



UNIVERSITY OF
MICHIGAN

FY 2017-2018 Budget



The University of Michigan

Ann Arbor • Dearborn • Flint

The Regents of the University of Michigan

Michael J. Behm
Mark J. Bernstein
Shauna Ryder Diggs
Denise Ilitch
Andrea Fischer Newman
Andrew C. Richner
Ron Weiser
Katherine E. White
Mark S. Schlissel (*ex officio*)

Executive Officers

Mark S. Schlissel, President
Susan E. Borrego, Chancellor, University of Michigan-Flint
Sally J. Churchill, Vice President and Secretary of the University
Paul N. Courant, Interim Provost and Executive Vice President for Academic Affairs (through 8/31/2017)
E. Royster Harper, Vice President for Student Life
Kevin P. Hegarty, Executive Vice President and Chief Financial Officer
S. Jack Hu, Vice President for Research
Daniel E. Little, Chancellor, University of Michigan-Dearborn
Timothy G. Lynch, Vice President and General Counsel
Jerry A. May, Vice President for Development
Kallie Bila Michels, Vice President for Communications
Martin A. Philbert, Provost and Executive Vice President for Academic Affairs (from 9/1/2017)
Marschall S. Runge, Executive Vice President for Medical Affairs
Kelli Trosvig, Vice President for Information Technology and Chief Information Officer
Cynthia H. Wilbanks, Vice President for Government Relations

Budget Staff

University of Michigan – Ann Arbor

Tammy C. Bimer, Associate Vice Provost for Academic and Budgetary Affairs and Executive Director of the Office of Budget and Planning
Antony E. Burger, Director of Financial Analysis
Amy K. Dittmar, Vice Provost for Academic and Budgetary Affairs
Lori L. Haskins, Associate Vice Provost for Academic and Budgetary Affairs
Nancy A. Hobbs, Associate Vice President for Finance
Jo Ann Preissner, Associate Director for University Budget
Karen E. Zaruba, Assistant Vice Provost for Academic and Budgetary Affairs

University of Michigan – Dearborn

Jeffrey L. Evans, Vice Chancellor for Business Affairs
Noel G. Hornbacher, Director of Financial Services

University of Michigan – Flint

Gerald L. Glasco, Director of Financial Services and Budget
Michael J. Hague, Vice Chancellor for Business and Finance

**THE UNIVERSITY OF MICHIGAN
REGENTS COMMUNICATION**

Action Item

Subject: FY 2017-2018 Budgets

Action

Requested: Approval of Revenue and Expenditure Operating Budgets for FY 2017-2018

Background and Summary:

The three campuses of the University of Michigan have developed budgets for the 2017-2018 fiscal year. At this time, we are presenting summary revenue and expenditure budgets for the General Fund, Designated Fund, Auxiliary Activities, and Expendable Restricted Fund. These budgets conform to all University policies.

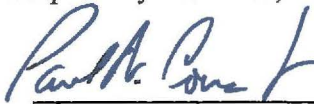
We recommend that the following summary revenue and expenditure budgets be approved effective July 1, 2017 for the period July 1, 2017 through June 30, 2018.

Revenue Budget:	Ann Arbor	Dearborn	Flint	Total
General Fund	\$ 2,053,775	\$ 149,100	\$ 112,356	\$ 2,315,231
Designated Fund	201,890	620	1,520	204,030
Auxiliary Activities	4,891,134	2,060	5,306	4,898,500
Expendable Restricted	1,269,565	19,925	21,680	1,311,170
Totals	\$ 8,416,364	\$ 171,705	\$ 140,862	\$ 8,728,931


Expenditure Budget:	Ann Arbor	Dearborn	Flint	Total
General Fund	\$ 2,053,775	\$ 149,100	\$ 112,356	\$ 2,315,231
Designated Fund	201,890	620	1,520	204,030
Auxiliary Activities	4,845,345	2,060	5,306	4,852,711
Expendable Restricted	1,254,565	19,925	21,680	1,296,170
Totals	\$ 8,355,576	\$ 171,705	\$ 140,862	\$ 8,668,143

Note: Budget amounts are shown in thousands. Detail may not add exactly to totals due to rounding.

Respectfully Submitted,


Paul N. Courant
*Interim Provost and Executive Vice
 President for Academic Affairs*


Kevin P. Hegarty
*Executive Vice President
 and Chief Financial Officer*


Marschall S. Runge
*Executive Vice President
 for Medical Affairs and Dean of
 the Medical School*

June 2017

Table of Contents

Fiscal Year 2017-2018 Budget

Regents, Executive Officers, Budget Staff	2
Regents' Communication: Approval Request for FY 2017-2018 Budgets.....	3

Campus Sections

All U-M Campuses - Ann Arbor, Dearborn and Flint Campuses <i>(combined)</i>	5
Ann Arbor Campus	13
Dearborn Campus	70
Flint Campus	93

All U-M Campuses

Ann Arbor, Dearborn and Flint Campuses *(combined)*

Summary of Budgeted Revenues and Expenditures	5
Summary by Campus	6
Schedule A: Summary by Fund	7
Schedule B: General Fund	8
Schedule C: Designated Fund	9
Schedule D: Auxiliary Activities Fund	10
Schedule E: Expendable Restricted Funds	12

All U-M Campuses Ann Arbor, Dearborn and Flint

- **Summary of Budgeted Revenues and Expenditures**

All U-M Campuses Summary

Budgeted Revenues and Expenditures by Campus

	2017-2018				2016-2017				% Chg	FY08- FY18 CGR
	Ann Arbor	Dearborn	Flint	Total	Ann Arbor	Dearborn	Flint	Total		
Revenues:										
General Fund	\$2,053,775,376	\$ 149,100,000	\$ 112,356,200	\$2,315,231,576	\$ 1,939,943,026	\$ 142,649,800	\$ 114,728,300	\$ 2,197,321,126	5.4%	4.4%
Designated Fund	201,890,000	620,000	1,520,000	204,030,000	196,170,000	710,000	2,196,000	199,076,000	2.5%	3.7%
Auxiliary Activities	4,891,134,016	2,060,000	5,306,000	4,898,500,016	4,132,188,052	1,865,000	5,287,000	4,139,340,052	18.3%	7.3%
Expendable Restricted Fund	1,269,565,030	19,925,000	21,680,000	1,311,170,030	1,204,451,000	19,175,000	20,725,000	1,244,351,000	5.4%	3.8%
Total Revenues	\$8,416,364,422	\$ 171,705,000	\$ 140,862,200	\$8,728,931,622	\$ 7,472,752,078	\$ 164,399,800	\$ 142,936,300	\$ 7,780,088,178	12.2%	5.8%
Expenditures:										
General Fund	\$2,053,775,376	\$ 149,100,000	\$ 112,356,200	\$2,315,231,576	\$ 1,939,943,026	\$ 142,649,800	\$ 114,728,300	\$ 2,197,321,126	5.4%	4.4%
Designated Fund	201,890,000	620,000	1,520,000	204,030,000	196,170,000	710,000	2,196,000	199,076,000	2.5%	3.7%
Auxiliary Activities	4,845,345,343	2,060,000	5,306,000	4,852,711,343	4,062,275,396	1,865,000	5,287,000	4,069,427,396	19.2%	7.5%
Expendable Restricted Fund	1,254,565,030	19,925,000	21,680,000	1,296,170,030	1,189,451,000	19,175,000	20,725,000	1,229,351,000	5.4%	3.7%
Total Expenditures	\$8,355,575,749	\$ 171,705,000	\$ 140,862,200	\$8,668,142,949	\$ 7,387,839,422	\$ 164,399,800	\$ 142,936,300	\$ 7,695,175,522	12.6%	5.8%
Forecast Margin	\$ 60,788,673	\$ -	\$ -	\$ 60,788,673	\$ 84,912,656	\$ -	\$ -	\$ 84,912,656		

This schedule summarizes the total revenue and expenditure budgets for the University of Michigan's three campuses. The budgets for each campus are summarized by current operating funds: General Fund, Designated Fund, Auxiliary Activities, and Expendable Restricted Fund.

The total revenue budget has increased \$948,843,444 or approximately 12.2% over the Fiscal Year 2017 budget. The compound growth rate from Fiscal Year 2008 is approximately 5.8%. After adjusting for inflation, this compound growth rate equates to 4.0%.

The total expenditure budget has increased \$972,967,427 or approximately 12.6% over the Fiscal Year 2017 budget. The compound growth rate from Fiscal Year 2008 is approximately 5.8%. After adjusting for inflation, this compound growth rate equates to 4.0%.

Schedule A

All U-M Campuses

Summary of Budgeted Revenues and Expenditures by Fund

	2017-2018				Total	2016-2017 Total	\$ Change
	General	Designated	Auxiliary Activities	Expendable Restricted			
Revenues:							
State Appropriations	\$ 363,072,800	\$ -	\$ -	\$ -	\$ 363,072,800	\$ 355,991,600	\$ 7,081,200
Student Tuition & Fees	1,700,393,806	-	-	-	1,700,393,806	1,602,441,526	97,952,280
Government Sponsored Programs:							
Federal	750,000	-	-	990,000,000	990,750,000	960,750,000	30,000,000
Non-Federal	-	-	-	10,000,000	10,000,000	8,000,000	2,000,000
Non-Government Sponsored Programs	-	-	-	230,000,000	230,000,000	194,000,000	36,000,000
Indirect Cost Recovery	240,249,970	25,230,000	-	-	265,479,970	250,269,000	15,210,970
Indirect Cost Recovery Alloc to Gen Oper	-	-	-	(265,479,970)	(265,479,970)	(250,269,000)	(15,210,970)
Private Gifts	-	2,000,000	12,211,645	135,000,000	149,211,645	134,666,875	14,544,770
Income from Investments:							
Endowment and Other Invested Funds	-	45,400,000	84,608,294	205,000,000	335,008,294	316,315,104	18,693,190
Other	200,000	17,400,000	-	5,650,000	23,250,000	21,420,000	1,830,000
Auxiliary Activities:							
Michigan Medicine	-	-	4,421,894,828	-	4,421,894,828	3,720,925,563	700,969,265
Other Auxiliary Units	-	-	379,785,249	-	379,785,249	340,632,510	39,152,739
Departmental Activities	10,565,000	114,000,000	-	1,000,000	125,565,000	124,945,000	620,000
Total Revenues	\$ 2,315,231,576	\$ 204,030,000	\$4,898,500,016	\$1,311,170,030	\$ 8,728,931,622	\$ 7,780,088,178	\$ 948,843,444
Total Expenditures	\$ 2,315,231,576	\$ 204,030,000	\$4,852,711,343	\$1,296,170,030	\$ 8,668,142,949	\$ 7,695,175,522	\$ 972,967,427
Forecast Margin	\$ -	\$ -	\$ 45,788,673	\$ 15,000,000	\$ 60,788,673	\$ 84,912,656	

Schedule B

General Fund - All U-M Campuses

Summary of Budgeted Revenues and Expenditures

	2017-2018			Total	2016-2017	\$ Change
	Ann Arbor	Dearborn	Flint		Total	
Revenues:						
State Appropriations	\$ 314,589,100	\$ 25,421,900	\$ 23,061,800	\$ 363,072,800	\$ 355,991,600	\$ 7,081,200
Student Tuition & Fees	1,490,041,306	121,858,100	88,494,400	1,700,393,806	1,602,441,526	97,952,280
Government Sponsored Programs:						
Federal	750,000	-	-	750,000	750,000	-
Indirect Cost Recovery	239,049,970	1,100,000	100,000	240,249,970	227,993,000	12,256,970
Income from Investments - Other	-	100,000	100,000	200,000	200,000	-
Departmental Activities	9,345,000	620,000	600,000	10,565,000	9,945,000	620,000
Total Revenues	\$2,053,775,376	\$149,100,000	\$112,356,200	\$2,315,231,576	\$2,197,321,126	\$ 117,910,450
Total Expenditures	\$2,053,775,376	\$149,100,000	\$112,356,200	\$2,315,231,576	\$2,197,321,126	\$ 117,910,450
Forecast Margin	\$ -	\$ -	\$ -	\$ -	\$ -	

Schedule C

Designated Fund - All U-M Campuses

Summary of Budgeted Revenues and Expenditures

	2017-2018			Total	2016-2017	\$ Change
	Ann Arbor	Dearborn	Flint		Total	
Revenues:						
Private Gifts	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000	\$ 1,000,000	\$ 1,000,000
Income from Investments:						
Endowment and Other Invested Funds	45,400,000	-	-	45,400,000	45,200,000	200,000
Other	17,360,000	20,000	20,000	17,400,000	16,600,000	800,000
Departmental Activities	111,900,000	600,000	1,500,000	114,000,000	114,000,000	-
Indirect Cost	25,230,000	-	-	25,230,000	22,276,000	2,954,000
Total Revenues	\$ 201,890,000	\$ 620,000	\$ 1,520,000	\$ 204,030,000	\$ 199,076,000	\$ 4,954,000
Total Expenditures	\$ 201,890,000	\$ 620,000	\$ 1,520,000	\$ 204,030,000	\$ 199,076,000	\$ 4,954,000
Forecast Margin	\$ -	\$ -	\$ -	\$ -	\$ -	

Schedule D

Auxiliary Activities - All U-M Campuses

Summary of Budgeted Revenues and Expenditures

BUDGETED REVENUES	2017-2018			Total	2016-2017	\$ Change
	Ann Arbor	Dearborn	Flint		Total	
Michigan Medicine:						
Clinical Enterprise	\$3,921,187,257	\$ -	\$ -	\$3,921,187,257	\$ 3,191,114,623	\$ 730,072,633
UM Health	412,797,000			412,797,000	-	412,797,000
Michigan Health Corporation	18,222,186			18,222,186	17,406,924	815,262
Medical School - Clinical Activity	784,393,953			784,393,953	799,658,514	(15,264,561)
Executive Vice President for Medical Affairs - Program Support	308,316,738			308,316,738	134,280,251	174,036,488
Subtotal	\$5,444,917,134	\$ -	\$ -	\$5,444,917,134	\$ 4,142,460,312	\$ 1,302,456,822
Less Recharge Credits	(926,202,367)			(926,202,367)	(343,752,770)	(582,449,597)
Total - Michigan Medicine	\$4,518,714,767	\$ -	\$ -	\$4,518,714,767	\$ 3,798,707,542	\$ 720,007,225
Other Auxiliary Units:						
Plant Operations	\$ 129,932,034	\$ -	\$ -	\$ 129,932,034	\$ 132,236,281	\$ (2,304,247)
Utilities	174,114,951			174,114,951	172,639,706	1,475,245
Information & Technology Services	70,904,370			70,904,370	63,446,860	7,457,510
University Housing	147,049,000			147,049,000	140,288,000	6,761,000
Strategic Procurement	32,735,802			32,735,802	25,578,200	7,157,602
Intercollegiate Athletics	146,845,000			146,845,000	128,347,000	18,498,000
Risk Management & Veritas Insurance Co	43,079,889			43,079,889	46,689,773	(3,609,884)
Staff Benefits Rebillings	77,988,000			77,988,000	74,182,000	3,806,000
Health Service	22,505,473			22,505,473	21,948,200	557,273
Parking Operations	31,262,991			31,262,991	28,273,448	2,989,543
Other Publications	11,142,038			11,142,038	10,457,419	684,619
League, Union, and Commons	24,403,870			24,403,870	22,486,265	1,917,605
Other Internal Services	106,120,814	2,860,000	6,550,000	115,530,814	106,265,900	9,264,914
Subtotal - Other Auxiliary Units	\$1,018,084,232	\$2,860,000	\$6,550,000	\$1,027,494,232	\$ 972,839,052	\$ 54,655,180
Less Recharge Credits	(627,087,729)	(800,000)	(260,000)	(628,147,729)	(612,726,768)	(15,420,961)
Less Student Fee Allocations Budgeted in General Fund	(18,577,254)	-	(984,000)	(19,561,254)	(19,479,774)	(81,480)
Total - Other Auxiliary Units	\$ 372,419,249	\$2,060,000	\$5,306,000	\$ 379,785,249	\$ 340,632,510	\$ 39,152,739
Grand Total - Revenue	\$4,891,134,016	\$2,060,000	\$5,306,000	\$4,898,500,016	\$ 4,139,340,052	\$ 759,159,964

Schedule D - Continued

Auxiliary Activities - All U-M Campuses

Summary of Budgeted Revenues and Expenditures

BUDGETED EXPENDITURES	2017-2018				2016-2017	\$ Change
	Ann Arbor	Dearborn	Flint	Total	Total	
Michigan Medicine:						
Clinical Enterprise	\$3,802,854,460	\$ -	\$ -	\$3,802,854,460	\$ 3,009,305,860	\$ 793,548,600
UM Health	424,879,000			424,879,000	-	424,879,000
Michigan Health Corporation	19,704,782			19,704,782	16,501,332	3,203,449
Medical School - Clinical Activity	836,044,754			836,044,754	913,258,376	(77,213,622)
Executive Vice President for Medical Affairs - Program Support	306,998,281			306,998,281	133,982,155	173,016,126
Subtotal	\$5,390,481,277	\$ -	\$ -	\$5,390,481,277	\$ 4,073,047,724	\$ 1,317,433,553
Less Rebilling Credits	(926,202,367)			(926,202,367)	(343,752,770)	(582,449,597)
Total - Michigan Medicine	\$4,464,278,910	\$ -	\$ -	\$4,464,278,910	\$ 3,729,294,954	\$ 734,983,956
Other Auxiliary Units:						
Plant Operations	\$ 131,174,216	\$ -	\$ -	\$ 131,174,216	\$ 131,160,670	\$ 13,546
Utilities	176,301,172			176,301,172	169,550,450	6,750,722
Information & Technology Services	73,106,679			73,106,679	66,770,991	6,335,688
University Housing	147,049,000			147,049,000	140,288,000	6,761,000
Strategic Procurement	31,918,098			31,918,098	25,151,926	6,766,172
Intercollegiate Athletics	148,682,000			148,682,000	129,321,000	19,361,000
Risk Management & Veritas Insurance Co	43,079,889			43,079,889	46,689,773	(3,609,884)
Staff Benefits Rebillings	79,013,692			79,013,692	74,918,506	4,095,186
Health Service	22,505,473			22,505,473	21,948,200	557,273
Parking Operations	33,855,851			33,855,851	27,187,516	6,668,335
Other Publications	10,919,515			10,919,515	10,359,623	559,892
League, Union, and Commons	24,403,870			24,403,870	22,486,265	1,917,605
Other Internal Services	104,721,961	2,860,000	6,550,000	114,131,961	106,506,064	7,625,897
Subtotal - Other Auxiliary Units	\$1,026,731,416	\$2,860,000	\$6,550,000	\$1,036,141,416	\$ 972,338,984	\$ 63,802,432
Less Rebilling Credits	(627,087,729)	(800,000)	(260,000)	(627,147,729)	(612,726,768)	(15,420,961)
Less Student Fee Allocations Budgeted in General Fund	(18,577,254)	-	(984,000)	(19,561,254)	(19,479,774)	(81,480)
Total - Other Auxiliary Units	\$ 381,066,433	\$2,060,000	\$5,306,000	\$ 388,432,433	\$ 340,132,442	\$ 48,299,991
Grand Total - Expenditures	\$4,845,345,343	\$2,060,000	\$5,306,000	\$4,852,711,343	\$ 4,069,427,396	\$ 783,283,947
Forecast Margin	\$ 45,788,673	\$ -	\$ -	\$ 45,788,673	\$ 69,912,656	\$ (24,123,983)

Schedule E

Expendable Restricted Funds - All U-M Campuses

Summary of Budgeted Revenues and Expenditures

	2017-2018			Total	2016-2017	\$ Change
	Ann Arbor	Dearborn	Flint		Total	
Revenues:						
Government Sponsored Programs:						
Federal	\$ 960,000,000	\$ 15,000,000	\$ 15,000,000	\$ 990,000,000	\$ 960,000,000	\$ 30,000,000
Non-Federal	5,500,000	2,500,000	2,000,000	10,000,000	8,000,000	2,000,000
Non-Government Sponsored Programs	230,000,000	-	-	230,000,000	194,000,000	36,000,000
Indirect Cost Recoveries Alloc to General Oper	(264,279,970)	(1,100,000)	(100,000)	(265,479,970)	(250,269,000)	(15,210,970)
Private Gifts	132,850,000	1,500,000	650,000	135,000,000	130,000,000	5,000,000
Income from Investments:						
Endowment and Other Invested Funds	198,900,000	2,000,000	4,100,000	205,000,000	197,000,000	8,000,000
Other	5,595,000	25,000	30,000	5,650,000	4,620,000	1,030,000
Departmental Activities	1,000,000	-	-	1,000,000	1,000,000	-
Total Revenues	\$1,269,565,030	\$ 19,925,000	\$ 21,680,000	\$1,311,170,030	\$ 1,244,351,000	\$ 66,819,030
Total Expenditures	\$1,254,565,030	\$ 19,925,000	\$ 21,680,000	\$1,296,170,030	\$ 1,229,351,000	\$ 66,819,030
Forecast Margin	\$ 15,000,000	\$ -	\$ -	\$ 15,000,000	\$ 15,000,000	

Table of Contents

Fiscal Year 2017-2018 Budget

Ann Arbor Campus

Section One - Summary of Budgeted Revenues and Expenditures	15
Schedule A: Summary by Fund	16
Schedule B: General Fund	17
Schedule C: Designated Fund	18
Schedule D: Auxiliary Activities Fund	19
Schedule E: Expendable Restricted Fund	21
Schedule F: Student Tuition and Fees	22
 Section Two - General Fund Budget	 27
A. Alfred Taubman College of Architecture & Urban Planning	28
Penny W. Stamps School of Art & Design	29
Stephen M. Ross School of Business	30
School of Dentistry	31
School of Education	32
College of Engineering	33
School for Environment and Sustainability.....	34
School of Information	35
School of Kinesiology	36
Law School	37
College of Literature, Science and the Arts	38
Medical School	39
School of Music, Theatre & Dance.....	40
School of Nursing	41
College of Pharmacy	42
School of Public Health	43

Continued on next page

Table of Contents

Fiscal Year 2017-2018 Budget

Ann Arbor Campus

Section Two - General Fund Budget *(continued)*

Gerald R. Ford School of Public Policy	44
School of Social Work	45
Horace H. Rackham School of Graduate Studies	46
University Library	47
University Academic Units	48
Research Units	49
Office of the President	50
Provost and Executive Vice President for Academic Affairs:	
Academic Support Units	51
Academic Program Support	52
Capital Renewal Fund	53
Student Financial Aid	54
Vice President for Communications	55
Vice President & General Counsel	56
Vice President for Government Relations	57
Vice President for Information Technology and Chief Information Officer	58
Vice President for Research - Support Units	59
Vice President & Secretary of the University	60
Vice President for Student Life	61
Division of Public Safety & Security	62
Executive Vice President & Chief Financial Officer	63
Utilities	64
University Audits	65
Centrally Funded Staff Benefits	66
General University Support	67
North Campus Research Complex	68
Departmental Income	69

Ann Arbor Campus

Section One - Summary of Budgeted Revenues and Expenditures

Schedule A

Ann Arbor Campus

Summary of Budgeted Revenues and Expenditures by Fund

	2017-2018				Total	2016-2017 Total	\$ Change
	General	Designated	Auxiliary Activities	Expendable Restricted			
Revenues:							
State Appropriations	\$ 314,589,100	\$ -	\$ -	\$ -	\$ 314,589,100	\$ 308,639,000	\$ 5,950,100
Student Tuition & Fees	1,490,041,306	-	-	-	1,490,041,306	1,395,166,026	94,875,280
Government Sponsored Programs:							
Federal	750,000	-	-	960,000,000	960,750,000	930,750,000	30,000,000
Non-Federal	-	-	-	5,500,000	5,500,000	4,250,000	1,250,000
Non-Government Sponsored Programs	-	-	-	230,000,000	230,000,000	194,000,000	36,000,000
Indirect Cost Recovery	239,049,970	25,230,000	-	-	264,279,970	248,819,000	15,460,970
Indirect Cost Recovery Alloc to Gen Oper	-	-	-	(264,279,970)	(264,279,970)	(248,819,000)	(15,460,970)
Private Gifts	-	2,000,000	12,211,645	132,850,000	147,061,645	132,666,875	14,394,770
Income from Investments:							
Endowment and Other Invested Funds	-	45,400,000	84,608,294	198,900,000	328,908,294	310,765,104	18,143,190
Other	-	17,360,000	-	5,595,000	22,955,000	21,148,000	1,807,000
Auxiliary Activities:							
Michigan Medicine	-	-	4,421,894,828	-	4,421,894,828	3,720,925,563	700,969,265
Other Auxiliary Units	-	-	372,419,249	-	372,419,249	333,480,510	38,938,739
Departmental Activities	9,345,000	111,900,000	-	1,000,000	122,245,000	120,961,000	1,284,000
Total Revenues	\$ 2,053,775,376	\$201,890,000	\$4,891,134,016	\$1,269,565,030	\$8,416,364,422	\$ 7,472,752,078	\$ 943,612,344
Total Expenditures	\$ 2,053,775,376	\$201,890,000	\$4,845,345,343	\$1,254,565,030	\$8,355,575,749	\$ 7,387,839,422	\$ 967,736,327
Forecast Margin	\$ -	\$ -	\$ 45,788,673	\$ 15,000,000	\$ 60,788,673	\$ 84,912,656	
Total Michigan Medicine revenue as shown on Schedule D:							
Michigan Medicine Auxiliary Activities			\$ 4,421,894,828			\$ 3,720,925,563	
Endowment and Other Invested Funds			84,608,294			74,115,104	
Private Gifts			12,211,645			3,666,875	
Total Michigan Medicine Revenue			<u>\$ 4,518,714,767</u>			<u>\$ 3,798,707,542</u>	

Schedule B

General Fund - Ann Arbor Campus

Summary of Budgeted Revenues and Expenditures

	2017-2018	% of Total	2016-2017	% of Total	\$ Change
Revenues:					
State Appropriations	\$ 314,589,100	15.3%	\$ 308,639,000	15.9%	\$ 5,950,100
Student Tuition & Fees	1,490,041,306	72.6%	1,395,166,026	71.9%	94,875,280
Government Sponsored Programs:					
Federal	750,000	0.0%	750,000	0.0%	-
Indirect Cost Recovery	239,049,970	11.6%	226,543,000	11.7%	12,506,970
Income from Investments - Other	-		-		-
Departmental Activities	9,345,000	0.5%	8,845,000	0.5%	500,000
Total Revenues	\$2,053,775,376	100.0%	\$1,939,943,026	100.0%	\$ 113,832,350
Total Expenditures	\$2,053,775,376		\$1,939,943,026		\$ 113,832,350
Forecast Margin	\$ -		\$ -		

