## Approved by the Regents February 16, 2017

#### **DECEMBER MEETING, 2016**

The University of Michigan Ann Arbor December 8, 2016

The regents met at 3:20 p.m. in the Anderson Room, Michigan Union. Present were President Schlissel and Regents Behm, Bernstein, Deitch, Ilitch, Richner, Ryder Diggs and White. Also present were Chancellor Borrego, Vice President Churchill, Vice President Harper, Executive Vice President Hegarty, Vice President Hu, Chancellor Little, Vice President Lynch, Vice President May, Interim Vice President Michels, Provost Pollack, Executive Vice President Runge, Vice President Trosvig, and Vice President Wilbanks. Regent Newman participated by conference call.

## **Call to Order and President's Opening Remarks**

President Schlissel thanked those who helped make Giving Blueday a tremendous success, including the 7,364 students, faculty, staff, retirees, alumni and friends of UM who donated more than \$5.5 million over 24 hours, surpassing last year's figures of \$4.3 million from 6,900 donors. President Schlissel said, "Giving Blueday is a terrific example of the good we can do when we unite as a community to make a difference."

President Schlissel said that winter commencement will take place on December 18<sup>th</sup> at the Crisler Center. Four distinguished individuals will receive honorary degrees. UM alumnus and current University of Miami President Julio Frank will be the keynote speaker.

The first Bicentennial Colloquium is scheduled for January 30<sup>th</sup> at Hill Auditorium and U.S. Supreme Court Justice Sonia Sotomayor will participate in a discussion on *The Future University Community*. President Schlissel said that he is pleased to recommend her for an

honorary degree to be conferred during her visit. Justice Sotomayor's fellow colloquium panelist, Justice Susanne Baer of the Federal Constitutional Court of Germany, received an honorary degree in 2014, and Michele Norris, who will be the moderator and is a former host of NPR's *All Things Considered*, was a 2013 honorary degree recipient.

President Schlissel congratulated Provost Pollack on her appointment by the Cornell University Board of Trustees to serve as their next president. He said, "They could not have made a more outstanding choice. Martha has strengthened our academic community at every turn. She has launched many of the efforts that are helping us drive excellence here at UM and recruited an impressive number of deans, faculty and other important leaders for the campus. I will deeply miss her good counsel, her relentless drive to innovate, her collaborative spirit, her rigorous ethical approach to problems, and her unwavering dedication to our students. Thank you for all of your hard work and dedication." Provost Pollack will continue to serve as UM's provost through January 31<sup>st</sup> and this will be her last regents meeting.

President Schlissel addressed the recommendation of the creation of a new School for Environment and Sustainability. Provost Pollack helped lead the effort for this impactful academic enterprise in sustainability, environmental research and education. The school will take the place of and carry forward the current work of the School of Natural Resources and Environment.

President Schlissel announced a number of proposals for physical improvements to campus on the agenda, including renovations to the historic Alexander G. Ruthven Museums Building and a schematic design for the new Trotter Multicultural Center.

He congratulated Regent Ilitch on her re-election to the board and Regent-elect Ron Weiser whose term begins January 1, 2017. President Schlissel then turned to Regent Deitch to thank him for 24 years of service. He said, "Since his election in 1992 Regent Deitch has helped select and has worked closely with many presidents and academic leaders on campus. He has helped me and my predecessors navigate many highly complex issues facing our University over the last quarter century. I have personally learned a great deal from Larry — as a colleague, mentor and friend — and am grateful that I have been able to work with him these past three years. Larry has steadfastly and successfully defended the board's constitutional autonomy, and he has always cared deeply about the equality of opportunity and treatment of all members of our community. He worked hard to promote access to a UM education for talented and hardworking students from all parts of society. These strongly held values influenced virtually everything he did as a regent these many years. We will miss his sharp analytical thinking, his inquisitive mind, his deep commitment to academic excellence and his wit. And most importantly, the University of Michigan is a better place because of his service. Larry's wife, Penny, is here with us today, and I want to acknowledge her as well. Thank you for sharing Larry with us for all of these years, Penny. While we are happy that you and your family will get him back, we will miss him."

President Schlissel turned to Regent White who presented the following resolution:

#### Regents' Resolution

The Regents of the University of Michigan extend a heartfelt thank you to Regent Laurence B. Deitch for 24 years of service. Regent Deitch received his A.B. (1969) and J.D. (1972) degrees from the University of Michigan. He is a partner with Bodman PLC in Detroit.

Since his election in 1992, Regent Deitch has brought critical thinking and a deep passion to every important issue facing the University, from hiring multiple presidents to supporting academic quality. He has been passionate about assuring access and affordability for our students. He saw the potential to quickly accelerate expansion of research through the acquisition of what is now the North Campus Research Complex. He recognized the importance of creating the first of its kind Depression Center, devoted entirely to bringing depression into the mainstream of medical research, translational care, education, and public policy. He helped navigate changes in health care delivery, in an everchanging world, and so much more.

With his unwavering commitment to diversity and equality, Regent Deitch led the effort to expand the non-discrimination statement to include sexual orientation. He staunchly defended affirmative action, and he supported changes to the Residency Guidelines to be welcoming of undocumented students and veterans. There has been perhaps no greater advocate for the board's constitutional autonomy than Regent Deitch.

The Regents commend Regent Deitch for his passion, commitment, wisdom, and friendship. It is with utmost respect that we name Laurence B. Deitch Regent Emeritus of the University of Michigan.

Regent Deitch said, "It's been a privilege for me to serve all these years. The University has given me much more than I gave it, including meeting my girlfriend here 50 years ago. We're a team and I always thought this was a team sport. We don't always see eye-to-eye but we got some great things done with many great colleagues over the years. I'm happy to say that the University, which is going to be here forever if we are good stewards of it, is better today than it was 50 years ago. I will miss you all very much."

Regent Ilitch said, "It's been a privilege to work with you. It was fun to have you as a running mate while navigating the political process. I admire you so much. One of the greatest things about UM and our board is how much one learns from working with others, and I've learned so much from you. You are incredibly passionate about the University and extremely courageous when taking certain positions and making sure that everyone is represented. You are not afraid to speak out for those who can't speak for themselves and to advocate for causes you believe in. I will miss you so much, but I know I will see you around. One of my favorite things about you is that you're a big Tigers fan. Just know that your 24 years here have made an incredible difference to the University and to all the people you have touched. I wish you and Penny well."

