

SEPTEMBER MEETING, 1999

*The University of Michigan
Ann Arbor
Thursday, September 16, 1999*

The Regents convened at 2:15 p.m. in the Regents' Room. Present were President Bollinger and Regents Brandon, Horning, Maynard, McGowan, Newman, and Taylor. Also present were Provost Cantor, Executive Vice President Kasdin, Executive Vice President Omenn, Vice President Feagin, Interim Vice President Harper, Interim Chancellor Klein, Vice President and General Counsel Krislov, Vice President and Secretary Tedesco, Vice President Ulaby, and Vice President Wilbanks. Regent White was absent. Interim Chancellor Schmoll was also absent; Provost McLaughlin attended in her place. Regent Deitch arrived shortly after the start of the meeting.

Motion to Meet in Nonformal Session

President Bollinger called the meeting to order and called on Regent Maynard, who read the following motion:

I move that we adjourn this formal session of the Regents and begin a non-formal session, for the purpose of conferring with legal counsel.

Regent Brandon seconded the motion, and it was approved unanimously. The meeting continued in nonformal session until 2:40 p.m.

The meeting reconvened at 2:40 p.m. President Bollinger read the following letter from Regent Kathy White, dated August 20, 1999:

Dear President Bollinger:

I am writing this letter to you to be read into the record at the September meeting of the University of Michigan Board of Regents. I am currently on sabbatical from the Wayne State University Law School for the fall semester. I have won a Fulbright Senior Scholar Award to the Max Planck Institute for Foreign and International Patent, Copyright and Competition Law in Munich, Germany. Pursuant to this award, I will be researching issues relating to improving technology transfer between universities and industry. In particular, I will be comparing and contrasting the technology transfer systems of Germany, the United States and the United Kingdom with the purpose of improving our technology transfer system. This project will assist in furthering my mission to build a bridge between education, science and industry to benefit the State of Michigan.

Established in 1946, under Congressional legislation introduced by the late Senator J. William Fulbright of Arkansas, the Fulbright Program was designed to increase mutual understanding between the people of the United States and the people of other countries. During my time in Munich, I have already met people from all over the world including scholars from Bulgaria, China, Costa Rica, Columbia, Denmark, Finland, Germany, Indonesia, Latvia, Japan, and Thailand. I frequently converse with these scholars about various legal issues regarding intellectual property and competition law, as we are all here to learn from each other.

Because I am in Munich, I will not be able to attend the September and October Board of Regents' Meetings. I will be available by phone, however. Although I will not return to the U.S. permanently until January 15th, I will return to attend the November and December Board of Regents' meetings.

Sincerely,

Katherine E. White
Regent

Death of William H. Polliey

President Bollinger expressed condolences on behalf of the University to the family of William H. (Bill) Polliey, a University electrician who died August 30, 1999 following an August 2nd accident that occurred during renovations to the G.G. Brown Building.

Department of Public Safety

Executive Vice President Kasdin introduced William Bess, director of Public Safety, who was attending his first Regents' Meeting. He noted that Mr. Bess had been selected through a very broad-based, rigorous interview process, and that the decision to offer him the position of director had been unanimous. He also noted that members of the campus community continue to be equally impressed by Mr. Bess since his arrival on campus, and that he "is a tremendous addition to our community." A round of applause followed.

Dean of College of Literature, Science, and the Arts

President Bollinger announced that Shirley Neuman, newly appointed dean of the College of Literature, Science, and the Arts (LS&A), was present. He noted that she is a very distinguished scholar who had come to the University from the University of British Columbia and said that the University was extremely pleased to have her on its faculty. A round of applause followed.

Revitalization of Central Campus Facilities

President Bollinger called on Executive Vice President Kasdin, who observed that the Central Campus Plan is one of the most important initiatives to have been developed during his tenure. He recalled commenting at the last meeting that in the coming years it will be important to invest far more in the existing physical plant than in new buildings, so that the University can remain strong for future generations.

Executive Vice President Kasdin presented several slides illustrating features of the five buildings on which the revitalization effort is focused: the LSA Building, Haven Hall-Mason Hall, West Hall, and the Frieze Building, which are a part of the College of Literature, Science, and the Arts; and the Perry Building, which will be used by the Institute for Social Research. He emphasized that no action is being requested on any of these renovation plans at this time; individual building renovation plans will be brought to the board over time for consideration.