Schedule C

Designated Fund - Ann Arbor Campus

Summary of Budgeted Revenues and Expenditures

	2017-2018	% of Total	2016-2017	% of Total	\$ Change
Revenues:					
Private Gifts	\$ 2,000,000	1.0%	\$ 1,000,000	0.5%	\$ 1,000,000
Income from Investments:					
Endowment and Other Invested Funds	45,400,000	22.5%	45,200,000	23.0%	200,000
Other	17,360,000	8.6%	16,578,000	8.5%	782,000
Departmental Activities	111,900,000	55.4%	111,116,000	56.6%	784,000
Indirect Cost	25,230,000	12.5%	22,276,000	11.4%	2,954,000
Total Revenues	\$ 201,890,000	100.0%	\$ 196,170,000	100.0%	\$ 5,720,000
Total Expenditures	\$ 201,890,000		\$ 196,170,000		\$ 5,720,000
Forecast Margin	\$ -		\$ -		

Schedule D

Auxiliary Activities - Ann Arbor Campus

Summary of Budgeted Revenues and Expenditures

	2017-2018			2016-2017		
	Revenues	Expenditures	Forecast Margin	Revenues	Expenditures	Forecast Margin
Michigan Medicine:						
Clinical Enterprise	\$3,921,187,257	\$3,802,854,460	\$ 118,332,797	\$ 3,191,114,623	\$ 3,009,305,860	\$ 181,808,763
UM Health	412,797,000	424,879,000	(12,082,000)	-	-	-
Michigan Health Corporation	18,222,186	19,704,782	(1,482,596)	17,406,924	16,501,332	905,591
Medical School - Clinical Activity	784,393,953	836,044,754	(51,650,801)	799,658,514	913,258,376	(113,599,862)
Executive Vice President for Medical Affairs	308,316,738	306,998,281	1,318,457	134,280,251	133,982,155	298,096
Subtotal	\$5,444,917,134	\$5,390,481,277	\$ 54,435,857	\$ 4,142,460,312	\$4,073,047,724	\$ 69,412,588
Less Rebilling Credits	(926,202,367)	(926,202,367)	-	(343,752,770)	(343,752,770)	-
Total - Michigan Medicine	\$4,518,714,767	\$4,464,278,910	\$ 54,435,857	\$ 3,798,707,542	\$3,729,294,954	\$ 69,412,588
Other Auxiliary Units:						
Plant Operations	\$ 129,932,034	\$ 131,174,216	\$ (1,242,182)	\$ 132,236,281	\$ 131,160,670	\$ 1,075,611
Utilities	174,114,951	176,301,172	(2,186,221)	172,639,706	169,550,450	3,089,256
Information & Technology Services	70,904,370	73,106,679	(2,202,309)	63,446,860	66,770,991	(3,324,131)
University Housing	147,049,000	147,049,000	-	140,288,000	140,288,000	-
Strategic Procurement	32,735,802	31,918,098	817,704	25,578,200	25,151,926	426,274
Intercollegiate Athletics	146,845,000	148,682,000	(1,837,000)	128,347,000	129,321,000	(974,000)
Risk Management and Veritas Insurance Co	43,079,889	43,079,889	-	46,689,773	46,689,773	-
Staff Benefits Rebillings	77,988,000	79,013,692	(1,025,692)	74,182,000	74,918,506	(736,506)
Health Service	22,505,473	22,505,473	-	21,948,200	21,948,200	-
Parking Operations	31,262,991	33,855,851	(2,592,860)	28,273,448	27,187,516	1,085,932
Other Publications & Communications	11,142,038	10,919,515	222,523	10,457,419	10,359,623	97,796
League, Union, and Commons	24,403,870	24,403,870	-	22,486,265	22,486,265	-
Transportation Services	21,043,559	21,044,058	(499)	21,205,065	21,205,065	-
Dental Faculty Associates and Other Dental	7,669,951	6,380,500	1,289,451	7,077,132	6,335,115	742,017
Student Publications	1,275,527	1,239,047	36,480	1,391,088	1,394,432	(3,344)
Architecture, Engineering, & Construction	18,137,888	18,137,573	315	17,304,629	17,818,959	(514,330)
Other Internal Services	57,993,889	57,920,783	73,106	49,527,986	49,992,493	(464,507)
Subtotal - Other Auxiliary Units	\$1,018,084,232	\$1,026,731,416	\$ (8,647,184)	\$ 963,079,052	\$ 962,578,984	\$ 500,068
Less Rebilling Credits	(627,087,729)	(627,087,729)	-	(611,716,768)	(611,716,768)	-
Less Allocated Student Fees in Gen Fund	(18,577,254)	(18,577,254)	-	(17,881,774)	(17,881,774)	-
Total - Other Auxiliary Units	\$ 372,419,249	\$ 381,066,433	\$ (8,647,184)	\$ 333,480,510	\$ 332,980,442	\$ 500,068
Grand Total - Auxiliary Activities	\$4,891,134,016	\$4,845,345,343	\$ 45,788,673	\$ 4,132,188,052	\$4,062,275,396	\$ 69,912,656

Schedule D-1

Auxiliary Activities - Ann Arbor Campus

Auxiliary Activities Margin Reconciliation to Unit Operating Budgets

	2017-2018	Add back / (Subtract) Reconciling Items to Units' Approved Budget		2017-2018	2017-2018
	Schedule D Forecast Margin	Investment Income/Expenses	Equity Transfers	Unit Budget Margin	Regents Item Margin*
UM Health System:					
Clinical Enterprise	\$ 118,332,797	\$ (15,593,534)	\$ 107,558,949	\$ 210,298,212	\$ 210,298,212
UM Health	(12,082,000)	10,692,000		(1,390,000)	(1,390,000)
Michigan Health Corporation	(1,482,596)	(707,136)	4,580,000	2,390,268	
Medical School - Clinical Activity	(51,650,801)	(71,969,456)	(107,932,972)	(231,553,230)	
Executive Vice President for Medical Affairs	1,318,457	(1,510,037)	(2,970,000)	(3,161,580)	
Total - UM Health System	\$ 54,435,857	\$ (79,088,163)	\$ 1,235,976	\$ (23,416,330)	
Other Auxiliary Units:					
Plant Operations	\$ (1,242,182)			\$ (1,242,182)	
Utilities	(2,186,221)			(2,186,221)	
Information & Technology Services	(2,202,309)			(2,202,309)	
University Housing	-			-	
Strategic Procurement	817,704			817,704	
Intercollegiate Athletics	(1,837,000)			(1,837,000)	
Risk Management and Veritas Insurance Co	-			-	
Staff Benefits Rebillings	(1,025,692)			(1,025,692)	
Health Service	-			-	
Parking Operations	(2,592,860)			(2,592,860)	
Other Publications and Communications	222,523			222,523	
League, Union, and Commons	-			-	
Transportation Services	(499)			(499)	
Dental Faculty Associates and Other Dental	1,289,451			1,289,451	
Student Publications	36,480			36,480	
Architecture, Engineering, & Construction	315			315	
Other Internal Services	73,106			73,106	
Subtotal - Other Auxiliary Units	\$ (8,647,184)	\$ -	\$ -	\$ (8,647,184)	
TOTAL	\$ 45,788,673	\$ (79,088,163)	\$ 1,235,976	\$ (32,063,514)	

*Clinical Enterprise receive additional regental approval as noted in the "Regents Item Margin" column. This reconciling item is due to the treatment of investment earnings, gifts and equity transfers (support for academic programs and clinical initiatives) as non-operating items.

Schedule E

Expendable Restricted Fund - Ann Arbor Campus

Summary of Budgeted Revenues and Expenditures

	2017-2018	% of Total	2016-2017	% of Total	\$ Change
Revenues:					
Government Sponsored Programs:					
Federal	\$ 960,000,000	75.6%	\$ 930,000,000	77.2%	\$ 30,000,000
Non-Federal	5,500,000	0.4%	4,250,000	0.4%	1,250,000
Non-Government Sponsored Programs	230,000,000	18.1%	194,000,000	16.1%	36,000,000
Indirect Cost Recoveries Alloc to General Oper	(264,279,970)	-20.8%	(248,819,000)	-20.7%	(15,460,970)
Private Gifts	132,850,000	10.5%	128,000,000	10.6%	4,850,000
Income from Investments:					
Endowment & Other Invested Funds	198,900,000	15.7%	191,450,000	15.9%	7,450,000
Other	5,595,000	0.4%	4,570,000	0.4%	1,025,000
Departmental Activities	1,000,000	0.1%	1,000,000	0.1%	-
Total Revenues	\$ 1,269,565,030	100.0%	\$ 1,204,451,000	100.0%	\$ 65,114,030
Expenditures	\$ 1,254,565,030		\$ 1,189,451,000		\$ 65,114,030
Forecast Margin	\$ 15,000,000		\$ 15,000,000		

Schedule F

Ann Arbor Campus

Student Tuition and Fees (Rates Shown per Term)

Undergraduate Full-time Students	Fall 2017	Fall 2016	\$ Change	% Change
	Total Tuition & All Required Fees*	Total Tuition & All Required Fees*		
Resident:				
Lower Division **	\$7,413	\$7,201	\$212	2.9%
Stephen M. Ross School of Business	7,859	7,634	225	2.9%
Dentistry	7,550	7,334	216	2.9%
Engineering	7,928	7,701	227	2.9%
Kinesiology	7,819	7,595	224	2.9%
Music, Theatre & Dance	7,706	7,486	220	2.9%
Upper Division **	8,348	8,109	239	2.9%
Stephen M. Ross School of Business	9,913	9,629	284	2.9%
Dentistry	8,491	8,248	243	2.9%
Engineering	10,223	9,931	292	2.9%
Kinesiology	8,964	8,708	256	2.9%
Music, Theatre & Dance	8,640	8,393	247	2.9%
Nursing Accelerated Second Career Program	9,340	9,073	267	2.9%
Non-Resident:				
Lower Division **	23,738	22,705	1,033	4.5%
Stephen M. Ross School of Business	24,139	23,089	1,050	4.5%
Dentistry	23,877	22,838	1,039	4.5%
Engineering	23,877	22,838	1,039	4.5%
Kinesiology	25,235	24,137	1,098	4.5%
Music, Theatre & Dance	24,053	23,007	1,046	4.5%
Upper Division **	25,404	24,299	1,105	4.5%
Stephen M. Ross School of Business	27,012	25,837	1,175	4.5%
Dentistry	25,549	24,438	1,111	4.5%
Engineering	26,794	25,628	1,166	4.5%
Kinesiology	27,560	26,361	1,199	4.5%
Music, Theatre & Dance	25,718	24,599	1,119	4.5%
Nursing Accelerated Second Career Program	28,386	27,151	1,235	4.5%

*Rates per term include \$185.00 Infrastructure Maintenance Fee; Health Service Fee of \$190.98 (\$186.87 in Fall 2016); \$80.00 Registration Fee; \$65.00 University Unions and Recreational Sports Facility Improvement Fee; \$9.19 Central Student Government Fee; \$8.50 Student Legal Service Fee; and a School/College Government Fee of \$1.50.

**Includes A. Alfred Taubman College of Architecture & Urban Planning; Penny W. Stamps School of Art and Design; Literature, Science, and the Arts; Nursing; and Pharmacy. For upper division only, includes Education; Information; Medicine; Pharmacy (B.S.); Gerald R. Ford School of Public Policy; and Public Health.

Schedule F

Ann Arbor Campus

Student Tuition and Fees (Rates Shown per Term)

Graduate Full-time Students	Fall 2017	Fall 2016	\$ Change	% Change
	Total Tuition & All Required Fees*	Total Tuition & All Required Fees*		
Resident:				
A. Alfred Taubman College of Architecture & Urban Planning				
Master of Architecture	\$14,741	\$14,154	\$587	4.1%
All other programs	14,741	14,154	587	4.1%
Penny W. Stamps School of Art & Design	11,566	11,106	460	4.1%
Stephen M. Ross School of Business				
M.B.A.	31,314	29,839	1,475	4.9%
Master's in Accounting	23,314	22,564	750	3.3%
Pre-candidate	11,823	11,352	471	4.1%
Dentistry				
D.D.S.	13,396	12,863	533	4.1%
Pre-candidate	8,621	8,278	343	4.1%
Education	11,566	11,106	460	4.1%
Engineering				
Professional	13,251	12,723	528	4.1%
Pre-candidate	12,900	12,386	514	4.1%
Information	11,348	10,897	451	4.1%
Kinesiology	12,314	11,824	490	4.1%
Law	28,586	27,506	1,080	3.9%
Literature, Science & the Arts	11,348	10,897	451	4.1%
Medicine				
M.D.	18,040	17,189	851	5.0%
Master's in Health Professions Education**	8,342	8,010	332	4.1%
Pre-candidate	11,371	10,918	453	4.1%
Music, Theatre & Dance				
M.M. & Spec.M.	11,865	11,393	472	4.1%
M.A., M.F.A., & Pre-candidate	11,566	11,106	460	4.1%
Environment and Sustainability	11,200	10,754	446	4.1%
Nursing	11,697	11,231	466	4.1%
Pharmacy				
Pharm.D.	13,942	12,735	1,207	9.5%
Pre-candidate	11,348	10,897	451	4.1%
Public Health	14,082	13,521	561	4.1%
Gerald R. Ford School of Public Policy	12,833	12,322	511	4.1%
Rackham Interdepartmental Programs	11,348	10,897	451	4.1%
Social Work	13,583	13,042	541	4.1%

*Rates per term include \$185.00 Infrastructure Maintenance Fee; Health Service Fee of \$190.98 (\$186.87 in Fall 2016); \$80.00 Registration Fee; \$65.00 University Unions and Recreational Sports Facility Improvement Fee; \$9.19 Central Student Government Fee; \$8.50 Student Legal Service Fee; and a School/College Government Fee of \$1.50.

**This rate includes all fees listed above except Health Service of \$190.98 (\$186.87 in Fall 2016).

Schedule F

Ann Arbor Campus

Student Tuition and Fees (Rates Shown per Term)

Graduate Full-time Students	Fall 2017	Fall 2016	\$ Change	% Change
	Total Tuition & All Required Fees*	Total Tuition & All Required Fees*		
Non-Resident:				
A. Alfred Taubman College of Architecture & Urban Planning				
Master of Architecture	\$22,451	\$21,557	\$894	4.1%
All other programs	21,499	20,643	856	4.1%
Penny W. Stamps School of Art & Design	23,199	22,275	924	4.1%
Stephen M. Ross School of Business				
M.B.A.	33,814	32,339	1,475	4.6%
Master's in Accounting	25,814	25,064	750	3.0%
Pre-candidate	23,447	22,513	934	4.1%
Dentistry				
D.D.S.	20,855	20,024	831	4.1%
Pre-candidate	14,575	13,995	580	4.1%
Education	23,199	22,275	924	4.1%
Engineering				
Professional	24,507	23,531	976	4.1%
Pre-candidate	24,111	23,151	960	4.1%
Information	22,742	21,837	905	4.1%
Kinesiology	24,850	23,860	990	4.1%
Law	30,209	29,006	1,203	4.1%
Literature, Science & the Arts	22,742	21,837	905	4.1%
Medicine				
M.D.	27,447	26,354	1,093	4.1%
Master in Health Professions Education**	9,100	8,738	362	4.1%
Pre-candidate	22,788	21,880	908	4.1%
Music, Theatre & Dance				
M.M. & Spec.M.	23,499	22,563	936	4.1%
M.A., M.F.A., & Pre-candidate	23,199	22,275	924	4.1%
Environment and Sustainability	22,023	21,146	877	4.1%
Nursing	23,461	22,527	934	4.1%
Pharmacy				
Pharm.D.	19,701	21,172	(1,471)	(6.9%)
Pre-candidate	22,742	21,837	905	4.1%
Public Health	23,160	22,238	922	4.1%
Gerald R. Ford School of Public Policy	23,199	22,275	924	4.1%
Rackham Interdepartmental Programs	22,742	21,837	905	4.1%
Social Work	21,663	20,800	863	4.1%

*Rates per term include \$185.00 Infrastructure Maintenance Fee; Health Service Fee of \$190.98 (\$186.87 in Fall 2016); \$80.00 Registration Fee; \$65.00 University Unions and Recreational Sports Facility Improvement Fee; \$9.19 Central Student Government Fee; \$8.50 Student Legal Service Fee; and a School/College Government Fee of \$1.50.

**This rate includes all fees listed above except Health Service of \$190.98 (\$186.87 in Fall 2016).

Schedule F

Ann Arbor Campus

Student Tuition and Fees (Rates Shown per Term)

Graduate Full-time Students	Fall 2017	Fall 2016	\$ Change	% Change
	Total Tuition & All Required Fees*	Total Tuition & All Required Fees*		
Candidate:				
A. Alfred Taubman College of Architecture and Urban Planning	\$6,178	\$5,932	\$246	4.1%
Stephen M. Ross School of Business	6,451	6,194	257	4.1%
Dentistry	6,151	5,906	245	4.1%
Education	6,236	5,988	248	4.1%
Engineering				
D.Eng.	8,982	8,627	355	4.1%
Ph.D.	7,394	7,100	294	4.1%
Information	6,118	5,875	243	4.1%
Kinesiology	6,118	5,875	243	4.1%
Law	7,442	7,146	296	4.1%
Literature, Science & the Arts	6,118	5,875	243	4.1%
Medicine	6,249	6,000	249	4.1%
Music, Theatre & Dance				
A.Mus.D	7,571	7,270	301	4.1%
Ph.D.	6,236	5,988	248	4.1%
Environment and Sustainability	6,041	5,801	240	4.1%
Nursing	6,236	5,988	248	4.1%
Pharmacy	6,118	5,875	243	4.1%
Public Health	6,230	5,982	248	4.1%
Rackham Interdepartmental Programs	6,118	5,875	243	4.1%
Other Programs:				
	Fall 2017 Cohort	Fall 2016 Cohort		
Stephen M. Ross School of Business - Executive M.B.A.**				
Resident	156,500	150,125	6,375	4.2%
Non-Resident	161,500	155,125	6,375	4.1%

* Rates per term include \$185.00 Infrastructure Maintenance Fee; Health Service Fee of \$190.98 (\$186.87 in Fall 2016); \$80.00 Registration Fee; \$65.00 University Unions and Recreational Sports Facility Improvement Fee; \$9.19 Central Student Government Fee; \$8.50 Student Legal Service Fee; and a School/College Government Fee of \$1.50.

**Program Fee Includes tuition and fees, housing, meals, books and other course materials, a laptop computer, and other miscellaneous items, all over the entire length of the program.

Schedule F

Ann Arbor Campus

Student Tuition and Fees (Rates Shown per Term)

Graduate Full-time Students	Fall 2017	Fall 2016	\$ Change	% Change
	Total Tuition & All Required Fees*	Total Tuition & All Required Fees*		
	Summer 2017- Spring 2018 Cohort	Summer 2016- Spring 2017 Cohort		
Other Programs:				
Stephen M. Ross School of Business - Master's of Management				
Resident	\$46,723	\$45,223	\$1,500	3.3%
Non-Resident	51,723	50,223	1,500	3.0%
	Fall 2017 Cohort	Summer 2018 Cohort		
Stephen M. Ross School of Business - Master's of Supply Chain Management				
Resident	51,960	50,410	1,550	3.1%
Non-Resident	56,960	55,410	1,550	2.8%
Distance Education: Proposed Rates Per Credit Hour				
Engineering - Graduate				
Resident	1,525	1,465	60	4.1%
Non-Resident	1,671	1,605	66	4.1%
Undergraduate: NCFD Dual Enrolled High School Students**				
LSA Upper Division - Resident		8,109		
LSA Lower Division - Resident	7,413		(696)	(8.6%)

*Rates per term include \$185.00 Infrastructure Maintenance Fee; Health Service Fee of \$190.98 (\$186.87 in Fall 2016); \$80.00 Registration Fee; \$65.00 University Unions and Recreational Facility Improvement Fee; \$9.19 Central Government Fee; \$8.50 Student Legal Service Fee; and a School/College Government Fee of \$1.50.

**Rates apply to NCFD Dual Enrolled High School Students only; Post-baccalaureate NSFD students to continue at LSA upper division rates. Future rate increases will be at LSA lower division resident rates.

Ann Arbor Campus

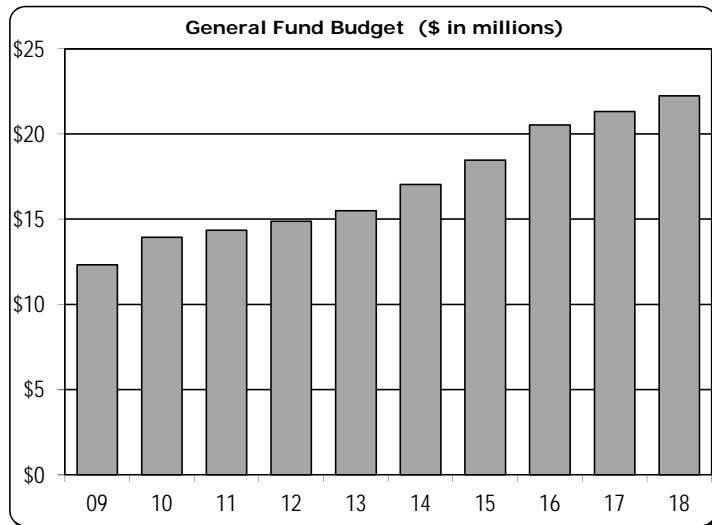
Section Two - General Fund Budget

A. Alfred Taubman College of Architecture & Urban Planning

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 21,312,887	\$ Change	\$ 226,594
Transfers	<u>700,000</u> (1)	% Change	1.0%
Adjusted Fiscal Year 2016-17 Budget	22,012,887	Average Annualized	
Change in instructional activity revenue	653,742 (2)	3 Year % Change	5.3% (4)
Faculty support	93,045		
Other changes	<u>(520,193)</u> (3)		
Fiscal Year 2017-18 Budget	<u>\$ 22,239,481</u>		



Notes: 2017-18 Funding

1. Funding for highest-priority initiatives from Academic Program Support.
2. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
3. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, assessed operating costs of facilities occupied by the unit and tax assessments.
4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

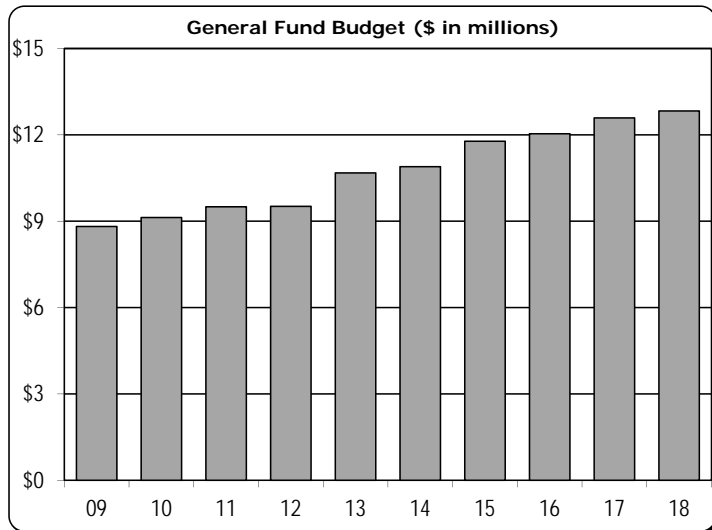
- a. Budget reductions (rounded) - FY10 1.0% (\$120K), FY11 1.0% (\$140K), FY12 1.5% (\$215K) and FY13 0.75% (\$110K).

Penny W. Stamps School of Art & Design

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 12,588,736		\$ Change	\$ 181,686
Transfers	60,000 (1)		% Change	1.4%
Adjusted Fiscal Year 2016-17 Budget	<u>12,648,736</u>			
Change in instructional activity revenue	506,221 (2)		Average Annualized	
Other changes	(324,535) (3)		3 Year % Change	2.7% (4)
Fiscal Year 2017-18 Budget	<u><u>\$ 12,830,422</u></u>			



Notes: 2017-18 Funding

1. Funding for strategic initiatives from Academic Program Support.
2. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
3. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

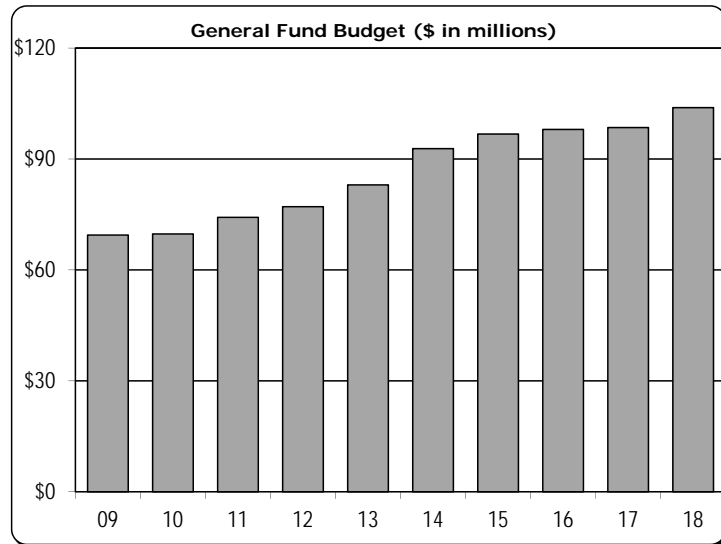
- a. Budget reductions (rounded) - FY10 1.0% (\$90K), FY11 1.0% (\$90K), FY12 1.5% (\$140K) and FY13 0.75% (\$70K).
- b. In FY09 \$1.0M of operations support was transferred from Academic Program Support.