Regent Richner said, "We get elected to this board temporarily. We have a limited time to make our mark here. In Larry's case, I think you've made more than a mark. You have been passionate of and advocated for academic freedom, you've been supportive of the Greek system and student life in general, you've been a leader on this board, and no one can question your integrity or commitment to the University. You put your heart and soul into this place and I personally want to thank you for your friendship and I hope you will stay in touch."

Regent Ryder Diggs said, "Since 1993 you have served this University with integrity, intelligence, directness and absolute love and affection. You have been an exemplary regent. As a history major at UM, you have shown me the importance of respecting the 200-year history of our institution, and by sharing your historical perspective as a board member you have helped all of us do our work better. You have been a proponent of the educational, economical, and cultural importance of our institution and you've helped us convey that across our campuses and to the rest of the state. You have consistently been an advocate for students, staff and faculty and an advocate for good governance and a strong autonomous board. Having that here at UM is one of the reasons why our institution has grown to one of the top universities in the world over the last 200 years. Above all else, you have always kept the needs of the University first and foremost. I thank you for your mentorship, friendship, wise counsel and commitment to our University."

Regent Bernstein said, "Before you join the board you love the University, and over time you begin to realize what's at stake here, and how complex and expansive and impactful this is. You grow to respect your colleagues, whom you may not always agree with, for their contributions here. You have been on the board 100% of my time on the board, yet that is only 1/6 of your tenure, which is remarkable. I was an undergraduate student here when you were on the board, and CSG President David Schafer wasn't even born. You have honored the highest aspirations of this institution and our society. I will miss working with you and your direct, candid engagement, and I will especially miss looking over at you during board meetings just to get a read. We all will call on you for your wisdom. It's been a privilege to serve with you."

Regent Deitch said, "Regent Bernstein decided to reference my seniority. A favorite moment of mine over the years was during Mark's first year. We were not agreeing on something and he turned to me and said 'you sound like my father'."

Regent Newman said, "I will miss you, I love you, and I finally got a brother. I look forward to your advice and counsel for many years to come. Thank you for everything."

Regent Behm said, "In these two short years I have been amazed with the context that you have been able to put around issues, and it has been so helpful to the younger board members. You have a precious ability to point out when an issue is going to be important when it may not even be on our radar. That has been both fascinating to me and inspiring. You have been a fantastic mentor, and I just echo what everyone else has said. I have seen few people who stand for what they believe in like you do. If we as a board can continue in that tradition, the University is in good hands. Thank you."

Regent White said, "This is a very difficult moment for me because I can't imagine being on this board without you. You have sound, prudent judgment, you are my trusted ally and you will always be my very dear friend. You and I have always given each other strength, especially when the winds were against us. I remember when Pfizer announced that they were leaving and you and I were the only ones who wanted that land, and now the North Campus Research Complex (NCRC) is bustling with vibrant research activity and it is unthinkable now that the University would be without it. In the words of late Regent Emeritus Deane Baker, 'Last time I checked, they're not making any more land.' It has always been so important to you as well that the University stay on the right side of history. I remember how hard you fought to make sure that our stadium in its expansion included expanded access to people with disabilities to be in compliance with ADA and we did do that."

"You also understood the sacred character and unique aspect of place and the importance of people's relationships with physical settings. One of the places you've always appreciated is Inglis House. It is an elegant manor house constructed in 1927, surrounded by 8.5 acres of beautiful gardens and meadows. The estate sits near campus and lies adjacent to the Nichols Arboretum. In 1951, the Inglis family gifted this breathtaking estate to the University of Michigan. For over 60 years, with the exception of the last few, Inglis House has been used as a tranquil place to host high profile events at the University of Michigan as well as to entertain distinguished visitors, including the Ford family, the Dalai Lama, Jim McDivitt, the Belgian ambassador, Mike Wallace and other guests. I often think of it as our home away from home."

"The Inglis House is in dire need of repairs, and as my gift to you, pursuant to Regent Bylaw 1.09 which says that at any time any regent may propose subjects for consideration and action, I am putting forth a supplemental agenda item for the approval of the renovation of Inglis House and the authorization to appoint an architect. The project would restore the house and grounds with an estimated cost of \$4.6 million. I make this motion."

Regent Ryder Diggs seconded the motion and began the discussion saying, "This is a wonderful tribute to Larry."

Regent Bernstein said, "This has been a matter of intense debate on this board for some time. Only recently did we receive additional analysis from the staff associated with this project. I have enormous respect for Larry, Kathy, Shauna and all my colleagues, but I find that it's incumbent upon us to engage in a thoughtful and deliberate assessment. This is a cost of many millions of dollars for the University, about half a million dollars annually in losses to maintain, and despite it being a spectacular old home, it is not central to my highest priority to make the University as affordable as possible for students. I do not support this and I regret that I'm being put in this position because we have many complicated issues to address."

Regent Behm said, "I echo Bernstein's comments. I don't analogize Regent Deitch's service with a building that is not centrally connected to the campus. We've heard about stewardship and I don't think this is one of our most important requirements expected of us as a regent. This home has the potential to be a fantastic home, and I'm sure it was in its day. It is incumbent upon us as a board to look at the estimated costs and operating expenses. I will be voting against it, as that's money better spent for lowering the cost of attendance."

Regent Richner said, "This comes as a surprise to me and I would like the University to weigh in on this."

President Schlissel said, "We did prepare an analysis of the overall project and we did make a recommendation but the recommendation was pending further discussion."

Executive Vice President Hegarty said, "Our staff has taken a comprehensive look at what we believe it would cost. With bringing the lower floor up to ADA regulations, the operating costs would be about \$530k annually. It is a beautiful property but my recommendation from last year has not changed."

Regent Ilitch said, "While sometimes supplemental items are a surprise, and the administration is usually the one to submit them, there is nothing inappropriate about this. This is not a new issue, as we've had exhaustive discussions about this. It is a beautiful piece of property and I do value history by restoring old buildings. There is something to be said for

taking a beautiful piece of property with such a history and trying to repair it. I do wish that those who are concerned about the costs brought those same values about costs to the many other projects we have evaluated. I support this request."

Regent Ryder Diggs said, "\$4.6 million is a substantial amount of money, but it also supports the things that have been important to us like keeping our land that we have on our campus, keeping land that is near the Nichols Arboretum, keeping a gift from donors, and keeping the historical significance of our University, particularly in our bicentennial year. As a regent I was not a part of the board when regents and the University were using this property on a regular basis. But with the information presented to us about what has taken place on the property over the years, I support this supplemental item and appreciate the spirit in which it was given while appreciating the cost concerns. Thinking in the bigger scheme of the University, this is money well spent to preserve our history."