LSA Building. He noted that the LSA Building, built in 1948, was designed to house central administration offices, and that it needs major infrastructure renovation and updating and enhancing of existing classroom space. He reported that 75 percent of the funding for the \$22 million project will be provided by the state. He recalled that the principle underlying the most recent central campus planning initiative is the need to reintroduce the academic mission of the

institution in facilities planning. To this end, plans also call for converting currently under-utilized public areas into new programmatic space.

Perry Building. Executive Vice President Kasdin said that only minimal upgrades had been done to the Perry Building since it was built in 1902. It requires a total overhaul for safety, handicap access, code compliance, and better use of space. The building will be used by the Institute for Social Research (ISR), and some of the renovation costs will be recharged back to the Institute.

West Hall. Executive Vice President Kasdin noted that West Hall, built in 1904, is designated as a significant structure in the National Register of Historic Places. It is also a cornerstone of the Diag and is crucially important to the visual image of that area of campus. Although the portion of the building that houses the School of Information has been renovated, the infrastructure and the remainder of the building will be updated. The renovated building will provide space for the Department of Anthropology, which is currently housed in several separate locations.

Mason Hall and Haven Hall. These buildings, built in 1952, were originally intended for classrooms (Mason Hall) and faculty offices (Haven Hall). The ground-floor connecting space between the two buildings, which is known as the “Fishbowl,” has become a crucial public space for the University. The preservation and enhancement of this space will be an important aspect of plans for these buildings.

Mason and Haven Halls have critical infrastructure needs, including electrical and fiber optic cable wiring. To enhance the functionality and increase the amount of office space in Haven Hall, an addition will be built that will move its front wall out 23 feet, creating a continuous front line with Mason Hall. Space above the Fishbowl will be used for faculty

offices in a number of LSA departments and programs, which will enhance interdisciplinary contact. The addition will also make it possible to walk between the buildings without going down to the ground floors of each building. The expanded Fishbowl area on the first floor of Haven Hall will provide new programmatic space for students.

Frieze Building. Executive Vice President Kasdin observed that the Frieze Building, originally a high school, has numerous infrastructure problems. The decision has been made to delay addressing plans for this building until after the work has been completed on the other LS&A buildings, which will be in four to five years. This will allow time to develop a more complete understanding of what is needed in the Frieze Building so as to make the best possible use of the available funds.

Executive Vice President Kasdin summarized that the LSA building revitalization project will be done over a five-year period. The total cost will be about \$86 million, with about \$60 million provided by the state, through its Capital Outlay Program.

He then introduced Shirley Neuman, dean of the College of Literature, Science, and the Arts.

Dean Neuman observed that seven academic goals will be achieved in the College of LS&A by the building renovations and the expansion of Haven Hall.

1) Every tenured and tenure track faculty member will have a private office and every graduate student instructor will have shared office space in good condition. This is important from a student perspective and from the perspective of recruiting and retaining faculty, because when they have substandard office space, faculty and graduate students tend to work at home and they become less accessible to undergraduate students, and less likely to contribute to a sense of academic community.

2) Academic units that are currently scattered across the campus, such as the Department of Anthropology, will be consolidated. This department, which is rated the best in the country, has four subdisciplines that are currently housed in four separate locations, which, as a consequence of their geographical dispersion, do not function together as a department.

3) Units that by virtue of intellectual interests and joint faculty appointments should have a high level of interaction will be able to be placed contiguously to each other.

4) Expanded and improved space will be made available for units that have grown over the years, such as the Program in American Culture.

Dean Neuman noted that when departments share physical space, colleagues see one another and develop a shared sense of intellectual and programmatic enterprise. Departments that are dispersed across campus, on the other hand, tend to go in different directions and can become divisive.

In particular, she noted that the Departments of History and Anthropology, the Center of African and African American Studies (CAAS), and the Program in American Culture will all benefit from the planned renovations. In addition, LS&A administrative departments will all be brought together in the LS&A building, providing better coordination, supervision, and cost savings.

