities decimated by mortar fire.

All serve to expose what is happening in a place where the government would prefer we don't see what's going on.

Born and raised in Saudi Arabia, Al Ahmad has been reporting on Yemen since 2010.

In 2015 she received the Index on Censorship Freedom of Expression Award for Journalists.

She was awarded the Association for International Broadcasting Award, recognizing her as one of the few journalists reporting for Western news organizations from inside the area, even as the government worked to prevent media from reporting.

She has attached a face and a voice to the toll these conflicts have taken, particularly on those whose lives have been most affected, often transforming their existence from being busy city dwellers to becoming urban scavengers, seeking the barest of necessities of life.

Like all great journalists, she is a champion of the people.

Mark Schlissel MD, PhD

President

University of Michigan

PI

To: INDIVIDUAL 1 [REDACTED]@umich.edu
From: Mark Schlissel[markschl@umich.edu]
Sent: Mon 11/18/2019 1:13:31 PM (UTC-05:00)
Subject: Fwd: Concur Confirmation: DEVELOPMENT/[REDACTED] (TRIP #200171) & FLORIDA SEMINARS (TRIP #200172)
01/30/2020 WZMNAM
[DTW-LAX.ics](#)
[LAX-RSW.ics](#)
[RSW-DTW.ics](#)

Hi
In case you'd like to coordinate any of our travel.
This is for the LA plus FLA seminars trip.
M will likely join me on the return from FLA to DTW, but that's it.
Thanks
mark

Mark Schlissel MD, PhD
President
University of Michigan
[REDACTED]

----- Forwarded message -----

From: Concur Travel <TravelWizard@concursolutions.com>
Date: Mon, Nov 18, 2019 at 12:40 PM
Subject: Concur Confirmation: DEVELOPMENT/[REDACTED] (TRIP #200171) & FLORIDA SEMINARS (TRIP #200172)
01/30/2020 WZMNAM
To: <MARKSCHL@umich.edu>, <[\[REDACTED\]@umich.edu](mailto:[REDACTED]@umich.edu)>, <[\[REDACTED\]@umich.edu](mailto:[REDACTED]@umich.edu)>

Trip Overview

Trip Name: Development/[REDACTED] (trip #200171) & Florida Seminars (trip #200172)
Start Date: January 30, 2020
End Date: February 04, 2020
Created: November 18, 2019, [REDACTED] (Modified: November 18, 2019)
Description: (No Description Available)
Please choose your trip purpose: Development/Donor
Agency Record Locator: WZMNAM
Passengers: Mark Steven Schlissel
Total Estimated Cost: **\$2,383.83** USD
Airfare must be ticketed by: **11/19/2019 11:30 PM Eastern**
View your plans in [Triplt](#) to stay one step ahead while traveling.

Agency Name: Conlin Travel - University of Michigan (Sabre)
Daytime Phone: 855-200-8785
Nighttime Phone: 855-200-8785

Reservations

Thursday, January 30, 2020



Flight Detroit, MI (DTW) to Los Angeles, CA (LAX)

Delta 2911
Operated by: Delta

Departure: 12:20 PM
Seat:1B (Confirmed)
Detroit Metropolitan Wayne County
Airport (DTW)
Terminal:E.H.MCNAMARA
TERMINAL
Duration: 5 hours, 7 minutes
Nonstop
Arrival: 02:27 PM
Los Angeles Intl Airport (LAX)
Terminal:2

Confirmation: HRCTOB
Status: **Confirmed**
Air Frequent Flyer Number: PII

Additional Details

Aircraft: Boeing 757-200
E-Ticket
Cabin: FIRST CLASS (D)

Distance: 1979 miles
Meal: Lunch



Sunday, February 02, 2020



Flight Los Angeles, CA (LAX) to Atlanta, GA (ATL)

Delta 1195
Operated by: Delta

This flight leaves on Feb 2 and arrives on Feb 3.

Departure: 11:55 PM
Seat:1C (Confirmed)
Los Angeles Intl Airport (LAX)
Terminal:2
Duration: 4 hours, 6 minutes
Nonstop
Arrival: 07:01 AM
Atlanta Hartsfield-Jackson Intl
Airport (ATL)
Terminal:SOUTH TERMINAL

Confirmation: HRCTOB
Status: **Confirmed**
Air Frequent Flyer Number: PII

Additional Details

Aircraft: Boeing 737-900
E-Ticket
Cabin: FIRST CLASS (C)

Distance: 1946 miles
Meal: Refreshment



Monday, February 03, 2020



1 hr, 21 min layover at Atlanta Hartsfield-Jackson Intl Airport (ATL)

Flight Atlanta, GA (ATL) to Fort Myers, FL (RSW)

Delta 1068

Operated by: Delta

Departure: 08:22 AM

Seat: 1B (Confirmed)

Atlanta Hartsfield-Jackson Intl Airport
(ATL)

Terminal: SOUTH TERMINAL

Duration: 1 hour, 39 minutes

Nonstop

Arrival: 10:01 AM

Fort Myers SW Florida Intl Airport
(RSW)

Confirmation: HRCTOB

Status: **Confirmed**

Air Frequent Flyer Number: **PII**

Additional Details

Aircraft: Boeing 757-200

Distance: 515 miles

E-Ticket

Cabin: FIRST CLASS (C)



Tuesday, February 04, 2020



Flight Fort Myers, FL (RSW) to Detroit, MI (DTW)

Delta 1581

Operated by: Delta

Departure: 06:50 PM

Seat: 1B (Confirmed)

Fort Myers SW Florida Intl Airport
(RSW)

Duration: 2 hours, 54 minutes

Nonstop

Arrival: 09:44 PM

Detroit Metropolitan Wayne County
Airport (DTW)

Terminal: E.H.MCNAMARA
TERMINAL

Confirmation: HRCTOB

Status: **Confirmed**

Air Frequent Flyer Number: **PII**

Additional Details

Aircraft: Boeing 757-300

Distance: 1085 miles

E-Ticket

Cabin: FIRST CLASS (I)

Meal: Meal



Total Estimated Cost

Air

Airfare quoted amount: \$2,174.73 USD

Taxes and fees: \$209.10 USD

Total Estimated Cost: \$2,383.83 USD

Restrictions

Quote: **NONREF/PENALTY APPLIES**

TICKET NOT YET ISSUED. AIRFARE QUOTED IN ITINERARY IS NOT GUARANTEED UNTIL TICKETS ARE ISSUED.

To: Mark Schlissel[mssPII@gmail.com]
From: INDIVIDUAL 1 [REDACTED]@umich.edu]
Sent: Mon 11/18/2019 4:57:41 PM (UTC-05:00)
Subject: Re: [Order# 30469500] PIZZA HOUSE - ANN ARBOR

Great! See you soon.

INDIVIDUAL 1 [REDACTED]

Sent from my iPhone

On Nov 18, 2019, at 3:58 PM, Mark Schlissel <mssPII [REDACTED]@gmail.com> wrote:

Hi
here's receipt for dinner order.
Scheduled for 5:15P pickup. In "special instructions" field I said that it would be picked up by INDIVIDUAL 1 [REDACTED]
It's all paid for.
See you soon!
Mark

----- Forwarded message -----

From: **Pizza House - Ann Arbor** <onlineorders@brygid.com>
Date: Mon, Nov 18, 2019 at 3:56 PM
Subject: [Order# 30469500] PIZZA HOUSE - ANN ARBOR
To: <[MSSPII \[REDACTED\]@gmail.com](mailto:MSSPII [REDACTED]@gmail.com)>

PIZZA HOUSE - ANN ARBOR
ANNARBOR.PIZZAHOUSE.COM
734-995-5095

This email was automatically generated by our online ordering system. Please do not reply to this email.
Dear MARK SCHLISSEL,
Thank you for your order. To make any changes, or should you need further assistance, please call us at 734-995-5095. Your order is for Mon, Nov 18 2019 @ 5:15 PM.

Please pickup your order from the following address.

Takeout Location:

618 Church Street
Ann Arbor, MI 48104

Thank you for your business.

Receipt for Online Order (Takeout)
To be ready on: Mon, Nov 18 2019 @ 5:15 PM

Order#: 30469500
Placed On: Mon, Nov 18 2019 @ 3:55 PM
Customer Name: SCHLISSEL, MARK
Phone: PII [REDACTED]
Email: [MSSPII \[REDACTED\]@GMAIL.COM](mailto:MSSPII [REDACTED]@GMAIL.COM)

PAYMENTS

Visa: xxxxxxxxxxxxxx PII [REDACTED]

Auth# 08464I
Amount: \$35.88

Balance Owing: \$0.00

SPECIAL INSTRUCTIONS:

Order will be picked up by INDIVIDUAL 1

Qty	Size	Item	Price
1	Regular	Michigan Cherry Salad	\$18.00
		Honey Dijon Dressing	\$0.00
		Sum:	<i>\$18.00</i>

1	Serving	Calzone	\$15.00
		Add Fresh Mushrooms	\$0.00
		Add Green Peppers	\$0.00
		Add Italian Sausage	\$0.00
		Sum:	<i>\$15.00</i>

Processing Fee:	\$0.85
Subtotal:	\$33.85
Sales Tax (6.0%):	\$2.03
Order Total:	\$35.88

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www.brygid.com

To: Mark Schlissel[markschl@umich.edu]
From: INDIVIDUAL 1 [REDACTED]@umich.edu]
Sent: Mon 12/16/2019 4:11:25 PM (UTC-05:00)
Subject: Re: happy holidays!

Many do.

INDIVIDUAL 1 [REDACTED]
Sent from my iPhone

On Dec 16, 2019, at 3:36 PM, Mark Schlissel <markschl@umich.edu> wrote:

i think she likes me.
m

Mark Schlissel MD, PhD
President
University of Michigan
PII [REDACTED]

On Mon, Dec 16, 2019 at 2:09 PM INDIVIDUAL 1 [REDACTED]@umich.edu> wrote:

Nice.

INDIVIDUAL 1 [REDACTED]
Sent from my iPhone

On Dec 16, 2019, at 1:59 PM, Mark Schlissel <markschl@umich.edu> wrote:

from PII [REDACTED] who sent me a fancy coffee cake
m

Mark Schlissel MD, PhD
President
University of Michigan
PII [REDACTED]

----- Forwarded message -----
From: PII [REDACTED]
Date: Mon, Dec 16, 2019 at 1:58 PM
Subject: RE: happy holidays!
To: Mark Schlissel <markschl@umich.edu>

Thank you and thank you for always including us

It's been a joy coming to visit coming to the games being in the community

Happy, happy, merry, merry

PII

Sent from my iPhone

From: Mark Schlissel [mailto:markschl@umich.edu]

Sent: Sunday, December 15, 2019 8:10 AM

To: PII

Subject: happy holidays!

Hi, PII.

Just wanted to thank you for the coffee cake you sent us again this year.

PII PII absolutely loves it and has started sending one to some of our own friends.

I hope you and your family get to spend some good times together across the holiday season.

I wish you much joy and happiness and look forward to seeing you in the new year.

All the best,

mark

Mark Schlissel MD, PhD

President

University of Michigan

PII

To: INDIVIDUAL 1 [REDACTED]@umich.edu]
From: Mark Schlissel[markschl@umich.edu]
Sent: Sun 1/26/2020 11:20:37 PM (UTC-05:00)
Subject: Restaurants

From PII [REDACTED]
Spliced from 3 emails
Just explore and pick. I'm fine with any.
Thx
Mark

Mark Schlissel MD, PhD
President
University of Michigan

PII [REDACTED]

Begin forwarded message:

From: PII [REDACTED]
Date: January 26, 2020 at 11:16:30 PM EST
To: Mark Schlissel <markschl@umich.edu>
Subject: This is great!

Dear Mark

A cozy Italian Restaurant on Robertson Blvd. is Il Piccolino. Great and charming and in the design district. I ate there all the time and I still love to go there for lunch and I order my deceased friend's dish: PII [REDACTED] pasta

I definitely think this is a good choice

PII [REDACTED] and I enjoy The Tavern in Brentwood on San Vicente. Bistro Type, Nice atmosphere, good food.