Stephen M. Ross School of Business

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 98,507,112	\$ Change	\$ 9,355,850
Transfers	<u>(3,977,170) (1)</u>	% Change	9.9%
Adjusted Fiscal Year 2016-17 Budget	94,529,942		
Change in instructional activity revenue	12,405,660 (2)	Average Annualized	
Other changes	<u>(3,049,810) (3)</u>	3 Year % Change	3.8% (4)
Fiscal Year 2017-18 Budget	<u>\$ 103,885,792</u>		



Notes: 2017-18 Funding

1. Transfer to LS&A for enrollment shift; transfer of faculty support from Academic Program Support.
2. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
3. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

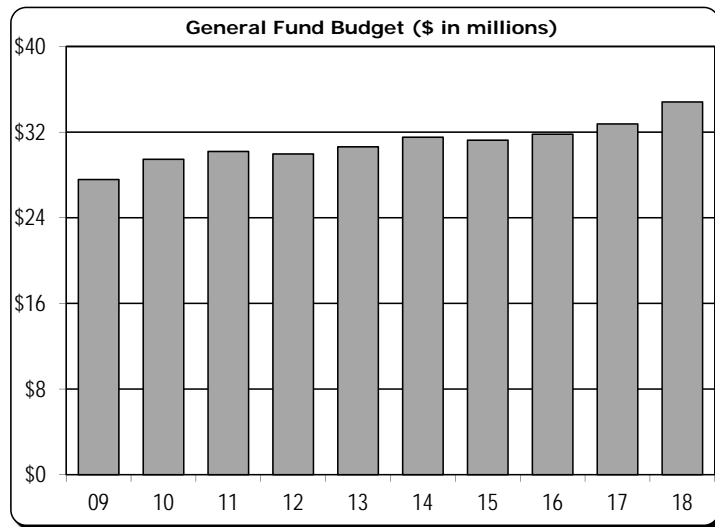
- a. Budget reductions (rounded) - FY10 1.0% (\$700K), FY11 1.0% (\$700K), FY12 1.5% (\$1.1M) and FY13 0.75% (\$580K).
- b. The Ross School of Business began admitting freshmen in FY18.

School of Dentistry

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 32,766,852		\$ Change	\$ 1,850,810
Transfers	200,000 (1)		% Change	5.6%
Adjusted Fiscal Year 2016-17 Budget	<u>32,966,852</u>			
Change in instructional activity revenue	1,816,485 (2)		Average Annualized	
Change in research activity revenue	179,059 (3)		3 Year % Change	3.5% (5)
Faculty support	100,000			
Other changes	(244,734) (4)			
Fiscal Year 2017-18 Budget	<u>\$ 34,817,662</u>			



Notes: 2017-18 Funding

1. Funding for strategic initiatives from Academic Program Support.
2. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
3. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
4. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
5. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

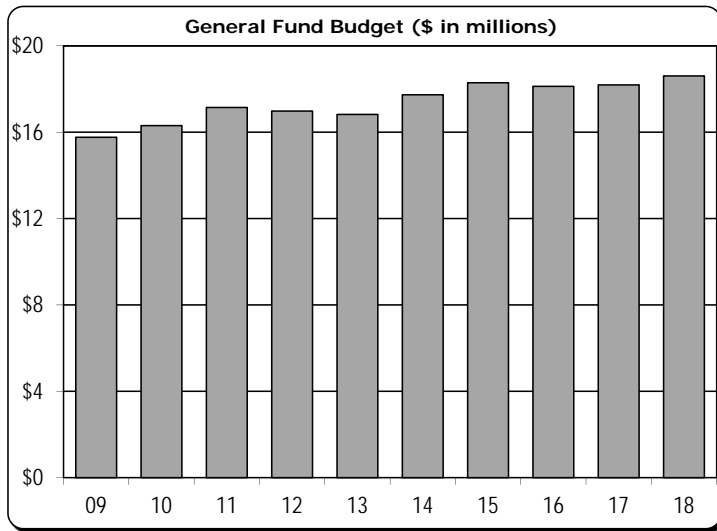
- a. Budget reductions (rounded) - FY10 1.0% (\$280K), FY11 1.0% (\$295K), FY12 1.5% (\$450K) and FY13 0.75% (\$225K).

School of Education

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 18,189,144	\$ Change	\$ (626,560)
Transfers	1,043,336 (1)	% Change	-3.3%
Adjusted Fiscal Year 2016-17 Budget	<u>19,232,480</u>	Average Annualized	
Change in instructional activity revenue	(828,993) (2)	3 Year % Change	-1.3% (5)
Change in research activity revenue	175,995 (3)		
Other changes	26,438 (4)		
Fiscal Year 2017-18 Budget	<u>\$ 18,605,920</u>		



Notes: 2017-18 Funding

1. Funding for additional faculty and operations support from Academic Program Support.
2. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
3. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
4. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
5. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

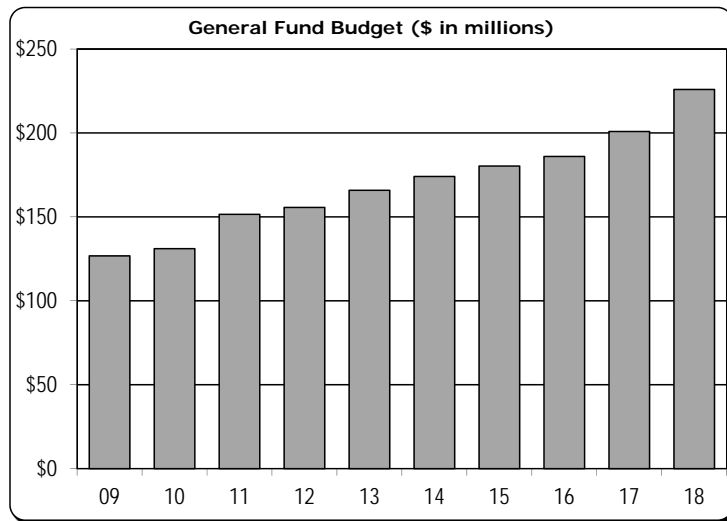
- a. Budget reductions (rounded) - FY10 1.0% (\$160K), FY11 1.0% (\$165K), FY12 1.5% (\$260K) and FY13 0.75% (\$130K).

College of Engineering

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 200,863,661		\$ Change	\$ 24,685,409
Transfers	<u>370,593</u>	(1)	% Change	12.3%
Adjusted Fiscal Year 2016-17 Budget	201,234,254			
Change in instructional activity revenue	26,687,008	(2)	Average Annualized	
Change in research activity revenue	2,870,054	(3)	3 Year % Change	7.7% (5)
Faculty support	534,481			
Other changes	<u>(5,406,134)</u>	(4)		
Fiscal Year 2017-18 Budget	<u>\$ 225,919,663</u>			



Notes: 2017-18 Funding

1. Funding for additional faculty support from Academic Program Support.
2. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
3. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
4. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
5. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

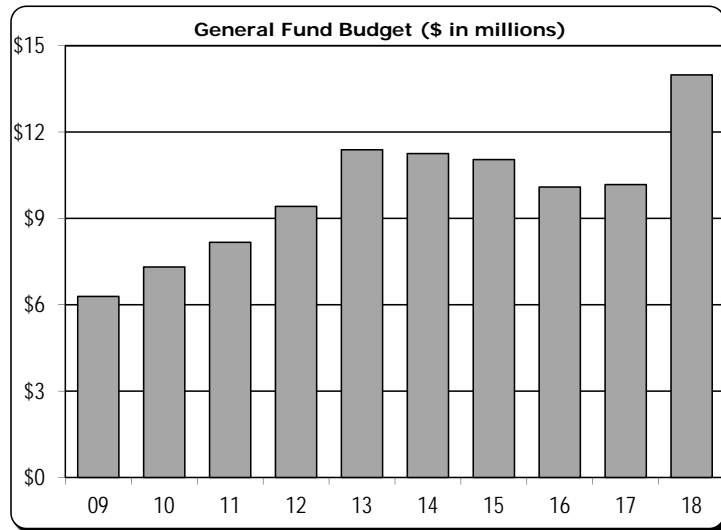
- a. Budget reductions (rounded) - FY10 1.0% (\$1.3M), FY11 1.0% (\$1.3M), FY12 1.5% (\$2.3M) and FY13 0.75% (\$1.2M).

School for Environment and Sustainability

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 10,174,566	\$ Change	\$ 1,094,562
Transfers	2,715,000 (1)	% Change	8.5%
Adjusted Fiscal Year 2016-17 Budget	12,889,566		
Change in instructional activity revenue	1,030,669 (2)	Average Annualized	
Faculty support	100,000	3 Year % Change	0.0% (4)
Other changes	(36,107) (3)		
Fiscal Year 2017-18 Budget	\$ 13,984,128		



Notes: 2017-18 Funding

1. Funding for highest-priority initiatives and interdisciplinary programming from Academic Program Support.
2. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
3. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, assessed operating costs of facilities occupied by the unit and tax assessments.
4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

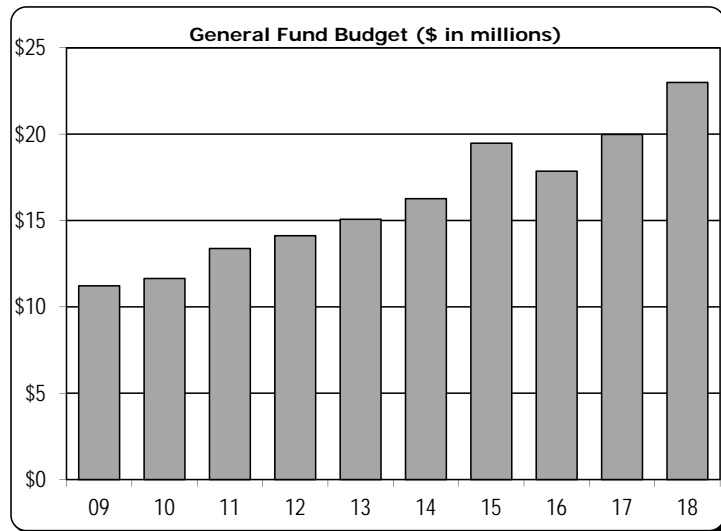
- a. Budget reductions (rounded) - FY10 1.0% (\$60K), FY11 1.0% (\$75K), FY12 1.5% (\$120K), and FY13 0.75% (\$70K).
- b. In FY18, the School of Natural Resources & Environment was renamed the School for Environment and Sustainability; it received additional funding to broaden its mission and enhance its commitment to sustainability education, research and interdisciplinary programs.

School of Information

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 19,981,061		\$ Change	\$ 3,010,790
Change in instructional activity revenue	3,078,477 (1)		% Change	15.1%
Faculty support	211,980			
Other changes	(279,667) (2)		Average Annualized	
Fiscal Year 2017-18 Budget	<u>\$ 22,991,851</u>		3 Year % Change	5.7% (3)



Notes: 2017-18 Funding

1. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
2. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, assessed operating costs of facilities occupied by the unit and tax assessments.
3. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

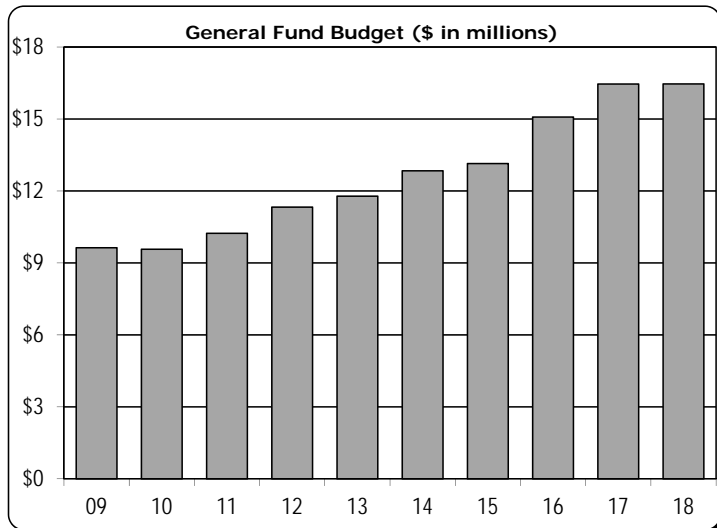
- a. Budget reductions (rounded) - FY10 1.0% (\$110K), FY11 1.0% (\$120K), FY12 1.5% (\$200K) and FY13 0.75% (\$105K).
- b. In FY15, a new undergraduate degree program was launched. Students transfer from LS&A in their junior year.

School of Kinesiology

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 16,457,093	\$ Change	\$ (51,250)
Transfers	55,000 (1)	% Change	-0.3%
Adjusted Fiscal Year 2016-17 Budget	<u>16,512,093</u>		
Change in instructional activity revenue	250,799 (2)	Average Annualized	
Other changes	(302,049) (3)	3 Year % Change	7.7% (4)
Fiscal Year 2017-18 Budget	<u>\$ 16,460,843</u>		



Notes: 2017-18 Funding

1. Funding for strategic initiatives from Academic Program Support.
2. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
3. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, assessed operating costs of facilities occupied by the unit and tax assessments.
4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

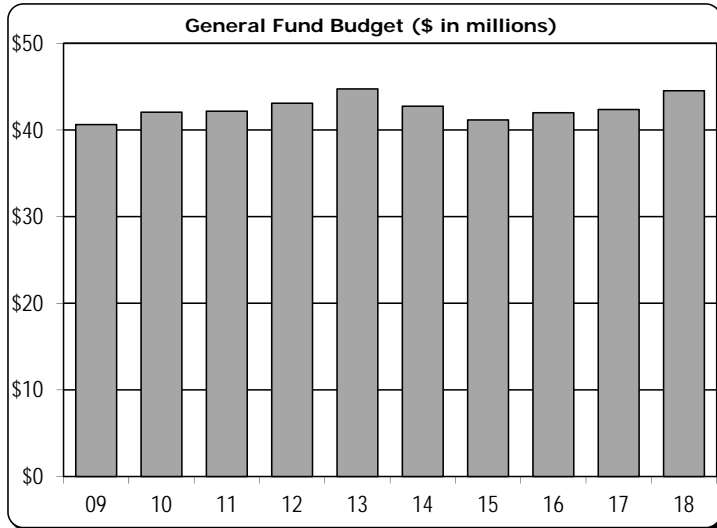
- a. Budget reductions (rounded) - FY10 1.0% (\$100K), FY11 1.0% (\$95K), FY12 1.5% (\$150K) and FY13 0.75% (\$85K).

Law School

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 42,362,035	\$ Change	\$ 1,772,245
Transfers	389,631 (1)	% Change	4.1%
Adjusted Fiscal Year 2016-17 Budget	42,751,666		
Change in instructional activity revenue	864,544 (2)	Average Annualized	
Financial Aid initiatives	1,300,000	3 Year % Change	2.3% (4)
Other changes	(392,299) (3)		
Fiscal Year 2017-18 Budget	\$ 44,523,911		



Notes: 2017-18 Funding

1. Funding for additional faculty support from Academic Program Support.
2. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
3. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

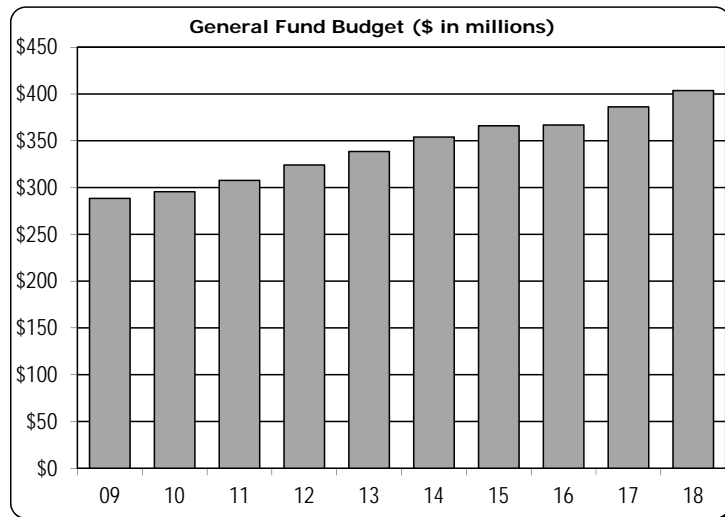
- a. Budget reductions (rounded) - FY10 1.0% (\$410K), FY11 1.0% (\$420K), FY12 1.5% (\$630K), and FY13 0.75% (\$325K).

College of Literature, Science and the Arts

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 386,239,472		\$ Change	\$ 13,095,598
Transfers	<u>4,344,240</u>	(1)	% Change	3.4%
Adjusted Fiscal Year 2016-17 Budget	390,583,712			
Change in instructional activity revenue	13,406,161	(2)	Average Annualized	
Change in research activity revenue	666,000	(3)	3 Year % Change	2.8% (5)
Faculty support	3,005,676			
Other changes	<u>(3,982,239)</u>	(4)		
Fiscal Year 2017-18 Budget	<u>\$ 403,679,310</u>			



Notes: 2017-18 Funding

1. Transfer from Ross School of Business for enrollment shift; support for strategic initiatives from Academic Program Support.
2. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
3. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
4. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
5. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

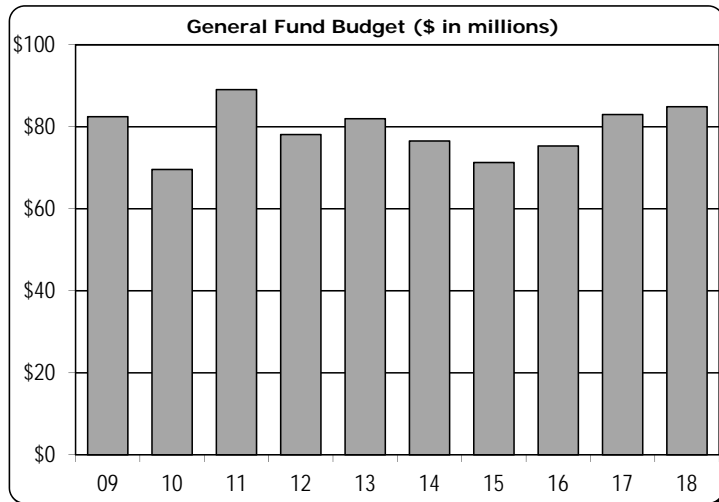
- a. Budget reductions (rounded) - FY10 1.0% (\$2.9M), FY11 1.0% (\$3.0M), FY12 1.5% (\$4.6M) and FY13 0.75% (\$2.4M).
- b. In FY11 the Center for Statistical Consultation and Research (CSCAR) was transferred to Vice President for Research - Support Units, and the Global Intercultural Experience for Undergraduates (GIEU) was transferred from Academic Support Units.
- c. In FY15 undergraduate students began transferring in their junior year from LS&A to a new information undergraduate program in the School of Information.
- d. In FY17, the National Center for Institutional Diversity was transferred to LS&A.

Medical School

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 82,979,986	\$ Change	\$ 869,708
Transfers	1,038,266 (1)	% Change	1.0%
Adjusted Fiscal Year 2016-17 Budget	84,018,252	Average Annualized	
Change in instructional activity revenue	1,873,003 (2)	3 Year % Change	5.6% (5)
Change in research activity revenue	5,832,314 (3)		
Other changes	(6,835,609) (4)		
Fiscal Year 2017-18 Budget	<u>\$ 84,887,960</u>		



Notes: 2017-18 Funding

1. Funding for additional faculty support from Academic Program Support.
2. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
3. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
4. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
5. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

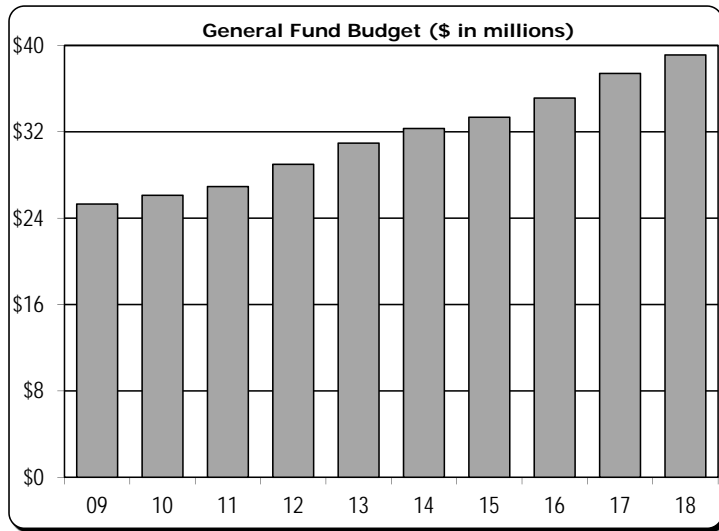
- a. Budget reductions (rounded) - FY10 1.0% (\$820K), FY11 1.0% (\$700K), FY12 1.5% (\$1.3M) and FY13 0.75% (\$585K).
- b. North Campus Research Complex (NCRC) facilities costs were assessed beginning in FY10 (\$11.3M). By fiscal year, total costs were FY11 (\$15.3M), FY12 (\$20.4M), FY13 (\$6.9M), FY14 (\$12.3M), FY15 (\$14.4M), FY16 (\$16.5M), FY17 (\$15.0M) and FY18 (\$16.1M). In FY13, inactive and non-general fund spaces were transferred to other funds (-\$13.5M).

School of Music, Theatre & Dance

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 37,406,205		\$ Change	\$ 1,423,288
Transfers	290,000 (1)		% Change	3.8%
Adjusted Fiscal Year 2016-17 Budget	37,696,205			
Change in instructional activity revenue	2,203,930 (2)		Average Annualized	
Faculty support	86,670		3 Year % Change	5.2% (4)
Other changes	(867,312) (3)			
Fiscal Year 2017-18 Budget	<u>\$ 39,119,493</u>			



Notes: 2017-18 Funding

1. Funding for operations support from Academic Program Support.
2. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the changes in central financial aid assessments.
3. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

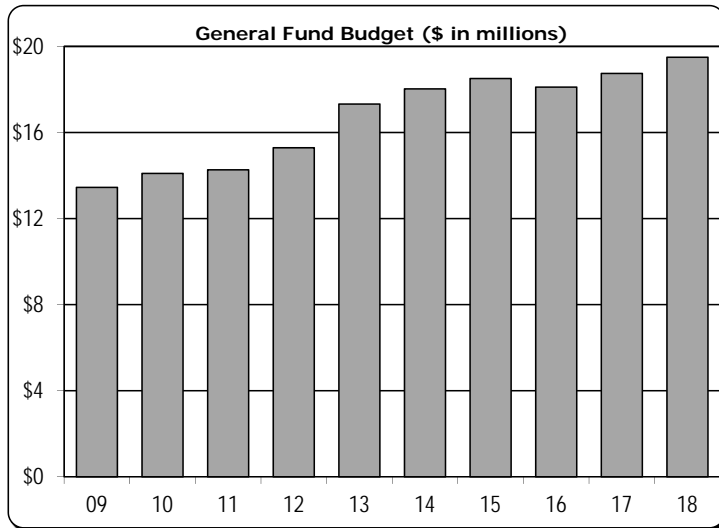
- a. Budget reductions (rounded) - FY10 1.0% (\$250K), FY11 1.0% (\$260K), FY12 1.5% (\$400K), and FY13 0.75% (\$215K).

School of Nursing

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 18,744,487	\$ Change	\$ 445,820
Transfers	306,090 (1)	% Change	2.3%
Adjusted Fiscal Year 2016-17 Budget	<u>19,050,577</u>	Average Annualized	
Change in instructional activity revenue	(359,159) (2)	3 Year % Change	1.2% (5)
Change in research activity revenue	1,049,890 (3)		
Faculty support	296,322		
Other changes	(541,233) (4)		
Fiscal Year 2017-18 Budget	<u>\$ 19,496,397</u>		



Notes: 2017-18 Funding

1. Funding for additional faculty support and strategic initiatives from Academic Program Support.
2. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
3. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
4. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
5. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

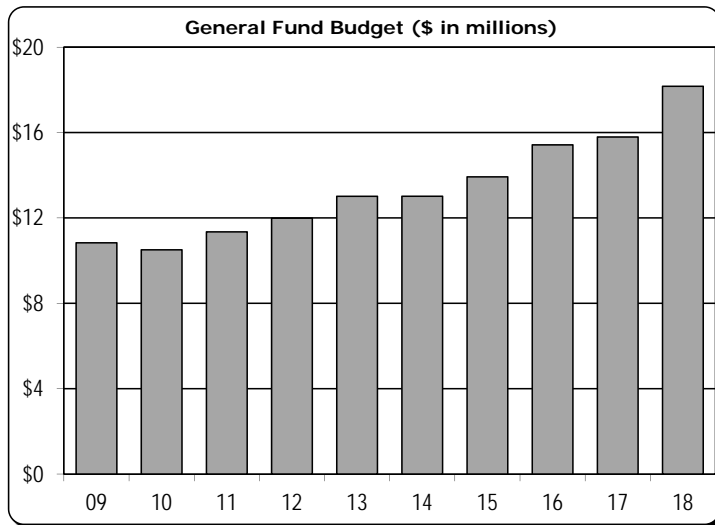
- a. Budget reductions (rounded) - FY10 1.0% (\$130K), FY11 1.0% (\$140K), FY12 1.5% (\$210K), and FY13 0.75% (\$115K).

College of Pharmacy

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 15,791,479		\$ Change	\$ 2,315,862
Transfers	60,000 (1)		% Change	14.6%
Adjusted Fiscal Year 2016-17 Budget	15,851,479			
Change in instructional activity revenue	1,305,621 (2)		Average Annualized	
Change in research activity revenue	1,303,389 (3)		3 Year % Change	9.1% (5)
Faculty support	110,763			
Other changes	(403,911) (4)			
Fiscal Year 2017-18 Budget	\$ 18,167,341			



Notes: 2017-18 Funding

1. Funding for strategic initiatives from Academic Program Support.
2. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
3. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
4. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
5. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

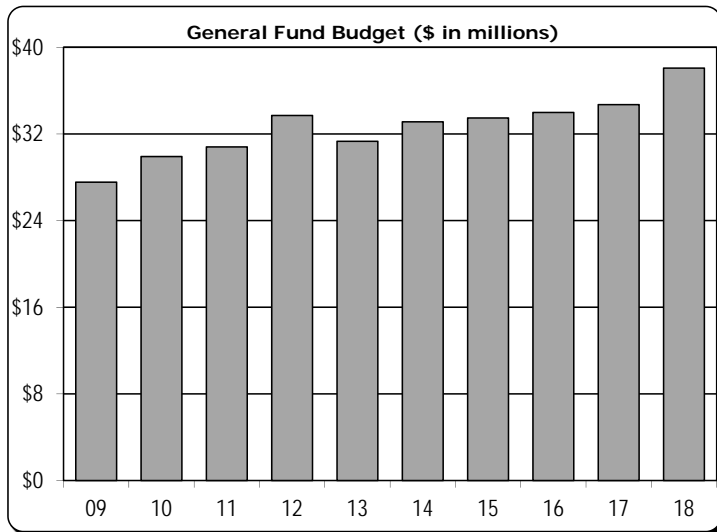
- a. Budget reductions (rounded) - FY10 1.0% (\$110K), FY11 1.0% (\$105K), FY12 1.5% (\$170K), and FY13 0.75% (\$90K).