5) The renovations will provide improved facilities for student learning, including seminar rooms, conference rooms, and classrooms.

6) The renovations will help to address the need for the college to determine how information technology and the Internet will be used across all levels of the curriculum.

7) Finally, the renovations will permit much more active learning, so that students will learn not only how to solve problems defined by others, but how to identify what the important

problems are. This requires a different kind of learning space from the traditional large lecture hall, including common study space, student conferencing space, and computer facilities that allow students to study together and work together in teams, which is not currently possible in the social sciences departments. Such student learning space is planned for the common area adjacent to the Fishbowl.

In summary, Dean Neuman pointed out that the renovations will result in facilities that are modern, efficient, technologically up-to-date, and appropriate for a leading public research university.

“Michigan Greats”

Vice President Ulaby gave a presentation on the careers of David and Peter Turnley, twin brothers and world-renowned photo-journalists who are alumni of the Residential College.

Public Comments

The Regents heard comments from Bram Elias, president of Michigan Student Assembly, about MSA/administration relationships for the coming year.

Following his comments, Regent McGowan encouraged Mr. Elias to take advantage of the invitation that has been proffered to him and other MSA presidents in the past to interact with the Regents during the regular board session, rather than during Public Comments. Regent Newman inquired about the possibility of students meeting with Regents prior to the meetings. President Bollinger commented that no decision had been made with respect to this suggestion because MSA already has an open invitation to appear on the regular Regents agenda to express the views of students. Regent McGowan emphasized that the MSA president is also free to include colleagues in addressing the board.

Mr. Elias said he was aware of this and that MSA planned to address the board every month about student issues. Regent Maynard complimented Mr. Elias about his comments at the new student convocation.

Robert Alarie addressed the board about obtaining an accredited engineering degree.

Motion to Meet in Non-formal Session

Following Public Comments, Regent Brandon made the following motion:

I move that we adjourn this formal session of the Regents and begin a non-formal session, the purpose of which is to consider a personnel evaluation.

Regent Deitch seconded the motion, and it was approved unanimously. The meeting continued in a non-formal session from 4:05 until 5:30 p.m.

September 17, 1999

The Regents convened at 9:30 a.m. in the Regents' Room. Present were President Bollinger and Regents Brandon, Deitch, Horning, Maynard, McGowan, Newman, and Taylor. Also present were Provost Cantor, Executive Vice President Kasdin, Executive Vice President Omenn, Vice President Feagin, Interim Vice President Harper, Interim Chancellor Klein, Vice President and General Counsel Krislov, Vice President and Secretary Tedesco, Vice President Ulaby, and Vice President Wilbanks. Regent White was absent. Interim Chancellor Schmoll was also absent; Provost McLaughlin attended in her place.

President Bollinger called the meeting to order and called for consideration of the meeting agenda.

Consent Agenda

Minutes. Vice President and Secretary Tedesco submitted for approval the minutes of the July 15, 1999 meeting.

Reports. Executive Vice President Kasdin submitted Reports of Investment and Plant Extension. He noted that the annual investment report for FY 1999 would be presented at the October meeting.

Vice President Krislov submitted the Litigation Report; Vice President Ulaby submitted the report of Projects Established, July 1-August 31, 1999.

University of Michigan Health System. Executive Vice President Omenn commented about a retreat held earlier that week by the Hospital Executive Board about the external environment and the performance of the Health System. He observed that UMHS is on a path of sustained quality improvements as well as progressive reduction in cost structure. He noted that other institutions have been visiting the UMHS to learn how it has been able to achieve financial stability. President Bollinger remarked that the retreat had provided outstanding examples of commitment by people from many areas of the Medical Center, all of whom are important to the success of the Health System.

Executive Vice President Omenn observed that the University in general and the Health System in particular has enjoyed a long relationship with the Warner Lambert/Parke Davis Company and that this close relationship would soon be enhanced by the company's funding of a new program in bioinformatics that will be presented later in the meeting.

Division of Student Affairs. Interim Vice President Harper reported that the "move-in" had been successful and students are now settled into residence halls.