An excellent old Los Angeles Restaurant is Lawrys Prime Rib on La Cienega. It's well priced, delicious and fun.

of course, all the restaurants I mentioned need reservations

From: Mark Schlissel on behalf of Mark Schlissel <markschl@umich.edu>

Sent: Tuesday, March 24, 2020 9:01 PM

To: INDIVIDUAL 1

Subject: Re: NYTimes.com: For Drive-In Theaters, an Unexpected Revival

you mean the movie?

or the company....

m

Mark Schlissel MD, PhD

President

University of Michigan

PII

On Tue, Mar 24, 2020 at 8:40 PM INDIVIDUAL 1 <[REDACTED]@umich.edu> wrote:

I'm sure there will be something you like.

INDIVIDUAL 1

Sent from my iPhone

On Mar 24, 2020, at 8:27 PM, Mark Schlissel <markschl@umich.edu> wrote:

i hope they are playing a movie I would like.

m

From The New York Times:

For Drive-In Theaters, an Unexpected Revival

A retro tradition get a boost from current social-distancing edicts.

<https://www.nytimes.com/2020/03/24/style/drive-in-theaters-coronavirus.html?smid=em-share>

Mark Schlissel MD, PhD

President

University of Michigan

PII

From: INDIVIDUAL 1 [REDACTED]@umich.edu>

Sent: Sunday, April 5, 2020 10:20 AM

To: Mark Schlissel

Subject: Re: Our Commitment Remains: Your Update from Ed Bastian

Hurray.

Sent from my iPad

On Apr 5, 2020, at 10:12 AM, Mark Schlissel <markschl@umich.edu> wrote:

Delta club and Diamond status, here we come!
We'll have to plan some trips for summer 2021.
TOY
Mark

Mark Schlissel MD, PhD
President
University of Michigan
PII [REDACTED]

Begin forwarded message:

From: Delta Air Lines <DeltaAirLines@o.delta.com>

Date: April 5, 2020 at 9:55:47 AM EDT

To: MARKSCHL@umich.edu

Subject: Our Commitment Remains: Your Update from Ed Bastian

Reply-To: "Marketing Email Reply Inbox" <reply-123579-26_HTML-2274143-10965567-3303@o.delta.com>

[View as a Web Page](#)



PII [REDACTED]
| Diamond Medallion®
| 575,648 Miles

Dear Mark,

I hope wherever you are in the world – whether at home with loved ones or on the front lines fighting this pandemic – that you are staying healthy and safe. We thank you for your patience and understanding over the last month as you've experienced unprecedented schedule changes and travel disruptions. Our focus today, as always, is on getting you and your loved ones where you need to be quickly and safely.

I want to let you know about some important decisions regarding SkyMiles® Medallion® Status and benefits, travel waivers and cleanliness that will help ensure that we're meeting your needs in this extraordinary time:

- **Extensions for SkyMiles Members:** I appreciate how much you value your Status and benefits, which is why we're [making adjustments](#) so you can continue to enjoy them whenever you're ready to travel again. You will see these updates automatically reflected in MyProfile/MyWallet before they go into effect.

Medallion Status: Your current Medallion Status will automatically be extended through 2021 whether or not you requalify. In addition, all of your 2020 Medallion Qualification Miles (MQMs) will be rolled over in 2021. If you are enrolled in Status promotions, you will also receive additional flexibility to complete those requirements.

Program travel benefits: Eligible Delta SkyMiles American Express Card Members will get more time to enjoy benefits, including Companion Certificates and the \$100 Delta flight credits. SkyMiles Members with Upgrade Certificates or \$200 Travel Vouchers will also have additional time to enjoy those benefits.

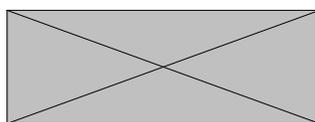
Delta Sky Club® access: If you are a Delta Sky Club Member, you'll receive an additional six months of club membership free of charge.

- **Additional flexibility:** We heard your feedback that you want the value of your tickets to be secure and redeemable for a longer period, so we have [extended the ability to plan, re-book and travel](#) for up to two years. We've [waived change fees](#) for your trips through May 31, 2022 if you have travel booked in April or May as of April 3, 2020, or canceled travel/eCredits from flights in March, April or May 2020. You can also change new tickets purchased between March 1 and May 31, 2020, without a change fee for up to a year from the date of purchase.

- **A new standard of Delta Clean:** Your health and safety remain our highest priority. We are temporarily streamlining onboard food and beverage services [domestically](#) and [internationally](#) to lessen physical touchpoints between you and our crews. The steps we continue taking to transform expectations of cleanliness across airports and on aircraft are not reserved for times of crisis. They have become our [new standard of clean](#) going forward so you can enjoy peace of mind when you're ready to fly again.

These are the times that define us all, and I want you to know we are here for you as you adjust to these extraordinary circumstances. I remain proud of you and our people as we continue to look out for one another along this journey. Please continue to take care of yourself and your loved ones.

Sincerely,

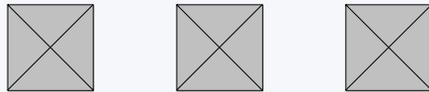


Ed Bastian
CEO

Coronavirus Update Center:
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[Need Help?](#) • [Flight Deals](#) • [Earn Miles](#) • [Give Back](#)



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This email was sent to: markschl@umich.edu

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Delta Blvd. P.O. Box 20706 • Atlanta, GA 30320-6001

From: Mark Schlissel on behalf of Mark Schlissel <mss[REDACTED]@gmail.com>

Sent: Saturday, April 25, 2020 12:14 PM

To: INDIVIDUAL 1

Subject: Re: Your Etsy Purchase from LOLDesignsbyAngie (1619331310)

i like it when you say that.
m

On Sat, Apr 25, 2020 at 11:37 AM INDIVIDUAL 1 <[REDACTED]@umich.edu> wrote:

Oh yes!!

INDIVIDUAL 1

Sent from my iPhone

On Apr 25, 2020, at 11:08 AM, Mark Schlissel <mss[REDACTED]@gmail.com> wrote:

one for you, one for me if you like it (and would wear it!)
m

----- Forwarded message -----

From: Etsy Transactions <transaction@etsy.com>

Date: Sat, Apr 25, 2020 at 10:56 AM

Subject: Your Etsy Purchase from LOLDesignsbyAngie (1619331310)

To: <mss[REDACTED]@gmail.com>

Home & Living Jewelry Accessories Clothing Weddings Craft Supplies

Woohoo! Your order is confirmed.

LOLDesignsbyAngie will start working on this right away.

We'll email you as soon as it ships.

Ordered
on Apr 25

Ready to ship

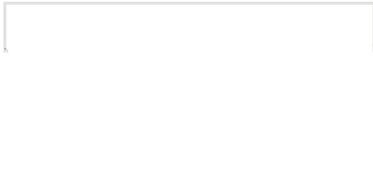
Expected delivery
Apr 30 - May 1

[View your order](#)

Delivery times are estimated. If you're experiencing difficulty with this order, please reply to this email to contact the seller. See [more info](#).

Order details

Confirmation number: 1619331310

	Michigan Face Mask Transaction ID: 1866080345 Quantity: 2 \$9.50	\$9.50
---	--	---------------

Shipping address

Mark Schlissel
815 S University Ave
ANN ARBOR, MI 48109-1189
United States

Paid with Credit card

Subtotal **\$19.00**
Shipping \$3.21
USPS First Class Mail
Sales tax \$1.33

Paid with Credit card

Subtotal **\$19.00**
Shipping \$3.21
USPS First Class Mail
Sales tax \$1.33

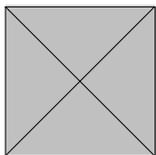
Total (2 items) \$23.54

Etsy offsets carbon emissions from every delivery

Want to check out faster next time? Create an account!

[Create an account](#)

Shop Information



Angelina

Owner of LOLDesignsbyAngie



Reply to this email to
contact the seller.

Reply to this email to
contact the seller.

More items from LOLDesignsbyAngie

- Face mask with filter \$9.00
- Floral Face Mask \$9.99
- Super hero Face Mask \$9.50
- Michigan Face Mask \$9.50
- Steelers Face Mask \$9.99
- Michigan Face Mask \$10.00

Free shipping? Ooh yeah!

How about a little something extra? Free shipping! Get it on your next order.

Shop now

Have questions?

Please reply to this email to contact the seller or [visit the help center](#).

If you received this email in error, contact [Etsy Support](#).

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Find the things you love faster than ever before in the Etsy app!

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Let's be friends

You are receiving this email because you made a purchase from [Etsy.com](#) using this email address.

If you live in North America or South America, this email is sent by Etsy, Inc., 117 Adams Street, Brooklyn, NY 11201, USA; if you live elsewhere, this email is sent by Etsy Ireland UC, a subsidiary of Etsy, Inc., 66/67 Great Strand Street, Dublin 1, D01 RW84, Ireland having company registration number 495696 and VAT registration number IE9777587C.

[Report a problem with this order](#)

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From: Mark Schlissel on behalf of Mark Schlissel <mss[REDACTED]@gmail.com>

Sent: Saturday, January 9, 2021 10:15 PM

To: INDIVIDUAL 1

Subject: Re: ☐☐ ☐☐ ☐☐ Ice Cream Truck favorites delivered right to your door! ☐☐

Love it when you say that
M

Mark Schlissel MD, PhD
President
University of Michigan

Sent from my iPhone

On Jan 9, 2021, at 10:02 PM, INDIVIDUAL 1 <[REDACTED]@umich.edu> wrote:

Oh yes!

INDIVIDUAL 1
Sent from my iPhone

On Jan 9, 2021, at 9:52 PM, Mark Schlissel <mss[REDACTED]@gmail.com> wrote:

They may be on to something.
M

Mark Schlissel MD, PhD
President
University of Michigan

Sent from my iPhone

Begin forwarded message:

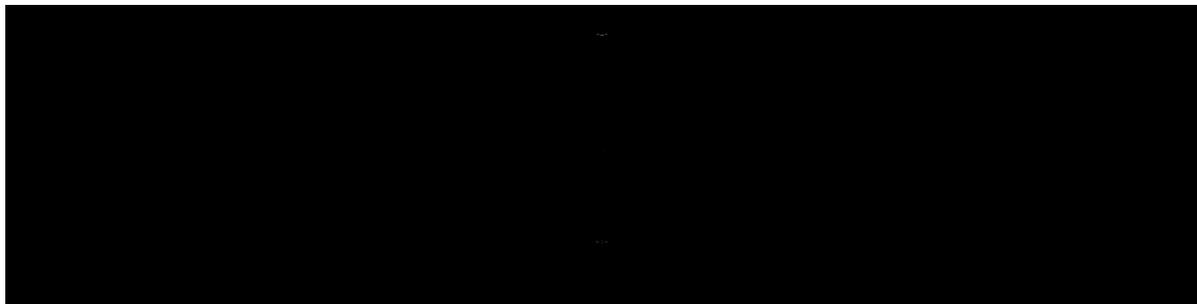
From: Ice Cream Truck <customerservice@pizzahouse.com>

Date: January 9, 2021 at 7:01:19 PM EST

To: Mss[REDACTED]@gmail.com

Subject: 📧 📧 📧 Ice Cream Truck favorites delivered right to your door! 📧

Reply-To: customerservice@pizzahouse.com



..|..|

Ice Cream Truck | 618 Church St., 734-995-5095, Ann Arbor, MI 48104

[Unsubscribe mss\[REDACTED\]@gmail.com](#)

[Update Profile](#) | [About our service provider](#)

Sent by customerservice@pizzahouse.com powered by

Try email marketing for free today!

From: Mark Schlissel on behalf of Mark Schlissel <markschl@umich.edu>

Sent: Sunday, May 3, 2020 4:42 PM

To: INDIVIDUAL 1

Subject: Fwd: Thought you might enjoy

PII likes to write when she gets stressed.

Here's something she sent me today.

Nice to speak with you and see you even digitally. TOY.