School of Public Health

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 34,705,584		\$ Change	\$ 3,311,842
Transfers	60,000 (1)		% Change	9.5%
Adjusted Fiscal Year 2016-17 Budget	<u>34,765,584</u>			
Change in instructional activity revenue	3,188,584 (2)		Average Annualized	
Change in research activity revenue	545,000 (3)		3 Year % Change	4.3% (5)
Other Changes	(421,742) (4)			
Fiscal Year 2017-18 Budget	<u>\$ 38,077,426</u>			



Notes: 2017-18 Funding

1. Funding for strategic initiatives from Academic Program Support.
2. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
3. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
4. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
5. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

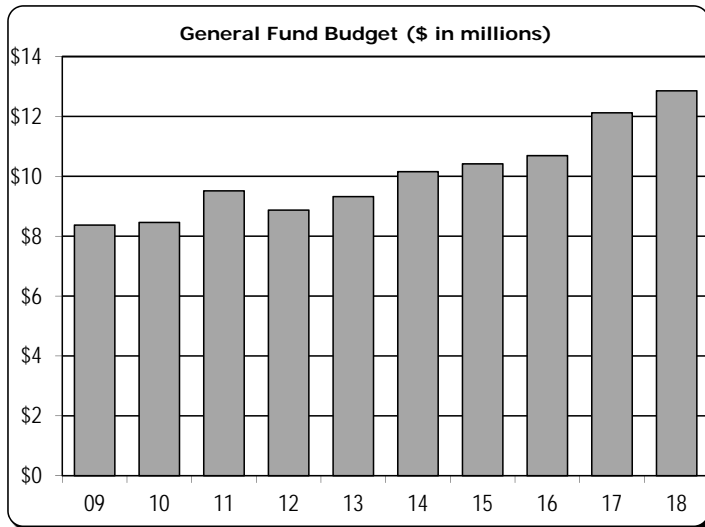
- a. Budget reductions (rounded) - FY10 1.0% (\$280K), FY11 1.0% (\$300K), FY12 1.5% (\$460K), and FY13 0.75% (\$250K).

Gerald R. Ford School of Public Policy

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 12,120,265		\$ Change	\$ 673,871
Transfers	60,000 (1)		% Change	5.5%
Adjusted Fiscal Year 2016-17 Budget	12,180,265			
Change in instructional activity revenue	1,015,681 (2)		Average Annualized	
Faculty support	208,882		3 Year % Change	7.1% (4)
Other changes	(550,692) (3)			
Fiscal Year 2017-18 Budget	<u>\$ 12,854,136</u>			



Notes: 2017-18 Funding

1. Funding for strategic initiatives from Academic Program Support.
2. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
3. Represents the net change in projected revenues from the recovered indirect costs on externally sponsored grants and contracts, assessed operating costs of facilities occupied by the unit and tax assessments.
4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

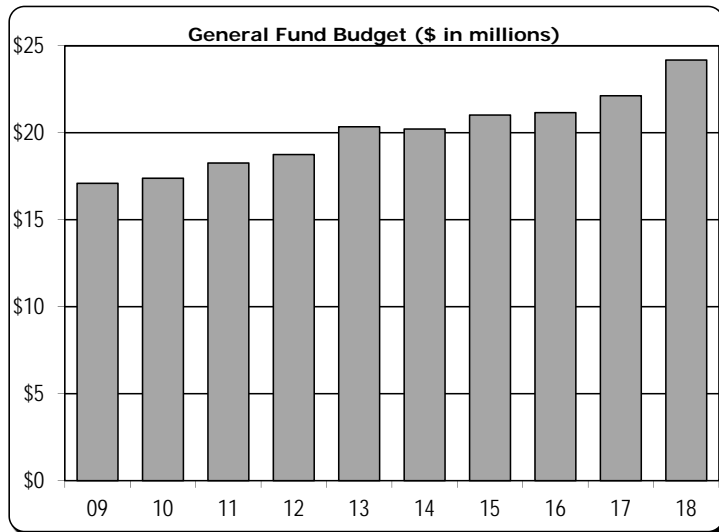
- a. Budget reductions (rounded) - FY10 1.0% (\$80K), FY11 1.0% (\$85K), FY12 1.5% (\$140K), and FY13 0.75% (\$65K).

School of Social Work

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 22,124,186	\$ Change	\$ 1,754,871
Transfers	297,960 (1)	% Change	7.8%
Adjusted Fiscal Year 2016-17 Budget	<u>22,422,146</u>	Average Annualized	
Change in instructional activity revenue	2,055,879 (2)	3 Year % Change	4.3% (5)
Change in research activity revenue	167,893 (3)		
Other changes	(468,901) (4)		
Fiscal Year 2017-18 Budget	<u>\$ 24,177,017</u>		



Notes: 2017-18 Funding

1. Funding for additional faculty support and strategic initiatives from Academic Program Support.
2. Represents the change in projected revenues from applications for admission to the unit and from tuition and registration fees of students net of the change in central financial aid assessments.
3. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
4. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
5. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

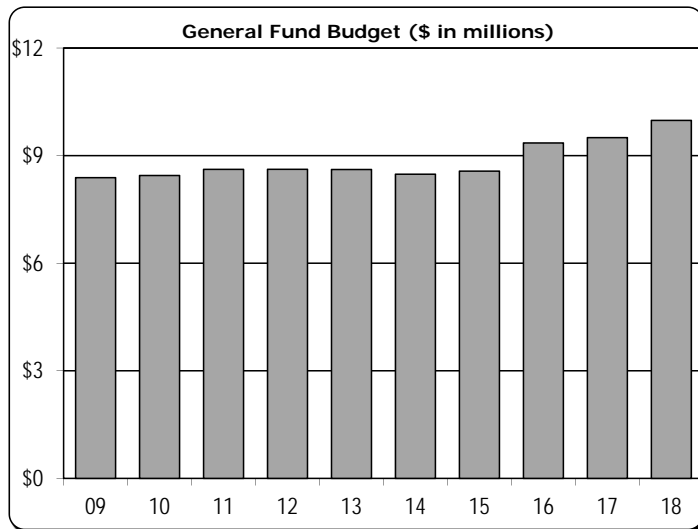
- a. Budget reductions (rounded) - FY10 1.0% (\$170K), FY11 1.0% (\$175K), FY12 1.5% (\$270K), and FY13 0.75% (\$140K).
- b. In FY09 the Institute of Labor and Industrial Relations was transferred to the Vice President for Research - Support Units.

Horace H. Rackham School of Graduate Studies

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 9,502,169	\$ Change	\$ 280,265
Transfers	200,000 (1)	% Change	2.9%
Adjusted Fiscal Year 2016-17 Budget	<u>9,702,169</u>	Average Annualized	
General operating increase	256,434	3 Year % Change	4.5% (2)
Other changes	23,831		
Fiscal Year 2017-18 Budget	<u>\$ 9,982,434</u>		



Notes: 2017-18 Funding

1. Funding for strategic initiatives from Academic Program Support.
2. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

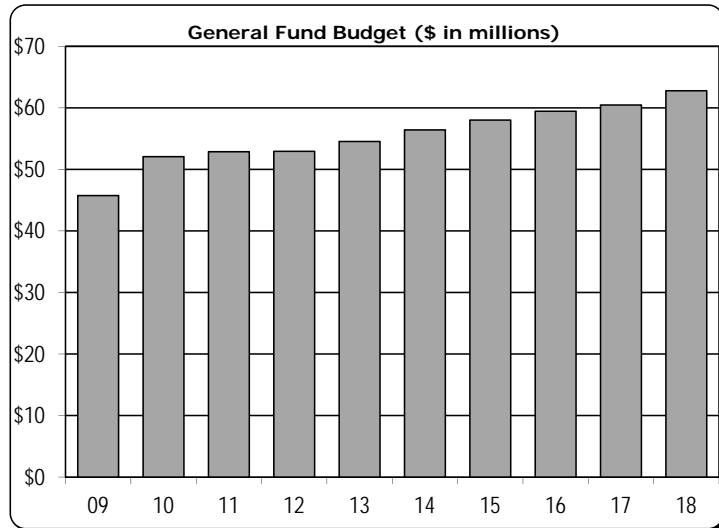
- a. Data for the Rackham School of Graduate Studies also includes the Institute for Human Adjustment.
- b. Budget reductions (rounded) - FY10 1.0% (\$80K), FY12 1.5% (\$130K), FY13 1.5% (\$130K), FY14 1.0% (\$84K), FY15 1.0% (\$85K), FY16 1.0% (\$86K) and FY17 1.0% (\$94K).

University Library

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 60,465,263	\$ Change	2,277,711
Transfers	40,000 (1)	% Change	3.8%
Adjusted Fiscal Year 2016-17 Budget	<u>60,505,263</u>		
General operating increase	994,458	Average Annualized	
Increase acquisitions budget	733,500	3 Year % Change	2.9% (2)
Other changes	549,753		
Fiscal Year 2017-18 Budget	<u><u>\$ 62,782,974</u></u>		



Notes: 2017-18 Funding

1. Funding for strategic initiatives from Academic Program Support.
2. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

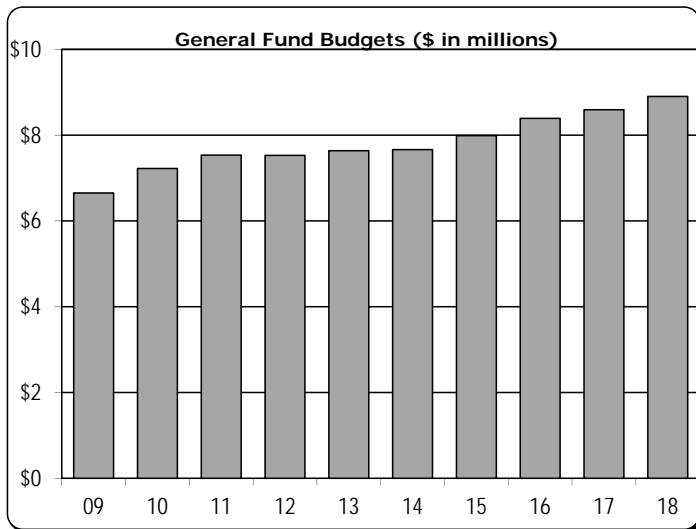
- a. During the ten year period, the University Library's acquisition budget has been increased annually with an allotment intended to cover the inflationary costs associated with scholarly books, journals and other electronic media in order to maintain the Library's purchasing power.
- b. Budget reductions (rounded) - FY10 1.0% (\$510K), FY12 1.5% (\$790K), FY13 1.5% (\$790K), FY14 1.0% (\$545K), FY15 1.0% (\$564K), FY16 1.0% (\$580K) and FY17 1.0% (\$594K)
- c. In FY10 the University Press was transferred from Academic Program Support, and the Digital Media Commons was transferred from Academic Support Units.

University Academic Units (a)

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 8,593,316		\$ Change	\$ 295,179
Transfers	14,000 (1)		% Change	3.4%
Adjusted Fiscal Year 2016-17 Budget	8,607,316			
General operating increase	206,084		Average Annualized	
Other changes	89,095		3 Year % Change	4.5% (2)
Fiscal Year 2017-18 Budget	\$ 8,902,495			



Notes: 2017-18 Funding

1. Support for Officer Education Programs from Academic Program Support
2. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

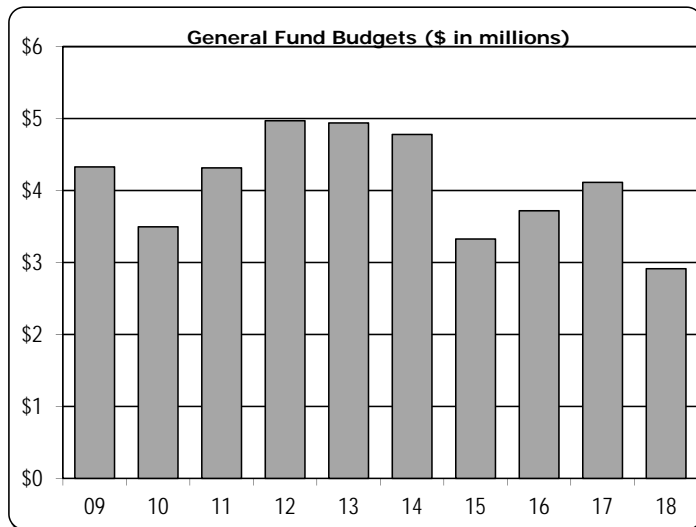
- a. Includes: Bentley Historical Library, William L. Clements Library, Museum of Art, Matthaei Botanical Gardens and Nichols Arboretum, and Officer Education Programs. The University Library is shown on a separate page.
- b. Budget reductions (rounded) - FY10 1.0% (\$70K), FY12 1.5% (\$110K), FY13 1.5% (\$110K), FY14 1.0% (\$72K), FY15 1.0% (\$77K), FY16 1.0% (\$80K) and FY17 1.0% (\$82K).

Research Units (a)

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 4,113,636	\$ Change	\$ (730,091)
Transfers	<u>(470,209) (1)</u>	% Change	-20.0%
Adjusted Fiscal Year 2016-17 Budget	3,643,427	Average Annualized	
Change in research activity revenue	774,083 (2)	3 Year % Change	-0.4% (4)
Other changes	<u>(1,504,174) (3)</u>		
Fiscal Year 2017-18 Budget	<u>\$ 2,913,336</u>		



Notes: 2017-18 Funding

1. Transfer of base funding for the Center for Human Growth and Development to Academic Program Support.
2. Represents the change in projected revenues from the recovered indirect costs of externally sponsored grants and contracts.
3. Represents the net change in assessed operating costs of facilities occupied by the unit, tax assessments, and General Fund Supplement not shown separately.
4. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

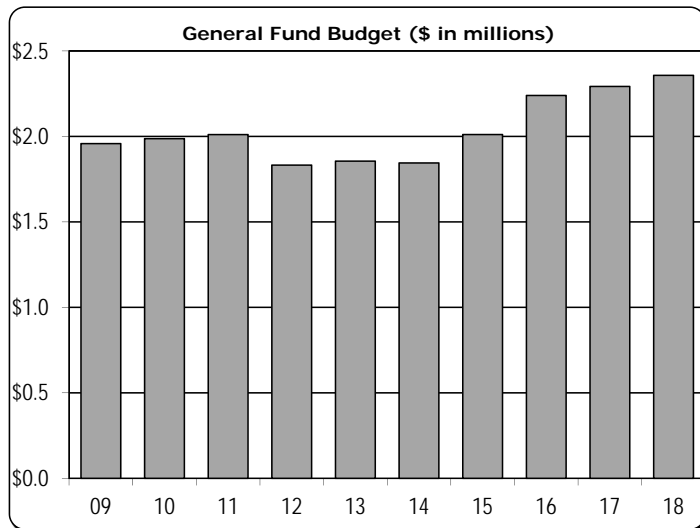
- a. Includes: Functional MRI Laboratory, Institute for Research on Women and Gender, Institute for Social Research, Life Sciences Institute, and UM Transportation Research Institute.
- b. Budget reductions (rounded) - FY10 1.0% (\$60K), FY12 1.5% (\$90K), FY13 0.75% (\$215K), and FY14 1.0% (\$6K).
- c. In FY10 the Major Research Initiatives Fund was transferred to the Vice President for Research - Support Units.
- d. The Center for Human Growth and Development does not receive base funding as of FY18.

Office of the President

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 2,292,312	\$ Change	\$ 64,756
General operating increase	39,189	% Change	2.8%
Other changes	25,567		
Fiscal Year 2017-18 Budget	<u>\$ 2,357,068</u>	Average Annualized 3 Year % Change	5.4% (1)



Notes: 2017-18 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

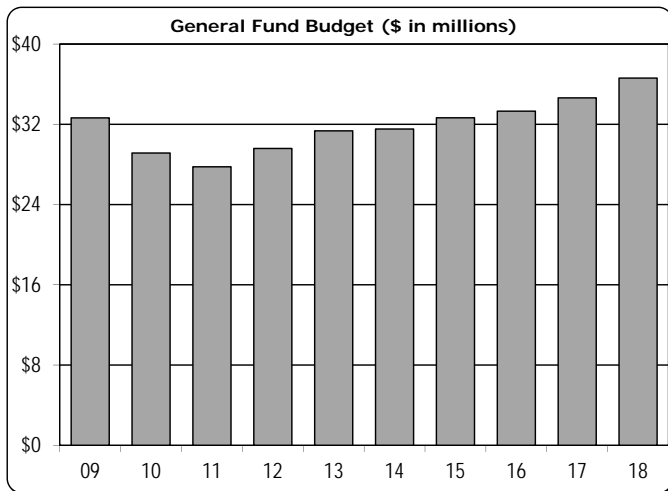
a. Budget reductions (rounded) - FY10 1.0% (\$20K), FY12 1.5% (\$30K), FY13 1.5% (\$30K), FY14 1.0% (\$18K), FY15 1.0% (\$18K), FY16 1.0% (\$20K) and FY17 1.0% (\$22K).

b. In FY09 Michigan Public Media was transferred to the VP for Communications.

Provost and Executive Vice President for Academic Affairs - Academic Support Units (a) University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 34,633,295	\$ Change	\$ 1,553,813
Transfers	423,640 (1)	% Change	4.4%
Adjusted Fiscal Year 2016-17 Budget	35,056,935		
General operating increase	899,268	Average Annualized	
Other changes	654,545	3 Year % Change	3.6% (2)
Fiscal Year 2017-18 Budget	<u>\$ 36,610,748</u>		



Notes: 2017-18 Funding

1. Funding for strategic initiatives from Academic Program Support.
2. This figure represents the average annualized change net of the effects of any budgetary transfers.

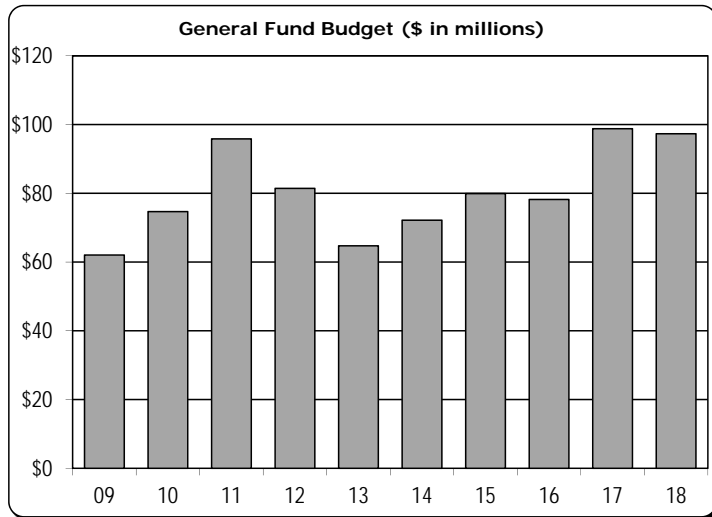
Notes: Ten Year History

- a. Includes: ADVANCE, Center for Educational Outreach and Academic Success, Center for Research on Learning and Teaching, Center for the Education of Women, Detroit Center, Office of Academic Multicultural Initiatives, Office of Budget and Planning, Office of the Provost and Executive Vice President for Academic Affairs, Office of Enrollment Management, SACUA and Women in Science and Engineering.
- b. Budget reductions (rounded) - FY10 1.0% (\$280K), FY11 (\$500K), FY12 1.5% (\$400K), FY13 1.5% (\$450K), FY14 1.0% (\$303K), FY15 1.0% (\$313K), FY16 1.0% (\$324K) and FY17 1.0% (\$323K).
- c. In FY09 the Center for Educational Outreach and Academic Success, Detroit Center, Global Intercultural Experience for Undergraduates, National Center for Institutional Diversity and the Vice Provost for International Affairs were transferred from Academic Program Funds.
- d. In FY10 Digital Media Commons transferred to the University Library, and the KCP College Day program transferred to Academic Program Support.
- e. In FY11 Recreational Sports transferred to the Vice President for Student Life, and Global Intercultural Experience for Undergraduates transferred to LS&A.
- f. In FY16, the Registrar, Offices of Financial Aid and New Student Programs, and Undergraduate Admissions were combined to form the Office of Enrollment Management.

Provost and Executive Vice President for Academic Affairs - Academic Program Support (a)
University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 98,783,052	\$ Change	\$ 10,416,862
Transfers	<u>(11,881,377) (1)</u>	% Change	12.0%
Adjusted Fiscal Year 2016-17 Budget	86,901,675		
Programmatic initiatives	9,115,825 (2)	Average Annualized	
Contingency fund	3,600,000	3 Year % Change	11.8% (3)
Other changes	<u>(2,298,963)</u>		
Fiscal Year 2017-18 Budget	<u>\$ 97,318,537</u>		



Notes: 2017-18 Funding

1. Transfers of additional program and faculty support and strategic funding to various units.
2. Includes primarily faculty programs and biosciences, sustainability and academic innovation initiatives.
3. This figure represents the average annualized change net of the effects of any budgetary transfers.

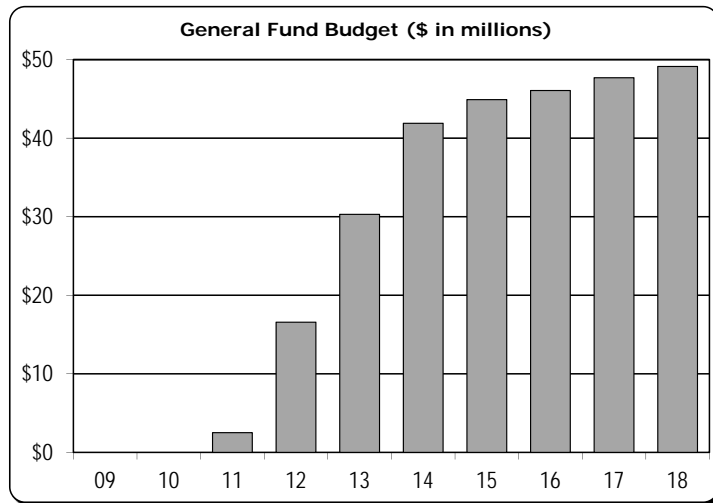
Notes: Ten Year History

- a. Funds are set aside annually to provide support for units on a one-time basis for specific programs. In subsequent years, some of these commitments are permanently transferred to the units. The majority of commitments have been made by the beginning of the fiscal year and funds are transferred during the year to cover expenditures made in the units.
- b. Budget reductions (rounded) - FY10 1.0% (\$680K), FY11 2.0% (\$1.5M), FY12 4.0% (\$3.6M), FY13 1.5% (\$1.1M), FY14 1.0% (\$712K), FY15 1.0% (\$785K) FY16 1.0% (\$863K) and FY17 1.0% (\$847K).
- c. In FY07 a contingency reserve of \$7.0M was re-established, \$2.0M was added in FY08, \$2.5M in FY09, \$12.1M in FY10, and \$7.9M in FY11. The fund was reduced by \$17.6M in FY12, remained at \$13.9M in FY13 and FY14, was increased by \$800K in FY15 to \$14.7M and by \$3.6M in FY18 to \$18.3M.
- d. Academic Program Support contains funding for faculty expansion and retention programs. Funding for recruitment & retention was established in FY07 with \$2.5M. A further \$7.8M was added between FY08 and FY15. The junior faculty expansion program (100 lines) was opened in FY09 with \$7.0M. An additional \$3.0M has been allocated to date. In FY11, a fund for additional faculty expansion (50 lines) was created at \$5.0M, with \$2.5M added since then. A second expansion program was established in FY15 at \$6.0M and increased by \$0.6M in FY16. Additionally, a third expansion program was created in FY16 by internally reallocating \$2.5M within this budget. Also in FY16, a further \$1.5M was explicitly budgeted for additional faculty recruitment support.

Provost and Executive Vice President for Academic Affairs - Capital Renewal Fund University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 47,692,788	\$ Change	\$ 1,434,931
Capital Renewal Fund	1,434,931	% Change	3.0%
Fiscal Year 2017-18 Budget	<u>\$ 49,127,719</u>	Average Annualized 3 Year % Change	3.0% (1)



Notes: 2017-18 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

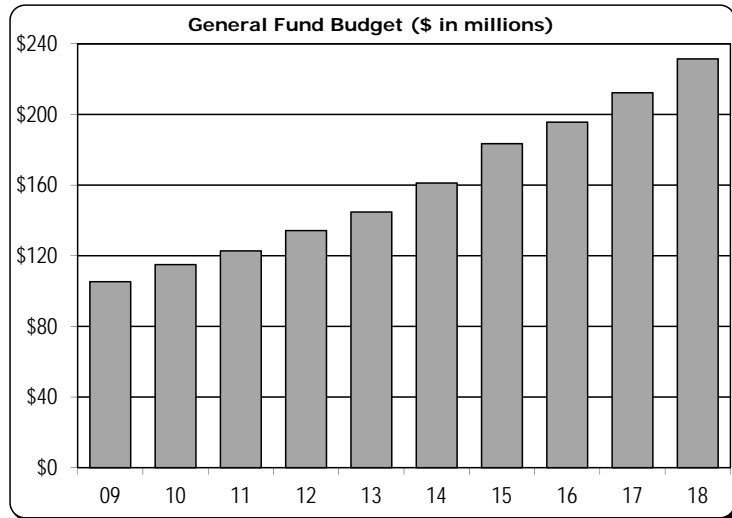
Notes: Ten Year History

- a. The Fund was created in FY11 to provide a source for major general fund building renovations. Fully implemented in FY15, the recurring funding amount is now incremented annually to retain buying power. This level of funding is expected to be adequate to fund one major renovation every two or three years. Decisions to spend from the fund will be made by the President upon recommendation by the Provost and EVP&CFO.
- b. The recurring funding for capital renewal comes from two sources: an additional facilities charge per net assignable square foot, and incremental tuition revenue resulting from a shift in the residency ratio for undergraduate enrollment.