Dearborn Campus. Interim Chancellor Klein reported that the UM-Dearborn had been ranked as one of the best regional public universities in the Midwest by *U.S. News and World Report*. He noted that a number of events have been scheduled throughout the fall and winter terms to mark the campus's 40th anniversary. Construction of the new CASL building is proceeding ahead of schedule, and the Field House Fitness Center is about 85 percent completed. Finally, he reported that the search for a new chancellor is well underway.

Flint Campus. Provost McLaughlin reported that Chancellor Juan Mestas would be arriving on campus to begin his tenure as chancellor on Monday, September 20.

Voluntary Support. Vice President Feagin reported that voluntary support for FY1999 totaled \$176,993,000. This is a decrease of \$2.5 million from the previous year, although if gifts-in-kind were eliminated, it would have been a better year than the year before. She observed that the gifts reflect a continuing momentum and energy from the capital campaign, especially among the gifts from individuals. In FY1999 there was an increase of almost 7,000 donors from the previous year, resulting in a total of over 100,000 individual donor gifts for the first time. This reflects the successful collaboration of the schools and colleges with the central development office in working together on the annual funds, as shown by the fact that annual fund receipts were up 12 percent, and alumni donors increased by 7 percent.

Of the total gifts, she reported that 62 percent came from individuals. This is important because individuals are more likely than corporations and foundations to make gifts to high priority or flexible unrestricted purposes. The greatest potential for growth in the development program will come from alumni and friends.

Vice President Feagin reported that in the coming year, the president, provost, and deans will hold discussions about how University priorities and school and college priorities fit

together. These academic priorities will drive the fundraising agenda for the Office of Development. She noted that the office is working with the schools and colleges on staffing their development efforts, and that this year, the development office also plans to focus on rejuvenating volunteer activities.

Vice President Feagin said that a survey had been conducted of donors who had given at least \$25,000 to determine what is important to them, and that she would be pleased to present the results at a future meeting. President Bollinger observed that development traditionally has been one of the most decentralized areas of the University. However, current goals are to develop a set of university-wide development objectives and to provide the highest quality development staff. He noted that University units that previously had functioned autonomously had welcomed the involvement of the central development office.

Executive Vice President Omenn commented that it is important not to pigeon-hole individual donors as having limited interests. He noted that many individuals have multiple interests and many programs are interdisciplinary, so it is important for units to work together.

Vice President Omenn announced that the governor would be presenting a “Workplace Silver Award” to MFit Health Promotion Division, which is the Health System’s employee wellness program.

Personnel Actions. Provost Cantor submitted a number of personnel actions and personnel reports. She called attention to the appointments of former interim president Homer A. Neal as the Samuel A. Goudsmit Professor of Physics; Sherril A. Smith as interim dean of the School of Art and Design; and John L. King as professor of information and dean of the School of Information, effective January 1, 2000.

President Bollinger pointed out that the University has hired a number of people from outside the institution into leadership roles, which provides a significant benefit for the institution.

UM-Dearborn. Interim Chancellor Klein submitted a number of personnel actions, including the reappointments of the deans of the School of Education and College of Engineering and Computer Science.

UM-Flint. Provost McLaughlin submitted personnel actions for the Flint campus.

Retirement memoirs. Vice President and Secretary Tedesco submitted memoirs for eight retiring faculty members.

Memorials. Vice President and Secretary Tedesco submitted a memorial statement for David L. Angus, professor of education.

Degrees. There are no actions with respect to degrees this month.

President Bollinger recognized Fred White, associate director of Financial Operations; Fred Caryl, financial manager; Pat Ridenour, Hospital accounting manager; and Bob Reske, manager of Hospital Accounting and Reimbursement Services and their staffs for their extraordinary effort that resulted in the closing of the University's financial books on time. This outcome is remarkable, he noted, given that it is the first time that the M-Pathways System has been used and because the University has employed a new external auditor, PricewaterhouseCoopers. A round of applause followed.

University of Michigan Financial Statements for Year Ended June 30, 1999

Executive Vice President Kasdin noted that the financial statements are being submitted for review this month, prior to consideration of formally adopting them next month, when the external auditors will be present. He added his thanks to Financial Operations staff for their

efforts in closing the books. Regent Deitch observed that the Regents, with their fiduciary responsibilities, need to have confidence that dedicated professionals are doing this work and are providing accurate information, and that he was grateful that this was the case.