Mark

Mark Schlissel

President

Begin forwarded message:

From: PII PII <PII@gmail.com>

Date: May 3, 2020 at 3:02:51 PM EDT

To: Mark Schlissel <markschl@umich.edu>

Subject: Thought you might enjoy

This piece I read...I mean wrote...yesterday

PII



From: Mark Schlissel on behalf of Mark Schlissel <mss[REDACTED]@gmail.com>

Sent: Monday, May 4, 2020 6:24 PM

To: INDIVIDUAL 1

Subject: Fwd: Your Etsy Purchase from LOLDesignsbyAngie (1640363263)

On the way direct to you.

M

Mark Schlissel MD, PhD

President

University of Michigan

Sent from my iPhone

Begin forwarded message:

From: Etsy Transactions <transaction@etsy.com>

Date: May 4, 2020 at 3:25:44 PM EDT

To: Mss[REDACTED]@gmail.com

Subject: Your Etsy Purchase from LOLDesignsbyAngie (1640363263)

Reply-To: noreply@mail.etsy.com

Home & Living Jewelry Accessories Clothing Weddings Craft Supplies

Woohoo! Your order is confirmed.

LOLDesignsbyAngie will start working on this right away.

We'll email you as soon as it ships.

Ordered
on May 4

Ready to ship

Expected delivery
May 8 - 9

[View your order](#)

Delivery times are estimated. If you're experiencing difficulty with this order, please [contact the seller](#). See [more info](#).

Order details

Confirmation number: 1640363263

Michigan Face Mask Transaction ID: 1875494280

\$10.50

Quantity: 2

\$10.50

Shipping address

INDIVIDUAL 1



Paid with Credit card

Subtotal \$21.00

Shipping \$2.74

USPS First Class Mail

Sales tax \$1.42

Paid with Credit card

Subtotal \$21.00

Shipping \$2.74

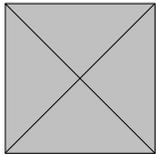
USPS First Class Mail

Sales tax \$1.42

Total (2 items) \$25.16

Etsy offsets carbon emissions from every delivery

Shop Information



Angelina

Owner of LOLDesignsbyAngie



Help with order

Help with order

More items from LOLDesignsbyAngie

- Denver Broncos Face Mask \$9.50
- Patriots Face Mask \$11.00
- Face Mask with filter \$8.50
- Face mask with filter \$9.00
- MSU Face Mask \$9.50
- MSU Face Mask with filter \$9.50

Free shipping? Ooh yeah!

How about a little something extra? Free shipping! Get it on your next order.

Shop now

Have questions?

[Contact the seller](#) or [visit the help center](#).

If you received this email in error, contact [Etsy Support](#).

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Download now .

....

Let's be friends

..

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[Etsy.com](#) with this email address.

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From: Mark Schlissel on behalf of Mark Schlissel <markschl@umich.edu>

Sent: Wednesday, May 20, 2020 6:52 AM

To: INDIVIDUAL 1

Subject: Fwd: The Latest At-Home Tips From The Langham

Nice memories.

M

Mark Schlissel MD, PhD

President

University of Michigan

Sent from my iPhone

Begin forwarded message:

From: The Langham Hotels and Resorts <noreply@email-langhamhotels.com>

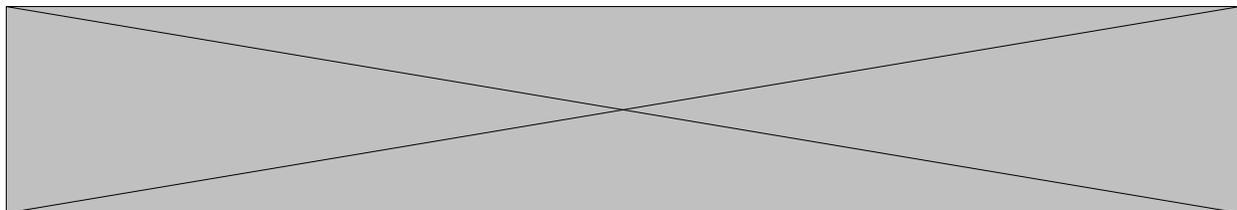
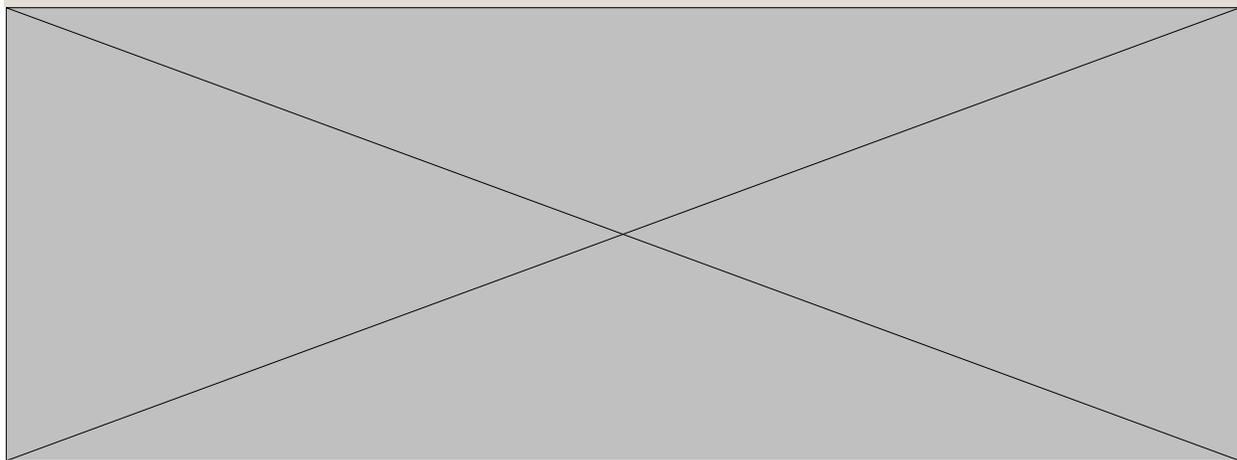
Date: May 20, 2020 at 5:23:44 AM EDT

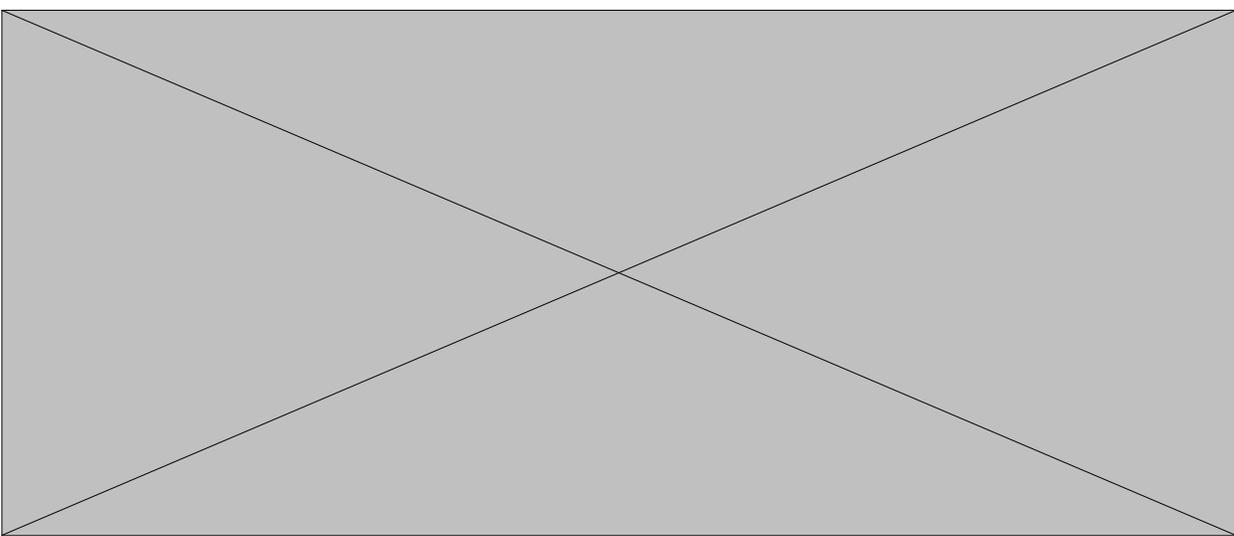
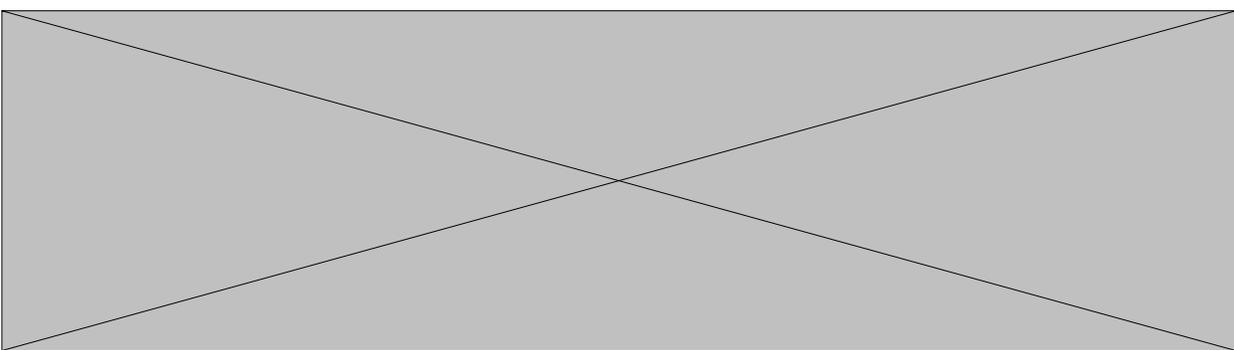
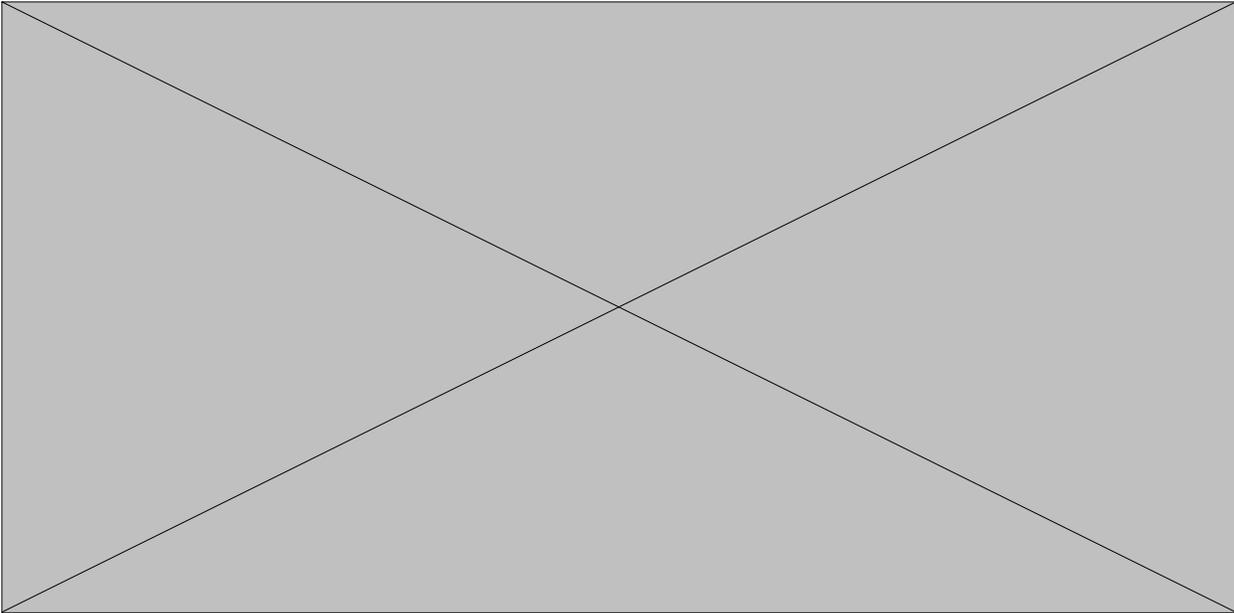
To: Mark Steven Schlissel <markschl@umich.edu>