Provost and Executive Vice President for Academic Affairs - Student Financial Aid (a) University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 212,295,492	\$ Change	\$ 17,440,444
Transfers	<u>1,700,000</u>	% Change	8.1%
Adjusted Fiscal Year 2016-17 Budget	\$ 213,995,492		
Financial aid increase	<u>17,440,444</u>	Average Annualized	
Fiscal Year 2017-18 Budget	<u>\$ 231,435,936</u>	3 Year % Change	7.8% (1)



Notes: 2017-18 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

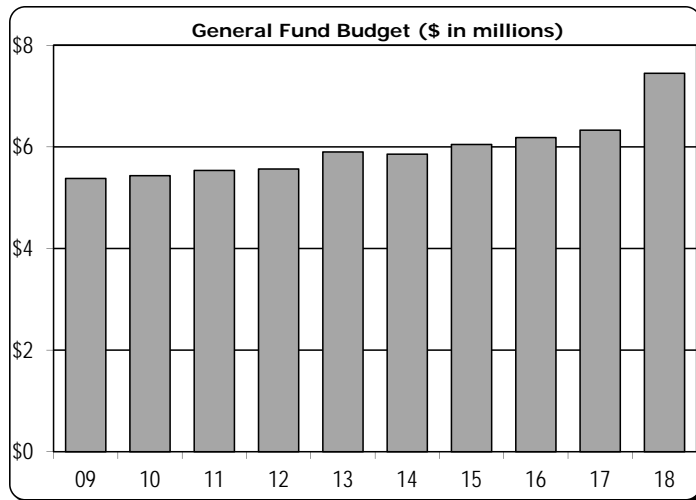
a. Includes General Fund financial aid administered by the Office of Financial Aid and by the Horace H. Rackham School of Graduate Studies.

Vice President for Communications

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 6,328,978	\$ Change	\$ 168,721
Transfers	950,000 (1)	% Change	2.3%
Adjusted Fiscal Year 2016-17 Budget	<u>\$ 7,278,978</u>		
General operating increase	164,325	Average Annualized	
Other changes	4,396	3 Year % Change	2.3% (2)
Fiscal Year 2017-18 Budget	<u><u>\$ 7,447,699</u></u>		



Notes: 2017-18 Funding

1. Funding for highest-priority initiatives from Academic Program Support.
2. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

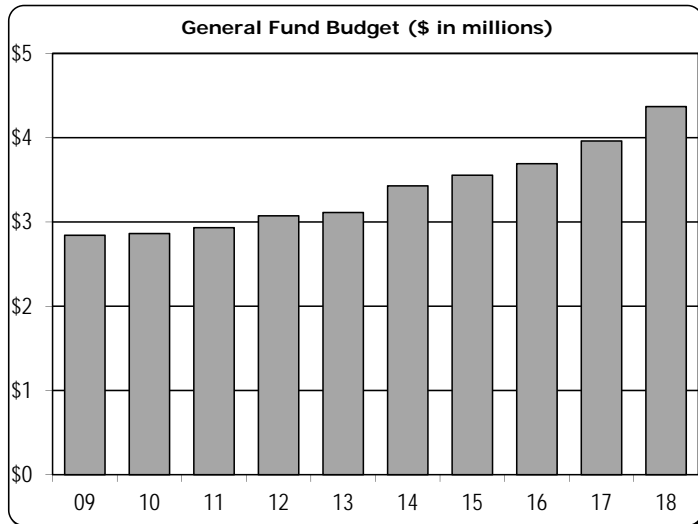
- a. Budget reductions (rounded) - FY10 1.0% (\$50K), FY12 1.5% (\$85K), FY13 1.5% (\$85K), FY14 1.0% (\$58K), FY15 1.0% (\$59K), FY16 1.0% (\$60K) and FY17 1.0% (\$62K).
- b. In FY09 Michigan Public Media was transferred from the Office of the President.

Vice President & General Counsel

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 3,960,481	\$ Change	\$ 408,736
General operating increase	95,461	% Change	10.3%
Other changes	313,275		
Fiscal Year 2017-18 Budget	<u>\$ 4,369,217</u>	Average Annualized 3 Year % Change	7.1% (1)



Notes: 2017-18 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

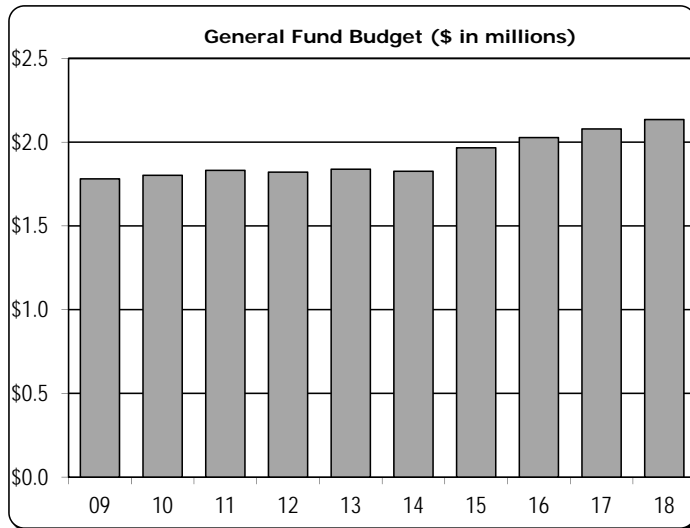
a. Budget reductions (rounded) - FY10 1.0% (\$30K), FY12 1.5% (\$45K), FY13 1.5% (\$45K), FY14 1.0% (\$31K), FY15 1.0% (\$34K), FY16 1.0% (\$36K) and FY17 1.0% (\$37K).

Vice President for Government Relations

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 2,078,830	\$ Change	\$ 56,023
General operating increase	47,127	% Change	2.7%
Other changes	8,896		
Fiscal Year 2017-18 Budget	<u>\$ 2,134,853</u>	Average Annualized 3 Year % Change	2.8% (1)



Notes: 2017-18 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

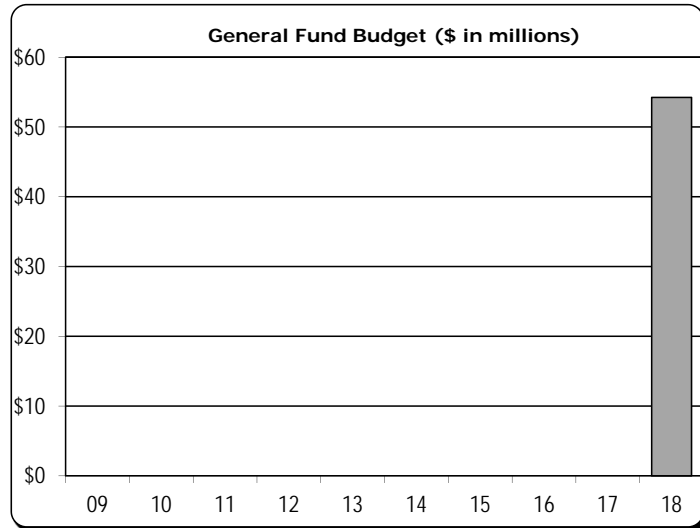
Notes: Ten Year History

a. Budget reductions (rounded) - FY10 1.0% (\$20K), FY12 1.5% (\$30K), FY13 1.5% (\$30K), FY14 1.0% (\$18K), FY15 1.0% (\$18K), FY16 1.0% (\$20K) and FY17 1.0% (\$20K).

Vice President for Information Technology and Chief Information Officer University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ -	\$ Change	\$ 2,815,516
Transfers	51,416,738 (1)	% Change	5.5%
Adjusted Fiscal Year 2016-17 Budget	51,416,738		
General operating increase	1,439,905	Average Annualized	
IT initiatives	1,268,500 (2)	3 Year % Change	0.0% (3)
Other changes	107,111		
Fiscal Year 2017-18 Budget	<u>54,232,254</u>		



Notes: 2017-18 Funding

1. Transfer from EVP&CFO to establish new cost center.
2. Includes improved learning management system.
3. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

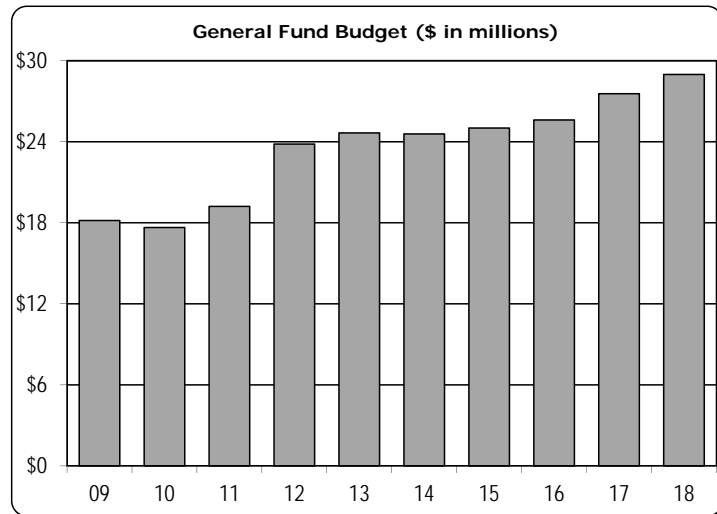
- a. In FY18, funding was transferred from the EVP&CFO to establish the new Vice President for Information Technology & Chief Information Officer cost center.

Vice President for Research - Support Units (a)

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 27,556,715	\$ Change	\$ 1,625,355
Transfers	(200,000) (1)	% Change	5.9%
Adjusted Fiscal Year 2016-17 Budget	<u>27,356,715</u>		
Budget reduction (1.0%)	(275,567)	Average Annualized	
General operating increase	740,337	3 Year % Change	5.7% (2)
Research administration support	1,160,585		
Fiscal Year 2017-18 Budget	<u>\$ 28,982,070</u>		



Notes: 2017-18 Funding

1. Transfer funding for high-speed data storage to Vice President & CIO.
2. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

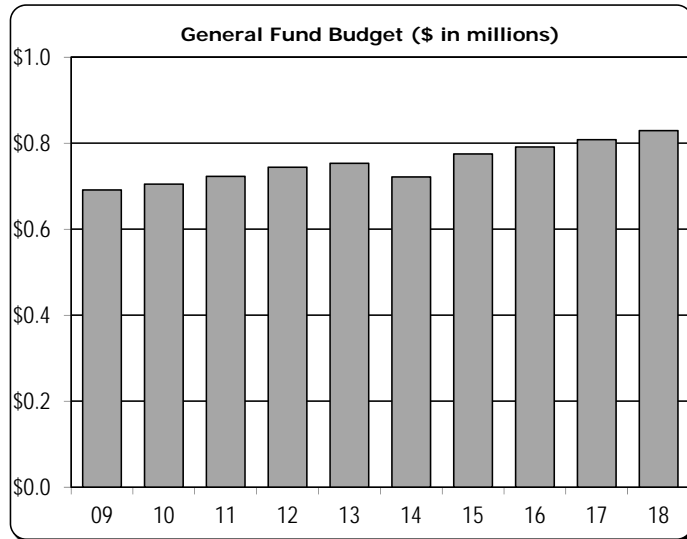
- a. Includes: Business Engagement Center; Consulting for Statistics; Hydrogen Energy Technology Lab; Economic Growth Institute; Institutional Review Boards; Michigan Energy Institute; Office of Research Compliance; Office of Research and Sponsored Projects; Advanced Research Computing; Office of Technology Transfer; Office of the Vice President for Research; Animal Care and Use Office; Michigan Mobility Transformation Center and other Research Incubator Units.
- b. Budget reductions (rounded) - FY10 1.0% (\$180K), FY12 1.5% (\$290K), FY13 1.5% (\$360K), FY14 1.0% (\$243K), FY15 1.0% (\$215K), FY16 1.0% (\$250K), FY17 1.0% (\$256K), and FY18 1.0% (\$276K).
- c. In FY12 sponsored research cost sharing support and cyberinfrastructure funding were transferred from Academic Program Support.

Vice President & Secretary of the University

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 808,018	\$ Change	\$ 21,052
General operating increase	11,852	% Change	2.6%
Other changes	9,200		
Fiscal Year 2017-18 Budget	<u>\$ 829,070</u>	Average Annualized 3 Year % Change	2.3% (1)



Notes: 2017-18 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

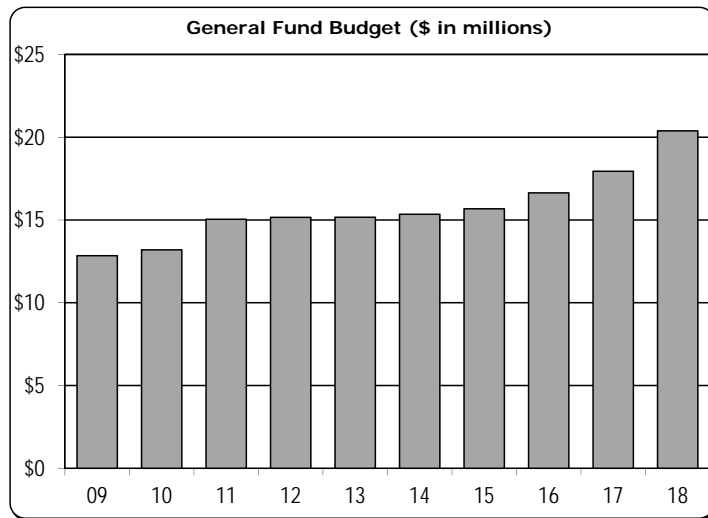
a. Budget reductions (rounded) - FY10 1.0% (\$7K), FY12 1.5% (\$11K), FY13 1.5% (\$11K), FY14 1.0% (\$7K), FY15 1.0% (\$7K), FY16 1.0% (\$8K) and FY17 1.0% (\$8K).

Vice President for Student Life (a)

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 17,941,397		\$ Change	\$ 1,430,839
Transfers	1,011,000 (1)		% Change	7.5%
Adjusted Fiscal Year 2016-17 Budget	18,952,397			
General operating increase	495,811		Average Annualized	
Student support initiatives	787,640		3 Year % Change	7.1% (2)
Other changes	147,388			
Fiscal Year 2017-18 Budget	\$ 20,383,236			



Notes: 2017-18 Funding

1. Funding for strategic initiatives from Academic Program Support.
2. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

a. Includes University Unions and Vice President for Student Life.

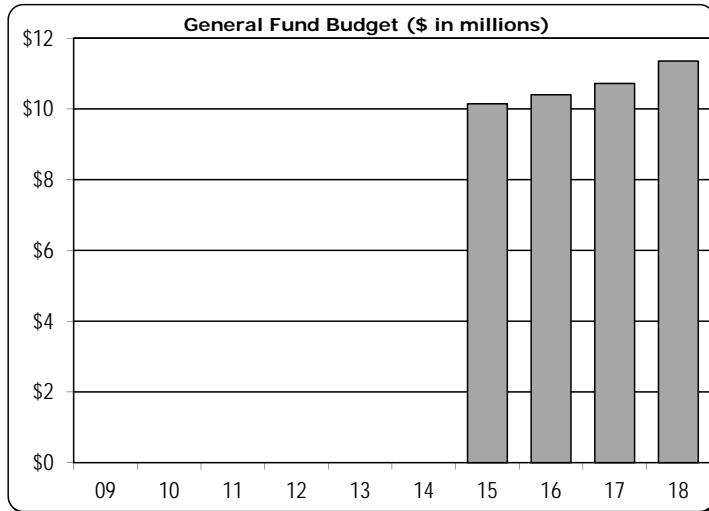
b. Budget reductions (rounded) - FY10 1.0% (\$110K), FY12 1.5% (\$200K), FY13 1.5% (\$210K), FY14 1.0% (\$138K), FY15 1.0% (\$142K), FY16 1.0% (\$147K) and FY17 1.0% (\$157K).

Division of Public Safety & Security

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 10,718,077	\$ Change	\$ 633,653
General operating increase	286,964	% Change	5.9%
Other changes	346,689		
Fiscal Year 2017-18 Budget	<u>\$ 11,351,730</u>	Average Annualized 3 Year % Change	3.7% (1)



Notes: 2017-18 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

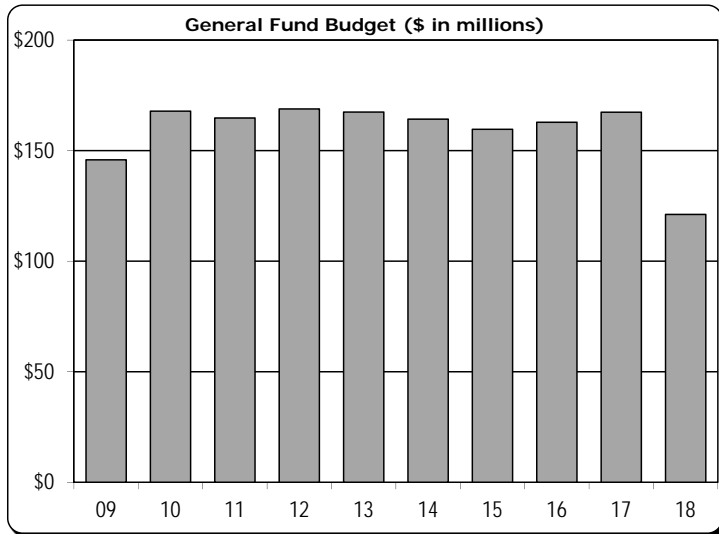
- a. The Division of Public Safety & Security was created in FY13 by order of the Regents of the University of Michigan and encompasses all security functions across the university including University Housing and the University Health System. The General Fund supplies a portion of their total budget.
- b. Budget reductions (rounded) - FY14 1.0% (\$93K), FY15 1.0% (\$99K), FY16 1.0% (\$101K) and FY17 1.0% (\$104K).

Executive Vice President & Chief Financial Officer

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 167,386,495	\$ Change	\$ 5,082,862
Transfers	<u>\$ (51,318,749) (1)</u>	% Change	4.4%
Adjusted Fiscal Year 2016-17 Budget	\$ 116,067,746		
General operating increase	3,303,671	Average Annualized	
Other changes	<u>1,779,191</u>	3 Year % Change	3.1% (2)
Fiscal Year 2017-18 Budget	<u>\$ 121,150,608</u>		



Notes: 2017-18 Funding

1. Transfer to establish new Vice President for Information Technology & CIO cost center.
2. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

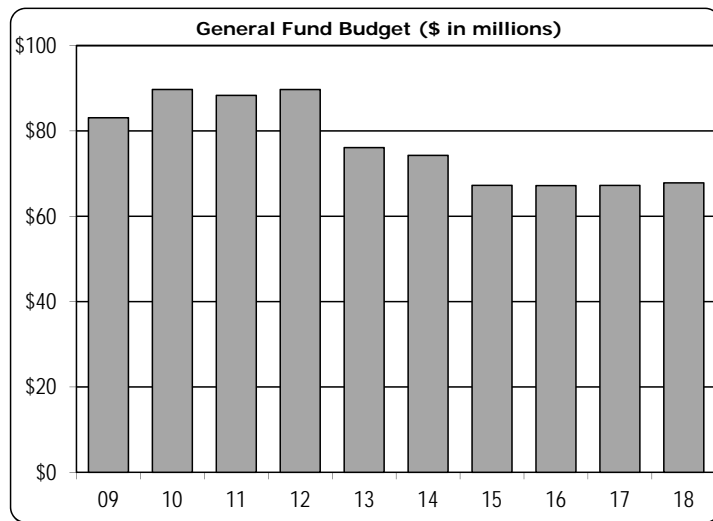
- a. In FY10 Information Technology Central Services was transferred to EVP&CFO and merged with MAIS to form Information and Technology Services (ITS). Also in FY10, funding for eResearch was transferred from VP Research Support units and Academic Program Support.
- b. Budget reductions (rounded) - FY10 1.0% (\$1.6M), FY12 1.5% (\$2.5M), FY13 1.5% (\$2.5M), FY14 1.0% (\$1.6M), FY15 1.0% (\$3.0M), FY16 1.0% (\$1.9M), and FY17 1.0% (\$1.7M)
- c. In FY15, North Campus Research Complex (NCRC) support and University Audits were separated from EVP&CFO to their own cost centers.
- d. In FY18, funding was transferred to establish the new Vice President for Information Technology & Chief Information Officer cost center.

Utilities (a)

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 67,227,576	\$ Change	\$ 489,822
Transfers	102,011 (1)	% Change	0.7%
Adjusted Fiscal Year 2016-17 Budget	<u>\$ 67,329,587</u>		
Increase in utilities	373,921	Average Annualized	
Other changes	115,901	3 Year % Change	0.2% (2)
Fiscal Year 2017-18 Budget	<u>\$ 67,819,409</u>		



Notes: 2017-18 Funding

1. Net transfers to EVP&CFO for various adjustments.
2. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

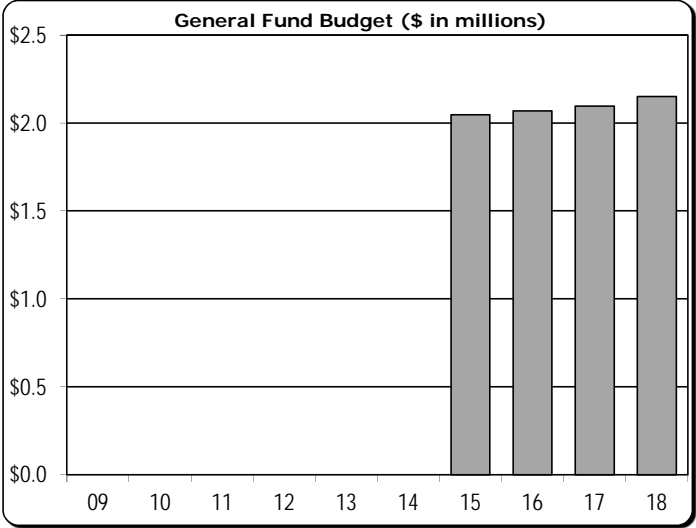
- a. Includes: Energy Management Office, Outlying Boilers, Purchased Utilities and Utility Distribution Systems.
- b. Budget reductions (rounded) - FY10 1.0% (\$80K), FY12 1.5% (\$125K), FY13 1.5% (\$125K), and FY14 1.0% (\$85K).
- c. The North Campus Research Complex (NCRC) began receiving support in FY10 (\$7.8M). By fiscal year, utilities costs were FY11 (\$8.9M), FY12 (\$13.0M), FY13 (\$3.5M), FY14 (\$5.1M), FY15 (\$9.2M), FY16 (\$9.5M), FY17 (\$9.4M) and FY18 (\$8.1M). In FY13 utilities for inactive and non-general fund space was transferred to other funds (-\$9.5M). Funding was transferred to NCRC explicitly in FY15.

University Audits

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 2,096,397	\$ Change	\$ 55,208
General operating increase	49,364	% Change	2.6%
Other changes	5,844		
Fiscal Year 2017-18 Budget	<u>\$ 2,151,605</u>	Average Annualized 3 Year % Change	1.7% (1)



Notes: 2017-18 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

- a. Budget reductions (rounded) - FY15 1.0% (\$20K), FY16 1.0% (\$20K) and FY17 1.0% (\$21K).
- b. In FY15, the unit's budget was separated from the EVP&CFO.

Centrally Funded Staff Benefits

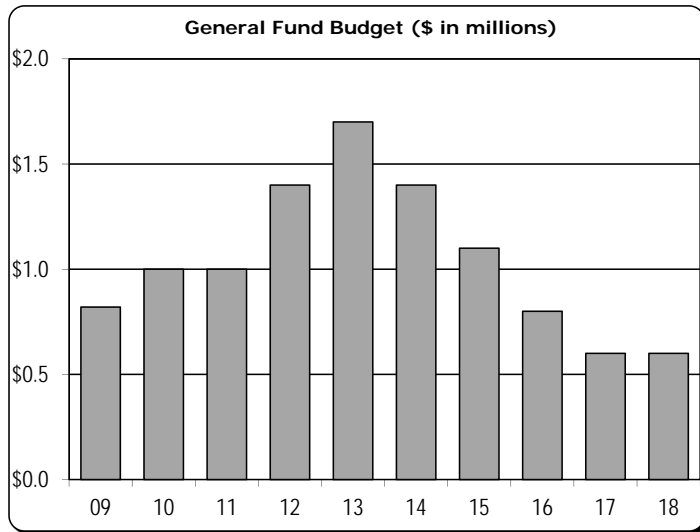
University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 600,000
Fiscal Year 2017-18 Budget	<u>\$ 600,000</u>

\$ Change	\$ 0
% Change	0.0%

Average Annualized 3 Year % Change	-18.3% (1)
---------------------------------------	------------



Notes: 2017-18 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

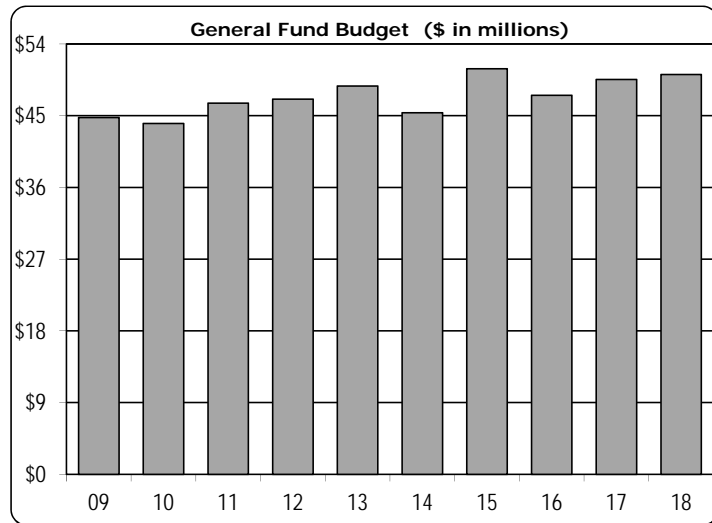
a. Represents funding for the General Fund obligations for unemployment compensation.