Regent Richner said, "The University is not recommending the project, this is coming from a regent. We have had discussions about the Inglis House but there hasn't been a consensus. I love the property and it is beautiful. But there are some challenges with how to use the property and with what type of investment would be made by the University. We don't have support coming from the University and the board is clearly divided. I think this deserves more consideration and attempt to work together to reach a reasonable solution."

Regent White said, "I can't bring it up later because Larry won't be on the board. I'm not bringing it up because it's a great process for the way to handle it. I'm doing it because I wanted Larry to have the opportunity to hopefully get this project done."

Regent Ilitch said, "I take to heart that the University does not recommend that we renovate but there has been decisions and votes that we have made against the recommendation of the University, just recently on tuition. I don't believe that's enough of a reason to not give this more consideration."

Regent Deitch said, "Thanks for this opportunity Kathy. This has been an issue that has been discussed internally without reaching any conclusions. There has been some division on this even going back to the Coleman administration when selling the property first came to the front. It has had a life of its own. I haven't been able to figure out why this property among all others is the straw that breaks the camel's back. I'm going to weigh in and then like an old soldier, I'm going to fade away. I don't think that we ought to sell property in the city of Ann Arbor. In terms of making decisions, the University's horizon is infinite, and I have internalized that for 24 years. So, I wouldn't be in favor of getting rid of land and I don't think we can get a meaningful price for it. If you go with that then the logic is having a productive use, and it has always seemed to me that if we put our mind to it, restore and refresh it, it could go back to being a pleasant and gracious space. This is not institutional in nature. The oldest building on campus is the President's House, which is a 19<sup>th</sup> century building, and three times since I've been a regent, right before a new president comes in, the finance department has come to us with a recommendation for renovations and the regents have stepped up every time to make repairs. One could argue that it too is an old building, let's tear it down or provide it with an academic use. So, what I can't figure out is why this place has had a life of its own. I'm going to vote for it."

Regent Behm said, "I think we're comparing apples and oranges, as the president's residence is centrally located as compared to the Inglis House. It, unlike the president's residence, is not used on a daily basis and it won't be with this proposal. In the past, it has been used by dignitaries to stay overnight. This proposal will not allow people to stay overnight.

Originally, I was of the understanding that it was going to be, and a staff person would be there when dignitaries came in. We need to clarify this. With the additional cost of \$183/student and then another \$20/student ongoing, that's money better spent in keeping tuition down."

Regent White said, "A lot of the projects – Ruthven for \$150 million and \$6 million on the lights and courtyard in the Law School – are all well worth doing but that's a lot more than Inglis House. The reason why it's so great is because its place is remote and away from campus. So not making a decision to begin is making a decision for it to crumble."

Regent Behm said, "Can we have Executive Vice President Hegarty clarify the contention of overnight stays?"

President Schlissel said, "This is very difficult to bring a lot of information forward, as this is a supplemental item and we were not told in advance to prepare to discuss this. I hesitate to introduce mistaken information into the discussion. This building has been as it is for several years now so the question is, to me, whether today is the day we can make an optimal decision or whether we can look at the information once again, as we originally planned to do."

Regent White said, "This is being brought up so Regent Deitch would have the opportunity to participate in this decision. This is definitely the minimum that we would be spending as we always have multiple opportunities to do more later if we want."

Following full discussion, the motion to renovate does not carry as Regents Deitch, Diggs, Ilitch and White were in favor and Regents Behm, Bernstein, Newman and Richner were opposed. President Schlissel noted that this is not the end of the discussion on this issue.

President Schlissel invited UM alumnus and co-founder of the Spectrum Center Jim Toy and University Musical Society Director of Programming Michael Kondziolka to make a special announcement. Mr. Kondziolka recalled a meeting with UMS colleagues Ken Fischer and Cindy

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Straub, that Jim Toy a longtime UMS donor and a cherished member of the community had asked to honor someone with a gift to UMS. UMS President Fischer agreed and Mr. Toy decided to honor retiring Regent Deitch. This generous gift will support the renowned Budapest Festival Orchestra at Hill Auditorium on Friday, February 10<sup>th</sup> at 8pm under the direction of Ivan Fischer, and will feature an all-Beethoven program. Further details will be announced on the public's participation in this celebration.

Mr. Toy said, "I am humbled to make a small contribution to the University and honor Regent Deitch. Regent Deitch advocated for human and civil rights for every gender identity, gender expression and sexual orientation. When the regents were asked to include sexual orientation in the University's non-discrimination policy as a category protected from discrimination, and later when gender identity and gender expression were considered for similar protection, Regent Deitch spoke out forcefully and eloquently for these protections. We owe Regent Deitch our heartfelt thanks, and I express mine here today. From my heart, thank you Regent Deitch, thank you my brother Larry."

Regent Deitch said, "The person we really owe a debt of gratitude to is Jim who is a reminder of all the thousands of staff members we've had over the years who make this a wonderful place. The discussion we were having a few minutes ago was just a debate in which reasonable people could differ and I respect the people who think it's a bad idea. In 1993, when Regent Becky McGowan was on the board, a group of gay and lesbian faculty came to us and explained what it was like to work here in a supposedly liberal environment, which didn't recognize their existence in terms of our anti-discrimination policy. We said, 'we'll fix that' and we worked for nine months and got our colleagues to readily agree. On the day that it passed, Becky, who is not well and unable to speak for herself today, and I were standing outside of the

garage on Thompson Street. She said to me, 'Larry no matter how long we serve and no matter what we do, we will never do anything more important than what we did today'. That's how I felt then and that's how I feel now."

Vice President Wilbanks said, "On behalf of the executive officers, and as the senior member of the team, from senior to senior, I want to thank you for your passion, for keeping us on our toes, for pushing us to do harder work, for engaging with us on issues that are tough and really demand the best of us, and you did that every single time we engaged. I think every one of us knows your heart and soul and every fiber of your body bleeds maize and blue."

President Schlissel turned to Regent Bernstein who presented the following resolution:

#### Regents' Resolution

The Regents of the University of Michigan extend their congratulations to Provost and Executive Vice President Martha E. Pollack as she departs to become the 14th president of Cornell University. Her commitment to academic excellence and her belief that knowledge and education transform lives and improve the human condition were the hallmarks of her service here and will be similarly valued at Cornell.

Provost Pollack joined the UM faculty in 2000 in the Department of Electrical Engineering and Computer Science and served as associate chair. She also served as the School of Information dean, and vice provost for academic and budgetary affairs before her appointment as provost and executive vice president in 2013.