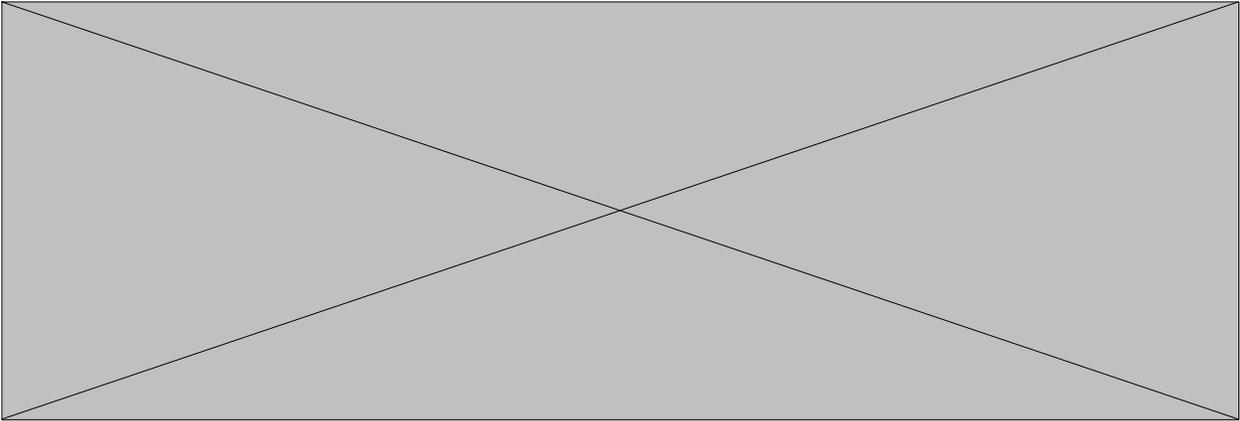
Subject: The Latest At-Home Tips From The Langham

Reply-To: The Langham Hotels and Resorts <817n1by1b11bj14n14z14p17j1bg15116514400@u.tcgms.net>

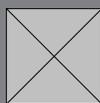
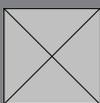
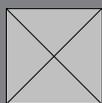
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langhamhotels.com #InThePink #CelebrateTheEveryday



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From: Mark Schlissel on behalf of Mark Schlissel <markschl@umich.edu>
Sent: Tuesday, February 2, 2021 9:03 PM
To: **INDIVIDUAL 1**
Subject: Fwd: Wishing you a flourishing Lunar New Year

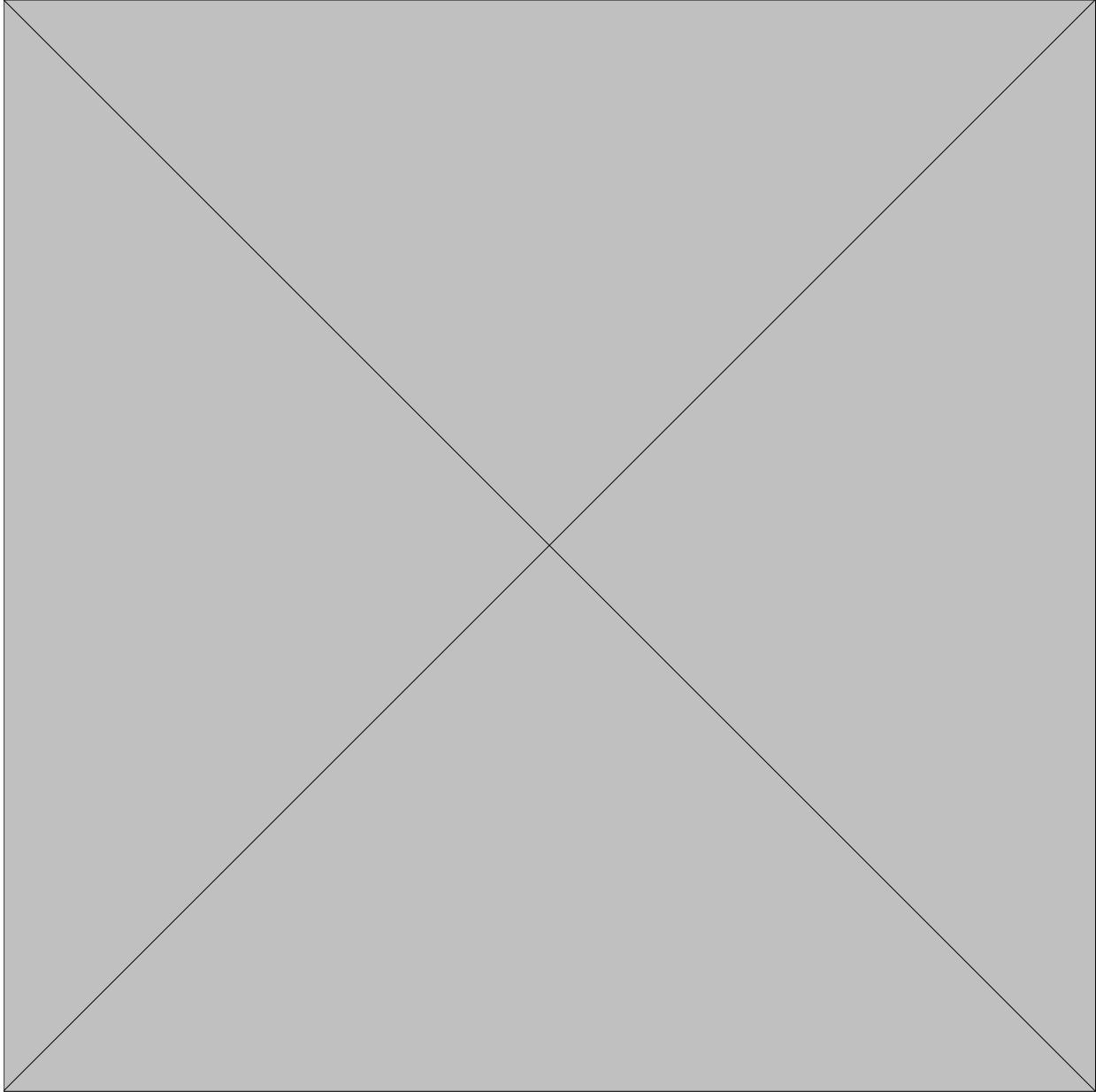
to the good old days.....
yours
mark

Mark Schlissel MD, PhD
President
University of Michigan
PII

----- Forwarded message -----

From: **The Langham Hotels and Resorts** <noreply@e-langhamhotels.com>
Date: Tue, Feb 2, 2021 at 9:01 PM
Subject: Wishing you a flourishing Lunar New Year
To: <markschl@umich.edu>

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This email was sent by: **Langham Hospitality Group**
Floor 27, Great Eagle Centre, 23 Harbour Road, Wanchai, Hong Kong

http://click.e-langhamhotels.com/profile_center.aspx?qs=5e17115feac6ca6f311addf72f69b41e10332febfbdb7a3b741fe3bc9323a4a7b83a115e6d8b413603cdc764949fb9fe

From: INDIVIDUAL 1 [REDACTED]@umich.edu>

Sent: Monday, June 15, 2020 10:43 AM

To: Mark Schlissel

Subject: Re: JetBlue

You mean this is a world beyond this?

INDIVIDUAL 1 [REDACTED]

University of Michigan

INDIVIDUAL 1 [REDACTED]
INDIVIDUAL 1@umich.edu

INDIVIDUAL 1 [REDACTED]

On Mon, Jun 15, 2020 at 10:27 AM Mark Schlissel <markschl@umich.edu> wrote:

Hi. Wanted to let you know when the world stabilizes sometime, JetBlue has free WiFi on all flights. Pretty neat.

Hope your morning is going OK.

TOY

M

Mark Schlissel

President

From: Mark Schlissel on behalf of Mark Schlissel <mss[REDACTED]@gmail.com>

Sent: Tuesday, September 22, 2020 6:59 PM

To: [REDACTED]

Subject: Re: NYT Cooking: Spinach and Chermoula Pie

figures
m

On Tue, Sep 22, 2020 at 4:38 PM [REDACTED]@umich.edu wrote:

i have his cookbook

[REDACTED]

University of Michigan

[REDACTED]@umich.edu

[REDACTED]

On Tue, Sep 22, 2020 at 3:53 PM Mark Schlissel <markschl@umich.edu> wrote:

thinking of you....

m

NYT Cooking: Spinach and Chermoula Pie

https://cooking.nytimes.com/recipes/1021421-spinach-and-hermoula-pie?utm_source=sharetools&utm_medium=email&utm_campaign=website

Mark Schlissel MD, PhD

President

University of Michigan

[REDACTED]

From: INDIVIDUAL 1 [REDACTED]@umich.edu>

Sent: Monday, October 5, 2020 9:06 AM

To: Mark Schlissel

Subject: Re: The Management Tip of the Day

That's the look I was going for.

Sent from my iPad

On Oct 5, 2020, at 8:59 AM, Mark Schlissel <mss[REDACTED]PII@gmail.com> wrote:

you look smart.

On Mon, Oct 5, 2020 at 7:46 AM INDIVIDUAL 1 [REDACTED]@umich.edu> wrote:

I'm smarter than I look.

INDIVIDUAL 1 [REDACTED]

Sent from my iPhone

On Oct 5, 2020, at 7:21 AM, Mark Schlissel <mss[REDACTED]PII@gmail.com> wrote:

i didn't know you went to HBS.

mark

----- Forwarded message -----

From: Harvard Business Review <noreply@a.email.hbr.org>

Date: Mon, Oct 5, 2020 at 4:36 AM

Subject: The Management Tip of the Day

To: <mss[REDACTED]PII@gmail.com>

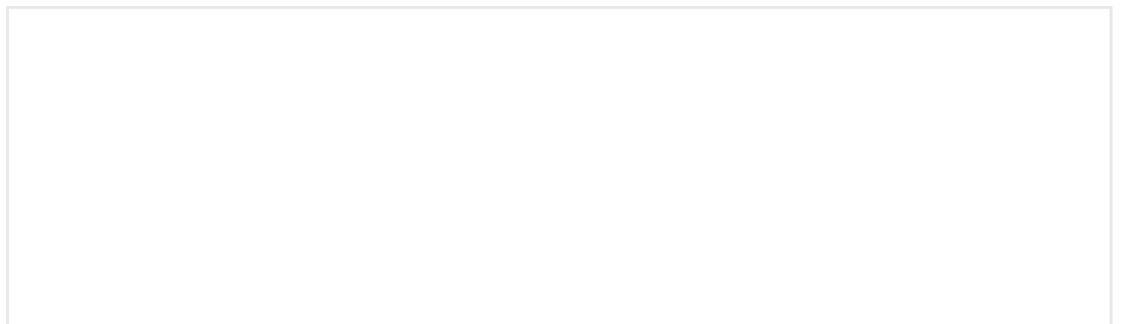
Today's Tip

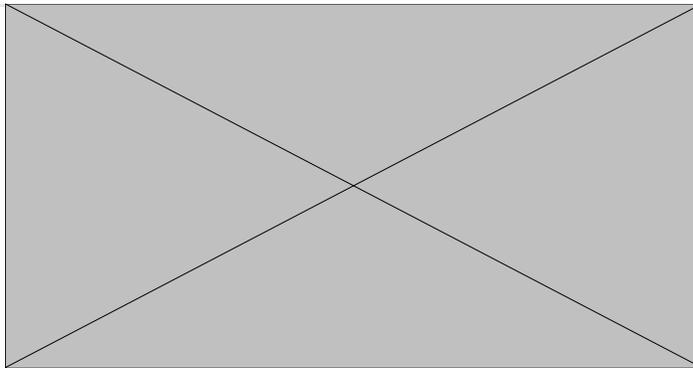
Just Breathe

If you're managing higher levels of stress these days, there's a tool we all have immediate access to: breathing. It might sound simple, but when done properly, breathing can make the difference between panic and resilience. Research shows that different emotions are associated with different forms of breathing. For example, when you feel anxious or angry, your breathing becomes irregular, short, and fast. When you feel joy or relaxation, your breathing will be regular, deep, and slow. And believe it or not, when you follow breathing patterns associated with different emotions, you begin to feel those corresponding emotions. So next time you're feeling stress start to bubble up, try changing the ratio of your inhale to exhale. When you inhale, your heart rate speeds up. When you exhale, it slows down. Take a few minutes and breathe in for a count of four and out for a count of eight — this will calm your nervous system and keep stress at bay. By tweaking your breathing, you'll start to feel a bit better.

