ANN ARBOR CAMPUS – Recommendations for approval

1. Joint or additional appointments or transfers of regular associate or full professors and selected academic and administrative staff.

   (1) Denton, T. Anthony, senior vice president and chief operating officer, University of Michigan Hospitals and Health Centers, and University of Michigan Medical Group, effective January 1, 2016.

   (2) Fishman, Robert L., interim dean, A. Alfred Taubman College of Architecture and Urban Planning, effective January 1, 2016 through June 30, 2016 (also professor of architecture and urban planning, with tenure.)

   (3) Runge, Marschall S., M.D., Ph.D., dean, Medical School, effective January 1, 2016 (also executive vice president for medical affairs, University of Michigan Health Systems, and professor of internal medicine, with tenure, Medical School.)

   (4) Spahlinger, David A., M.D. president, University of Michigan Hospitals and Health Centers, and University of Michigan Medical Group, and executive vice dean for clinical affairs, Medical School, effective January 1, 2016 (also clinical professor of internal medicine, Medical School.)
Recommendations for approval of joint or additional appointments or transfers of regular associate or full professors and selected academic and administrative staff
I am pleased to recommend the appointment of T. Anthony Denton as senior vice president and chief operating officer, University of Michigan Hospitals and Health Centers and University of Michigan Medical Group, effective January 1, 2016.

The senior vice president and chief operating officer, University of Michigan Hospitals and Health Centers (UMHHC) and University of Michigan Medical Group (UMMG), will be responsible for the successful and efficient operation of the clinical enterprise under the general direction of the president of the UMHHC and UMMG. The senior vice president and chief operating officer will also work collaboratively with the Medical School leadership to ensure the clinical enterprise operations align with the medical education and research parts of the mission. This position will also report to the executive vice president for medical affairs on matters related to strategic facilities planning and the Office of Health Equity and Inclusion.

Mr. Denton earned a B.S. from Northwestern University, a Masters in health services administration from the University of Michigan School of Public Health and a Juris Doctorate from the University of Detroit School of Law. Mr. Denton began his professional career at the University of Michigan Health System in 1981, starting as an administrative fellow in Academic Health Center Administration. He has since served in a variety of progressively responsible leadership positions in Human Resources, M-Care HMO and Hospitals and Health Centers Operations. Mr. Denton is currently the acting chief executive officer of University of Michigan Hospitals and Health Centers, and the vice chair and chief operating officer for the Michigan Health Corporation. For the past 10 years, he has served as the chief operating officer of the University of Michigan Hospitals and Health Centers.

Mr. Denton has also served on several boards and councils including serving as chair of the Michigan Visiting Nurse Corporation from 1997-2003, member of the Board for Ronald McDonald House, March of Dimes and the American Red Cross (Washtenaw/Lenawee County). He is currently a member of the Griffith Leadership Center Advisory Board of the Health
Management and Policy Program at the University of Michigan School of Public Health and serves as co-chair of the Board of Managers for the University of Michigan Health System-Saint Joseph Mercy Hospital Adult Care Elders Unit. He recently completed a five-year term as a hospital representative of the American Hospital Association, as commissioner on the Board of The Joint Commission. Mr. Denton is presently a trustee on the Board of the Michigan Health and Hospital Association. He is also co-chair of the University of Michigan’s United Way Campaign for 2015-2016.

Revisions to the Regents Bylaws incorporating these changes will be brought forward at a future board meeting.

I am pleased to recommend the appointment of T. Anthony Denton as senior vice president and chief operating officer, University of Michigan Hospitals and Health Centers and University of Michigan Medical Group, effective January 1, 2016.