1999-2000 Budgets

Executive Vice President Kasdin submitted the 1999-2000 budget book, which formally compiles the budget that was approved in July.

Alternative Asset Commitments

On a motion by Regent McGowan, seconded by Regent Deitch, the Regents unanimously approved commitment of up to \$15 million to Code Hennessy & Simmons IV, L.P., up to \$20 million to Vestar Capital Partners IV, L.P., and up to \$10 million to Trinity Ventures VII, L.P., pending a favorable review of the legal documents by the Office of the General Counsel.

State Building Authority Financing of University of Michigan-Dearborn Campus Renovation Phase I

On a motion by Regent Maynard, seconded by Regent Horning, the Regents unanimously approved the following resolution, requesting and approving the conveyance of the facilities included in the Dearborn Campus Renovation Project Phase I to the University.

A RESOLUTION OF THE GOVERNING BODY OF UNIVERSITY OF MICHIGAN-DEARBORN APPROVING CONVEYANCE OF PROPERTY FOR THE GENERAL CAMPUS RENOVATION PHASE I

A RESOLUTION of the Governing Body of University of Michigan (the “Educational Institution”) requesting and approving the conveyance of property, and to provide matters relating thereto.

WHEREAS, the State Building Authority (the “Authority”), a statutory body corporate created under provisions of 1964 PA 183, as amended, is authorized to acquire, construct, furnish, equip, own, improve, enlarge, operate, mortgage and maintain buildings, necessary parking structures or lots and facilities and sites therefor for use by the State or any of its agencies including institutions of higher education created pursuant to Sections 5, 6 and 7 of Article VIII of the Michigan Constitution of 1963; and

WHEREAS, the Educational Institution has been created and is maintained pursuant to Sections 4 and 5 of Article VIII of the Michigan Constitution of 1963; and

WHEREAS, the Authority has previously acquired the facilities as described in the attached Exhibit A and the site upon which it was constructed (the described facilities and the site together are the "Facilities") and the Authority leased the Facilities to the Educational Institution and the State of Michigan (the "State") pursuant to a lease dated October 1, 1992 (the "Lease"); and

WHEREAS, under the terms of the Lease, the Authority agreed to convey title to the Facilities to the Educational Institution upon request by the Educational Institution after the Bonds which financed the Facilities (the "Bonds" as defined in the Lease) and any additional bonds or other obligations as provided in the Lease are paid in full or provision for the payment thereof is made as provided in the Lease for consideration of one (\$1.00) Dollar and the assumption by the Educational Institution of all monetary obligations and legal responsibilities for the operation and maintenance of the Facilities; and

WHEREAS, the Bonds have been paid in full and all conditions established by the Lease as conditions precedent to conveyance of title to the Facilities by the Authority to the Educational Institution have occurred.

NOW, THEREFORE, BE IT RESOLVED BY THE GOVERNING BODY OF THE EDUCATIONAL INSTITUTION THAT:

1. The Educational Institution hereby requests that the Authority convey title to the Facilities by Quitclaim Deed to the University.
2. The consideration for the conveyance of the Facilities shall be one (\$1.00) Dollar and the assumption by the Educational Institution of all monetary obligations and legal responsibilities for the operation and maintenance of the Facilities.
3. The conveyance of the Facilities pursuant to the terms and conditions set forth above is approved and each of the President and Executive Vice President and Chief Financial Officer of the Educational Institution is authorized and directed to execute any documents to accomplish the conveyance in such form as may be requested by the Authority and approved by counsel for the Educational Institution.
4. All ordinances, resolutions and orders or parts thereof in conflict with this resolution are, to the extent of such conflict, repealed.
5. This resolution shall be effective immediately upon its adoption.

Burton Memorial Tower Renovation Project

Executive Vice President Kasdin commented that renovations on this building will focus on updating systems that affect life safety, as well as restoring the exterior windows and improving finishes throughout the building. He noted that officials are aware of the importance of this structure as a historical symbol of the university, and that all upgrades will take this into account.

Regent Horning moved approval of the Burton Memorial Tower Renovation Project, as described in the Regents Communication. Regent Maynard seconded the motion, and it was approved unanimously.