As chief academic and chief budget officer, Provost Pollack spearheaded major academic initiatives such as interdisciplinary programs in interprofessional health education, Poverty Solutions and the Humanities Collaboratory and lent consistently strong support to the University's diversity work. She initiated the creation of a new school to capitalize on UM's strengths in environment and sustainability education and research, and successfully recruited many outstanding deans.

Provost Pollack was responsible for the annual operating revenue of \$3.4 billion, including a general fund budget totaling \$1.94 billion. The budgets she crafted reflected her deep commitment to academic excellence and our students. She led efforts to attract and retain world class scholars, reduce class size, enhance teaching and research facilities, and increase financial aid while holding down tuition.

The Regents thank Provost Martha Pollack for her many years of service and they wish her well in her new role as president of Cornell University.

#### **Presentation: Diversity, Equity and Inclusion Plan Rollout**

Chief Diversity Officer Sellers provided a brief description of the DE&I planning structure as well as its 49 unit components. The content of the plans revolves around three strategic themes: creating an inclusive and equitable climate; recruiting, retaining and developing a diverse community; and supporting innovative and inclusive scholarship. There are several initiatives focused on climate and he noted the work Student Life has done in this regard. He noted that with regard to scholarship and teaching, all of the schools and colleges are working to provide specific professional development experiences to faculty to be able to teach effectively in diverse classrooms. His role is to advise the University's leadership on issues related to DE&I as well as to supervise implementation of all the plans. The University plan is meant to be consequential and thus there are points of accountability. Throughout the five-year planning horizon, there will be measurement in order to track successes and gauge shortcomings.

Regent Richner said, "Can you please elaborate on how we use diversity in terms of intellectual diversity and how those fit into what our goals are and how we measure it?"

Dr. Sellers said, "Intellectual diversity is key to the way in which we view diversity. The business case is that we need multiple perspectives in order to reach the very best solutions with respect to the problems that we face and to improve our humanity. Having multiple perspectives and understanding them is extremely important. Those perspectives include multiple political ideologies as well as different ideologies as one's lived experiences."

Regent Richner said, "Sometimes I do get the impression that those with more conservative viewpoints get left out of the dialogue. That would be my concern, that we do focus on whether or not all voices are being heard and whether we can have an open and civil discussion that lets everyone express their opinions."

#### **Presentation: UMHS Faculty Presentations**

Executive Vice President Runge introduced three faculty members:

Julie Lumeng, professor of pediatrics and communicable diseases, professor of nutritional sciences, and research professor in the Center for Human Growth and Development, spoke of her research on the development of children's eating behavior. Once a child becomes obese it becomes very difficult to lose weight and keep it off. Childhood obesity is more common in low income children, which many believe is the result of parenting and personal behavior but it is actually due to biology. There are connections between psychosocial personal hormones and eating behaviors and our work is focusing on finding better coping measures.

Eric Martens, associate professor of microbiology and immunology, spoke of his research on complex carbohydrates and gut microbes and the roles they play in health and disease. He noted that high fiber diets keep gut microbes from eating the colon's lining, protect the body against infections, and in animal studies have been found to modulate gut health. He suggested that everyone should increase their fiber intake.

Muneesh Tewari, the Ray and Ruth Anderson-Laurence M. Sprague Memorial Research Professor, professor of internal medicine and professor of biomedical engineering, spoke of his research on biology and cell free micro RNAs. Health care has been mostly playing defense as problems arise, but there has been progress as science and technology have allowed us to be more aggressive and make some interceptions. The future of disease interception lies in frequent, 'real-time' monitoring at home using non-invasive and unobtrusive tools, similar to a FitBit or wearable technology through which a wealth of information can be captured and evaluated.

#### **Public Comments on Agenda-Related Topics**

The regents heard comments from the following on the topics listed: Yehoash Raphael, faculty, on the importance of recreational sports for everyone on campus; Jason Comstock, student, on the NCRB design approval; and Jim Morgensen, citizen, on the refinancing of the Metro Hospital bonds.

#### **Committee Reports**

**Finance, Audit, and Investment Committee.** Regent White, chair, reported that she and Regent Bernstein met with Kevin Hegarty, executive vice president and chief financial officer, Nancy Hobbs, associate vice president for finance, Jeff Moelich, executive director of university audits, and reviewed the approach that the University Audits uses to audit IT security. They also met with Ed Jennings, university tax director, and reviewed the University's approach to managing tax risks, and with Erik Lundberg, chief investment officer, and reviewed the FY 16 annual report of investments and investment performance results.

#### **Consent Agenda**

**Minutes.** Vice President Churchill submitted for approval the minutes of the meeting of October 20, 2016.

**Reports.** Executive Vice President Hegarty submitted the Investment Report as of October 31, 2016, the Plant Extension Report, and the Regents Report on Non-Competitive Purchases over \$10,000 from single sources, June 16, 2016 through October 20, 2016.

Litigation Report. Vice President Lynch had no report.

**Research Report.** Vice President Hu submitted the Report of Projects Established, July 1, 2015 – October 31, 2016.

University of Michigan Health System. Executive Vice President Runge had no report.

**Student Life.** Vice President Harper spoke of two student life projects on the agenda. The William Monroe Trotter House project will provide a new central campus home while continuing to support the University's longstanding commitment to bring diverse students together, foster engagement, strengthen tradition, and celebrate the history. She thanked Regent Deitch for his role in this project.

The North Campus Recreation Building is the primary hub for health and wellness on North Campus. The addition and renovation of the facility will improve its functionality and enhance the experience for our faculty, staff and students.

She also noted the appointment of Dr. Howard Saulles as the interim director for the University Health Services given the passing of Dr. Winfield.

**University of Michigan-Dearborn.** Chancellor Little reported that the winter commencement is on December 17<sup>th</sup>, where more than 700 degrees will be conferred. The speakers are Ron May, executive vice president of DTE Energy and Dr. David Brown, associate vice president and associate dean for health, equity and inclusion at the Health System. UM alumnus Abdullah Hammoud and UM-Dearborn student Jewel Jones were recently elected to the Michigan House of Representatives. Finally, the Center for Disparity Solutions and Equity was recognized by the Greater Detroit Area Health Council for its breakthrough award for an organization, which has rapidly become a high impact organization in Metro Detroit.