This tip is adapted from ["Research: Why Breathing Is So Effective at Reducing Stress,"](#) by **PII** et al.

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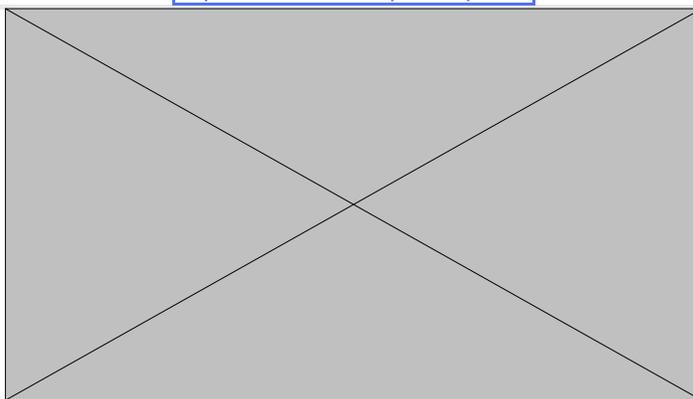




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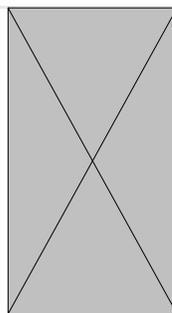
Article

Embrace a Little Chaos When Innovating Under Pressure

by **PII**

Traditional processes will only slow you down.

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by Harvard Business Review

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From: Mark Schlissel on behalf of Mark Schlissel <mss[PII]@gmail.com>

Sent: Wednesday, October 7, 2020 4:57 PM

To: [INDIVIDUAL 1]

Subject: Fwd: Thank you for your order!

Get psyched!

m

----- Forwarded message -----

From: Cardamom Restaurant <no-reply@editmysite.com>

Date: Wed, Oct 7, 2020 at 4:56 PM

Subject: Thank you for your order!

To: <[mss\[PII\]@gmail.com](mailto:mss[PII]@gmail.com)>

Cardamom Restaurant

Order No. 1929629306

10/7/2020

Thank you for your purchase!

\$44.08



...[PII] — Visa

Your order will be ready for pickup

Today after 6:30 PM

Cardamom Restaurant
1739 PLYMOUTH RD

ANN ARBOR, MI 48105

United States

Pickup Instructions

When you arrive, please stand at the first available PICK-UP TABLE on our PATIO (north side of building). Check-in using the QR / website provided on the sign at the table. Please maintain a 6-foot distance from others whenever possible. If all pick-up tables are busy, please wait for next available pick-up table.

Billing Information

 ... PII — Visa

PII

US

mssPII@gmail.com

PII

Billing Information

 ... PII — Visa

PII

US

mssPII@gmail.com

PII

Order Summary

Vegetable Samosa

Quantity: 1

Total: \$5.00

Chicken Korma

Variation: Medium

Quantity: 1

Total: \$14.00

Rogan Josh

Variation: Medium

Quantity: 1

Total: \$16.00

Garlic Naan

Quantity: 1

Total: \$3.00

Subtotal: \$38.00

Tip: \$3.80

In-store pickup: \$0.00

Tax (Michigan): \$2.28

Visa ending in PII (Exp. PII): \$44.08

TOTAL: \$44.08

Order Summary

ITEM DESC	QUANTITY	TOTAL
Vegetable Samosa	1	\$5.00
Chicken Korma Variation: Medium	1	\$14.00
Rogan Josh Variation: Medium	1	\$16.00

Garlic Naan	1	\$3.00
--------------------	---	--------

Subtotal	\$38.00
Tip	\$3.80
In-store pickup	\$0.00
Tax (Michigan)	\$2.28

TOTAL	\$44.08
--------------	----------------

This email was sent to you by Cardamom Restaurant
1739 PLYMOUTH RD
ANN ARBOR, MI 48105
cardamomtogo.square.site

From: INDIVIDUAL 1 [REDACTED]@umich.edu>

Sent: Saturday, November 14, 2020 10:47 AM

To: Mark Schlissel

Subject: Fwd: Poem of the Day: Sonnet 73: That time of year thou mayst in me behold

INDIVIDUAL 1

Sent from my iPhone

Begin forwarded message:

From: Poetry Foundation <info@poetryfoundation.org>

Date: November 14, 2020 at 10:19:00 AM EST

To: INDIVIDUAL 1 [REDACTED]@umich.edu

Subject: Poem of the Day: Sonnet 73: That time of year thou mayst in me behold

Reply-To: Poetry Foundation <info@poetryfoundation.org>

Having trouble viewing this email? [Click here](#) to view it in your browser.

Sonnet 73: That time of
year thou mayst in me
behold

BY WILLIAM SHAKESPEARE

That time of year thou mayst in me behold
When yellow leaves, or none, or few, do hang
Upon those boughs which shake against the cold,
Bare ruin'd choirs, where late the sweet birds sang.
In me thou see'st the twilight of such day
As after sunset fadeth in the west,
Which by and by black night doth take away,
Death's second self, that seals up all in rest.
In me thou see'st the glowing of such fire
That on the ashes of his youth doth lie,
As the death-bed whereon it must expire,
Consum'd with that which it was nourish'd by.
This thou perceiv'st, which makes thy love more strong,

To love that well which thou must leave ere long.

Please note: We strive to preserve the text formatting of poems over email, but certain email clients may distort how character indent, line wraps, and fonts appear.

[VIEW THIS POEM ONLINE](#)

**More about
William Shakespeare**
[Biography](#)
[More Poems by this Author](#)

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Chicago, IL 60654 USA

From: INDIVIDUAL 1 [REDACTED]@umich.edu>

Sent: Friday, November 20, 2020 7:42 PM

To: Mark Schlissel

Subject: Re: From Axios: 2. Pic du jour

I love being called INDIVIDUAL 1.

Sent from my iPad

On Nov 20, 2020, at 7:23 PM, Mark Schlissel <mssPII [REDACTED]@gmail.com> wrote:

that's why I sent it to you, INDIVIDUAL 1.
toy.
m

On Fri, Nov 20, 2020 at 6:17 PM INDIVIDUAL 1 [REDACTED]@umich.edu> wrote:

I looked at this again. The wrap for our owl friend looks exactly like the sweater I'm wearing right now. I love owls. And their sweaters.

Sent from my iPad

> On Nov 20, 2020, at 4:42 PM, Mark Schlissel <mssPII [REDACTED]@gmail.com> wrote:

>

> [mssPII \[REDACTED\]@gmail.com](mailto:mssPII [REDACTED]@gmail.com) has shared an Axios story with you:

>

> 2. Pic du jour

> https://www.axios.com/newsletters/axios-pm-7f8425ef-6673-432e-80b7-cb8f32e91272.html?chunk=1&utm_term=emshare#story1

>

>

> Mark Schlissel MD, PhD

> President

> University of Michigan

>

> Sent from my iPhone

From: Mark Schlissel on behalf of Mark Schlissel <mss[REDACTED]@gmail.com>

Sent: Sunday, November 29, 2020 7:13 PM

To: [REDACTED]

Subject: Re: This Week's Featured City: Austin

Not sure how we missed everything.
M

Mark Schlissel MD, PhD
President
University of Michigan

Sent from my iPhone

On Nov 29, 2020, at 6:56 PM, [REDACTED]@umich.edu wrote:

[REDACTED]
Sent from my iPhone

Begin forwarded message:

From: City Guide by Condé Nast <mail@news.condenast.com>

Date: November 29, 2020 at 12:26:10 PM EST

To: [REDACTED]@umich.edu

Subject: This Week's Featured City: Austin

Inside: How to Spend an Entire Weekend in Austin Eating Nothing But Tacos, plus more expert travel advice for Austin | This week's featured hotel: Austin Motel - "Motel" isn't a misnomer: In 2017, famously-hip hotelier Liz Lambert transformed the 1930s-era white stucco Austin Motel into a retro motor inn. As you park your car outside your hotel room door, take note of the iconic (phallic) red neon sign. |

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THIS WEEK'S FEATURED CITY: AUSTIN

The world is slowly—at its own pace and in stages—reopening for travelers near and far. Because we're hearing from hotels and destinations that they're opening their doors and need your support more than ever, we're bringing the *City Guide* newsletter back to your inboxes. We've reached out directly to the hotels we're covering in this and upcoming editions, to ensure they're open and operating. We're happy to welcome them back—and know they're ready to welcome you, too.

Featured Hotel

Austin Motel

"Motel" isn't a misnomer: In 2017, famously-hip hotelier Liz Lambert transformed the 1930s-era white stucco Austin Motel into a retro motor inn. As you park your car outside your hotel room door, take note of the iconic (phallic) red neon sign.

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GQ

How to Spend an Entire Weekend in Austin Eating Nothing But Tacos

Nine taco joints in less than three days.

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CONDÉ NAST TRAVELER

12 Fun Things To Do in Austin with Kids

If anyone is keeping the city's famous slogan—Keep Austin Weird—alive and well, it's the half-pints.

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CONDÉ NAST TRAVELER

16 Best Things to Do in Austin

All the things that continue to keep Austin weird.

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FEATURED HOTEL

Hotel San José

You almost can't even see Hotel San José, what with the mature ivy climbing all over the brick walls of the Spanish tile-roofed bungalow hotel. But it's certainly there: [Hotel...More](#)

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From: Mark Schlissel on behalf of Mark Schlissel <mss[REDACTED]@gmail.com>
Sent: Thursday, December 3, 2020 2:42 PM
To: INDIVIDUAL 1
Subject: Fwd: [Order# 36623401] PIZZA HOUSE - ANN ARBOR

to whet your appetite
and tell you what's for dinner too.
m

----- Forwarded message -----

From: Pizza House - Ann Arbor <onlineorders@brygid.com>
Date: Thu, Dec 3, 2020 at 2:40 PM
Subject: [Order# 36623401] PIZZA HOUSE - ANN ARBOR
To: <[MSS\[REDACTED\]@gmail.com](mailto:MSS[REDACTED]@gmail.com)>

PIZZA HOUSE - ANN ARBOR
ANNARBOR.PIZZAHOUSE.COM
734-995-5095

This email was automatically generated by our online ordering system. Please do not reply to this email.

Dear MARK SCHLISSEL,
Thank you for your order. To make any changes, or should you need further assistance, please call us at 734-995-5095.
Your order is for Thu, Dec 3 2020 @ 6:30 PM.

Please pickup your order from the following address.

Takeout Location:
618 Church Street
Ann Arbor, MI 48104

Thank you for your business.