C.C. Little Building Geochemistry Clean Laboratory Renovation - Phase I

On a motion by Regent Maynard, seconded by Regent McGowan, the Regents unanimously approved Phase I of the Geochemistry Clean Laboratory Renovation in the C.C. Little Building, as described in the Regents Communication.

Student Publications Building Project

Executive Vice President Kasdin noted that this project will address life safety and accessibility issues, as well as upgrading of the technological infrastructure, while maintaining the character of this historically significant building. The proposed architect is experienced at the rehabilitation of historic buildings.

He commented that selection of the architect was made following the normal procedure, in which several possible architects were identified, and an architect selection committee, made up of the building's users, was formed. The students who occupy the building served on this committee, and their input will be crucial in helping to determine the programmatic uses of the building.

Regent Horning moved approval of the Student Publications Building Project and the appointment of Finegold Alexander + Associates Inc. as architects. Regent Maynard seconded the motion. President Bollinger observed that building renovations have been desired by staff from the *Michigan Daily* and other student publications for many years. *Michigan Daily* alumni will also be asked to participate in renovation plans. The vote was then taken, and the motion was approved unanimously.

Forest Avenue Parking Structure City/University of Michigan Partnership

Executive Vice President Kasdin reported that this is a proposal to construct and operate a joint parking structure on Forest Avenue in conjunction with the City of Ann Arbor. The

University will have the use of 32 percent of the parking spaces, and it will pay 32 percent of all costs associated with the project. Details of the contract governing the construction period and operation of the facility are still being negotiated. The Ann Arbor City Council has given the project preliminary approval.

President Bollinger commented that this is only one of a number of collaborations the University plans to pursue with the city. On a motion by Regent McGowan, seconded by Regent Maynard, the Regents unanimously approved proceeding with the design of the Forest Avenue parking structure pursuant to a potential joint venture agreement with the City of Ann Arbor, as described in the Regents Communication.

980 Broadway, Ann Arbor

On a motion by Regent Newman, seconded by Regent McGowan, the Regents unanimously approved sale of 980 Broadway to the City of Ann Arbor at a price of \$88,000. The parcel is needed to allow construction of the Broadway Bridge as desired by the city.

University of Michigan Hospitals-University Hospital Bed Utilization Plan

Executive Vice President Omenn observed that the University of Michigan Hospitals are essentially running at full capacity. Plans call for the return to service of 64 beds and realignment of clinical services to improve patient care efficiencies. This would be done by integrating medical and surgical disciplines to coordinate the care for specific patient populations.

On a motion by Regent Horning, seconded by Regent Newman, the Regents unanimously approved the University Hospital Bed Utilization Project and appointment of an architect.

Proposed Purchasing Contract with Ply LLC

On a motion by Regent Brandon, seconded by Regent Horning, the Regents unanimously approved a purchasing contract with Ply LLC. Because M. Craig Borum is both an equal partner in Ply LLC and a University employee, this purchasing contract falls under the State of Michigan Conflict of Interest Statute. The following information is provided in compliance with statutory requirements:

1. The parties to the purchase contract will be the Regents of the University of Michigan and Ply LLC.
2. The terms of the contract are that Ply LLC will provide redesign of the website, beginning September 15, 1999 and ending January 31, 2000, at a total amount of \$58,600.
3. Professor Borum's pecuniary interest arises from his position as equal partner of Ply LLC.

Agreement between the University of Michigan and the American Association for Public Opinion Research

On a motion by Regent Maynard, seconded by Regent Brandon, the Regents unanimously approved a project agreement between the University of Michigan and the American Association for Public Opinion Research, the purpose of which is to supply the administrative and financial services of the American Association for Public Opinion Research (AAPOR). Because Michael Traugott, senior research scientist in the Center for Political Studies, Institute for Social Research, is the project's principal investigator for the University and is also president of the AAPOR, this agreement falls under the State of Michigan Conflict of Interest Statute. The following information is provided in compliance with statutory requirements:

1. Parties to the agreement are the University of Michigan and the American Association for Public Opinion Research (AAPOR).
2. Terms of the agreement are acceptable and conform to University policy. The amount of the agreement will be approximately \$263,000. The period of performance is three years.