**University of Michigan-Flint**. Chancellor Borrego thanked Regent Deitch for his support of UM-Flint and for her personally. She said that this year's winter commencement will

mark the milestone of 40,000 UM-Flint graduates since the campus was founded 60 years ago. Rev. Dr. Bernard Lafayette Jr., a freedom writer, activist, and educator, will be the commencement speaker. We have just partnered with the city and the Mott Foundation again to reopen a school that has been shuttered for years. The foundation renovated the school and free early childhood education is being provided to more than 200 preschool children affected by the water crisis. The students who need early interventions will benefit as well as our faculty and students who are developing the most effective approaches and the families of the Flint community. Also, to mark the anniversary, we are presenting an award at the December commencement to Marianne Mott for excellence in leadership. It is her family's wonderful contribution that allows us to make these kinds of strides in the community. She also noted that the opening of the popular ice rink is underway.

**Central Student Government Report.** Central Student Government (CSG) President David Schafer congratulated Provost Pollack on being selected as the next president of Cornell University. He spoke of current events and how some students are feeling unsafe and unwelcome on campus. He thanked President Schlissel for joining more than 500 university presidents in signing a letter of support for the Deferred Action for Childhood Arrivals (DACA) program. In the most recent meeting CSG passed a resolution in support of DACA re-affirming support for undocumented students. Before the election, CSG launched the "It Starts With Me" campaign, which challenges students to be allies in the community by standing against all forms of oppression. Allyship is the product of a commitment to educating individuals on injustice and how best to realize a more diverse, equitable and inclusive society. He closed by thanking Regent Deitch for tirelessly working to make Michigan a better place and presented him with a gift to honor his service. **Voluntary Support.** Vice President May submitted the report of voluntary support for October 31, 2016.

**Personnel Actions/Personnel Reports.** Provost Pollack presented a number of personnel actions and reports.

Retirement Memoirs. Vice President Churchill submitted thirty-one faculty retirement memoirs.

**Memorials.** Vice President Churchill reported that no deaths of active faculty members were reported this month.

**Degrees.** The Committee on Honorary Degrees recommended that an honorary Doctor of Laws degree be awarded to Sonia Sotomayor, Supreme Court Justice, in January 2017 at the Presidential Bicentennial Colloquium.

Approval of Consent Agenda. On a motion by Regent Bernstein, seconded by Regent Behm, the regents unanimously approved the consent agenda.

#### University Real Estate Policy Annual Report of Leases Exceeding 50,000 Square Feet

Executive Vice President Hegarty reported on the University's commercial leasing portfolio as required by the University's Real Estate Policy.

#### **Alternative and Absolute Return Commitments**

Vice President Hegarty reported on the commitments of \$50 million to Blue Water Energy Fund II, L.P.; \$30 million to Green Courte Real Estate Partners IV, LLC; \$30 million to Kayne Anderson Energy Fund VII, L.P.; €25 million (~\$28 million) to Permira VI, L.P.; \$50 million to Athyrium Opportunities Fund III, L.P.; and \$50 million to Lone Star Fund X, L.P.

## **Absolute Return Commitments and Alternative Asset Commitment**

On a motion by Regent White, seconded by Regent Richner, the regents approved a commitment of \$35 million from the University's Long Term Portfolio to SSG Capital Partners IV, L.P.; a commitment of \$35 million from the University's Long Term Portfolio to SSG Secured Lending Opportunities II, L.P.; and a commitment of \$30 million from the University's Long Term Portfolio to Virtus Real Estate Capital II, L.P.

#### **Refinancing of Metropolitan Hospital Bonds Pursuant to Affiliation**

On a motion by Regent White, seconded by Regent Richner, the regents adopted a resolution authorizing the executive vice president and chief financial officer, the associate vice president for finance, or the treasurer to: develop the terms and negotiate and execute the legal documentation for the financing with the assistance of the underwriter and outside legal counsel; obtain and approve the final proposal for the bonds; obtain and accept a final proposal for any swaps and any liquidity agreements required for the University's variable rate debt, and execute and deliver the required documentation for the transaction; and if deemed appropriate, combine the issuance of the bonds with the issuance of any series of bonds authorized to be issued by the regents pursuant to the resolution adopted by the regents on October 20, 2016. (INSERT RESOLUTION)

#### William Monroe Trotter Multicultural Center

Jane Wright, president and CEO of Hanbury, presented the schematic design for the William Monroe Trotter Multicultural Center. The site is centrally located on State Street. The two-story building has three flexible meeting spaces in the lower level that can be combined into one large space. The first floor welcomes students with a living room, lounge, and several meeting rooms. The second floor will provide a home to student organizations, a roof deck and garden.

On a motion by Regent Deitch, seconded by Regent Ryder Diggs, the regents approved the schematic design for the William Monroe Trotter Multicultural Center project as presented. Regent Deitch said that there were people who noted that this is the only building on campus that is named after a person of color and that needs to be remedied.

## North Campus Recreation Building Renovation

Chuck Lewis, senior vice president of Integrated Design Solutions, presented the schematic design for the North Campus Recreation Building renovation. The design opens up the floor plan and increases the opportunities for activities. The office and conference room space will be improved as well as the locker rooms. The infrastructure will also be updated, including ventilation systems, energy efficient heat and electrical and AV systems. The second floor racquetball courts will be eliminated to make way for other activities such as cardio, squash and an indoor jogging track. The third floor will provide much needed storage. The exterior updates include new windows and a welcoming entrance.

On a motion by Regent White, seconded by Regent Bernstein, the regents approved the schematic design for the North Campus Recreation Building renovation project as presented.

#### Alexander G. Ruthven Museums Building and Addition

On a motion by Regent White, seconded by Regent Behm, the regents approved the Alexander G. Ruthven Museums Building renovation and addition project as presented. The University's central administration will be relocated into this newly renovated building. The Fleming Administration Building will be demolished after the relocation is completed. However, Bernstein said that we will still need to note the contributions of former President Fleming and we need to find ways to continue to honor him.

#### Law Quad Infrastructure Improvements

On a motion by Regent Deitch, seconded by Regent Richner, the regents approved the Law Quad infrastructure improvements project, and authorized issuing the project for bids and awarding construction contracts provided that bids are within the approved budget.

On a motion by Regent Behm, seconded by Regent Bernstein, the regents approved the following five items:

## William D. Revelli Band Rehersal Hall Facility Improvements

The regents approved the project and authorized issuing the project for bids and awarding construction contracts provided that bids are within the approved budget.

# UMMC Samuel and Jean Frankel Cardiovascular Center Electrophysiology Laboratory Replacement

The regents approved the project and authorized issuing the project for bids and awarding

construction contracts provided that bids are within the approved budget.