General University Support (a)

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 49,548,083		\$ Change	\$ 622,629
General operating increase	33,784		% Change	1.3%
Other changes	588,845 (1)			
Fiscal Year 2017-18 Budget	<u>\$ 50,170,712</u>		Average Annualized 3 Year % Change	-0.5% (2)



Notes: 2017-18 Funding

1. Change is due primarily to additional Health Service Fee revenue (rate increase and higher projected enrollments).
2. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

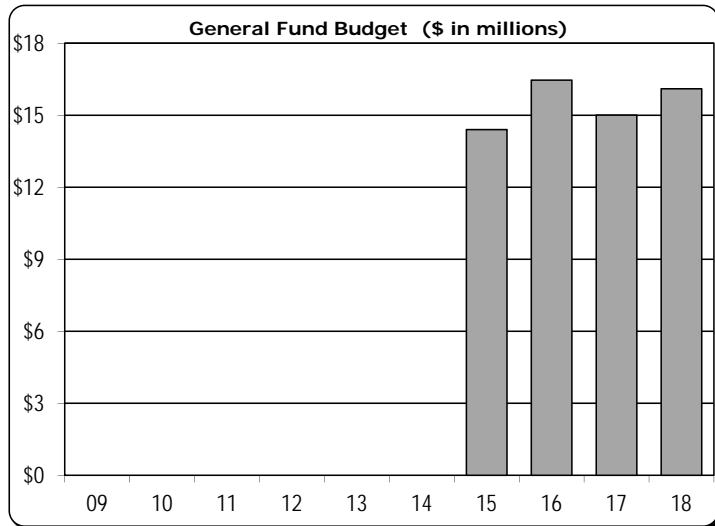
- a. Includes audit fees, debt service, Infrastructure Maintenance fees, Health Services fees, University Unions and Recreational Sports Facility Improvement fees, space rental, insurance, legal and professional fees and ceremonial and presidential events.
- b. Budget reductions (rounded) - FY10 1.0% (\$10K), FY12 1.5% (\$20K), FY13 1.5% (\$20K), FY14 1.0% (\$12K), FY15 1.0% (\$13K), FY16 1.0% (\$13K) and FY17 1.0% (\$12K).

North Campus Research Complex

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 15,005,845	\$ Change	\$ 1,097,068
Operating support	1,097,068 (1)	% Change	7.3%
Fiscal Year 2017-18 Budget	<u>\$ 16,102,913</u>	Average Annualized 3 Year % Change	3.8% (2)



Notes: 2017-18 Funding

1. Increase is due primarily to higher anticipated plant maintenance costs.
2. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

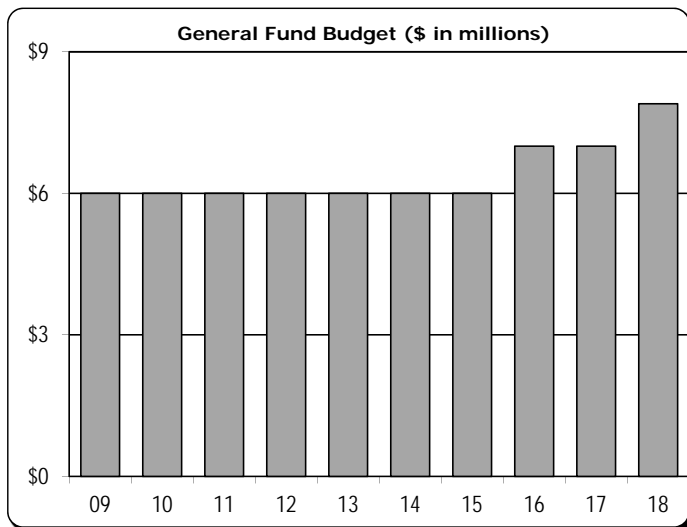
- a. North Campus Research Complex (NCRC) facilities costs were assessed beginning in FY10 (\$11.3M). By fiscal year, total costs were FY11 (\$15.3M), FY12 (\$20.4M), FY13 (\$6.9M), FY14 (\$12.3M), FY15 (\$14.4M), FY16 (\$16.5M), FY17 (\$15.0M) and FY18 (\$16.1M). In FY13, inactive and non-general fund spaces were transferred to other funds (-\$13.5M).
- b. In FY15, a separate NCRC cost center was established by transferring support for utilities, plant operations and insurance from the EVP&CFO, Utilities and General University Support cost centers.

Departmental Income

University of Michigan - Ann Arbor Campus

General Fund Budget - Fiscal Year 2017-18

Fiscal Year 2016-17 Budget	\$ 7,000,000	\$ Change	\$ 900,000
Other changes	900,000	% Change	12.9%
Fiscal Year 2017-18 Budget	\$ 7,900,000	Average Annualized 3 Year % Change	9.6% (1)



Notes: 2017-18 Funding

1. This figure represents the average annualized change net of the effects of any budgetary transfers.

Notes: Ten Year History

- a. Represents the total projected revenue expected to be earned from course fees and miscellaneous departmental activities within the General Fund. Departmental Income revenues, when realized, flow to the unit in which the activity occurred.

Table of Contents

Fiscal Year 2017-2018 Budget

Dearborn Campus

Section One - Summary of Budgeted Revenues and Expenditures	71
Schedule A: Summary by Fund	72
Schedule B: General Fund	73
Schedule C: Designated Fund	74
Schedule D: Auxiliary Activities Fund	75
Schedule E: Expendable Restricted Fund	76
Schedule F: Student Tuition and Fees	77
 Section Two - General Fund Budget	 79
College of Arts, Sciences, and Letters	80
College of Education, Health & Human Services	81
College of Engineering and Computer Science	82
College of Business	83
Other Instructional Units	84
Chancellor’s Area	85
Vice Chancellor for External Relations	86
Provost and Vice Chancellor for Academic Affairs	87
Vice Chancellor for Business Affairs	88
Utilities	89
Vice Chancellor for Institutional Advancement	90
Vice Chancellor for Enrollment Management & Student Life	91
Staff Benefits	92

Dearborn Campus

Section One - Summary of Budgeted Revenues and Expenditures

Schedule A

Dearborn Campus

Summary of Budgeted Revenues and Expenditures by Fund

	2017-2018				Total	2016-2017 Total	\$ Change
	General	Designated	Auxiliary Activities	Expendable Restricted			
Revenues:							
State Appropriations	\$ 25,421,900	\$ -	\$ -	\$ -	\$ 25,421,900	\$ 24,803,300	\$ 618,600
Student Tuition & Fees	121,858,100	-	-	-	121,858,100	115,896,500	5,961,600
Government Sponsored Programs:							
Federal				15,000,000	15,000,000	15,000,000	-
Non-Federal				2,500,000	2,500,000	2,250,000	250,000
Non-Government Sponsored Programs	-	-	-	-	-	-	-
Indirect Cost Recovery	1,100,000	-	-	-	1,100,000	1,350,000	(250,000)
Indirect Cost Recovery Alloc to Gen Oper	-	-	-	(1,100,000)	(1,100,000)	(1,350,000)	250,000
Private Gifts				1,500,000	1,500,000	1,500,000	-
Income from Investments:							
Endowment and Other Invested Funds	-	-	-	2,000,000	2,000,000	1,750,000	250,000
Other	100,000	20,000	-	25,000	145,000	135,000	10,000
Auxiliary Activities			2,060,000		2,060,000	1,865,000	195,000
Departmental Activities	620,000	600,000			1,220,000	1,200,000	20,000
Total Revenues	\$149,100,000	\$ 620,000	\$ 2,060,000	\$ 19,925,000	\$ 171,705,000	\$164,399,800	\$ 7,305,200
Total Expenditures	\$149,100,000	\$ 620,000	\$ 2,060,000	\$ 19,925,000	\$ 171,705,000	\$164,399,800	\$ 7,305,200
Forecast Margin	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

Schedule B

General Fund - Dearborn Campus

Summary of Budgeted Revenues and Expenditures

	2017-2018	% of Total	2016-2017	% of Total	\$ Change
Revenues:					
State Appropriations	\$ 25,421,900	17.1%	\$ 24,803,300	17.4%	\$ 618,600
Student Tuition & Fees	121,858,100	81.7%	115,896,500	81.2%	5,961,600
Indirect Cost Recovery	1,100,000	0.7%	1,350,000	0.9%	(250,000)
Income from Investments - Other	100,000	0.1%	100,000	0.1%	-
Departmental Activities	620,000	0.4%	500,000	0.4%	120,000
Total Revenues	\$ 149,100,000	100.0%	\$ 142,649,800	100.0%	\$ 6,450,200
Total Expenditures	\$ 149,100,000		\$ 142,649,800		\$ 6,450,200
Forecast Margin	\$ -		\$ -		\$ -

Schedule C

Designated Fund - Dearborn Campus

Summary of Budgeted Revenues and Expenditures

	2017-2018	% of Total	2016-2017	% of Total	\$ Change
Revenues:					
Income from Investments - Other	\$ 20,000	3.2%	\$ 10,000	1.4%	\$ 10,000
Departmental Activities	600,000	96.8%	700,000	98.6%	(100,000)
Total Revenues	\$ 620,000	100.0%	\$ 710,000	100.0%	\$ (90,000)
Total Expenditures	\$ 620,000		\$ 710,000		\$ (90,000)
Forecast Margin	\$ -		\$ -		\$ -

Schedule D

Auxiliary Activities - Dearborn Campus

Summary of Budgeted Revenues and Expenditures

	2017-2018	2016-2017	\$ Change
Revenues:			
University Unions & Events	\$ 1,600,000	\$ 1,500,000	\$ 100,000
Parking Operations	80,000	70,000	10,000
Vending		35,000	(35,000)
Child Development Center	1,000,000	1,000,000	-
Athletics	180,000		180,000
Internal Services		10,000	(10,000)
Internal Rebillings	(800,000)	(750,000)	(50,000)
Gross Revenue	\$ 2,060,000	\$ 1,865,000	\$ 195,000
Budgeted in the General Fund	-	-	-
Net Revenue	\$ 2,060,000	\$ 1,865,000	\$ 195,000
Expenditures:			
University Unions & Events	\$ 1,600,000	\$ 1,500,000	\$ 100,000
Parking Operations	80,000	70,000	10,000
Vending		35,000	(35,000)
Child Development Center	1,000,000	1,000,000	-
Athletics	180,000		180,000
Internal Services		10,000	(10,000)
Internal Rebillings	(800,000)	(750,000)	(50,000)
Gross Expenditures	\$ 2,060,000	\$ 1,865,000	\$ 195,000
Budgeted in the General Fund	-	-	-
Net Expenditures	\$ 2,060,000	\$ 1,865,000	\$ 195,000

Schedule E

Expendable Restricted Fund - Dearborn Campus

Summary of Budgeted Revenues and Expenditures

	2017-2018	% of Total	2016-2017	% of Total	\$ Change
Revenues:					
Government Sponsored Programs:					
Federal	\$ 15,000,000	75.4%	\$ 15,000,000	78.3%	\$ -
Non-Federal	2,500,000	12.5%	2,250,000	11.7%	250,000
Non-Government Sponsored Programs					
Indirect Cost Recoveries Alloc to General Oper	(1,100,000)	-5.5%	(1,350,000)	-7.0%	250,000
Private Gifts	1,500,000	7.5%	1,500,000	7.8%	-
Income from Investments:					
Endowment & Other Invested Funds	2,000,000	10.0%	1,750,000	9.1%	250,000
Other	25,000	0.1%	25,000	0.1%	-
Total Revenues	\$ 19,925,000	100.0%	\$ 19,175,000	100.0%	\$ 750,000
Expenditures	\$ 19,925,000		\$ 19,175,000		\$ 750,000
Forecast Margin	\$ -		\$ -		\$ -

Schedule F

Dearborn Campus

Student Tuition and Fees (Rates Shown per Term)

	Fall 2017	Fall 2016		
	Total Tuition & All Required Fees	Total Tuition & All Required Fees	\$ Change	% Change
Resident				
Undergraduate				
Lower Division	\$6,236	\$6,016	\$220	3.7%
Upper Division				
Arts, Sciences & Letters	6,401	6,166	235	3.8%
Education	6,401	6,166	235	3.8%
Engineering & Computer Science	7,226	7,048	178	2.5%
Business	8,486	8,266	220	2.7%
Arts, Sciences & Letters Online	6,971	6,716	255	3.8%
Graduate				
Arts, Sciences & Letters	7,409	7,145	264	3.7%
Arts, Sciences & Letters MPA Program	7,409	7,145	264	3.7%
Education				
Professional	7,409	7,145	264	3.7%
Pre-candidate	7,409	7,145	264	3.7%
Engineering & Computer Science				
Professional	8,669	8,429	240	2.8%
Pre-candidate	8,669	8,429	240	2.8%
Business	9,809	9,545	264	2.8%
Web-based Programs				
Special Education Program	7,409	7,145	264	3.7%
Educational Technology	7,409	7,145	264	3.7%
Engineering & Computer Science	10,253	9,953	300	3.0%
Business - MBA	9,809	9,545	264	2.8%
Arts, Sciences & Letters Online	7,865	7,585	280	3.7%
Candidate				
Education	7,409	7,145	264	3.7%
Engineering & Computer Science	8,669	8,429	240	2.8%

Tuition and fee rates are based on a full time undergraduate student electing 15 hours and a graduate student electing 12 hours. Students are assessed the following mandatory fees each term: Registration Fee - Fall 2017 \$377 (Fall 2016 \$225 Reg Fee plus a \$136 Tech Fee [\$200 for Engineering students]).

Schedule F

Dearborn Campus

Student Tuition and Fees (Rates Shown per Term)

	Fall 2017 Total Tuition & All Required Fees	Fall 2016 Total Tuition & All Required Fees	\$ Change	% Change
Non-Resident				
Undergraduate				
Lower Division	\$12,353	\$12,136	\$217	1.8%
Upper Division				
Arts, Sciences & Letters	12,518	12,286	232	1.9%
Education	12,518	12,286	232	1.9%
Engineering & Computer Science	13,343	13,168	175	1.3%
Business	14,603	14,386	217	1.5%
Arts, Sciences & Letters Online	13,088	12,836	252	2.0%
Graduate				
Arts, Sciences & Letters	12,841	12,613	228	1.8%
Arts, Sciences & Letters MPA Program	12,841	12,613	228	1.8%
Education				
Professional	12,841	12,613	228	1.8%
Pre-candidate	12,841	12,613	228	1.8%
Engineering & Computer Science				
Professional	14,101	13,897	204	1.5%
Pre-candidate	14,101	13,897	204	1.5%
Business	15,241	15,013	228	1.5%
Web-based Programs				
Special Education Program	9,005	8,845	160	1.8%
Educational Technology	9,005	8,845	160	1.8%
Engineering & Computer Science	11,501	11,313	188	1.7%
Business - MBA	15,241	15,013	228	1.5%
Arts, Sciences & Letters Online	13,297	13,053	244	1.9%
Candidate				
Education	7,409	7,145	264	3.7%
Engineering & Computer Science	8,669	8,429	240	2.8%

Tuition and fee rates are based on a full time undergraduate student electing 15 hours and a graduate student electing 12 hours. Students are assessed the following mandatory fees each term: Registration Fee - Fall 2017 \$377 (Fall 2016 \$225 Reg Fee plus a \$136 Tech Fee [\$200 for Engineering students]).

Dearborn Campus

Section Two - General Fund Budget

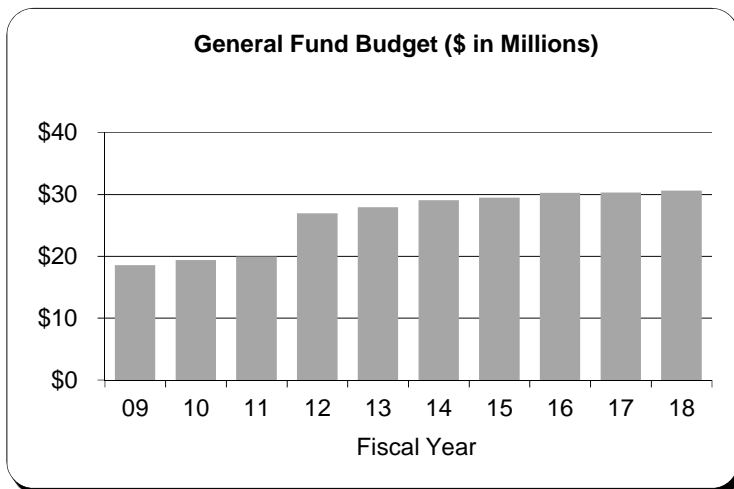
College of Arts, Sciences, and Letters

University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 30,312,774
Transfers	<u>(57,681)</u>
Adjusted Fiscal Year 2016-17 Budget	30,255,093
Current Year Increase	366,830
Total Fiscal Year 2017-18	<u>\$ 30,621,923</u>

% Change 1.2%



Ten Year History

1. In FY09, the budget included the second year commitment of \$400K for LEO contract adjustments.
2. In FY10, the budget included the third year commitment of \$200K for new faculty lines to address enrollment growth.
3. In FY12, the budget was increased by \$6M to reflect the addition of benefits to department budgets.
4. In FY13, the budget increased by \$200K for Summer and LEO adjustments.
5. In FY14, the budget included \$300K for faculty and administration to address enrollment growth.
6. In FY15, the budget included a transfer to ITS and External Relations of \$470K in support of shared services for technology and marketing.
7. In FY16, the budget included a \$290K reduction due to the transfer of the Health Policy Studies program to the College of Education, Health & Human Services and an increase for the transfer of the Environmental Interpretive Center from the Provost's Office.
8. For FY18, the base budget includes funds for faculty promotions and the annual campus merit program; plus transfers supporting the new Student Advising and Resource Team (START).

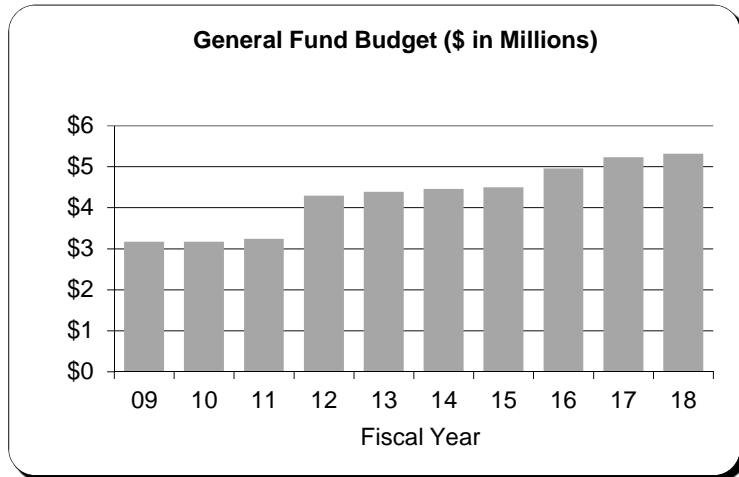
College of Education, Health & Human Services

University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 5,225,627
Transfers	<u>(57,150)</u>
Adjusted Fiscal Year 2016-17 Budget	5,168,477
Current Year Increase	<u>142,550</u>
Total Fiscal Year 2017-18	<u>\$ 5,311,027</u>

% Change 2.8%



Ten Year History

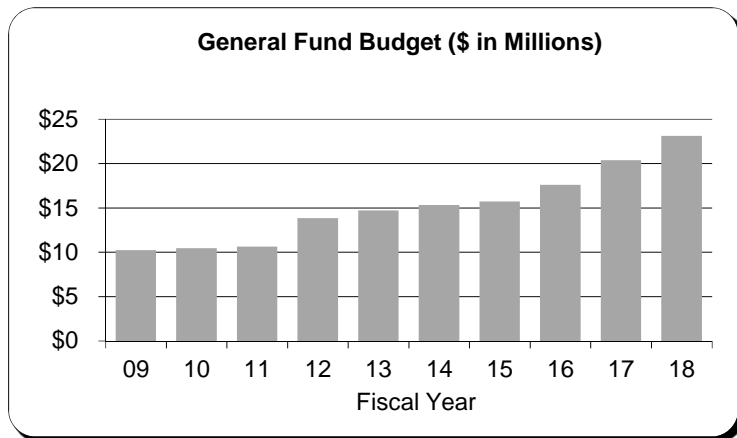
1. In FY12, the budget was increased by \$900K to reflect the addition of benefits to department budgets.
2. In FY13, the name of this school changed from School of Education to College of Education, Health & Human Services.
3. In FY15, the budget included a transfer to ITS and External Relations of \$112K in support of shared services for technology and marketing.
4. In FY16, the budget included the transfer of Health Policy Studies from CASL to CEHHS and the addition of resources to support the undergraduate Social Work program.
5. For FY18, the base budget includes funds for faculty promotions, the annual campus merit program, and the Student Advising and Resource Team (START).

College of Engineering and Computer Science

University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 20,356,011
Transfers	-
Adjusted Fiscal Year 2016-17 Budget	20,356,011
Current Year Increase	2,758,850
Total Fiscal Year 2017-18	\$ 23,114,861
 % Change	 13.6%



Ten Year History

1. In FY12, the budget was increased by \$3M to reflect the addition of benefits to department budgets.
2. In FY13, the budget was increased by \$550K for new faculty to address enrollment growth and new programs.
3. In FY14, the budget was increased by \$296K for new faculty and administrators to address enrollment growth and new programs.
4. In FY15, the budget included an increase of \$400K for new faculty and administrators to address enrollment growth and new programs. This increase is net of a transfer to ITS and External Relations of \$580K in support of shared services for technology and marketing.
5. In FY16, the budget included increases of \$1M for new faculty and administrators to support enrollment growth and new programs.
6. In FY17, the budget included increases for new faculty, administrators, facilities, equipment, and supplies to support enrollment growth and new programs.
7. In FY18, the budget includes funds for faculty promotions, the annual merit program, plus new resources to support program growth and upgraded facilities.

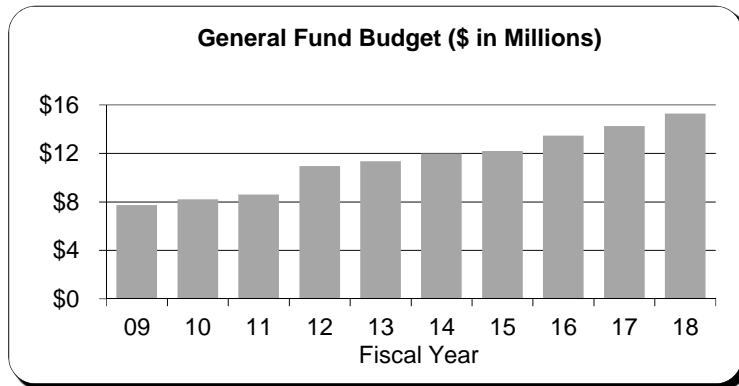
College of Business

University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 14,244,354
Transfers	-
Adjusted Fiscal Year 2016-17 Budget	14,244,354
Current Year Increase	1,042,870
Total Fiscal Year 2017-18	\$ 15,287,224

% Change 7.3%



Ten Year History

1. In FY09, the budget included the second year commitment for additional instructional lines to meet enrollment growth and AACSB accreditation requirements.
2. In FY10, the name of this unit changed to College of Business and the budget included a third year commitment of \$241K for enrollment growth.
3. In FY12, the budget was increased by \$2M to reflect the addition of benefits to department budgets.
4. In FY14, the budget was increased by \$275K to address marketing and administration for enrollment growth.
6. In FY15, the budget included \$240K in support of benefit cost increases and enrollment growth-related initiatives. This increase was net of a transfer to ITS of \$220K in support of shared services for technology support.
7. In FY16, the budget included funds for additional faculty to support enrollment growth and expanded career support services for undergraduate students.
8. In FY17, the budget included additional instructional resources to support steady enrollment growth.
9. In FY18, the budget includes funds for faculty promotions and the annual merit program; plus new resources to support program growth.

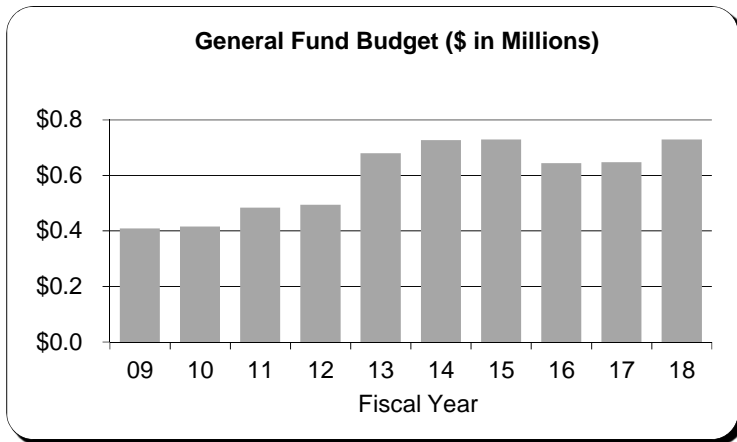
Other Instructional Units

University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 646,561
Transfers	82,163
Adjusted Fiscal Year 2016-17 Budget	728,724
Current Year Increase	-
Total Fiscal Year 2017-18	\$ 728,724

% Change 0.0%



Ten Year History

1. In FY13, the budget was increased by \$150K to support instruction to department program budgets.
2. In FY15, the budget was reduced by \$92K to support staffing in other areas.
3. In FY17, additional funds are included for EMSL's Business Support Services; plus funding for the campus merit program.