Receipt for Online Order (Takeout)
To be ready on: Thu, Dec 3 2020 @ 6:30 PM

Order#: 36623401
Placed On: Thu, Dec 3 2020 @ 2:36 PM
Customer Name: SCHLISSEL, MARK
Phone: [REDACTED]
Email: [MSS\[REDACTED\]@GMAIL.COM](mailto:MSS[REDACTED]@GMAIL.COM)

PAYMENTS

Visa: xxxxxxxxxxxxxxxx[REDACTED]
Auth# 00924I
Amount: \$43.85

Balance Owing: \$0.00

Qty	Size	Item	Price
1	Regular	Michigan Cherry Salad	\$19.00
		No Red Onions	\$0.00
		Add Green Peppers	\$0.99

Homemade Honey Mustard Dressing

Sum: \$0.00
\$19.99

1	Serving	Calzone	\$16.75
		Add Pepperoni	\$0.00
		Add Fresh Mushrooms	\$0.00
		Sum:	\$16.75

Processing Fee:	\$0.85
Subtotal:	\$37.59
Sales Tax (6.0%):	\$2.26
Total:	\$39.85
Gratuity:	\$4.00
Order Total:	\$43.85

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From: Mark Schlissel on behalf of Mark Schlissel <mss[REDACTED]@gmail.com>
Sent: Thursday, December 31, 2020 10:30 AM
To: INDIVIDUAL 1
Subject: Fwd: The Management Tip of the Day

you always remind me of this, don't you?
Thanks for this, and everything else.
M

----- Forwarded message -----
From: Harvard Business Review <noreply@a.email.hbr.org>
Date: Thu, Dec 31, 2020 at 4:42 AM
Subject: The Management Tip of the Day
To: <[mss\[REDACTED\]@gmail.com](mailto:mss[REDACTED]@gmail.com)>

Today's Tip

Just Breathe

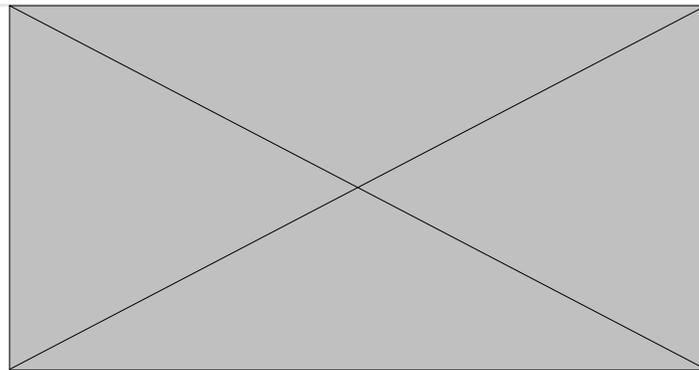
In the run-up to the new year, we're resharing some of our favorite tips from 2020.

If you're managing higher levels of stress these days, there's a tool we all have immediate access to: breathing. It might sound simple, but when done properly, breathing can make the difference between panic and resilience. Research shows that

different emotions are associated with different forms of breathing. For example, when you feel anxious or angry, your breathing becomes irregular, short, and fast. When you feel joy or relaxation, your breathing will be regular, deep, and slow. And believe it or not, when you follow breathing patterns associated with different emotions, you begin to feel those corresponding emotions. So next time you're feeling stress start to bubble up, try changing the ratio of your inhale to exhale. When you inhale, your heart rate speeds up. When you exhale, it slows down. Take a few minutes and breathe in for a count of four and out for a count of eight — this will calm your nervous system and keep stress at bay. By tweaking your breathing, you'll start to feel a bit better.

This tip is adapted from [“Research: Why Breathing Is So Effective at Reducing Stress,”](#) by PII et al.

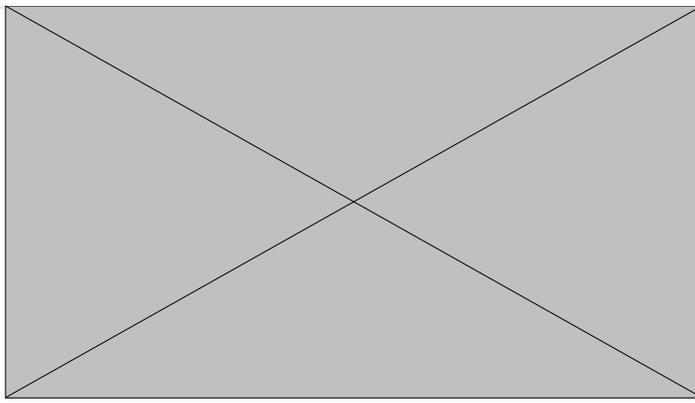
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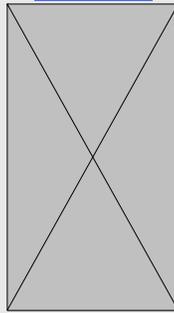
Article

Collaborating with Someone You Don't Really Know

by **PII**

Five questions to ask when you're working with someone for the first time.

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From: Mark Schlissel on behalf of Mark Schlissel <markschl@umich.edu>
Sent: Sunday, January 10, 2021 8:01 PM
To: INDIVIDUAL 1
Subject: Fwd: [Watch Now through Jan 10] Sheku Kanneh-Mason and Isata Kanneh-Mason

UMS concert streaming. Cello and piano; Beethoven and Rachmaninoff. A brother and sister.
Very pretty.
Tonight is last night it's available.
Just in case
TOY
m

Mark Schlissel MD, PhD
President
University of Michigan
PII

----- Forwarded message -----

From: UMS <umsemail@ums.org>
Date: Fri, Jan 8, 2021 at 3:01 PM
Subject: [Watch Now through Jan 10] Sheku Kanneh-Mason and Isata Kanneh-Mason
To: Mark Schlissel <markschl@umich.edu>

UMS Digital Presentation

Sheku & Isata Kanneh-Mason (Reprise)

Free on-demand through Sun, Jan 10

[Watch Now](#)

UMS presents a reprise of sibling cello/piano duo Sheku and Isata Kanneh-Mason's free digital performance recorded specifically for our audiences. (50 minutes)

PROGRAM

Beethoven Cello Sonata No. 4 in C Major, Op. 102 (Mvt. i)

Rachmaninoff Cello Sonata in g minor, Op. 19

Patron Sponsor: **Braylon Edwards**

Bonus Interview
A House of Music

Helga Davis interviews Stuart and Kadiatu Kanneh-Mason, parents of Sheku and Isata, about raising their family of seven musicians, issues of race within classical music, and more. (30 minutes)

Presented in partnership with Princeton University Concerts

[Watch Now](#)

We are grateful to the University of Michigan for its partnership and support this season.

734.764.2538

2014 National Medal of Arts recipient

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University Musical Society
Burton Memorial Tower
881 N University Ave
Ann Arbor, MI 48109-1011
United States

From: INDIVIDUAL 1 [REDACTED]@umich.edu>

Sent: Thursday, February 18, 2021 1:19 PM

To: Mark Schlissel

Subject: Re: [TODAY] U-M Africa Week: Day 4

Really good. Yes. Read the book. Very inspiring.

Sent from my iPad

On Feb 18, 2021, at 1:17 PM, Mark Schlissel <mss[REDACTED]@gmail.com> wrote:

wow! wish I could have attended.

How was it?

Have you read the book about Farmer- Mountains Beyond Mountains

TOY

mark

On Thu, Feb 18, 2021 at 8:08 AM INDIVIDUAL 1 [REDACTED]@umich.edu> wrote:

See today's keynote. Even without PII [REDACTED] it's great. I'm a big fan of Paul Farmer.

INDIVIDUAL 1 [REDACTED]

Sent from my iPhone

Begin forwarded message:

From: U-M Africa Week <int-mrkt-replies@umich.edu>

Date: February 18, 2021 at 6:59:26 AM EST

To: INDIVIDUAL 1 [REDACTED]@umich.edu

Subject: [TODAY] U-M Africa Week: Day 4

Reply-To: U-M Africa Week <int-mrkt-replies@umich.edu>

Day 4 starts in 1 hour!

This is a reminder that
U-M Africa Week: Day 4
goes live in 1 hour!

[Launch webinar now](#)

Reminder: we will have a special session at 10:00 am Eastern on COVID-19 Vaccine

distribution in Africa with Drs. Agnes Biagwaho, Paul Farmer, and Tadataka (Tachi) Yamada. This is a rare opportunity to see these close friends, extraordinary physicians, and thoughtful leaders unpack the challenges and opportunities related to public health and equity.

Dr. Senait Fisseha is no longer able to participate in the panel due to a schedule conflict.

We look forward to seeing you online for day 4 of
U-M Africa Week
beginning today at 8:00am EST (3:00pm CAT)

*With the event quickly approaching,
we'd like to provide you with some additional details.*

Visit umafriicaweek.org
for full conference schedule

Software:

This event will take place using Zoom Webinar. Your microphone will be muted and video will be turned off automatically upon entry to the event. Attendees will be able to use the Q&A window to submit questions and comments. Closed captioning will be available during the webinar and a full transcript will be shared post-event.

To make the most of this event, we strongly encourage you to:

1. Download the [Zoom Client App](#) for your desktop.
2. Test your audio and video connection prior to the meeting. To do so, please follow [this link](#).
3. Close unnecessary tabs in your browser.

How to join the webinar:

Join from a PC, Mac, iPad, iPhone, or Android Device:

PII

Webinar ID: PII

Join via Telephone*:

Dial (for higher quality, dial a number based on your current location):

PII

Webinar ID: PII

International numbers available: PII

**Video participation is encouraged for this event. Questions for our speakers may only be submitted via the video platform.*

For questions, please contact the Office of University Development events team at AfricaWeekRSVP@umich.edu

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From: INDIVIDUAL 1 [REDACTED]@umich.edu>

Sent: Tuesday, June 29, 2021 9:15 PM

To: Mark Schlissel

Subject: Re: Thank you

And inspiring.

Sent from my iPad

On Jun 29, 2021, at 9:14 PM, Mark Schlissel <markschl@umich.edu> wrote:

Love can come at any time in life, and it's beautiful and joyous whenever it does.

M

Mark Schlissel MD, PhD

President

University of Michigan

PII [REDACTED]

On Jun 29, 2021, at 8:47 PM, INDIVIDUAL 1 [REDACTED]@umich.edu> wrote:

How absolutely beautiful.

INDIVIDUAL 1 [REDACTED]

Sent from my iPhone

On Jun 29, 2021, at 8:31 PM, Mark Schlissel <markschl@umich.edu> wrote:

from PII [REDACTED] re: PII [REDACTED]
m

Mark Schlissel MD, PhD

President

University of Michigan

PII [REDACTED]

----- Forwarded message -----

PII [REDACTED]

Date: Tue, Jun 29, 2021 at 8:00 PM

Subject: Thank you

To: Mark Schlissel <markschl@umich.edu>

Dear Mark,

It would be impossible to overstate PII [REDACTED]'s delight at seeing you in his surprise birthday video! A thousand thanks couldn't begin to express my personal gratitude to you for jumping in and getting it done to help make his birthday so special. I

especially loved hearing you say PII is a man of energy and inspiration that belies his age – I couldn't agree with you more! PII LOVED your birthday greeting!

Attached are a few photos from his birthday weekend that I thought you would enjoy seeing.