# UMHHC C.S. Mott Children's and VonVoightlander Women's Hospitals Central Sterile Processing Department Renovations

The regents approved the project and authorized issuing the project for bids and awarding construction contracts provided that bids are within the approved budget.

### UMHHC University Hospital Magnetic Resonance Imaging Equipment Replacement

The regents approved the project and authorized issuing the project for bids and awarding

construction contracts provided that bids are within the approved budget.

### **UMHHC University Hospital Central Sterile Processing Lift Replacement**

The regents approved the project and authorized issuing the project for bids and awarding construction contracts provided that bids are within the approved budget.

# **Multiple Lease Amendments – Oxford Commercial Properties**

On a motion by Regent White, seconded by Regent Behm, the regents approved the lease amendments for Oxford Commercial Properties as presented.

## **Conflicts of Interest Items**

On a motion by Regent Bernstein, seconded by Regent White, the regents unanimously

approved the conflict of interest items that fall under the State of Michigan Conflict of Interest

Statute.

The following information is provided in compliance with statutory requirements:

# Authorization for the University of Michigan to Enter into Lease Agreements with Two Venture Accelerator Firms Located at the North Campus Research Complex

The regents approved lease agreements for space in the North Campus Research Complex Venture Accelerator, located at 1600 Huron Parkway, Ann Arbor, with each of the companies listed in the spreadsheet that is part of the Regents Communication. The space will be utilized as office and lab space for research and business operations for each respective company. The companies have an opportunity to expand their operations per the parameters outlined in the spreadsheet to include additional laboratory or office space.

- 1. Parties to the agreement are the Regents of the University of Michigan and the companies listed in spreadsheet that is part of the Regents Communication, and listed here: 1) Global Health Management Research Core, LLC and 2) ParaBricks.
- 2. The service to be provided is the lease of space in the North Campus Research Complex Venture Accelerator, located at 1600 Huron Parkway, Ann Arbor, Michigan with access to common area space within the building. The lease durations including all options for renewal are outlined in the spreadsheet. The leases will use the standard University of Michigan Venture Accelerator lease template. Tenant will pay rates stipulated in the spreadsheet for the current term and option years as indicated with a monthly rate as follows: 1) \$365 and 2) \$365. All companies will be responsible for providing monthly updates concerning their business progress to the University of Michigan Office of Technology Transfer, and will have access to Office of Technology Transfer personnel for advice concerning obtaining technology

assessment, business consulting, technical assistance, capital raising, or other business services.

3. The pecuniary interest arises from the fact that the individuals listed on the spreadsheet (and listed below) for each company are University of Michigan employees, and also owners and/or officers of each respective company: 1) Louis Yen, Jin Park, and Lixin Yan and 2) Mehrzad Samadi, Ankit Sethia and Scott Mahlke.

## Authorization for the University of Michigan to Enter into a Lease Agreement with Venture Accelerator Firm Located at the North Campus Research Complex

The regents approved lease agreements for space in the North Campus Research

Complex Venture Accelerator, located at 1600 Huron Parkway, Ann Arbor, with Inmatech, Inc.

("the company). The space will be utilized as office and lab space for research and business

operations for each respective company. The company has an opportunity to expand their

operations per the parameters outlined in the spreadsheet to include additional laboratory or

office space.

- 1. Parties to the agreement are the Regents of the University of Michigan and Inmatech, Inc.
- 2. The service to be provided is the continuation of an existing lease for space in the North Campus Research Complex Venture Accelerator, located at 1600 Huron Parkway, Ann Arbor, Michigan with access to common area space within the building. The one-year lease duration is outlined in the spreadsheet attached to the Regents Communication. The lease is written using the standard University of Michigan Venture Accelerator lease template. The tenant will pay the rates as stipulated in the attached spreadsheet for the additional term as indicated. The tenant company will be responsible for providing monthly updates concerning their business progress to the University of Michigan Office of Technology Transfer, and will have access to Office of Technology Transfer personnel for advice concerning obtaining technology assessment, business consulting, technical assistance, capital raising, or other business services.
- 3. The pecuniary interest arises from the fact that University of Michigan employees Levi Thompson and Saemin Choi are owners and/or officers of Inmatech, Inc.

## Authorization for the University to transact with Arbor Research Collaborative for Health

An agreement with Arbor Research Collaborative for Health for the purpose of providing

funding in support of a project entitled, "Statistical Methods for Analysis of Glomerular Disease

Morphology Data" was approved.

- 1. Parties to the agreement are the Regents of the University of Michigan, its Department of Internal Medicine and Arbor Research.
- 2. The agreement provides \$62,500 in funding support and covers the project period through June 30, 2017. Arbor Research will be supplying all the necessary resources and personnel to fulfill this contract. The remaining base contract terms and conditions are typical to those used in Procurements Services standard templates for other similar contracts entered into by the regents.
- 3. The pecuniary interest arises from the fact that University of Michigan employees Paula Lantz and Marianne Udow-Phillips are members of the Board of Directors of Arbor Research.

## Authorization for the University to transact with RATS, LLC

An agreement with RATS, LLC for a Rodent Induction Chamber Evacuation System was

approved.

- 1. Parties to the agreement are the Regents of the University of Michigan, its Department of Chemistry and RATS, LLC.
- 2. The agreement is for a one-time purchase of a Rodent Induction Chamber Evacuation System for a total cost of \$480. RATS, LLC will be supplying all the necessary resources and personnel to fulfill this contract. The remaining base contract terms and conditions are typical to those used in Procurements Services standard templates for other similar contracts entered into by the regents.
- 3. The pecuniary interest arises from the fact that University of Michigan employee Janet Wolforth is the owner of RATS, LLC.

# Authorization for the University to purchase from Methods Consultants of Ann Arbor, LLC

An agreement with Methods Consultants of Ann Arbor, LLC to purchase statistical

consulting services was approved.

- 1. Parties to the agreement are the Regents of the University of Michigan, its Department of Communication Studies and Methods Consultants.
- 2. The agreement is for statistical consulting services for a total cost of \$500. Methods Consulting will be supplying all the necessary resources and personnel to fulfill this contract. The remaining base contract terms and conditions are typical to those used

in Procurements Services standard templates for other similar contracts entered into by the regents.

3. The pecuniary interest arises from the fact that University of Michigan employee, Amy K. Drayton is a partner of Methods Consultants.

# Authorization for the University to transact with Quiet Coyote Silent Events

An agreement with Quiet Coyote Silent Events for DJ stations and headphones was

approved.