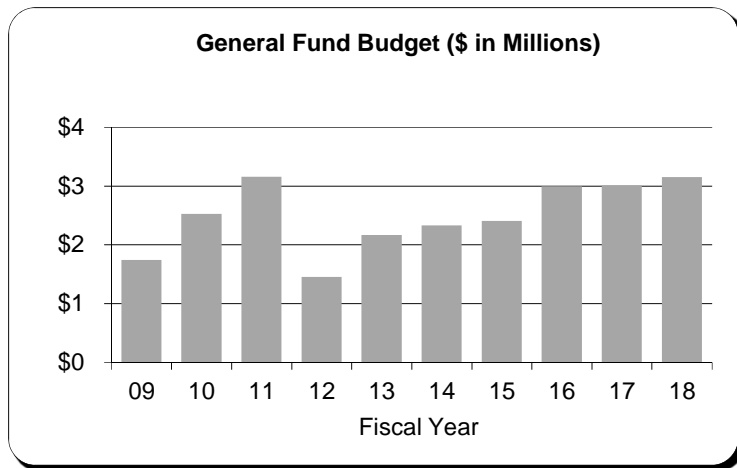
Chancellor's Area

University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 3,012,217
Transfers	104,851
Adjusted Fiscal Year 2016-17 Budget	3,117,068
Current Year Increase	35,370
Total Fiscal Year 2017-18	\$ 3,152,438

% Change 1.1%



Ten Year History

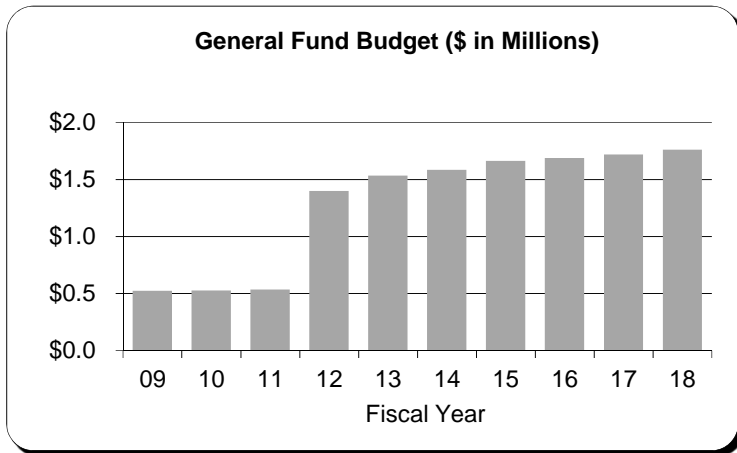
1. In FY09, the campus contingency was decreased by \$160K.
2. In FY10, the campus contingency was increased by \$700K.
3. In FY11, the campus contingency was increased by \$600K.
4. In FY12, the campus contingency was decreased by \$1,787K to address the sharp shortfall in state appropriations.
5. In FY13, the campus contingency was increased by \$645K.
6. In FY14, the campus contingency was increased by \$145K.
7. In FY16, Emergency Management and the Office of Metropolitan Impact transferred to the Chancellor's Office. The campus contingency was increased by \$141K.
8. In FY17, the budget included increases for inclusion and campus contingency, net of amounts transferred to Enrollment Management & Student Life.

Vice Chancellor for External Relations University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 1,717,773
Transfers	12,077
Adjusted Fiscal Year 2016-17 Budget	1,729,850
Current Year Increase	31,400
Total Fiscal Year 2017-18	\$ 1,761,250

% Change 1.8%



Ten Year History

1. In FY12, Government Relations was combined with Marketing and Communications to form External Relations. As part of this reorganization, \$850K was transferred from Institutional Advancement, where Marketing and Communications was formerly housed.
2. In FY13, the budget included \$100K for the web development program.
3. In FY16, the budget included increases for digital and strategic marketing.
4. In FY18, new funds added to the base are targeted for the annual campus merit program.

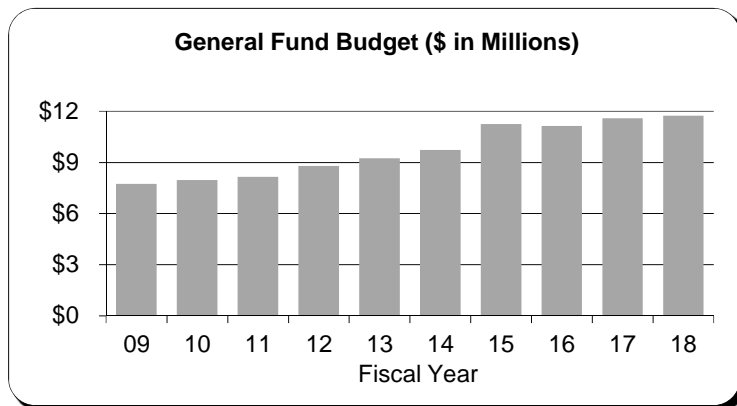
Provost and Vice Chancellor for Academic Affairs

University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 11,575,703
Transfers	38,801
Adjusted Fiscal Year 2016-17 Budget	11,614,504
Current Year Increase	110,052
Total Fiscal Year 2017-18	\$ 11,724,556

% Change 0.9%



Ten Year History

1. In FY14, the budget increase included funding for accreditation initiatives, technology, and library holdings.
2. In FY15, the budget included a \$1.4M increase related to transfers from academic units in support of shared services for technology and marketing for graduate studies.
3. In FY16, the budget reflected the transfer of the Office of Metropolitan Impact to the Chancellor's Office and the transfer of the Environmental Interpretive Center to the College of Arts, Sciences & Letters.
4. In FY17, the budget included support for the START collaborative academic advising program, graduate admissions, and campus technology enhancements.
5. In FY18, the budget includes a transfer from CASL & CEHHS to fund the Student Advising and Resource Team (START), a reduction in ORSP indirect cost revenue and additional support for Graduate Admissions.

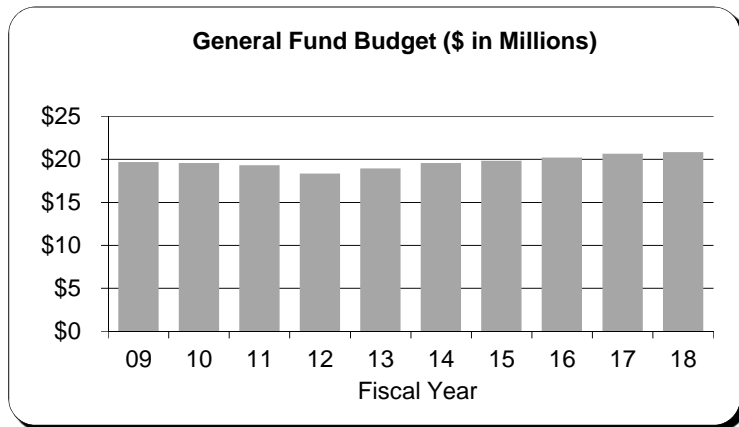
Vice Chancellor for Business Affairs

University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 20,586,338
Transfers	5,000
Adjusted Fiscal Year 2016-17 Budget	20,591,338
Current Year Increase	228,322
Total Fiscal Year 2017-18	\$ 20,819,660

% Change 1.1%



Ten Year History

1. In FY09, \$335K was budgeted for the Child Development Center/ Oakwood lease agreement.
2. In FY11, the budget was reduced to reflect cost savings.
3. In FY14, the budget increase was net of cost savings of \$200K and included a \$335K increase for student housing at The Union at Dearborn, \$125K for increased insurance, and \$200K for Science Building debt service.
4. In FY16, the budget included increases for on-going campus infrastructure and maintenance projects.
5. In FY17, the budget included increases for debt service and public safety enhancements.
6. In FY18, the budget includes funds for plant improvements and to support the annual campus merit program.

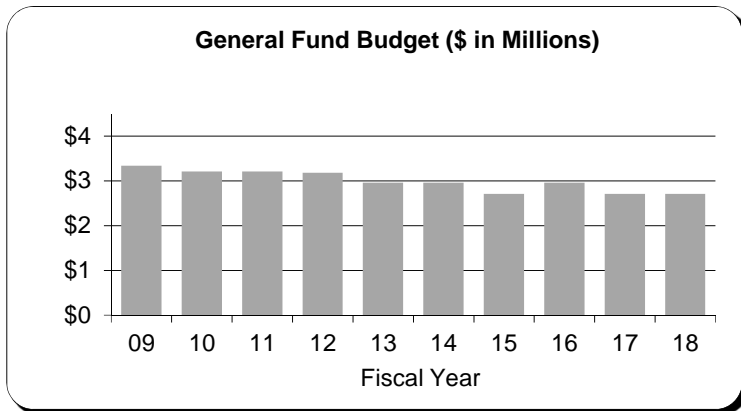
Utilities

University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 2,707,920
Transfers	-
Adjusted Fiscal Year 2016-17 Budget	2,707,920
Current Year Increase	-
Total Fiscal Year 2017-18	\$ 2,707,920

% Change 0.0%



Ten Year History

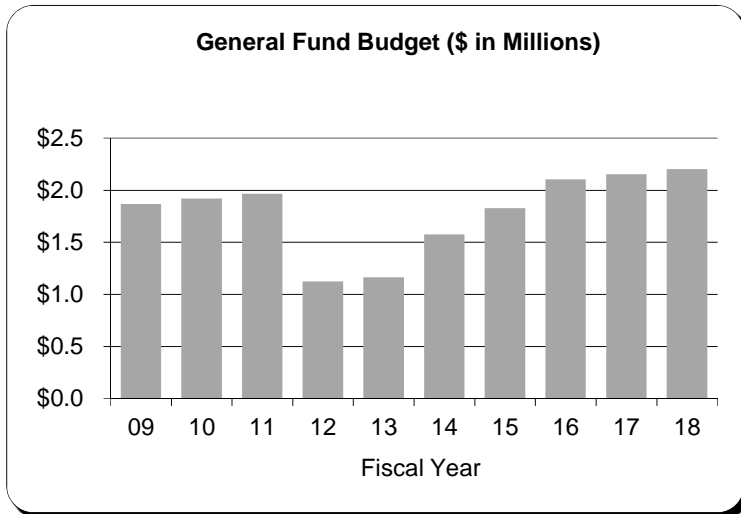
1. In FY13, \$150K was transferred to support Plant Operations.
2. In FY16, the utilities budget remained consistent as rising costs have been offset by cost containment efforts undertaken.
3. In FY17, the budget included decreases related to sustained cost containment efforts.
4. In FY18, campus utilities costs are anticipated to remain stable throughout the fiscal year.

Vice Chancellor for Institutional Advancement University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 2,151,222
Transfers	-
Adjusted Fiscal Year 2016-17 Budget	2,151,222
Current Year Increase	51,420
Total Fiscal Year 2017-18	\$ 2,202,642

% Change 2.4%



Ten Year History

1. In FY09, the budget included \$50K for expanding the marketing and web development program.
2. In FY12, Marketing and Communications was transferred from Institutional Advancement and combined with Government Relations to form External Relations. Along with this reorganization, \$850K was transferred to External Relations.
3. In FY14, the budget included \$400K for additional donor cultivation activities.
4. In FY15, the budget included \$235K for additional donor cultivation activities.
5. In FY16, the budget included funds for donor recognition, alumni relations, and expanding the Business Engagement Center.

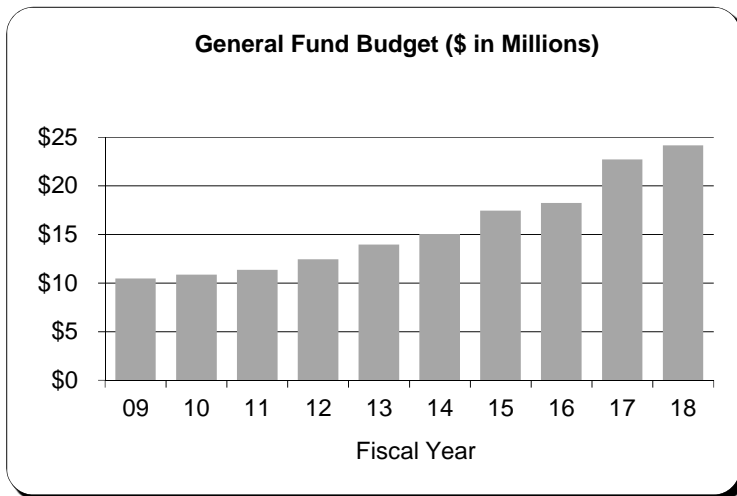
Vice Chancellor for Enrollment Management & Student Life

University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 22,714,001
Transfers	(82,163)
Adjusted Fiscal Year 2016-17 Budget	22,631,838
Current Year Increase	1,539,106
Total Fiscal Year 2017-18	\$ 24,170,944

% Change 6.8%



Ten Year History

1. In FY09, FY11 & FY12, Financial Aid Awards for student retention increased by \$756K, \$446K and \$908K, respectively.
2. In FY13, \$1M was budgeted for Financial Aid Awards in support of student retention.
3. In FY14, \$796K was budgeted for Financial Aid Awards in support of students with need and enrollment growth.
4. In FY15, \$1.82M was budgeted for Financial Aid Awards in support of need and merit-based aid, as well as other enrollment growth initiatives.
5. In FY16, \$565K was budgeted for Financial Aid Awards in support of need and merit-based aid, as well as other enrollment growth initiatives.
6. In FY17, \$4M was budgeted for Financial Aid Awards in support of need and merit-based aid, as well as other enrollment growth initiatives. The budget also included a transfer from the Chancellor's Area in support of Student Life.
7. In FY18, \$1M is budgeted for need and merit-based financial aid. The budget includes additional funds for growth in athletic programs.

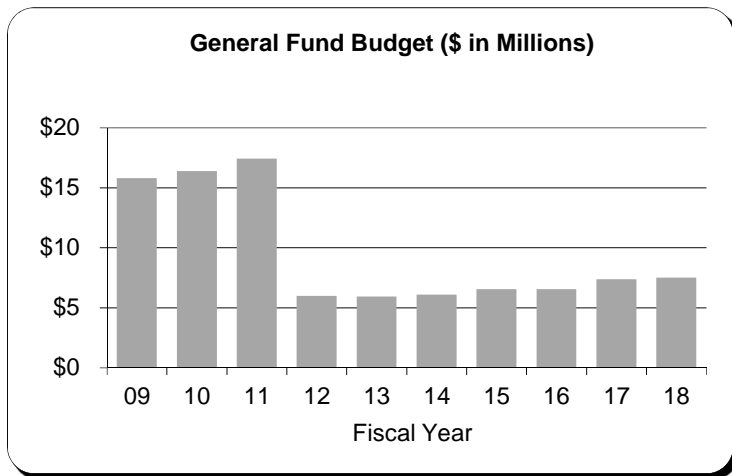
Staff Benefits

University of Michigan - Dearborn Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 7,399,299
Transfers	(45,898)
Adjusted Fiscal Year 2016-17 Budget	<u>7,353,401</u>
Current Year Increase	143,430
Total Fiscal Year 2017-18	<u>\$ 7,496,831</u>

% Change 2.0%



Ten Year History

1. In FY12, the budget was reduced to reflect the transfers of benefit responsibilities to the academic units.
2. From FY13 to FY17 modest increases in fringe benefit costs were due to contractual increases and the rising costs of benefits overall.
3. In FY18, additional funding is included to offset benefit cost increases for the annual campus merit salary program and contractual increases.

Table of Contents

Fiscal Year 2017-2018 Budget

Flint Campus

Section One - Summary of Budgeted Revenues and Expenditures	94
Schedule A: Summary by Fund	95
Schedule B: General Fund	96
Schedule C: Designated Fund	97
Schedule D: Auxiliary Activities Fund	98
Schedule E: Expendable Restricted Fund	99
Schedule F: Student Tuition and Fees	100
Section Two - General Fund Budget	101
College of Arts and Sciences	102
School of Management	103
School of Health Professions and Studies	104
School of Nursing	105
Associate Provost and Graduate Programs	106
School of Education and Human Services	107
Chancellor	108
Provost and Vice Chancellor for Academic Affairs	109
Vice Chancellor for Campus Inclusion & Student Life	110
Vice Chancellor for Business & Finance	111
Vice Chancellor for University Advancement.....	112
Vice Chancellor for Enrollment Management.....	113
Utilities	114
Central Support	115
General Administrative Services	116

Flint Campus

Section One - Summary of Budgeted Revenues and Expenditures

Schedule A

Flint Campus

Summary of Budgeted Revenues and Expenditures by Fund

	2017-2018				Total	2016-2017	\$ Change
	General	Designated	Auxiliary Activities	Expendable Restricted		Total	
Revenues:							
State Appropriations	\$ 23,061,800	\$ -	\$ -	\$ -	\$ 23,061,800	\$ 22,549,300	\$ 512,500
Student Tuition & Fees	88,494,400	-	-	-	88,494,400	91,379,000	(2,884,600)
Government Sponsored Programs:							
Federal	-	-	-	15,000,000	15,000,000	15,000,000	-
Non-Federal	-	-	-	2,000,000	2,000,000	1,500,000	500,000
Non-Government Sponsored Programs	-	-	-	-	-	-	-
Indirect Cost Recovery	100,000	-	-	-	100,000	100,000	-
Indirect Cost Recovery Alloc to Gen Oper	-	-	-	(100,000)	(100,000)	(100,000)	-
Private Gifts	-	-	-	650,000	650,000	500,000	150,000
Income from Investments:							
Endowment and Other Invested Funds	-	-	-	4,100,000	4,100,000	3,800,000	300,000
Other	100,000	20,000	-	30,000	150,000	137,000	13,000
Auxiliary Activities	-	-	5,306,000	-	5,306,000	5,287,000	19,000
Departmental Activities	600,000	1,500,000	-	-	2,100,000	2,784,000	(684,000)
Total Revenues	\$ 112,356,200	\$ 1,520,000	\$ 5,306,000	\$ 21,680,000	\$ 140,862,200	\$ 142,936,300	\$ (2,074,100)
Total Expenditures	\$ 112,356,200	\$ 1,520,000	\$ 5,306,000	\$ 21,680,000	\$ 140,862,200	\$ 142,936,300	\$ (2,074,100)
Forecast Margin	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

Schedule B

General Fund - Flint Campus

Summary of Budgeted Revenues and Expenditures

	2017-2018	% of Total	2016-2017	% of Total	\$ Change
Revenues:					
State Appropriations	\$ 23,061,800	20.5%	\$ 22,549,300	19.7%	\$ 512,500
Student Tuition & Fees	88,494,400	78.8%	91,379,000	79.6%	(2,884,600)
Indirect Cost Recovery	100,000	0.1%	100,000	0.1%	-
Income from Investments - Other	100,000	0.1%	100,000	0.1%	-
Departmental Activities	600,000	0.5%	600,000	0.5%	-
Total Revenues	\$ 112,356,200	100.0%	\$ 114,728,300	100.0%	\$ (2,372,100)
Total Expenditures	\$ 112,356,200		\$ 114,728,300		\$ (2,372,100)
Forecast Margin	\$ -		\$ -		\$ -

Schedule C

Designated Fund - Flint Campus

Summary of Budgeted Revenues and Expenditures

	2017-2018	% of Total	2016-2017	% of Total	\$ Change
Revenues:					
Private Gifts	\$ -		\$ -		\$ -
Departmental Activities	1,500,000	98.7%	2,184,000	99.5%	(684,000)
Income from Investments	20,000	1.3%	12,000	0.5%	8,000
Total Revenues	\$ 1,520,000	100.0%	\$ 2,196,000	100.0%	\$ (676,000)
Total Expenditures	\$ 1,520,000		\$ 2,196,000		\$ (676,000)
Forecast Margin	\$ -		\$ -		\$ -

Schedule D

Auxiliary Activities - Flint Campus

Summary of Budgeted Revenues and Expenditures

	2017-2018	2016-2017	\$ Change
Revenues:			
Recreation Building	\$ 1,100,000	\$ 1,200,000	\$ (100,000)
Event Building Services	930,000	930,000	-
Northbank Center	630,000	600,000	30,000
Early Childhood Development Center	815,000	815,000	-
Student Housing	2,650,000	3,000,000	(350,000)
Food Service		125,000	(125,000)
Other Auxiliary Activities & Internal Services	425,000	475,000	(50,000)
Internal Rebillings	(260,000)	(260,000)	-
Gross Revenue	\$ 6,290,000	\$ 6,885,000	\$ (595,000)
Budgeted in the General Fund	(984,000)	(1,598,000)	614,000
Net Revenue	\$ 5,306,000	\$ 5,287,000	\$ 19,000
Expenditures:			
Recreation Building	\$ 1,100,000	\$ 1,200,000	\$ (100,000)
Event Building Services	930,000	930,000	-
Northbank Center	630,000	600,000	30,000
Early Childhood Development Center	815,000	815,000	-
Student Housing	2,650,000	3,000,000	(350,000)
Food Service		125,000	(125,000)
Other Auxiliary Activities & Internal Services	425,000	475,000	(50,000)
Internal Rebillings	(260,000)	(260,000)	-
Gross Expenditures	\$ 6,290,000	\$ 6,885,000	\$ (595,000)
Budgeted in the General Fund	(984,000)	(1,598,000)	614,000
Net Expenditures	\$ 5,306,000	\$ 5,287,000	\$ 19,000

Schedule E

Expendable Restricted Fund - Flint Campus

Summary of Budgeted Revenues and Expenditures

	2017-2018	% of Total	2016-2017	% of Total	\$ Change
Revenues:					
Government Sponsored Programs:					
Federal	\$ 15,000,000	69.2%	\$ 15,000,000	72.5%	\$ -
Non-Federal	2,000,000	9.2%	1,500,000	7.2%	500,000
Non-Government Sponsored Programs					
Indirect Cost Recoveries Alloc to General Oper	(100,000)	-0.5%	(100,000)	-0.5%	
Private Gifts	650,000	3.0%	500,000	2.4%	150,000
Income from Investments:					
Endowment & Other Invested Funds	4,100,000	18.9%	3,800,000	18.3%	300,000
Other	30,000	0.1%	25,000	0.1%	5,000
Total Revenues	\$ 21,680,000	100.0%	\$ 20,725,000	100.0%	\$ 955,000
Expenditures	\$ 21,680,000		\$ 20,725,000		\$ 955,000
Forecast Margin	\$ -		\$ -		\$ -

Schedule F

Flint Campus

Student Tuition and Fees (Rates Shown per Term)

	Fall 2017	Fall 2016		
	Total Tuition & All Required Fees	Total Tuition & All Required Fees	\$ Change	% Change
Resident				
Undergraduate				
Lower Division	\$5,667	\$5,442	\$225	4.1%
Upper Division	5,739	5,514	225	4.1%
Nursing	6,594	6,369	225	3.5%
Nursing (RN/BSN)	5,739	5,514	225	4.1%
Graduate				
MBA	8,595	8,232	363	4.4%
Doctor of Education	7,863	7,533	330	4.4%
Doctor of Anesthesia Practice	9,924	9,507	417	4.4%
MS Anesthesia	7,842	6,855	987	14.4%
Physical Therapy	7,569	6,855	714	10.4%
Nursing	7,431	6,855	576	8.4%
All Other Graduate Programs	7,158	6,855	303	4.4%
Non-Resident				
Undergraduate				
Lower Division	10,827	10,401	426	4.1%
Upper Division	10,974	10,542	432	4.1%
Nursing	12,687	12,255	432	3.5%
Nursing (RN/BSN)	6,285	6,039	246	4.1%
Graduate				
MBA	10,611	10,164	447	4.4%
Doctor of Education	10,611	10,164	447	4.4%
Doctor of Anesthesia Practice	10,611	10,164	447	4.4%
MS Anesthesia	11,628	10,164	1,464	14.4%
Physical Therapy	11,220	10,164	1,056	10.4%
Nursing	11,019	10,164	855	8.4%
All Other Graduate Programs	10,611	10,164	447	4.4%

Undergraduate rates are based on students taking 15 credit hours per term. Graduate rates are based on students taking 12 credit hours per term.

In Fall 2017, students will be assessed the following mandatory fees each term: Registration - \$50, Information Technology Fee - \$98, Student Activity Fee - \$33, and Recreation Fee - \$35.

Flint Campus

Section Two – General Fund Budget

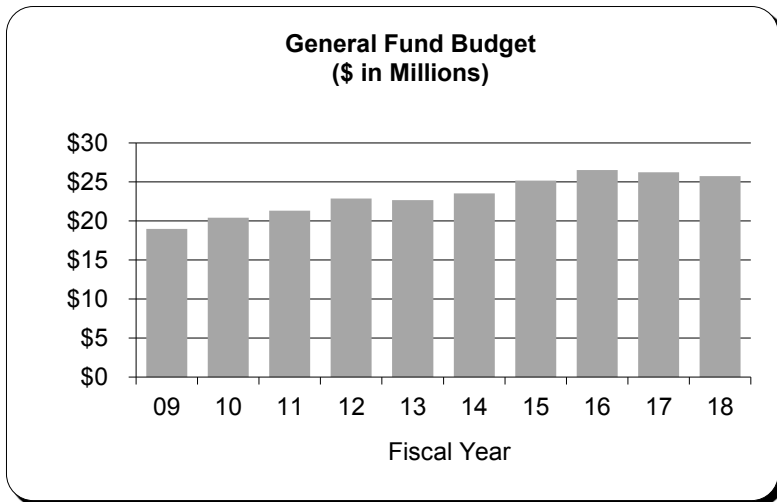
College of Arts and Sciences

University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 26,253,931
Miscellaneous Transfers	10,400
Adjusted Fiscal Year 2016-17 Budget	26,264,331
Current Year Increase (Decrease)	(495,949)
Total Fiscal Year 2017-18	\$ 25,768,382

% Change -1.9%



Ten Year History

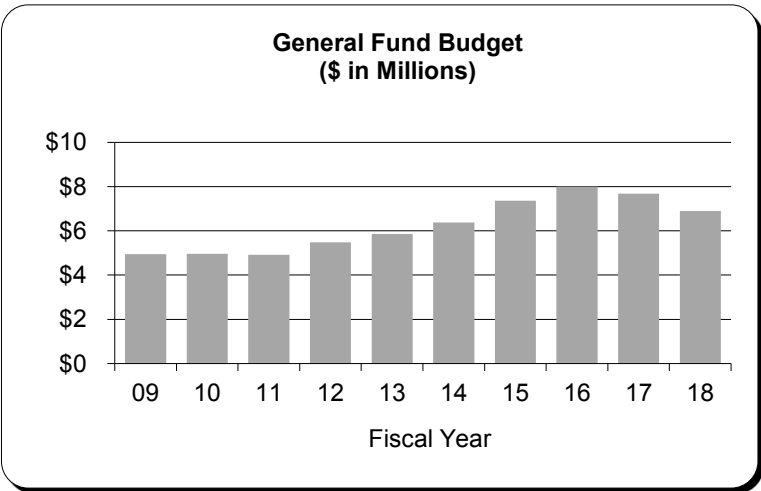
1. In FY15, the budget increased by \$443K for an equipment replacement fund.
2. In FY16, \$351K in initiative funding was added to the budget for tenure track faculty positions, an equipment technician, and travel.