With heartfelt thanks, always,

PII

P.S. This is the last time I will be using this email address. In the future please use my email address PII

<PII BirthdayHug.jpg>
<PII BirthdayCakeCandles.jpg>
<PII Birthday4Generations.jpg>
<PII BirthdayStetson.jpg>

		Outgoing	Good morning. Shingles confirmed. I picked up her prescription last night for her. She's in discomfort.	Sent	SMS	6/30/2021	6/30/2021 6:07:49 AM(UTC-4)
PII Mark Schlissel	(owner) Unknown	Incoming	Too bad.	Read	iMessage	6/30/2021	6/30/2021 6:36:36 AM(UTC-4)
PII Mark Schlissel	(owner) Unknown	Incoming	Good morning.	Read	iMessage	6/30/2021	6/30/2021 6:36:42 AM(UTC-4)
		Outgoing	How was your night?	Sent	SMS	6/30/2021	6/30/2021 6:37:02 AM(UTC-4)
PII Mark Schlissel	(owner) Unknown - Delivered :6/30/2021 6:38:09 AM(UTC-4); Read: 6/30/2021 6:38:09 AM(UTC-4)	Incoming	So so. Woke at 4:45 and couldn't fall back to sleep. Yours?	Read	iMessage	6/30/2021	6/30/2021 6:38:01 AM(UTC-4)
		Outgoing	Not great.	Sent	SMS	6/30/2021	6/30/2021 6:38:17 AM(UTC-4)
PII Mark Schlissel	(owner) Unknown	Incoming	This has to get better	Read	iMessage	6/30/2021	6/30/2021 6:38:46 AM(UTC-4)
		Outgoing	Does it? Or like bleeding it eventually stops.	Sent	SMS	6/30/2021	6/30/2021 6:53:55 AM(UTC-4)
PII Mark Schlissel	(owner) Unknown - Delivered :6/30/2021 6:54:25 AM(UTC-4); Read: 6/30/2021 6:54:25 AM(UTC-4)	Incoming	Fair question 😊	Read	iMessage	6/30/2021	6/30/2021 6:54:24 AM(UTC-4)

PII Mark Schlissel	(owner) Unknown - Read: 6/30/2021 7:11:57 AM(UTC-4)	Incoming	have a good day. TOY.	Read	iMessage	6/30/2021	6/30/2021 7:11:48 AM(UTC-4)
		Outgoing	And you.	Sent	SMS	6/30/2021	6/30/2021 7:12:05 AM(UTC-4)
PII Mark Schlissel	(owner) Unknown - Delivered: 6/30/2021 8:06:35 AM(UTC-4); Read: 6/30/2021 8:06:35 AM(UTC-4)	Incoming	how's your morning look?	Read	iMessage	6/30/2021	6/30/2021 7:49:46 AM(UTC-4)
		Outgoing	Packed. I didn't have time to shower as I wanted to get my rowing in. Shower at lunch.	Sent	SMS	6/30/2021	6/30/2021 8:07:27 AM(UTC-4)
PII Mark Schlissel	(owner) Unknown	Incoming	that does sound busy. good luck.	Read	iMessage	6/30/2021	6/30/2021 8:07:43 AM(UTC-4)
		Outgoing	You?	Sent	SMS	6/30/2021	6/30/2021 8:07:52 AM(UTC-4)
PII Mark Schlissel	(owner) Unknown - Delivered: 6/30/2021 8:13:09 AM(UTC-4); Read: 6/30/2021 8:13:09 AM(UTC-4)	Incoming	medium. CFO candidate; mtg with PII; an annual review; comments to investment advisory committee. Not bad. Yet.	Read	iMessage	6/30/2021	6/30/2021 8:08:55 AM(UTC-4)
		Outgoing	That sounds busy.	Sent	SMS	6/30/2021	6/30/2021 8:13:22 AM(UTC-4)
		Outgoing	I am looking forward to seeing you later. That thought will get me through day.	Sent	SMS	6/30/2021	6/30/2021 8:21:21 AM(UTC-4)

PII Mark Schlissel	(owner) Unknown	Incoming	you read my mind. MY	Read	iMessage	6/30/2021	6/30/2021 8:21:37 AM(UTC-4)
		Outgoing	That's the hard part. I think we can read each other's mind.	Sent	SMS	6/30/2021	6/30/2021 8:22:08 AM(UTC-4)

From: Mark Schlissel on behalf of Mark Schlissel <markschl@umich.edu>

Sent: Thursday, July 1, 2021 5:07 PM

To: INDIVIDUAL 1

Subject: Re: not text

i know.
mine too
m

Mark Schlissel MD, PhD

President

University of Michigan

PII

On Thu, Jul 1, 2021 at 5:06 PM INDIVIDUAL 1 <INDIVIDUAL 1@umich.edu> wrote:

My heart hurts.

INDIVIDUAL 1

Sent from my iPhone

On Jul 1, 2021, at 4:33 PM, Mark Schlissel <markschl@umich.edu> wrote:

hi
just wanted to reach out. That's all.
M

Mark Schlissel MD, PhD

President

University of Michigan

PII

From: Mark Schlissel on behalf of Mark Schlissel <markschl@umich.edu>

Sent: Thursday, July 1, 2021 7:14 PM

To: INDIVIDUAL 1

Subject: unfair

hi, individual 1.

Just wanted to apologize for my response to your "heart hurting."

I should have left it with "I'm sorry," since this is my fault and although I am in pain as well, it's not the same at all.

I still wish I were strong enough to find a way.

Yours,

Mark

Mark Schlissel MD, PhD

President

University of Michigan

PII

From: INDIVIDUAL 1 <[REDACTED]>@umich.edu>

Sent: Tuesday, July 6, 2021 7:07 AM

To: Mark Schlissel

Subject: Re: Hoping

Thank you. I hope it stopped raining there.

INDIVIDUAL 1

Sent from my iPhone

> On Jul 5, 2021, at 10:20 PM, Mark Schlissel <markschl@umich.edu> wrote:

>
> You had a decent holiday weekend

> TOY

> M

>
> Mark Schlissel MD, PhD

> President

> University of Michigan

>
> Sent from my iPhone

From: Mark Schlissel on behalf of Mark Schlissel <markschl@umich.edu>

Sent: Thursday, July 8, 2021 12:34 PM

To: INDIVIDUAL 1

Subject: Re: TOY

That's why I'm watching.

Mark Schlissel MD, PhD
President
University of Michigan

Sent from my iPhone

> On Jul 8, 2021, at 12:16 PM, INDIVIDUAL 1 @umich.edu> wrote:
>
> Hmm. What are they looking for? Meaning of life? Their purpose in this world?
>
> INDIVIDUAL 1
> Sent from my iPhone
>
>> On Jul 8, 2021, at 12:02 PM, Mark Schlissel <markschl@umich.edu> wrote:
>>
>>
>>
>> <IMG_6108.jpg>
>>
>>
>> Mark Schlissel MD, PhD
>> President
>> University of Michigan
>>
>> Sent from my iPhone

From: Mark Schlissel on behalf of Mark Schlissel <markschl@umich.edu>

Sent: Friday, July 9, 2021 10:46 AM

To: INDIVIDUAL 1

Subject: Great Italian market

Attachments: IMG_6116.jpg; ATT00002.txt; IMG_6115.jpg; ATT00004.txt; IMG_6114.jpg; ATT00006.txt

TOY



PII

PII

PII





PII

PII

Mark Schlissel MD, PhD
President
University of Michigan

Sent from my iPhone

From: INDIVIDUAL 1 @umich.edu>
Sent: Friday, July 9, 2021 10:53 AM
To: Mark Schlissel
Subject: Re: Great Italian market

Nice.

INDIVIDUAL 1
Sent from my iPhone

> On Jul 9, 2021, at 10:46 AM, Mark Schlissel <markschl@umich.edu> wrote:
>
> TOY
>
> <IMG_6116.jpg>
>
>
>
> <IMG_6115.jpg>
>
>
>
> <IMG_6114.jpg>
>
>
> Mark Schlissel MD, PhD
> President
> University of Michigan
>
> Sent from my iPhone

From: Mark Schlissel on behalf of Mark Schlissel <mss[REDACTED]@gmail.com>

Sent: Saturday, July 10, 2021 2:08 PM

To: [REDACTED]

Subject: How

Attachments: IMG_6150.jpg; ATT00002.txt

Are you doing?

MY

M



PII

Mark Schlissel MD, PhD
President
University of Michigan

Sent from my iPhone

From: Mark Schlissel on behalf of Mark Schlissel <mss[REDACTED]@gmail.com>

Sent: Tuesday, July 13, 2021 12:03 PM

To: [REDACTED]

Subject: good company

hi

just wanted to say it was nice to spend time together

you always give me new and important things to think about, or ways to go about thinking about.

Not giving up on my end; just giving space to be fair and kind.

MY

M

From: INDIVIDUAL 1 [REDACTED]@umich.edu>

Sent: Monday, August 23, 2021 10:06 AM

To: Mark Schlissel

Subject: Re: Touching base

Definitely not. But I was admiring their gatherings. Sitting around in front yards. The men. I could sometimes see the women in side yard. You could hear laughter.

PII [REDACTED] treats lots of them. I remember how he told story of horrific accident with SUV plowing into carriage. Bills are always paid. Sometimes by community.

INDIVIDUAL 1 [REDACTED]

Sent from my iPhone

> On Aug 23, 2021, at 10:00 AM, Mark Schlissel <mss[REDACTED]@gmail.com> wrote:

>
> You're not going Amish on me, are you?

> M
>
> Mark Schlissel

>> On Aug 23, 2021, at 10:00 AM, INDIVIDUAL 1 [REDACTED]@umich.edu> wrote:

>>
>> Corn and Amish folk. Lots of thought generated from. Betcha didn't think that would happen!

>>
>> INDIVIDUAL 1 [REDACTED]
>> Sent from my iPhone

>>>> On Aug 23, 2021, at 9:57 AM, Mark Schlissel <mss[REDACTED]@gmail.com> wrote:

>>>>
>>>> Sorry is wasn't more purely enjoyable. I hope your friend isn't having problems.
>>>> I'll find a way to zoom with you later today from home.
>>>> Corn provokes deep thought. Hadn't heard that before.
>>>> Have a good day today.

>>>> M
>>>>
>>>> Mark Schlissel

>>>>> On Aug 23, 2021, at 9:51 AM, INDIVIDUAL 1 [REDACTED]@umich.edu> wrote:

>>>>>
>>>>> Good morning. Yes and no for trip. Wasn't as relaxing and rejuvenating as I had hoped. I'll share later. Was able to do thinking on the way back so that was nice. There is so much corn there and all the way back.

>>>>>
>>>>> INDIVIDUAL 1 [REDACTED]
>>>>> Sent from my iPhone

>>>>>> On Aug 23, 2021, at 9:40 AM, Mark Schlissel <mss[REDACTED]@gmail.com> wrote:

>>>>>>
>>>>>> Hi. I am now passenger and can do email. this is my personal account.
>>>>>> Wanted to touch base and see what was up. Busy day for you today? Refreshed from your visit with PII [REDACTED]? It sounded like you had fun and even enjoyed the long ride home.
>>>>>> Family adventures to share. None bad; most interesting.

>>>>>> MY
>>>>>> M
>>>>>>
>>>>>> Mark Schlissel

From: Mark Schlissel on behalf of Mark Schlissel <mss[REDACTED]@gmail.com>

Sent: Wednesday, September 1, 2021 9:28 AM

To: INDIVIDUAL 1

Subject: Re: Stream Hulu Original 'Only Murders in the Building'

another connection
m

On Wed, Sep 1, 2021 at 9:25 AM INDIVIDUAL 1 <[REDACTED]@umich.edu> wrote:

perfect. thanks.

INDIVIDUAL 1

University of Michigan

[REDACTED]@umich.edu

INDIVIDUAL 1

On Wed, Sep 1, 2021 at 9:22 AM Mark Schlissel <mss[REDACTED]@gmail.com> wrote:

[REDACTED]@gmail.com

and when it asks you "who's watching" just click Mark.



On Wed, Sep 1, 2021 at 9:18 AM INDIVIDUAL 1 <[REDACTED]@umich.edu> wrote:

I would if not a problem for you.

INDIVIDUAL 1

Sent from my iPhone

On Sep 1, 2021, at 9:03 AM, Mark Schlissel <mss[REDACTED]@gmail.com> wrote:

would you like them again to use and delete as you see fit?

m

On Wed, Sep 1, 2021 at 8:22 AM INDIVIDUAL 1 <[REDACTED]@umich.edu> wrote:

Not anymore. I deleted.

INDIVIDUAL 1

Sent from my iPhone

On Sep 1, 2021, at 7:35 AM, Mark Schlissel <mss[REDACTED]@gmail.com> wrote:

you have my HuLu credentials, right?

m

On Wed, Sep 1, 2021 at 7:23 AM **INDIVIDUAL 1** <[REDACTED]@umich.edu> wrote:

I've heard about this. I'd like to see.

INDIVIDUAL 1

Sent from my iPhone

On Sep 1, 2021, at 6:39 AM, Mark Schlissel <mss[REDACTED]@gmail.com> wrote:

Got good review in NYTimes.
M

Mark Schlissel MD, PhD
President
University of Michigan

Sent from my iPhone

Begin forwarded message:

From: Hulu <hulu@hulumail.com>
Date: August 31, 2021 at 10:44:16 PM EDT
To: [Mss\[REDACTED\]@gmail.com](mailto:Mss[REDACTED]@gmail.com)
Subject: Stream Hulu Original 'Only Murders in the Building'
Reply-To: Hulu <reply-fe9810757667067d73-48_HTML-280585310-1064447-144643@hulumail.com>

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From: **INDIVIDUAL 1** [REDACTED]@umich.edu>

Sent: Wednesday, September 1, 2021 1:44 PM

To: Mark Schlissel

Subject: Re: **INDIVIDUAL 1** [REDACTED], liven up your routine with a fully electric Audi.