- 1. Parties to the agreement are the Regents of the University of Michigan, its Center for Campus Involvement and Quiet Coyote Silent Events.
- 2. The agreement is for three DJ stations and 300 headphones for a total cost of \$1,600. Quiet Coyote Silent Events will be supplying all the necessary resources and personnel to fulfill this contract. The remaining base contract terms and conditions are typical to those used in Procurements Services standard templates for other similar contracts entered into by the regents.
- 3. The pecuniary interest arises from the fact that University of Michigan employee Julia Weinert is the director of Quiet Coyote Silent Events.

# Subcontract Agreement between the University of Michigan and Arbor Medical Innovations, LLC

A subcontract agreement with Arbor Medical Innovations, LLC to fund a NIH (prime)

STTR Phase I project entitled "Personalized e-Health Quantitative Sensory Testing System for

Opioid Therapy Management" (ORSP# 17-PAF00410) was approved.

- 1. Parties to the agreement are the Regents of the University of Michigan, its Department of Anesthesiology and Arbor Medical Innovations, LLC
- 2. The terms of the agreement conform to University policy. The period of performance for the project is approximately one (1) year. The amount of funding support will not exceed \$67,790. Since research projects are often amended, this agreement includes provisions for changes in time and scope. University procedures for approval of these changes will be followed and additional conflict of interest reviews will be done as appropriate.
- 3. The pecuniary interest arises from the fact that University of Michigan employees Steven Harte and Grant Kruger are part owners of Arbor Medical Innovations, LLC

# Research Agreement between the University of Michigan and Elegus Technologies, Inc.

A research agreement with Elegus Technologies, Inc. to fund a project entitled

"Preparation of Aramid Nanofiber (ANF) Dispersion" (ORSP# 17-PAF01158) was approved.

- 1. Parties to the agreement are the Regents of the University of Michigan, its Department of Chemical Engineering and Elegus Technologies, Inc.
- 2. The terms of the agreement conform to University policy. The period of performance for the project is approximately four (4) months. The amount of funding support will not exceed \$27,201. Since research projects are often amended, this agreement includes a provision for changes in time and scope. University procedures for approval of these changes will be followed and additional conflict of interest reviews will be done as appropriate.
- 3. The pecuniary interest arises from the fact that the University of Michigan employees Dr. Nicholas Kotov, Siu On Tung, and John Hennessy are part owners of Elegus Technologies, Inc.

# Research Agreement between the University of Michigan and Eli Lilly and Company

A research agreement with Eli Lilly and Company to enter into a contract agreement for a

project entitled, "Single Cell Expression Analysis for Improved Breast Cancer Patient

Stratification" (ORSP #16-PAF04753) was approved.

- 1. Parties to the agreement are the Regents of the University of Michigan, its Department of Internal Medicine and Eli Lilly and Company.
- 2. The terms of the agreement conform to University policy. The period of performance for the project is approximately three (3) years. The amount of funding support will not exceed \$600,310. Since research projects are often amended, this agreement includes provisions for changes in time and scope. University procedures for approval of these changes will be followed and additional conflict of interest reviews will be done as appropriate.
- 3. The pecuniary interest arises from the fact that University of Michigan employee Marschall Runge is a paid member of the Board of Directors of Eli Lilly and Company.

# **Option Agreement between the University of Michigan and Enertia Microsystems Inc.**

An option agreement with Enertia Microsystems Inc. to option from the University of

Michigan the University's rights associated with the following technology: UM OTT File No.

5038, entitled: "Micromachined Rate-Integrating Gyroscopes" was approved.

- 1. Parties to the agreement are the Regents of the University of Michigan and Enertia Microsystems Inc.
- 2. Agreement terms include granting Enertia Microsystems Inc. an option to further evaluate the subject technologies and, upon meeting specific milestones, the ability to negotiate an exclusive license with the right to grant sublicenses. Enertia Microsystems Inc. will pay an option fee to the University and reimburse patent costs that incur during the term of the agreement. The University will retain ownership of the optional technology and may continue to further develop it and use it internally, as well as in collaborations with other research institutions. No use of University services or facilities, nor any assignment of University employees, is obligated or contemplated under the agreement. Standard disclaimers of warrantees and indemnification apply, and the agreement may be amended by consent of the parties, such as adding related technology. University procedures for approval of these changes will be followed and additional conflict of interest review will be done as appropriate.
- 3. The pecuniary interest arises from University of Michigan employees Khalil Najafi and Jae Yoong Cho's ownership interest in Enertia Microsystems Inc.

# Subcontract Agreement between the University of Michigan and Exo Dynamics LLC

A subcontract agreement with Exo Dynamics LLC to fund a NIH (prime) SBIR Phase I

project entitled: "Development of an Active Spinal Orthosis for the Treatment of Vertebral

Compression and Burst Fractures" (ORSP# 16-PAF05873) was approved.

- 1. Parties to the agreement are the Regents of the University of Michigan, its Department of Mechanical Engineering and Exo Dynamics LLC.
- 2. The terms of the agreement conform to University policy. The period of performance for the project is approximately six (6) months. The amount of funding support will not exceed \$20,153. Since research projects are often amended, this agreement includes provisions for changes in time and scope. University procedures for approval of these changes will be followed and additional conflict of interest reviews will be done as appropriate.
- 3. The pecuniary interest arises from the fact that University of Michigan employee Dr. Daniel D. Johnson is a part owner of Exo Dynamics LLC.

# License Agreement between the University of Michigan and Global Health Management Research Core, LLC

A license agreement with Global Health Management Research Core, LLC to license from the University of Michigan the University's rights associated with the following technologies: UM OTT File No. 1294, entitled: "Health Risk Assessment/Trend Management", UM OTT File No. 5044, entitled: "Health Risk Appraisal System", and UM OTT File No. 5046,

entitled: "Next Generation Health Risk Appraisal System" was approved.

- 1. Parties to the agreement are the Regents of the University of Michigan and Global Health Management Research Core, LLC.
- 2. Agreement terms include granting Global Health Management Research Core, LLC a non-exclusive license. Global Health Management Research Core, LLC will pay a royalty on sales. The University may receive equity in Global Health Management Research Core, LLC, along with the right to purchase more equity. The University will retain ownership of the licensed technology and may continue to further develop it and use it internally. No use of University services or facilities, nor any assignment of University employees, is obligated or contemplated under the agreement. Standard disclaimers of warrantees and indemnification apply, and the agreement may be amended by consent of the parties, such as adding related technology. University procedures for approval of these changes will be followed and additional conflict of interest reviews will be done as appropriate.
- 3. The pecuniary interest arises from the fact that University of Michigan employees Louis Tze-Ching Yen, Lingzhi Chen, Jerome Schatzle, Wei Zhou, Jin Park, and Lixin Yan are part owners of Global Health Management Research Core, LLC.