School of Management

University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 7,677,098
Miscellaneous Transfers	(200)
Adjusted Fiscal Year 2016-17 Budget	7,676,898
Current Year Increase (Decrease)	(782,603)
Total Fiscal Year 2017-18	\$ 6,894,295
 % Change	 -10.2%



Ten Year History

1. In FY09 and FY10, MBA tuition rates were not increased, resulting in small budget increases during those years.
2. In FY11, there was a budget reduction due to expectations of slow growth in enrollment.
3. In FY12, the budget increased due to a projected increase in enrollment.
4. In FY15, additional initiative funding was allocated to help support and develop international partnerships with other universities.
5. In FY16, the budget increased due to a projected increase in enrollment.
6. In FY18, the budget decreased due to a projected decline in enrollment.

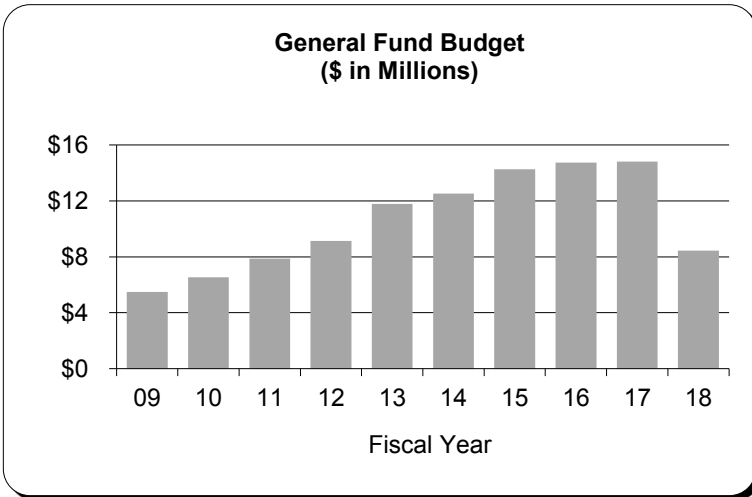
School of Health Professions and Studies

University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 14,799,481
Reorganization of Departments	(6,681,249)
Miscellaneous Transfers	(51,900)
Adjusted Fiscal Year 2016-17 Budget	<u>8,066,332</u>
Current Year Increase (Decrease)	364,498
Total Fiscal Year 2017-18	<u><u>\$ 8,430,830</u></u>

% Change 4.5%



Ten Year History

1. In FY09, there was a shift of courses to Physical Therapy from the College of Arts & Sciences (CAS), resulting in the transfer of \$175K base funding.
2. In FY10, there was a tuition rate increase of 10.5% for undergraduate Nursing students.
3. From FY11 to FY16, the budget increased due to enrollment growth.
4. In FY18, the Nursing department budget moved from the School of Health Professions and Studies into the newly established School of Nursing.

School of Nursing

University of Michigan - Flint Campus

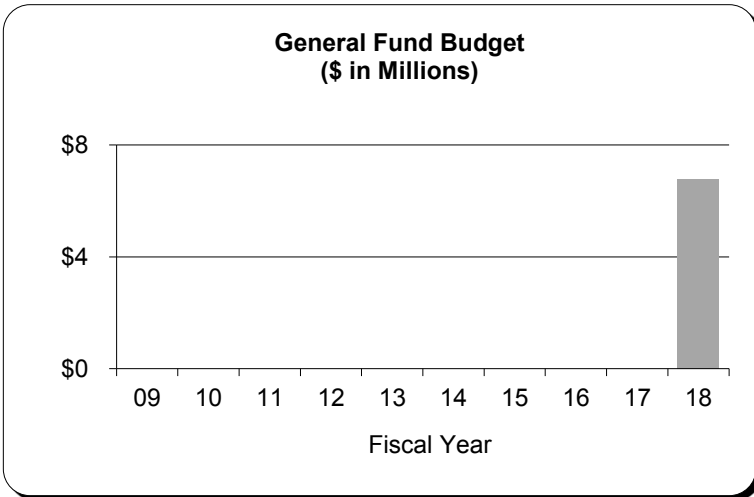
General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ -
Reorganization of Departments	6,681,249
Miscellaneous Transfers	<u>(2,000)</u>
Adjusted Fiscal Year 2016-17 Budget	6,679,249
Current Year Increase (Decrease)	99,498
Total Fiscal Year 2017-18	<u><u>\$ 6,778,747</u></u>

% Change 1.5%

Ten Year History

1. In FY18, the Nursing department budget moved from the School of Health Professions and Studies into the newly established School of Nursing.



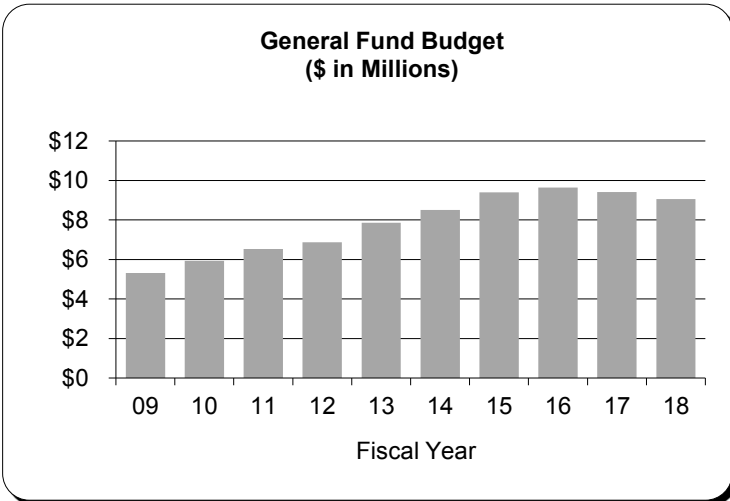
Associate Provost and Graduate Programs

University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 9,408,871
Miscellaneous Transfers	41,495
Adjusted Fiscal Year 2016-17 Budget	9,450,366
Current Year Increase (Decrease)	(390,457)
Total Fiscal Year 2017-18	<u>\$ 9,059,909</u>

% Change -4.1%



Ten Year History

1. In FY09, the Technology Fee increased by \$5 per student.
2. In FY10, the base budget increased by \$173K for a new Mixed Mode course fee (first established in FY09), and by \$182K due to a \$5 per student increase in the Technology Fee.
3. In FY11, the Technology Fee increased by \$5 per student, and budgets for the Online and Mixed Mode course fees increased.
4. In FY12, there was no increase in the Technology Fee.

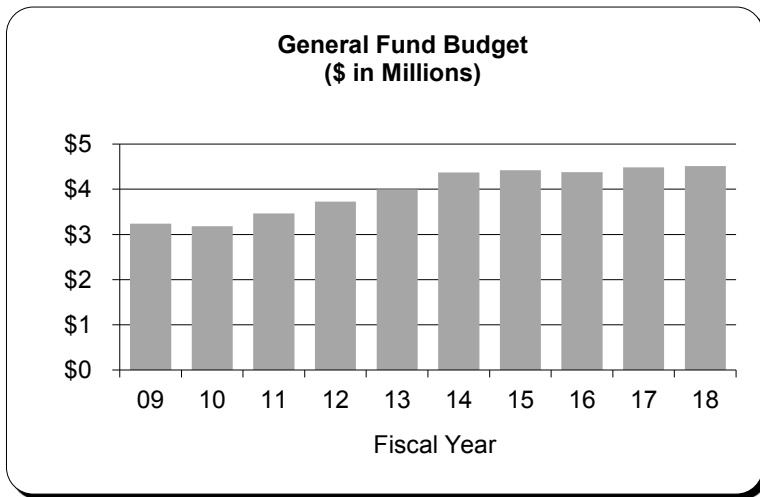
School of Education and Human Services

University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 4,486,743
Miscellaneous Transfers	(1,300)
Adjusted Fiscal Year 2016-17 Budget	<u>4,485,443</u>
Current Year Increase (Decrease)	27,816
Total Fiscal Year 2017-18	<u><u>\$ 4,513,259</u></u>

% Change 0.6%



Ten Year History

1. In FY09, base funding was allocated for new Global Tech and Math Education programs. This increase was offset due to corrections made to the base budget for undergraduate programs.
2. In FY10, there was a reduction in base budget due to a projected decline in undergraduate enrollment.
3. In FY16, the base budget was reduced due to a projected decline in enrollment.

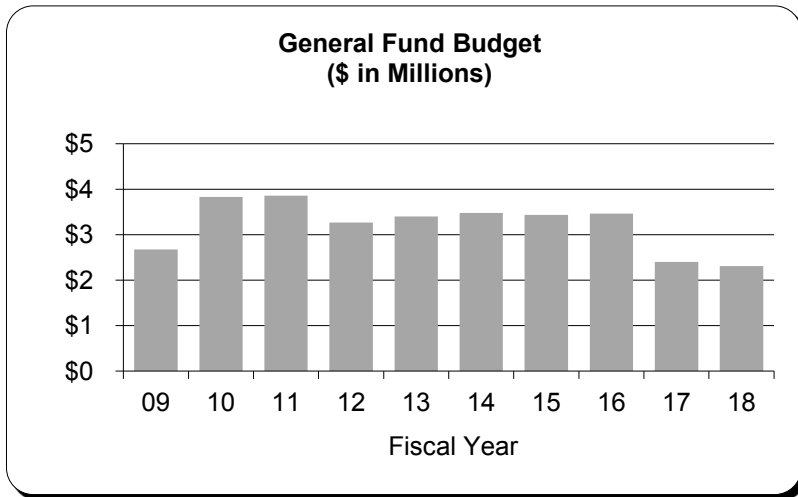
Chancellor

University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 2,055,124
Miscellaneous Transfers	344,427
Adjusted Fiscal Year 2016-17 Budget	2,399,551
Current Year Increase (Decrease)	(89,019)
Total Fiscal Year 2017-18	\$ 2,310,532

% Change -3.7%



Ten Year History

1. In FY10, the Development Office budget was moved to this area from the Vice Chancellor for Institutional Advancement.
2. In FY12, the budget for Education Opportunity Initiatives was moved to the Provost & Vice Chancellor for Academic Affairs.
3. In FY17, the Development Office budget moved to the Vice Chancellor for University Advancement.

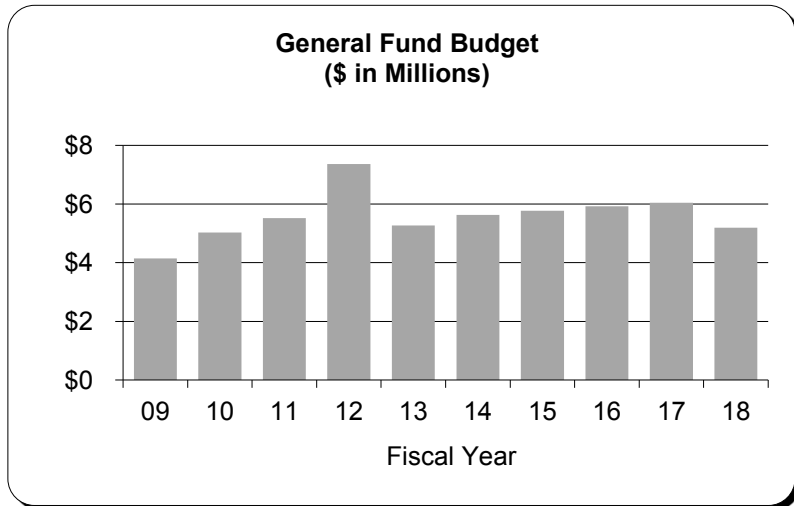
Provost and Vice Chancellor for Academic Affairs

University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 6,047,856
Miscellaneous Transfers	(708,401)
Adjusted Fiscal Year 2016-17 Budget	5,339,455
Current Year Increase (Decrease)	(151,684)
Total Fiscal Year 2017-18	\$ 5,187,771

% Change -2.8%



Ten Year History

1. In FY09, this area received base funding in support of admissions, the Genesee Early College program, and development of the new General Education curriculum.
2. In FY10, the budget for the Outreach group of departments moved to the Provost's group from the Vice Chancellor for Institutional Advancement.
3. In FY12, this area received the budget for Education Opportunity Initiatives and Other Instructional Programs.
4. In FY13, budgets for several departments, including Admissions and Honors, moved to the newly created Associate Provost and Undergraduate Programs area.
5. In FY16, new funding included a \$60K initiative pool for the Provost, plus \$70K for digital journals for the Library.
6. In FY17, this unit received the budgets for Institutional Analysis, Thompson Center for Learning & Teaching, and Honors from the Associate Provost and Undergraduate Programs. The budget for Educational Opportunity Initiatives moved to the Vice Chancellor for Campus Inclusion & Student Life.

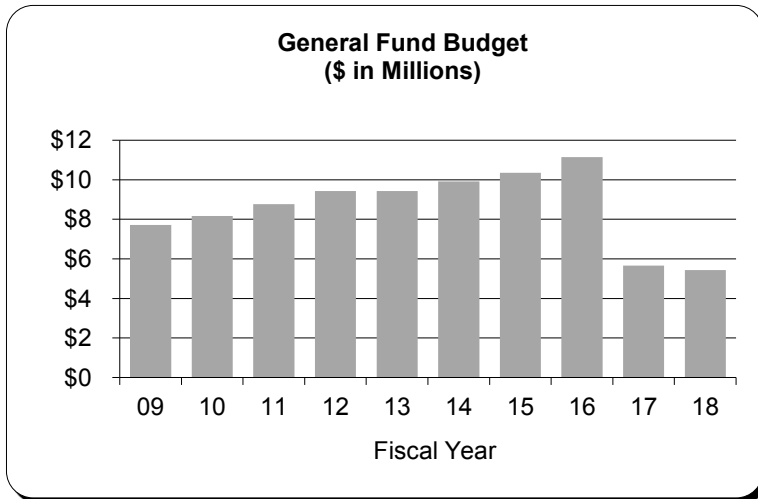
Vice Chancellor for Campus Inclusion & Student Life

University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 5,661,477
Miscellaneous Transfers	(16,758)
Adjusted Fiscal Year 2016-17 Budget	5,644,719
Current Year Increase (Decrease)	(219,408)
Total Fiscal Year 2017-18	\$ 5,425,311

% Change -3.9%



Ten Year History

1. In FY09, changes in base funding included a \$5 per student increase in the Student Activity Fee, and \$200K mandatory subsidy for student housing.
2. In FY11, the Student Activity Fee increased by \$5 per student.
3. In FY13, the budget for Academic Advising moved to the newly created Associate Provost and Undergraduate Programs area.
4. In FY16, the Student Aid budget increased by \$667K.
5. In FY17, the name of this unit changed from Division of Student Affairs to Vice Chancellor for Campus Inclusion & Student Life. Budgets for Student Success Center, Health & Wellness Services, and Educational Opportunity Initiatives moved into this unit. Budgets for Financial Aid, Registrar and Student Aid moved out of this unit.

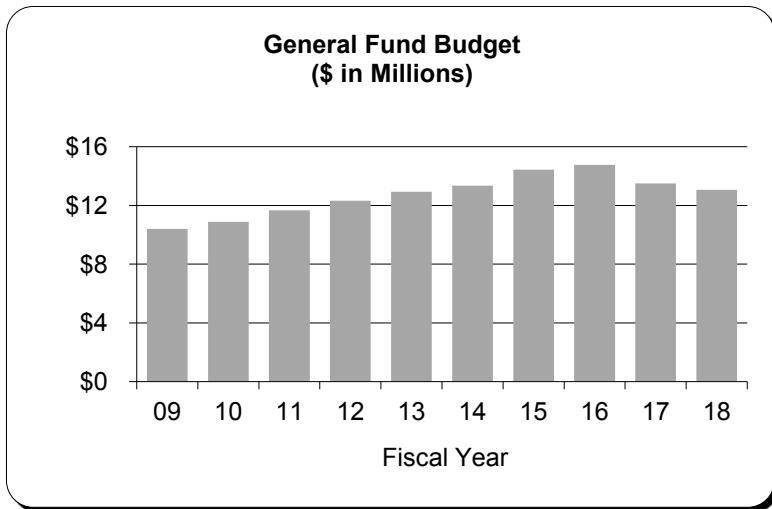
Vice Chancellor for Business & Finance

University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 13,497,266
Miscellaneous Transfers	(25,000)
Adjusted Fiscal Year 2016-17 Budget	13,472,266
Current Year Increase (Decrease)	(413,797)
Total Fiscal Year 2017-18	\$ 13,058,469

% Change -3.1%



Ten Year History

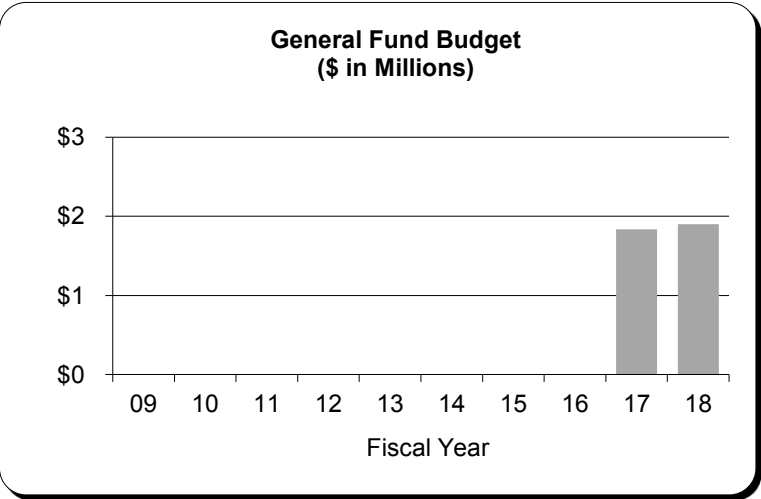
1. In FY09, funding changes included allocations of \$415K related to the expanded hours of operation required due to the opening of student housing.
2. In FY11, the Recreation Fee increased by \$3 per student.
3. In FY11, the name of this unit was changed from Vice Chancellor for Administration to Vice Chancellor for Business & Finance.
4. In FY16, the Recreation Fee increased by \$7 per student.
5. In FY17, the budget for the Health & Wellness Center moved to the Vice Chancellor for Campus Inclusion & Student Life.

Vice Chancellor for University Advancement University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 1,834,278
Miscellaneous Transfers	138,094
Adjusted Fiscal Year 2016-17 Budget	<u>1,972,372</u>
Current Year Increase (Decrease)	(73,171)
Total Fiscal Year 2017-18	<u><u>\$ 1,899,201</u></u>

% Change -3.7%



Ten Year History

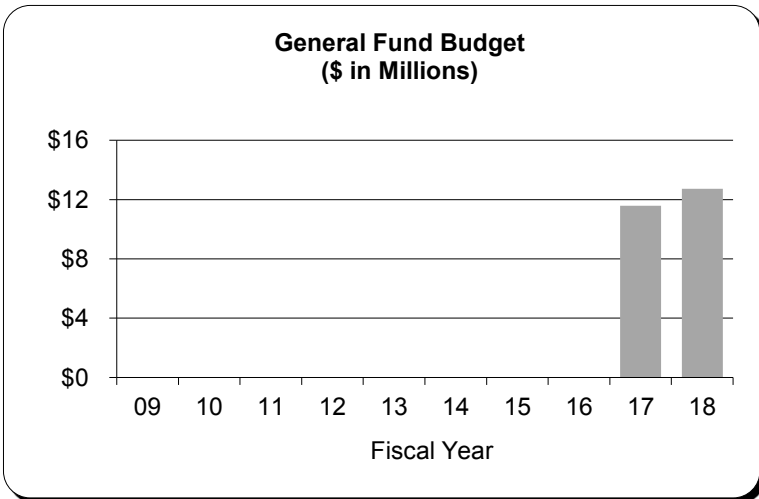
1. In FY17, the Development Office budget moved to this newly created area from the Chancellor unit.

Vice Chancellor for Enrollment Management University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 11,590,406
Miscellaneous Transfers	288,140
Adjusted Fiscal Year 2016-17 Budget	11,878,546
Current Year Increase (Decrease)	852,176
Total Fiscal Year 2017-18	<u><u>\$ 12,730,722</u></u>

% Change 7.2%



Ten Year History

1. In FY17, budgets for this newly created unit moved from the Vice Chancellor for Campus Inclusion & Student Life and the Associate Provost and Undergraduate Programs areas.
2. In FY18, the Student Aid budget increased by \$1M for the Freshman Merit Scholarship program.

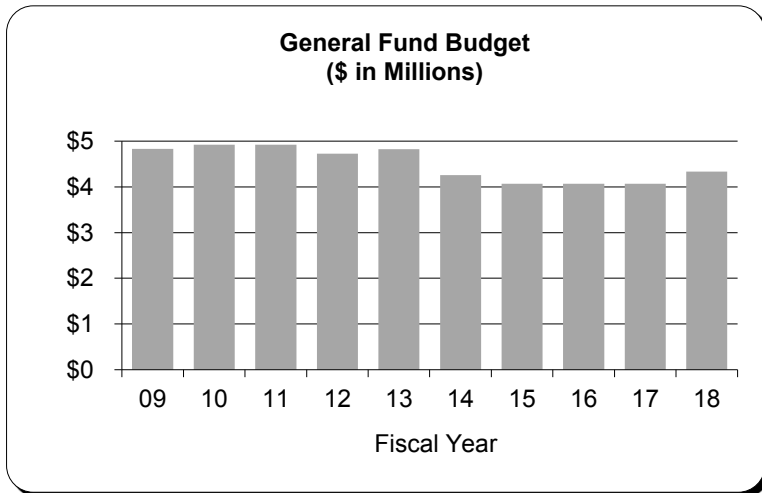
Utilities

University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 4,067,700
Miscellaneous Transfers	(41,050)
Adjusted Fiscal Year 2016-17 Budget	4,026,650
Current Year Increase (Decrease)	309,050
Total Fiscal Year 2017-18	\$ 4,335,700

% Change 7.7%



Ten Year History

1. In FY09, the overall cost of utilities was estimated to increase by about 6%. Any increase above that amount was due to additional hours of operation required by the opening of student housing.
2. In FY11, due to a focus on cost savings, the Utilities budget was not increased.
3. In FY13, the budget increased due to water and sewer rates.
4. In FY18, the budget increased due to projected costs for new facilities.

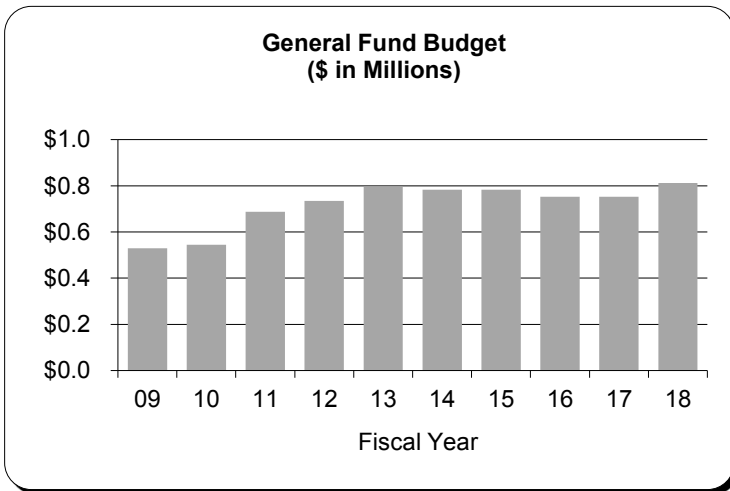
Central Support

University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 752,500
Miscellaneous Transfers	10,000
Adjusted Fiscal Year 2016-17 Budget	<u>762,500</u>
Current Year Increase (Decrease)	49,500
Total Fiscal Year 2017-18	<u>\$ 812,000</u>

% Change 6.5%



Ten Year History

1. In FY11, a total of \$143K was added to this budget for increases in unemployment compensation, employee tuition reimbursement, and dependent tuition scholarship.
2. In FY12, a total of \$47K was added to this budget for increases in employee tuition reimbursement and dependent tuition scholarship.
3. In FY16, the budget for unemployment compensation was reduced.
4. In FY18, the budget for employee education increased.

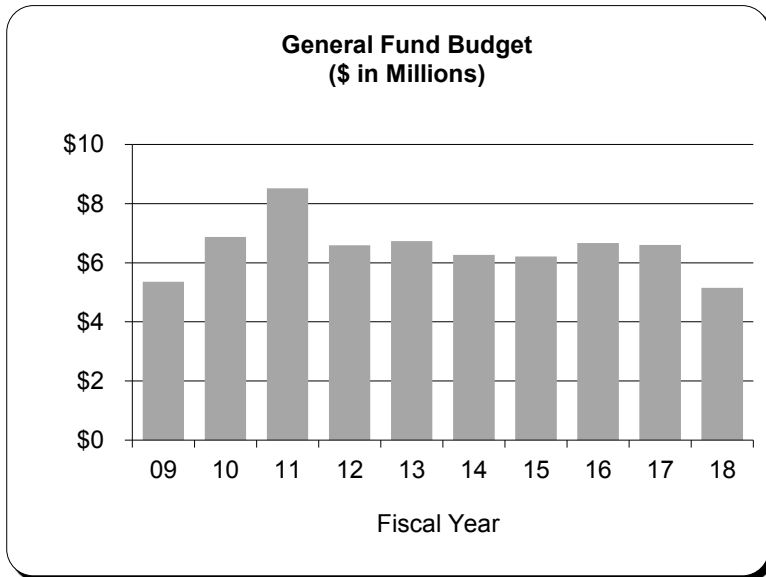
General Administrative Services

University of Michigan - Flint Campus

General Fund Budget - Fiscal Year 2017-18:

Fiscal Year 2016-17 Budget	\$ 6,595,569
Miscellaneous Transfers	14,053
Adjusted Fiscal Year 2016-17 Budget	<u>6,609,622</u>
Current Year Increase (Decrease)	(1,458,550)
Total Fiscal Year 2017-18	<u>\$ 5,151,072</u>

% Change -22.1%



Ten Year History

1. In FY09, \$485K was moved out of General Administrative Services to various units impacted by the expanded hours of operation required due to the opening of student housing.
2. In FY09, a mandatory subsidy of \$200K for student housing was moved to the Vice Chancellor for Campus Inclusion & Student Life.
3. In FY10 and FY11, the budget increased by \$1.3M for a new contingency reserve housed in this area. This reserve was established in response to possible future reductions in state funding.
4. In FY12, \$2.2M from the contingency reserve moved out of General Administrative Services and into the budgets of functional units.
5. In FY18, the General Administrative Services budget was reduced due to lowering the campus reserve by \$1M, and moving \$578K debt service for Riverfront to a different funding source.