Recommended by:

Marschall S. Runge, M.D., Ph.D.
Executive Vice President for Medical Affairs

September 2015
UNIVERSITY OF MICHIGAN
REGENTS COMMUNICATION

ACTION REQUEST: Academic Administrative Appointment for a Faculty Member

NAME: Robert L. Fishman

CURRENT TITLE: Professor of Architecture and Urban Planning, with tenure, A. Alfred Taubman College of Architecture and Urban Planning

ADDITIONAL TITLE: Interim Dean, A. Alfred Taubman College of Architecture and Urban Planning

EFFECTIVE DATES: January 1, 2016 through June 30, 2016

I am pleased to recommend the appointment of Robert L. Fishman as interim dean, A. Alfred Taubman College of Architecture and Urban Planning, effective January 1, 2016 through June 30, 2016.

Professor Fishman received the A.B. degree in history from Stanford University in 1968, and the A.M. and Ph.D. degrees in history from Harvard University in 1969 and 1974, respectively. He began his academic career as an assistant professor of history in the faculty of arts and sciences at Rutgers University, Camden in 1974, rising through the ranks to professor of history in 1988. In 2000, Professor Fishman joined the faculty of the Taubman College of Architecture and Urban Planning and was appointed as the Emil Lorch Professor of Architecture and Urban Planning from 2006-2009. During the course of his distinguished career, he was a visiting associate professor in urban studies at Barnard College, Columbia University in 1984. He was also an adjunct visiting professor of history and urban studies at the University of Pennsylvania from 1990-1992, and an adjunct visiting professor in the Department of Urban Studies and Planning at Hunter College, City University of New York in fall 1998. In both 1993 and 1996, he was a visiting professor in the Department of Geography of the University of Paris-X (Nanterre), and in 1999 he was a public policy scholar at the Woodrow Wilson International Center for Scholars. In 2007, he was a distinguished visiting scholar at the Cornell University College of Architecture and Planning.

Professor Fishman is a nationally recognized expert in the areas of urban history and urban policy and planning. He is the author of two books regarded as seminal texts on the history of cities and urbanism: Bourgeois Utopias: The Rise and Fall of Suburbia (1987) and Urban Utopias in the Twentieth Century: Ebenezer Howard, Frank Lloyd Wright, and Le Corbusier (1977). In addition to these volumes, Professor Fishman is the author of more than 50 book chapters, journal articles and book reviews. His most recent research focus is a book-in-progress on the history of sustainability. He has presented numerous papers and keynote addresses at conferences world-wide over the course of his career. Professor Fishman’s honors include the Lawrence Gerckens Prize for Lifetime Achievement of the Society for American City and...
Regional Planning History and named lectureships such as the Bruce Goff Lectureship at the University of Oklahoma, the Urban Studies Lectureship at the University of Pennsylvania and the Lansdowne Lectureship at the University of British Columbia in 2002. Since 2005, he has served as associate editor and member of the editorial board of the *Journal of the American Planning Association*. In 2003, he was president of the Urban History Association. From 1999 to 2003, he served on the board of the Society for City and Regional Planning History.

I am pleased that Professor Fishman has agreed to serve the Taubman College of Architecture and Urban Planning as interim dean. He is a distinguished scholar and educator. With his years of experience as a faculty member and his knowledge of the Taubman College, I am confident that the college will maintain its momentum during this interim period. I enthusiastically recommend this appointment, effective January 1, 2016 through June 30, 2016.

Respectfully submitted,

[Signature]

Martha E. Pollack  
Provost and Executive Vice President  
for Academic Affairs

September 2015
I am pleased to recommend the appointment of Marschall S. Runge, M.D., Ph.D. as dean, Medical School, effective January 1, 2016.

As executive vice president for medical affairs, Dr. Runge serves as the chief executive officer for the entire academic medical center inclusive of the hospital and health centers and the Medical School. This additional appointment as dean reflects an administrative restructuring to strengthen the integration between the Medical School and the operations of our hospitals and health centers.

When the Board of Regents first created the position of executive vice president for medical affairs (EVPMA) in 1996, they sought to bring together the Medical School and our clinical operations under a single leader to most effectively position the university for ongoing changes and pressures of the academic health care environment. The EVPMA role has been successful in integrating and balancing the various aspects of the academic medical center mission, but environmental challenges have only increased in the intervening years, while at the same time the size and complexity of our enterprise has greatly expanded. It is critical to position the academic medical center to perform optimally in this fast-changing landscape. Serving as both dean and executive vice president for medical affairs will further enable Dr. Runge to more seamlessly integrate the organization and to leverage our strengths as a national leader in biomedical research, educator of tomorrow’s top physicians and scientists, and a provider of excellent medical care to patients and families.