Michael Traugott, as principal investigator for the University's project, has agreed to excuse himself from the proposal approval process at the Association. Services requested of the University by the AAPOR during the term of Michael Traugott's presidency will be approved by two people, the secretary and past president, to determine whether they are within the scope of the Agreement and chargeable to AAPOR.

3. Michael Traugott receives no salary reimbursement under the secretariat services agreement; he receives no compensation as president of the Association, although he is reimbursed for travel expenses.

Agreement for Subcontract between the University of Michigan and Michigan State University

On a motion by Regent Maynard, seconded by Regent Brandon, the Regents unanimously approved a subcontract between the University of Michigan and Michigan State University, involving collaboration with Professor Leonard Fleck of Michigan State University in carrying out the project, "Engaging Minority Communities in Genetics Policy Making."

Because Professor Fleck is also an adjunct assistant professor at the University of Michigan-Flint, this agreement falls under the State of Michigan Conflict of Interest Statute.

The following information is provided in compliance with statutory requirements:

1. Parties to the subcontract will be the University of Michigan and Michigan State University.
2. Under the project a total subcontract of approximately \$145,000 is anticipated to cover the period February 1, 1999 through November 30, 2001. The University's standard subcontract provisions will apply.
3. As an adjunct assistant professor at the University of Michigan-Flint, Professor Fleck receives occasional compensation for teaching services. This appointment is unrelated to his involvement with this research project.

Agreement for Subcontract between the University of Michigan and the University of Wales

On a motion by Regent Maynard, seconded by Regent Brandon, the Regents unanimously approved a subcontract with the University of Wales for completion of a research project under the direction of Dr. Anna-Krystyna Korszun. Because Dr. Korszun is on the faculty of the University of Wales and also is an adjunct assistant professor at the University of

Michigan, this agreement falls under the State of Michigan Conflict of Interest Statute. The following information is provided in compliance with statutory requirements:

1. Parties to the subcontract are the University of Michigan and the University of Wales.
2. Under the project, a total subcontract of \$61,461 is anticipated to cover the period February 1, 1999 through July 14, 2001. The University's standard subcontract provisions will apply.
3. Dr. Korszun's appointment at the University of Michigan is without compensation.

Establishment of the Department of Emergency Medicine

On a motion by Regent Maynard, seconded by Regent Taylor, the Regents unanimously approved establishment of the Department of Emergency Medicine within the Medical School, effective July 1, 1999.

Center for South and Southeast Asian Studies

On a motion by Regent Horning, seconded by Regent Newman, the Regents unanimously approved separation of the Center for South and Southeast Asian Studies into two centers, known as the Center for South Asian Studies and the Center for Southeast Asian Studies.

Ann Arbor Summer Festival, Inc.

Vice President and Secretary Tedesco explained the purpose and effect of the proposed bylaw change, which involves changes in the membership of the board of directors. On a motion by Regent Horning, seconded by Regent Taylor, the Regents unanimously approved changes to the bylaws of the Ann Arbor Summer Festival, Inc., as described in the Regents Communication.

New Concentration titled “Bachelor of Science in Earth Science” within UM-Dearborn College of Arts, Sciences, and Letters

On a motion by Regent Horning, seconded by Regent Maynard, the Regents unanimously approved a new concentration titled “Bachelor of Science in Earth Science” to be offered by the UM-Dearborn College of Arts, Sciences, and Letters, effective September 1, 1999.

Establishment of Position of Chief Investment Officer/Appointment of Chief Investment Officer

Executive Vice President Kasdin noted that he had previously announced his intention to create the position of chief investment officer, which would report directly to him. He announced that he was recommending with great enthusiasm the appointment of L. Erik Lundberg as chief investment officer.

Regent Horning moved approval of the position of chief investment officer, as described in the Regents Communication. Regent Maynard seconded the motion, and it was approved unanimously.

Regent Taylor moved approval of the appointment of L. Erik Lundberg as chief investment officer of the University. Regent Maynard seconded the motion, and it was approved unanimously.

There being no further business, the meeting was adjourned at 10:30 a.m. The next meeting will be held October 21-22, 1999.