# Subcontract Agreement between the University of Michigan and HygraTek LLC

A subcontract agreement with HygraTek LLC to fund a Department of Defense (prime)

SBIR Phase I project entitled: "CBD161-002 Durable Aerosol and Liquid Repellent Coatings"

(ORSP# 16-PAF05081) was approved.

- 1. Parties to the agreement are the Regents of the University of Michigan, its Department of Materials Science and Engineering and HygraTek LLC.
- 2. The terms of the agreement conform to University policy. The period of performance for the project is approximately six (6) months. The amount of funding support will not exceed \$12,500. Since research projects are often amended, this agreement includes provisions for changes in time and scope. University procedures for approval of these changes will be followed and additional conflict of interest reviews will be done as appropriate.
- 3. The pecuniary interest arises from the fact that University of Michigan employee Anish Tuteja is a part owner of HygraTek LLC.

# License Agreement between the University of Michigan and Kinetica, LLC

A license agreement with Kinetica, LLC to license from the University of Michigan the

University's rights associated with the following technologies: UM OTT File No. 6961, entitled:

"Body-Silhouette-based Posture Classification for Manual Workers Using Virtual Training Datasets" and UM OTT File No. 7001, entitled: "A Computational Framework of Dimension Reduction Modeling and Similarity Measurement for the Detection of Unsafe Actions" was approved.

- 1. Parties to the agreement are the Regents of the University of Michigan and Kinetica, LLC.
- 2. Agreement terms include granting Kinetica, LLC a non-exclusive license. Kinetica, LLC will pay a royalty on sales. The University may receive equity in Kinetica, LLC, along with the right to purchase more equity. The University will retain ownership of the licensed technology and may continue to further develop it and use it internally. No use of University services or facilities, nor any assignment of University employees, is obligated or contemplated under the agreement. Standard disclaimers of warrantees and indemnification apply, and the agreement may be amended by consent of the parties, such as adding related technology. University procedures for approval of these changes will be followed and additional conflict of interest reviews will be done as appropriate.
- 3. The pecuniary interest arises from the fact that University of Michigan employee SangHyun Lee is a part owner of Kinetica, LLC.

## Research Agreement between the University of Michigan and Nynex Therapeutics, LLC

A research agreement with Nynex Therapeutics, LLC to fund a project entitled,

"Synthesis of G9 Biotin Probes (Short Linker)" (ORSP #17-PAF00648) was approved.

- 1. Parties to the agreement are the Regents of the University of Michigan, its Department of Medicinal Chemistry and Nynex Therapeutics, LLC.
- 2. The terms of the agreement conform to University policy. The period of performance for the project is approximately three (3) months. The amount of funding support will not exceed \$16,038. Since research projects are often amended, this agreement includes provisions for changes in time and scope. University procedures for approval of these changes will be followed and additional conflict of interest reviews will be done as appropriate.
- 3. The pecuniary interest arises from the fact that University of Michigan employees Moshe talpaz, Matthew Young, Hollis Showalter, Dr. Nicholas Donato, and Dr. Luke Peterson are part owners of Nynex Therapeutics, LLC.

## Research Agreement between the University of Michigan and Nynex Therapeutics, LLC

A research agreement with Nynex Therapeutics, LLC to fund a project entitled, "Pre-

Clinical Studies of a Deubiquitinase Inhibitor" (ORSP #17-PAF02184) was approved.

- 1. Parties to the agreement are the Regents of the University of Michigan, its Department of Internal Medicine and Nynex Therapeutics, LLC.
- 2. The terms of the agreement conform to University policy. The period of performance for the project is one (1) year. The amount of funding support will not exceed \$238,119. Since research projects are often amended, this agreement includes provisions for changes in time and scope. University procedures for approval of these changes will be followed and additional conflict of interest reviews will be done as appropriate.
- 3. The pecuniary interest arises from the fact that University of Michigan employees Moshe Talpaz, Matthew Young, Hollis Showalter, Dr. Nicholas Donato, and Dr. Luke Peterson are part owners of Nynex Therapeutics, LLC.

# Subcontract Agreement between the University of Michigan and Therapeutic Systems Research Laboratories, Inc.

A subcontract agreement with Therapeutic Systems Research Laboratories, Inc. to fund a

NIH (prime) SBIR Phase II project entitled: "Broad Spectrum Antiviral Nucleoside Phosphonate

Analogs" (ORSP# 17-PAF02948) was approved.

- 1. Parties to the agreement are the Regents of the University of Michigan, its Department of Medicinal Chemistry and Therapeutic Systems Research Laboratories, Inc.
- 2. The terms of the agreement conform to University policy. The period of performance for the project is approximately one (1) year. The amount of funding support will not exceed \$231,572. Since research projects are often amended, this agreement includes provisions for changes in time and scope. University procedures for approval of these changes will be followed and additional conflict of interest reviews will be done as appropriate.
- 3. The pecuniary interest arises from the fact that University of Michigan employee Gordon Amidon is a part owner of Therapeutic Systems Research Laboratories, Inc.

# **Revisions to the UMHS Bylaws Section 4.1**

Executive Vice President Runge said that this amendment to the UMHS Bylaws Section

4.1 increases the number of external members from four to six. The board will benefit from

more external viewpoints to better balance internal viewpoints and improve diversity.

On a motion by Regent Behm, seconded by Regent White, the regents approved the

revisions to the University of Michigan Health System Bylaws.

# New School for Environment and Sustainability

Provost Pollack said that she is pleased to bring a proposal to establish a new School for Environment and Sustainability. The school developed through a consultative process that included input from the faculty of the School of Natural Resources and Environment, other schools and colleges, students and alumni, and has an effective date of July 2, 2017.

On a motion by Regent White, seconded by Regent Behm, the regents approved the creation of a new School for Environment and Sustainability.

## **Public Comment**

The regents heard public comments from: Michelle Wright, student, on the latest presidential protests and faculty reactions; Eugene Greenstein, citizen, on double standards at UM; and Ed Kohl, citizen, on Jewish student harassment.

# Adjournment

The meeting was adjourned at 5:57 p.m. The next meeting will take place on February 16, 2017.