Dr. Runge is ideally suited to hold both titles with deep experience in research, clinical practice, medical education and leadership of academic medical centers. He is an honors graduate of Vanderbilt University with a bachelor’s degree in biology and a Ph.D. in molecular biology. He earned his medical degree from the Johns Hopkins School of Medicine where he was an intern and resident in internal medicine. He completed a cardiology fellowship at Harvard’s
Massachusetts General Hospital and was a faculty member there prior to moving to Emory University where he became an associate professor of medicine in 1989. Directly prior to joining the University of North Carolina (UNC) faculty in 2000, Dr. Runge was the John Sealy Distinguished Centennial Chair of Internal Medicine and director of the Division of Cardiology and the Sealy Center for Molecular Cardiology at the University of Texas Medical Branch at Galveston. Directly prior to his appointment at Michigan, Dr. Runge was the executive dean at UNC assisting both the medical school dean and health system CEO to provide overall academic and clinical leadership for both the School of Medicine and the UNC Health Care System.

As dean, Dr. Runge will also be accountable to the provost and executive vice president for academic affairs who will continue to have the same authority as exists currently with respect to all academic matters pertaining to the Medical School, including Medical School faculty appointments, promotions and tenure, academic and faculty policy, and other academic concerns.

Revisions to the Regents Bylaws incorporating this change will be brought forward at a future board meeting.

Therefore, it is with great enthusiasm that I recommend the appointment of Marschall S. Runge, M.D., Ph.D. as dean, Medical School, effective January 1, 2016.

Respectfully submitted,

Mark S. Schlissel
President

September 2015
The president of University of Michigan Hospitals and Health Centers (UMHHC) and University of Michigan Medical Group (UMMG), and executive vice dean for clinical affairs, Medical School, will provide strategic leadership and operational oversight of the University of Michigan’s clinical enterprise, including the Medical Group and the Hospitals and Health Centers, and will work collaboratively with Medical School leadership to ensure alignment between the patient care, medical education and research activities which are critical parts of the mission. The president of UMHHC and UMMG will also be accountable for ensuring that the health system provides safe, high-quality and affordable health care to our patients and community, and for partnering with the executive vice president for medical affairs and the dean of the Medical School to position the clinical enterprise for excellence and national leadership in health care.

Dr. Spahlinger earned his M.D. degree from The Ohio State University Medical School in 1980 and completed his residency in Internal Medicine at the University of Michigan in 1983. He served as the chief medical resident at the University of Michigan from 1983-1984.

Dr. Spahlinger joined the faculty at the University of Michigan in 1994 and served as the director of the primary care program. He was promoted to his present rank of clinical professor of internal medicine in 2014. He became the first medical director of the University of Michigan Faculty Group Practice (FGP) in 1997 when the FGP was formed.

Dr. Spahlinger currently serves on the board of the Center for Healthcare Research and Transformation and past chair of the AAMC Group on Faculty Practice. He serves as the
accountable care organization executive for Physician Organization of Michigan, and as a board member of MidMichigan Health. Dr. Spahlinger still attends on the inpatient wards as a hospitalist.

Revisions to the Regents Bylaws incorporating these changes will be brought forward at a future board meeting.

I am pleased to recommend the appointment of David A. Spahlinger, M.D. as president, University of Michigan Hospitals and Health Centers and University of Michigan Medical Group, and executive vice dean for clinical affairs, Medical School effective January 1, 2016.

Recommended by:

Marschall S. Runge, M.D., Ph.D.
Executive Vice President for Medical Affairs

September 2015

Recommendation endorsed by:

Mark S. Schlissel, M.D., Ph.D.
President