Not sure I agree with you.

But in order to have choices for length of road trips maybe I should hold onto my existing Audi.

INDIVIDUAL 1 [REDACTED]

Sent from my iPhone

On Sep 1, 2021, at 1:39 PM, Mark Schlissel <mss**PII** [REDACTED]@gmail.com> wrote:

but always a bit classier / sexier.
m

On Wed, Sep 1, 2021 at 12:42 PM **INDIVIDUAL 1** [REDACTED]@umich.edu> wrote:

Hmmmm, I could be just like you.

INDIVIDUAL 1 [REDACTED]

University of Michigan

INDIVIDUAL 1 [REDACTED]@umich.edu

INDIVIDUAL 1 [REDACTED]

----- Forwarded message -----

From: **Audi Experience** <audiexperience@e.audiusa.com>

Date: Wed, Sep 1, 2021 at 12:39 PM

Subject: **INDIVIDUAL 1** [REDACTED], liven up your routine with a fully electric Audi.

To: <**INDIVIDUAL 1** [REDACTED]@umich.edu>

Electric power. Audi luxury. And no more stops for gas.

INDIVIDUAL 1 [REDACTED]

A commute or a carpool. A road trip or an errand. Getting back to life can mean a lot of things, and Audi electric vehicles can offer the luxury, performance, and practicality to help you ease back into your routine in a surprising new way.

The comforts of home are eclipsed by the comforts of a fully electric Audi. A quiet ride and available

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From: **INDIVIDUAL 1** [REDACTED]@umich.edu>

Sent: Thursday, September 16, 2021 3:57 PM

To: Mark Schlissel

Subject: Re: Your Amazon.com order #113-0162067-3385002

I can't tell what it is??!!

INDIVIDUAL 1
Sent from my iPhone

On Sep 16, 2021, at 3:55 PM, Mark Schlissel <mss[REDACTED]PII@gmail.com> wrote:

just sent you a present in our mutual interest to compliment your ice cream maker!
m

----- Forwarded message -----

From: **Amazon.com** <auto-confirm@amazon.com>
Date: Thu, Sep 16, 2021 at 3:53 PM
Subject: Your Amazon.com order #113-0162067-3385002
To: <[mss\[REDACTED\]PII@gmail.com](mailto:mss[REDACTED]PII@gmail.com)>

Order Confirmation

Hello Mark,

Thank you for shopping with us. We'll send a confirmation when your item ships.

Details

Order [#113-0162067-3385002](#)

Arriving:
Saturday, September 18

[View or manage order](#)

Ship to:
[REDACTED]

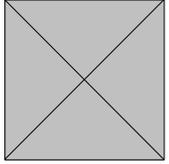
Order Total: **\$12.46**

We hope to see you again soon.

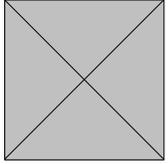
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False Alarm: How



Climate Change...
\$18.99



Customized With...
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This email was sent from a notification-only address that cannot accept incoming email. Please do not reply to this message.

From: INDIVIDUAL 1 [REDACTED]@umich.edu>

Sent: Monday, September 20, 2021 3:41 PM

To: Mark Schlissel

Subject: Re: Suggested format for upcoming PAC meeting

think of this as a free evening. :)

INDIVIDUAL 1 [REDACTED]

University of Michigan

INDIVIDUAL 1 [REDACTED]
INDIVIDUAL 1@umich.edu

INDIVIDUAL 1 [REDACTED]

On Mon, Sep 20, 2021 at 3:39 PM Mark Schlissel <markschl@umich.edu> wrote:

lonely
m

Mark Schlissel MD, PhD

President

University of Michigan

PII [REDACTED]

On Mon, Sep 20, 2021 at 3:39 PM INDIVIDUAL 1 [REDACTED]@umich.edu> wrote:

We will cancel the dinner since there was only two people attending.

INDIVIDUAL 1 [REDACTED]

University of Michigan

INDIVIDUAL 1 [REDACTED]
INDIVIDUAL 1@umich.edu

INDIVIDUAL 1 [REDACTED]

On Mon, Sep 20, 2021 at 3:32 PM Mark Schlissel <markschl@umich.edu> wrote:

sounds good. Thanks for ideas.
If cancelations get the group down to five or fewer persons, let's go fully remote.
thanks
m

Mark Schlissel MD, PhD

President

University of Michigan

PII [REDACTED]

On Mon, Sep 20, 2021 at 3:06 PM INDIVIDUAL 1 [REDACTED]@umich.edu> wrote:

Dear Mark,

In response to our PAG Attendance Survey, 10 people said that they would come in person to the PAG meeting on Friday, October 22, and 17 that said they would join virtually. I suspect that there may be a further drop in the in-person responses as we get closer to the date, which makes for the challenging issue of putting together a meaningful presentation for so few.

PII and I would like to make the following proposal: we will still invite the PAG members to come to campus for the meeting. However, in lieu of the typical PAG meeting format, we would start the in-person portion of the meeting at 11:30 a.m., with a working lunch that is framed as a roundtable discussion with select executive leaders. We would suggest that you ask your newer EOs to attend and share short reflections on what they have learned so far, outlook, plans (PII) or in the case of PII, PII. If time permits, we could also have PII speak on PII.

At approximately 1:00 p.m. you will welcome those who are attending via Zoom, and give an update on the state of the university with a Q&A. We would end at 2:30 p.m.

Potential In Person Attendees

PII
PII
PII
PII
PII (generally cancels)
PII
PII
PII
PII (has cancelled at the last minute)
PII (expect that he will cancel)

From: Mark Schlissel on behalf of Mark Schlissel <markschl@umich.edu>
Sent: Tuesday, October 26, 2021 3:47 PM
To: INDIVIDUAL 1
Subject: Re: Your Flight Receipt - MARK STEVEN SCHLISSSEL PII JAN22

There are always possibilities.
M

Mark Schlissel
President

On Oct 26, 2021, at 3:45 PM, INDIVIDUAL 1 @umich.edu wrote:

Let's see what possible.

INDIVIDUAL 1
Sent from my iPhone

On Oct 26, 2021, at 3:39 PM, Mark Schlissel <markschl@umich.edu> wrote:

Just in case the gods coordinate our travel.
MY
Mark

Mark Schlissel
President

Begin forwarded message:

From: Delta Air Lines <DeltaAirLines@t.delta.com>
Date: October 26, 2021 at 3:27:41 PM EDT
To: markschl@umich.edu
Subject: Your Flight Receipt - MARK STEVEN SCHLISSSEL PII JAN22
Reply-To: Transactional Email Reply Inbox <reply-189412-14_HTML-2274143-10982494-595890@t.delta.com>

Hello, Mark Steven Schlissel

PII | Diamond Medallion®

Confirmation #: PII

You're all set. If your plans change, be sure to make changes or cancel via [MyTrips](#) on [delta.com](#) before your flight departs to maintain the value of your ticket.

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Have a great trip, and thank you for choosing Delta.

PII [REDACTED] JAN	DEPART	ARRIVE
PII [REDACTED] First Class (I)	DETROIT PII [REDACTED]	LOS ANGELES, CA PII [REDACTED]

PII [REDACTED] JAN	DEPART	ARRIVE
PII [REDACTED] First Class (Z)	LOS ANGELES, CA PII [REDACTED]	DETROIT PII [REDACTED]

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Passenger Info

Name: MARK STEVEN SCHLISSEL

SkyMiles **PII**

Diamond

FLIGHT	SEAT
PII	PII
PII	PII

Visit delta.com or use the [Fly Delta app](#) to view, select or change your seat. If you purchased a Delta Comfort+™ seat or a Trip Extra, please visit [My Trips](#) to access a receipt of your purchase.

Flight Receipt

Ticket #: PII [REDACTED]

Place of Issue:

Issue Date: PII [REDACTED]

Expiration Date: PII [REDACTED]

METHOD OF PAYMENT	
CA*****PII [REDACTED]	\$1322.80 USD

CHARGES	
Air Transportation Charges	
Base Fare	\$1203.72 USD
Taxes, Fees and Charges	
United States - September 11th Security Fee(Passenger Civil Aviation Security Service Fee) (AY)	\$11.20 USD
United States - Transportation Tax (US)	\$90.28 USD
United States - Passenger Facility Charge (XF)	\$9.00 USD
United States - Flight Segment Tax (ZP)	\$8.60 USD
TICKET AMOUNT	\$1322.80 USD

1-NONREF 2-/NONREF/CHANGES PERMITTED

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Tue 18 Jan 2022

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Sun 23 Jan 2022

LAX-DTW

CARRY ON	FIRST	SECOND
FREE	FREE (70LBS/32KG)	FREE (70LBS/32KG)

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From: Mark Schlissel on behalf of Mark Schlissel <markschl@umich.edu>

Sent: Thursday, November 4, 2021 2:07 PM

To: INDIVIDUAL 1

Subject: Fwd: Wayne State Updates

the only reason I agreed to go was to go with you.
there is a conspiracy against me
m

Mark Schlissel MD, PhD
President
University of Michigan

PII

----- Forwarded message -----

PII @umich.edu>

Date: Thu, Nov 4, 2021 at 1:08 PM

Subject: Re: Wayne State Updates

To: PII <PII@umich.edu>

Cc: PII @umich.edu>, Mark Markschl <markschl@umich.edu>, PII @umich.edu>,
INDIVIDUAL 1 @umich.edu>

Hi PII,

INDIVIDUAL 1 and PII can sit in the seats designated on their tickets PII while President Schlissel is sitting courtside with PII. PII guests will be in the second row directly behind them, and I will be in the second row next to PII guests so I can assist with any questions or concerns. PII also has my cell number if any questions arise prior to arrival.

I hope this is helpful information,

PII

PII

On Thu, Nov 4, 2021 at 12:56 PM PII <PII@umich.edu> wrote:

Hi PII,

Didn't know PII was attending, so that's good info, as well as needing vaccination cards. Thanks.

Do you know where INDIVIDUAL 1 and PII "guest" seats will be located in relation to PII?

PII

On Thu, Nov 4, 2021 at 11:58 AM PII @umich.edu> wrote:

PII and PII,

Sorry for this abrupt message...I just got off the phone with our Ticket Office, who just spoke with the Wayne State Ticket Office and learned some new and vital information about tomorrow night's game:

* Everyone must be vaccinated to attend the game at Wayne State...vaccination cards will be checked at entrance. (Children under the age of 12 must have a negative covid test within 48 hours)

* PII and President Schlissel are expected to sit in courtside seats with PII PII. They will need to use their provided tickets to get into the game and then someone from WSU will get PII and take them to their seats. There are 2 seats designated for each of them to include a guest, but that means their additional guests will sit separately in the seats we have provided.

I also checked [their website](#) to confirm but wanted to get these details to you right away so you can notify your persons and make adjustments as needed.

Please feel free to call me if you have any questions. PII or cell: PII

Thank you,

PII

PII

From: Mark Schlissel on behalf of Mark Schlissel <markschl@umich.edu>

Sent: Friday, December 3, 2021 6:34 PM

To: INDIVIDUAL 1

Subject: Re: President's Suite Briefing Info - Big Ten Championship

Thanks. No worries. You can give me a private briefing.

M

Mark Schlissel

President

On Dec 3, 2021, at 6:25 PM, INDIVIDUAL 1 <[REDACTED]@umich.edu> wrote:

Still waiting PII and PII family. Maybe more.

INDIVIDUAL 1

Sent from my iPhone

Begin forwarded message:

From: PII <[REDACTED]@umich.edu>

Date: December 3, 2021 at 5:41:18 PM EST

To: INDIVIDUAL 1 <[REDACTED]@umich.edu>

Subject: President's Suite Briefing Info - Big Ten Championship

President's Suite briefing info below.

PII